



2021-2022

Quarterly Report - Quarter Four

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Acknowledgement of Country

The Shire of Harvey acknowledges the traditional custodians of the land and their continuing connection to land, waters and community. We pay our respects to all members of the Aboriginal communities and their cultures; and to Elders both past, present and emerging.

OUR VISION

Together, towards an even better lifestyle.

We value

Effective stewardship of our environment and heritage;

A safe community that has a strong community spirit and sense of belonging;

Effective communication and cooperation;

Strong leaders and fair decisions; and

Our heritage – acknowledging our history in creating our future.

We are committed to being an inclusive, enterprising and engaging community that:

Actively works together and respects each other;

Acts with honesty, integrity and fairness; and

Is open-minded, approachable, tolerant and responsive.



The Quarterly Report Explained

The Corporate Business Plan – Quarterly Report is designed to provide information on the progress and milestones of key projects in the Shire’s Corporate Business Plan 2021 – 2025.

Objectives, Strategies and Actions

For each strategic direction, a series of objectives have been developed as targets for the Shire to work towards. To support the achievement of these objectives, the Shire has adopted a number of strategies, or approaches, it intends to take and these, along with more specific actions, are listed under the relevant objective.

Budget Source

Operational

An activity or project that is largely part of the Shire’s regular service will be funded from the operational budget and may not have a funding amount shown against it.

Capital

A project or action that is linked to the Shire’s Forward Capital Works Plan and generally relates to the development or improvement of an asset.

Total Project Cost

This includes amounts from both the Shire budget and external contribution. Where an external contribution is included, the project or action will only be able to progress if the Shire obtains the additional funding from external partners such as the State Government. The amounts shown are the budgeted amounts allowed for in the Corporate Business Plan and do not reflect what has been spent to date on the project. Progress on obtaining external contributions is included in the comments.

Project Risk

The identified risk profile for the project using the Shire’s Risk Assessment Framework.

Quarter to be Completed

The quarter the project is due to be completed. For projects that will occur over multiple years or are a “business as usual” function they are recorded as ongoing.

Projects not planned to start during the current financial year in the Corporate Business Plan 2021 – 2025 are not reported on until scheduled. Projects marked as not started yet are planned to begin this financial year but to be started later in the year. Due to projects not planned to start this financial year not being reported on, some actions have no projects listed underneath them as all projects for that action are planned for future financial years.

Review and update

Noted in the Quarterly Report are some minor wording changes, as a result of the annual review and reporting process, to some actions and some corporate performance indicators to clarify and make them more meaningful. The targets for the corporate performance indicators are, unless stated otherwise, the annual targets from the Corporate Business Plan. These targets are part of the review process and are adjusted if targets that provide better clarity are identified. Additionally, some actions have been split in to a and b sections to allow for better clarity in reporting. For your information a note has been placed against the relevant actions to indicate those that have been changed.

Explanation of Acronyms

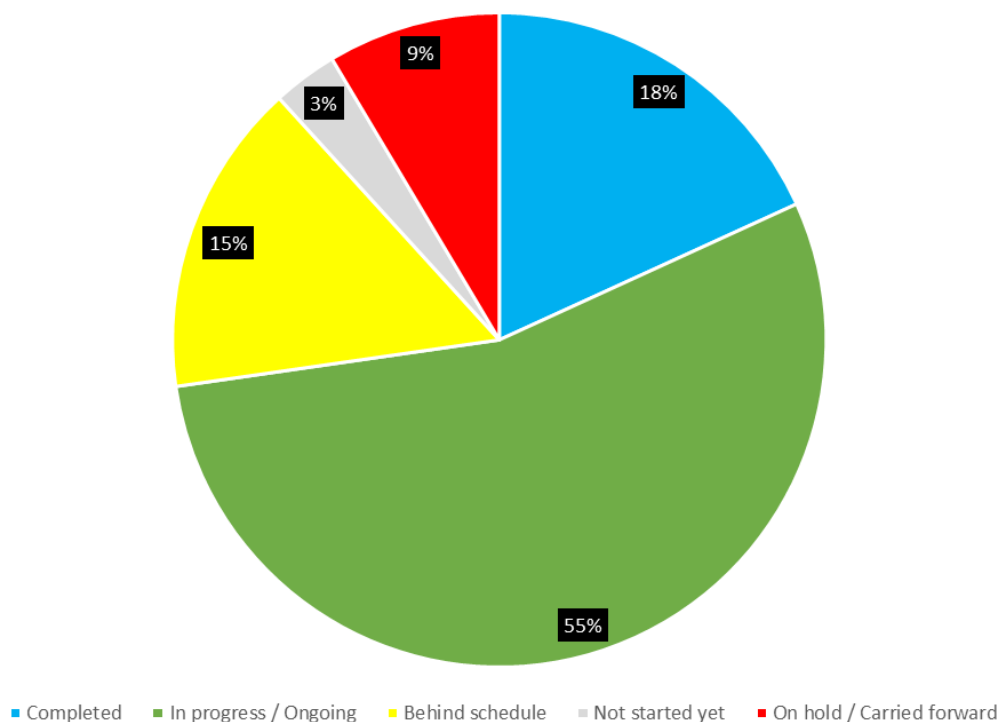
ABS	Australian Bureau of Statistics
AGM	Annual General Meeting
AMP	Asset Management Plan
BCEG	Binningup Coastcare and Environment Group
BFAC	Bush Fire Advisory Committee
BORR	Bunbury Outer Ring Road
BREC	Bunbury Regional Entertainment Centre
BRG	Brunswick Recreation Ground
CCTV	Closed Circuit Television
CEO	Chief Executive Officer
CHRMAP	Coastal Hazard Risk Map Adaptation Plans
CLAG	Contiguous Local Authorities Group
CRC	Community Resource Centre
CSRFF	Community Sporting and Recreation Facilities Fund
DAMA	Designated Area Migration Agreement
DEd	Department of Education
DFES	Department of Fire and Emergency Services
DHR	Destination Harvey Region
DLGSC	Department of Local Government, Sport and Cultural Industries
DoH	Department of Health
DPIRD	Department of Primary Industries and Regional Development
DPLH	Department of Planning, Lands and Heritage
EPA	Environmental Protection Authority
EOI	Expressions of Interest
FCWP	Forward Capital Works Program
HRCC	Harvey Recreation and Cultural Centre
HRG	Harvey Recreation Grounds
JTSI	Department of Jobs, Tourism, Science and Innovation
LAG	Library Advisory Group
LEMC	Local Emergency Management Committee
LGA	Local Government Area

LGGS	Local Government Grant Scheme
LLC	Leschenault Leisure Centre
LPS	Local Planning Scheme
LRG	Leschenault Recreation Grounds
LTFP	Long Term Financial Plan
MAF	Mitigation Activity Fund
MoU	Memorandum of Understanding
MRWA	Main Roads Western Australia
NAIDOC	National Aborigines and Islanders Day Observance Committee
OCM	Ordinary Council Meeting
OSH	Occupational Safety Officer
PHBSG	Peel Harvey Biosecurity Group
PTA	Public Transport Authority
RACIP	Regional Arts and Cultural Investment Program
RAP	Reconciliation Action Plan
RAWA	Regional Arts Western Australia
RFT	Request for Tender
RFQ	Request for Quote
RMP	Records Management Plan
SHS	Senior High School
SHERP	Social Housing Economic Recovery Package
SLWA	State Library of Western Australia
SPP	State Planning Policies
SWDC	South West Development Commission
TSI	Torres Strait Islander
WA	Western Australia
WAPC	Western Australian Planning Commission

Project Status Summary

Project status	Definition	Number of projects	% of Total
Completed	These projects are completed in full.	34	18%
In progress/ Ongoing	These projects are on track to be delivered on time and on budget.	102	55%
Behind schedule	These projects have fallen behind their projected timeline or suffered a set back that has put them at risk.	29	15%
Not started yet	These projects have not started yet.	6	3%
On hold/ Carried forward	These projects have had action taken to hold or defer them.	16	9%
Total		187	100%

Project Status



Strategic Direction 1

Diversified Economy

GOAL A diversified and thriving economy that offers a wide range of business and work opportunities as well as consumer choice



Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 1.1: The Shire is a tourist destination of choice									
1.1.1 Harvey Trails and Adventure Precinct									
1.1.1.1	Develop a Harvey Trails and Adventure Precinct Master Plan	Operational		Low	In progress	0-25%	Q4	Request for Quote has been released. First Project Working Group meeting was held with relevant State Government bodies on 30 May 2022.	Remain - Progress as planned
1.1.1.2	Undertake planning for appropriate place-based tourism infrastructure	Operational		Low	In progress	0-25%	Q4	Action is in progress with meetings held with Fiveight and Myalup Consortium.	Remain - Progress with amendment
1.1.2 Binningup Beach Redevelopment									
1.1.2.1	Maintenance work and upgrade of Binningup Beach water sport facility	Capital	217,000	Low	In progress	50-75%	Q4	Works on site is in progress.	Remove - Project amended

Strategic Direction 1 Diversified Economy

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
1.1.2.2	Binningup Beach infrastructure upgrades	Capital	150,000	Low	Ongoing	100% Completed	Ongoing	2021/22 actions completed.	Remain - Progress as planned
1.1.2.3	Planning and development of a tourism hub at Binningup Beach	Operational		Moderate	In progress	0-25%	Ongoing	Awaiting meetings with Fiveight to determine the future direction of tourism within Binningup.	Remain - Progress as planned
1.1.3 Harvey Region Tourism Strategic Report									
1.1.3.1	Develop a Harvey Region Tourism Implementation Plan that supports the Harvey Region Tourism Strategic Report	Operational		Low	Completed	100% Complete	Q2	Plan has been circulated with a media release and is available on the Shire's website. Presentations on the plan have been given to stakeholders and Place Advisory Groups.	Remove - Project completed
1.1.3.2	Implement actions in the Harvey Region Tourism Implementation Plan	Operational		Moderate	In progress	0-25%	Ongoing	This is a 10 year project Recruitment of the Destination Event Officer delayed due to Workforce Planning. Tourism Advisory Group has been appointed.	Remain - Progress with amendment

Strategic Direction 1 Diversified Economy

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
1.1.3.3 Conduct a feasibility study into the delivery of visitor servicing, tourism development, destination marketing, industry support and events in the region	Operational		Low	Completed	100% Complete	Q1	Study has been completed and endorsed by Council.	Remove - Project completed
1.1.3.4 Design tourism development application package for potential business owners and developers	Operational		Moderate	Not yet started	0-25%	Ongoing	To commence in Q1 of 2022/23.	Remain - Progress with amendment
1.1.3.5 Develop signage guidelines to ensure all signage meets national best practice	Operational		High	In progress	25-50%	Ongoing	Delayed as resources were diverted to the Friendship City project.	Remain - Progress as planned
1.1.3.6 Improve current network of tourism signage, way-finding, interpretation, entry statements and information bays	Capital	140,000	Moderate	Behind schedule	0-25%	Ongoing	Awaiting the development of the Signage and Infrastructure Style Guide.	Remain - Progress as planned
Objective 1.2: Create a business friendly environment to support and attract investment, competition and productivity								
1.2.1 Small Business-Friendly Charter								

Strategic Direction 1 Diversified Economy

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
1.2.1.1	Implement the Small Business-Friendly Local Government Action Plan	Operational		Low	Ongoing	100%	Ongoing	This is an ongoing project. Actions for this quarter have been completed.	Remain - Progress as planned
1.2.2 Economic Development Strategy Implementation Plan									
1.2.2.1	Develop an Economic Investment Prospectus	Operational		High	Behind schedule	0-25%	Q4	This project will be combined with 1.2.2.3 to develop a general investment prospectus in 2022/23.	Remain - Progress with amendment
1.2.2.2	Develop a Land Optimisation Strategy	Operational		High	In progress	50-75%	Q4	Draft Land Optimisation Strategy anticipated in July 2022.	Remain - Progress as planned
1.2.2.3	Develop a Tourism Development Prospectus	Operational		High	Behind schedule	0-25%	Q4	This project will be combined with 1.2.2.1 to develop a general investment prospectus in 2022/23.	Remove - Project discontinued
1.2.3 Friendship Cities									
1.2.3.1	Develop Friendship Agreements with identified cities	Operational		Moderate	Completed	100% Completed	Ongoing	Moka City Friendship City Agreement signed with ceremony held on 21 June 2022.	Remove - Project completed
1.2.3.2	Implement actions from Friendship Agreements	Operational		Moderate	In progress	0-25%	Ongoing	Resources need to be established to deliver actions.	Remain - Progress as planned

Strategic Direction 1 Diversified Economy

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 1.3: Sustainable urban, rural and industrial development									
1.3.1 Local Planning Strategy									
1.3.1.1	Implement the Local Planning Strategy	Operational		Moderate	In progress	0-25%	Q4	Minor amendments to be commenced once the draft Local Planning Scheme has progressed through advertising.	Remain - Progress with amendment
1.3.1.2	Finalise the Local Planning Scheme	Operational		Low	In progress	50-75%	Q4	Currently awaiting consent to advertise from Western Australian Planning Commission (WAPC).	Remain - Progress as planned
Objective 1.4: Appropriate infrastructure is in place to support economic growth									
1.4.1 Marriott Road upgrade									
1.4.1.1	Advocate for the upgrade of Marriott Road from Forrest Highway to Kemerton Road	Operational		Low	In progress	75-100%	Ongoing	Agreement with Main Roads WA was signed in May 2022 to take administrative control of Marriott Road from 1 July 2022. Land dedication process is proceeding.	Remain - Progress with amendment
1.4.2 Kemerton Strategic Industrial Area									

Strategic Direction 1 Diversified Economy

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
1.4.2.1	Advocate for the sustainable development of the Kemerton Strategic Industrial Area	Operational		Low	Ongoing	75-100%	Ongoing	Scheduled to meet with developers regarding the potential development at Kemerton whilst attending meetings of the KSIA Group.	Remain - Progress as planned
1.4.3 Regional sale yards									
1.4.3.1	Investigate the opportunity of a regional sale yard being located in the Shire	Operational		Low	In progress	0-25%	Ongoing	Action is ongoing.	Remain - Progress as planned
Objective 1.5: Enhanced education and training opportunities									
1.5.1 Advocate for education and training facilities									
1.5.1.1	Develop partnerships with educational institutions and peak bodies	Operational		Low	Ongoing	75-100%	Ongoing	Engagement with education institutions is facilitated through the Bright Futures Early Years Strategy.	Remove - Project discontinued
1.5.1.2	Promote and support student placements in Shire operations	Operational		Low	Ongoing	100% Complete	Ongoing	Two placements currently at the Shire of Harvey.	Remain - Progress as planned
1.5.1.3	Advocate for quality education opportunities in the Shire	Operational		Low	Ongoing	50-75%	Ongoing	Advocating to local State MLAs regarding the need for additional high school facilities in the Australind area.	Remain - Progress as planned

Strategic Direction 1 Diversified Economy

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
1.5.2 Workplace employment and training opportunities									
1.5.2.1	Provide opportunities for apprenticeships and traineeships in Shire operations	Operational		Low	Ongoing	100% Complete	Ongoing	Youth Trainee has been employed.	Remain - Progress as planned
1.5.2.2	Foster partnerships with local business, industry and employment organisations to advocate for employment opportunities	Operational		Low	In progress	0-25%	Ongoing	Action is ongoing.	Remain - Progress as planned
1.5.3 Youth apprenticeships									
1.5.3.1	Provide annual youth trainee positions at the Shire for school leavers	Operational		Low	Completed	100% Completed	Ongoing	Shire's first Youth Trainee employed as part of the Community Development Business Unit commenced work in January 2022.	Remain - Progress as planned

Informing Plans and Strategies

State Planning Strategy; WA COVID Recovery Plan; Diversify WA Economic Development Framework; Shire of Harvey Economic Development Strategy; Bunbury-Geopraphe Sub-Regional Strategy; South West Development Commission Strategic Plan; Tourism Development Strategy; Visitor Servicing and Signage Strategy; Local Planning Strategy

Strategic Direction 2

Connected Communities

GOAL A safe, accessible and connected community where everyone has the opportunity to contribute and belong



Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 2.1: To support people through all stages of life									
2.1.1 Brunswick River Cottages									
2.1.1.1	Continue to advocate for the development of Stage 3 as investment ready	Operational		Low	Completed	100% Completed	Q4	Funding agreement for \$4.9M between Shire of Harvey and Department of Communities has been signed.	Remove - Project completed
2.1.2 Harvey Senior Citizens upgrade									
2.1.2.1	Upgrade the Harvey Senior Citizens facility	Capital	885,000	Low	In progress	0-25%	Ongoing	Funding agreement has been signed. Design documentation contract issued.	Remain - Progress as planned
2.1.3 Voices of Youth Strategy									

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.3.1 Deliver initiatives that meet the aims and outcomes of the Voices of Youth 2026 Strategy, including establishing a Youth Advisory Council	Operational		Low	Ongoing	100% Completed	Ongoing	Inaugural Youth Week festival held which included creative and sporting workshops, skatepark event and youth conference. Funding received from Department of Communities to contribute to the festival. Youth Taskforce and Youth Collective meetings held. Planning for the July school holidays is complete.	Remain - Progress as planned
2.1.3.2 Continue to support youth programs	Operational		Low	Ongoing	100% Completed	Ongoing	Organised guest speaker to attend Lot 208 Inc. to provide support to LGBTQIA+ youth. Annual grant funding provided to youth programs across the Shire.	Remain - Progress as planned
2.1.4 Library and Information Services								

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.4.1a Administer a public library service in Australind to ensure ongoing provision of literacy resources and lifelong learning opportunities	Operational		Low	Ongoing	100% Completed	Ongoing	Door count for the quarter was 9,778, program sessions held 100 and program attendance was 1,915. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned
2.1.4.1b Administer a public library service in Harvey to ensure ongoing provision of literacy resources and lifelong learning opportunities	Operational		Low	Ongoing	100% Completed	Ongoing	No door count data for this quarter as the door counter was identified as faulty, program sessions held 123 and program attendance was 1,251. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned
2.1.4.1c Administer a public library service in Yarloop to ensure ongoing provision of literacy resources and lifelong learning opportunities	Operational		Low	Ongoing	100% Completed	Ongoing	Door count for the quarter was 46. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.4.1d Administer a public library service in Binningup to ensure ongoing provision of literacy resources and lifelong learning opportunities	Operational		Low	Ongoing	100% Completed	Ongoing	Ongoing service delivery is provided through volunteer support. Door count for the quarter was 178. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned
2.1.4.2 Work with State Library of WA and the Brunswick CRC to investigate a public library service in Brunswick	Operational		Low	Ongoing	100% Completed	Ongoing	The State Library of WA have been consulted and are aware of the need for a public library service for Brunswick. No community requests have currently been received.	Remain - Progress as planned
2.1.4.3 Advocate and support the redevelopment of library infrastructure upgrades in Australind and Harvey	Operational		Moderate	Ongoing	25-50%	Ongoing	Master planning in progress for the Harvey Library. Concept planning for Australind due to commence next financial year.	Remove - Project amended
2.1.4.4 Finalise and promote the Vision of Libraries in the Shire of Harvey report	Operational		Low	Completed	100% Completed	Q4	Library Vision 2022-2032 was adopted at June OCM.	Remove - Project completed

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.4.5 Participate in the South West One Library consortia	Operational		Low	Ongoing	100% Complete	Q1	Libraries continue to participate in scheduled Consortia meetings.	Remain - Progress as planned
2.1.5 Early Years Services								
2.1.5.1 Develop an Early Years Strategy	Operational		Low	Completed	100% Complete	Q3	Bright Futures: A Strategy for Children and Families 2022-2027 was endorsed at March OCM.	Remove - Project completed
2.1.5.2 Continue leasing arrangements for a childcare service at the Harvey Recreation and Cultural Centre	Operational		Low	Ongoing	100% Completed	Ongoing	Daily contact has been made with Harvey Community Play and Learning Centre Manager and staff and HRCC Manager and staff.	Remain - Progress as planned
2.1.5.3a Provide the Out of School Care program and School Holiday Program at HRCC	Operational		Low	Ongoing	100% Completed	Ongoing	HRCC 2022 After School Care has been completed for term two and begins soon for term three. HRCC July 2022 Holiday program has been completed. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.5.3b Provide the Out of School Care program and School Holiday Program at LLC	Operational		Moderate	Ongoing	100% Completed	Ongoing	New online booking and subsidy software implemented. Attraction and retention of skilled staff is an ongoing risk to service delivery. * Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.	Remain - Progress as planned
2.1.5.4 Provide crèche services at the LLC	Operational		Low	Ongoing	100% Completed	Ongoing	Crèche services are well supported on most occasions by patrons. Issued remain around staff availability.	Remain - Progress as planned
2.1.6 Age Friendly Strategy								
2.1.6.1 Develop an Age Friendly Strategy	Operational		Low	Completed	100% Complete	Q3	Ageing Together: Shire of Harvey Age Friendly Strategy 2022 - 2027 was endorsed at March OCM.	Remove - Project completed

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.1.6.2 Implement the actions from the Age Friendly Strategy	Operational		Low	Ongoing	100% Completed	Ongoing	Brunswick River Cottages funding agreement signed. Leschenault Men's Shed grant application in development. Funding to support senior citizen groups successful through the Shire's annual grant program.	Remain - Progress as planned
2.1.7 Leeuwin Sail Training Ship								
2.1.7.1 Provide annual scholarships for the Leeuwin Sail Training Ship in conjunction with service clubs	Operational		Low	Ongoing	100% Completed	Ongoing	Promotion of annual scholarships at Youth Conference with applications now available on the Shire's website.	Remain - Progress as planned
Objective 2.2: Create a community where people are safe								
2.2.1 Community Safety and Crime Prevention Plan								
2.2.1.1 Implement actions in the Community Safety and Crime Prevention Plan 2021-2026	Operational		Low	Ongoing	100% Completed	Ongoing	Promotion of graffiti kits to the community has been launched. Meetings held with the Australind and Harvey OICs. CSCPAG meeting held via Zoom in May.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.2.1.2 Develop and implement a CCTV strategy to ensure appropriately located CCTV is in place as identified	Operational/ Capital		Low	Completed	100% Completed	Q2	CCTV Strategy was adopted by Council in Q3.	Remove - Project completed
2.2.1.3 Improve Riverdale Road street lighting	Capital	30,000	Low	Completed	100% Completed	Q1	Grant has been acquitted.	Remove - Project completed
2.2.1.4 Complete Leschenault Leisure Centre path lighting Stage 2	Capital	35,000	Low	Completed	100% Completed	Q1	Grant has been acquitted.	Remove - Project completed
2.2.1.5 Upgrade street and path lighting to nominated intersections Stage 2	Capital	20,000	Low	Completed	100% Completed	Q2	Only one intersection has been actioned due to MRWA requirements – Kelly Road/ South West Highway.	Remove - Project completed
2.2.2 Mosquito management								

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.2.2.1 Partnerships with adjoining local governments to provide an integrated approach to mosquito management	Operational		Low	Ongoing	100% Completed	Ongoing	<p>The project is on track.</p> <p>Officers attended a CLAG Forum at City of Cockburn in June.</p> <p>A helicopter induction and CLAG meeting is scheduled for July.</p> <p>A new disease has been detected in the Eastern States i.e. Japanese Encephalitis which is transmitted by WA mosquitos via host pigs and migratory birds. It can lead to death.</p> <p>Monitoring has occurred in the Southwest with no virus detections found.</p> <p>Some local government staff have been vaccinated in Northern WA and Southwest local governments have been asked to be on alert.</p>	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.2.2.2 Partnerships with private land owners and other stakeholders to expand current management areas.	Operational		Low	Ongoing	100% Completed	Ongoing	The program is ongoing. Advice notes are made on Development Applications regarding mosquito management plans and treatments in susceptible areas where required.	Remain - Progress as planned
2.2.3 Emergency management								
2.2.3.1 Provide administrative support and maintain the Local Emergency Management Committee (LEMC)	Operational		Low	Ongoing	100% Completed	Ongoing	LEMC meeting was held on 14 June 2022.	Remain - Progress as planned
2.2.3.2 Implement a Community Preparedness program	Operational		Low	Ongoing	100% Completed	Ongoing	Preparing for next financial year.	Remove - Project amended
2.2.3.3 Conduct an annual emergency management simulated exercise with relevant stakeholders	Operational		Moderate	In progress	0-25%	Q4	Exercise carried forward to Q2 2022/23.	Remain - Progress as planned
2.2.4 Bushfire risk mitigation								

Strategic Direction 2 Connected Communities

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.2.4.1	Redevelop the Leschenault Volunteer Fire Brigade building	Capital	685,000	Low	On hold	0-25%	Ongoing	Funding was not received.	Remain - Progress as planned
2.2.4.2	Implement the Bushfire Risk Management Plan	Operational		Moderate	Ongoing	100% Completed	Ongoing	2021/22 planned treatments have been completed.	Remain - Progress as planned
2.2.4.3	Provide administrative support and maintain the Bush Fire Advisory Committee	Operational		Low	Ongoing	100% Completed	Ongoing	BFAC meeting was held on 20 June 2022.	Remain - Progress as planned
2.2.4.4	Partner with the Department of Fire and Emergency Services (DFES) and the Office of Bushfire Management to develop, implement and test emergency risk mitigation strategies for local town sites	Operational		Low	Ongoing	100% Completed	Ongoing	Partnership with DFES is continuing.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.2.4.5 Apply to the Local Government Grant Scheme (LGGS) for operational and capital funding of local government, bush fire brigades and the State Emergency Service	Operational		Moderate	Ongoing	100% Completed	Ongoing	LGGS application has been completed.	Remain - Progress as planned
Objective 2.3: Active and resilient community groups and volunteers								
2.3.1 Recognising volunteers								
2.3.1.1 Recognise and reward volunteers through various awards and functions	Operational		Low	Ongoing	75-100%	Ongoing	Shire's Annual Community Awards dinner to be held on 9 July 2022. One Meritorious Award, three Appreciation Awards, one Youth Award and two Community Group Award.	Remain - Progress as planned
2.3.2 Community Grants Program								
2.3.2.1 Continue to administer an annual community grants program	Operational		Low	Ongoing	100% Completed	Ongoing	Funding recommendations were endorsed at the June OCM to be included in the Budget. Council recommendation to refine the program review.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.3.3 Alcoa Harvey Sustainability Fund									
2.3.3.1	Continue to administer an annual grant round for community groups	Operational		Low	Ongoing	25-50%	Ongoing	Funding recommendations to be presented for adoption in the Annual Budget.	Remain - Progress as planned
2.3.4 Coastal Communities Fund									
2.3.4.1	Review and administer an annual grant round for community groups	Operational		Low	Ongoing	100% Completed	Ongoing	Funding recommendations presented for adoption in the Annual Budget.	Remain - Progress as planned
2.3.5 Community Partnerships									
2.3.5.1	Provide ongoing support and partner with the Community Resource Centres located in Harvey, Brunswick and Yarloop	Operational		Ongoing	Ongoing	100% Completed	Ongoing	Partnerships made for delivery of services and events for access and inclusion, reconciliation and placemaking. Council recommendation to review funding support to CRCs.	Remain - Progress as planned
2.3.5.2	Provide ongoing support to community groups	Operational		Low	Ongoing	100% Completed	Ongoing	Support delivered to community groups on request.	Remain - Progress as planned
2.3.6 Men's Sheds									

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.3.6.2 Support the extension of the Leschenault Men's Shed (subject to funding)	Capital	460,000	Moderate	Behind schedule	25-50%	Q4	Grant application to Lotterywest nearing finalisation.	Remain - Progress as planned
Objective 2.4: Noongar people are at the centre of conversations								
2.4.1 Reconciliation Action Plan (RAP)								
2.4.1.1 Implement the Regional RAP in partnership with the local Noongar community	Operational		Low	Ongoing	100% Completed	Ongoing	National Reconciliation Week Virtual Breakfast event held in partnership with Shire of Dardanup.	Remain - Progress as planned
2.4.2 NAIDOC Week celebrations								
2.4.2.1 Support and facilitate a program of events and activities to celebrate NAIDOC week.	Operational		Low	In progress	75-100%	Ongoing	NAIDOC Week shirts purchased for Shire Officers in preparation of NAIDOC Week event to be held in Q1 2022/23.	Remain - Progress as planned
2.4.3 Partnerships								

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.4.3.1 Continue to strengthen existing partnerships and build new ones with Aboriginal businesses, groups and corporations including the Harvey Aboriginal Corporation, Woolkabunning Kiaka Aboriginal Corporation (Roelands) and South West Aboriginal Land and Sea Council	Operational		Low	Ongoing	100% Completed	Ongoing	Support provided to Harvey Aboriginal Corporation to organise NAIDOC Week event.	Remain - Progress as planned
2.4.3.2 Ongoing support of the South West Aboriginal Health Hub facility	Operational		Low	Completed	100% Complete	Q1	Letter of support finalised in Q1.	Remove - Project completed
2.4.4 Welcome to Country and Acknowledgment of Country Policy								
2.4.4.1 Investigate the opportunity to develop a local Aboriginal Procurement Policy	Operational		Low	Completed	100% Complete	Q2	Completed and included in existing Purchasing Policy.	Remove - Project completed

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.4.4.2 Review the Welcome to Country and Acknowledgment of Country Policy	Operational		Low	Completed	100% Completed	Q4	Welcome to Country and Acknowledgment of Country Policy review completed.	Remove - Project completed
Objective 2.5: Equity for all people								
2.5.1 Access and Inclusion								
2.5.1.1 Implement actions in the Access and Inclusion Plan	Operational		Low	Ongoing	100% Completed	Ongoing	Auslan Interpreter present at the Youth Conference. Ongoing support is provided to GCEC with use of facilities at LLC. AIAG meeting was held via Zoom in May.	Remain - Progress as planned
2.5.1.2 Develop a process for providing the community with translational resources and alternative formats for all Shire communications	Operational		Low	Behind schedule	75-100%	Q4	Access and Inclusion Touchpoints development is in progress and will continue into 2022/23. Website and social media formats have been made inclusive. Council Chamber microphones adjusted.	Remove - Project amended

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.5.1.3 Implementation of the Access and Inclusion Ambassador Program	Operational		Low	Behind schedule	75-100%	Q4	Ambassador program is in progress and will continue into 2022/23.	Remove - Project amended
2.5.1.5 Conduct access audits on Shire buildings and facilities	Operational		Moderate	Behind schedule	0-25%	Q4	Action to be included with the development of an asset register and program of works to be managed through Infrastructure Services.	Remain - Progress as planned
2.5.1.6 Implement recommendations from access audits completed on Shire facilities	Operational		Moderate	Behind schedule	0-25%	Q4	To be carried into 2022/23.	Remain - Progress as planned
2.5.2 Co-Design Panel								
2.5.2.1 Establish a Co-Design Panel as a key consultative group on the Shire's new and renewed infrastructure projects, plans and strategies	Operational		Low	Completed	100% Completed	Q4	Terms of Reference were endorsed in Q3 and membership was advertised to the community. Group has met consider the Harvey Community Precinct Masterplan.	Remove - Project completed
Objective 2.6: The creative talent and cultural diversity of the community is recognised, supported and celebrated								
2.6.1 Harvey Recreation and Cultural Centre								

Strategic Direction 2 Connected Communities

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					Action for 2022/23
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	
2.6.1.1	Continue to administer a cultural events program	Operational		Low	Ongoing	100% Completed	Ongoing	The 2021/22 HRCC cultural events program showcased 23 performances or cultural events attracting 2,593 attendees.	Remain - Progress as planned
2.6.1.2	Upgrade of Cultural Centre Stage 1 and Stage 2	Capital	100,000	Low	In progress	75-100%	Ongoing	Request for Quote is currently being assessed.	Remove - Project amended
2.6.2 Creative Communities Strategy									
2.6.2.1	Develop a Creative Communities Strategy	Operational		Low	Behind schedule	75-100%	Q4	Creative Communities Strategy to be presented to July OCM.	Remove - Project completed
2.6.2.2	Implement identified actions in Creative Communities Strategy	Operational		Low	Ongoing	100% Completed	Ongoing	Strategy actions will be reviewed as part of the development of a five year plan.	Remain - Progress as planned
2.6.2.3	Implement the Mural Art Project and Public Art Trail	Capital	35,000	Moderate	Behind schedule	25-50%	Q4	Concept designs in progress with artwork to be installed in Q1 2022/23.	Remain - Progress as planned
2.6.3 Partnerships									

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.6.3.1 Maintain existing partnerships with Bunbury Regional Entertainment Centre (BREC), Circuit West and Regional Arts WA (RAWA) and identify new partnerships that will benefit the Shire's creative community	Operational		Low	Ongoing	100% Completed	Ongoing	The HRCC continues to regularly liaise with a number of sector partners including BREC, CircuitWest and RAWA. Agreement for four programs per year from BREC to attend HRCC.	Remain - Progress as planned
2.6.4 Training and education								
2.6.4.1 Explore training and education opportunities for local people involved in the arts and other creative industries.	Operational		Low	Ongoing	100% Completed	Ongoing	Creative Leadership Program to be held on 2 and 3 August 2022.	Remove - Project amended
Objective 2.7: An active and healthy community								
2.7.1 Sport and recreation								

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.1.1a Continue to provide recreation services at the Harvey Recreation and Cultural Centre	Operational		Low	Ongoing	100% Completed	Ongoing	<p>Services continue to be impacted by COVID related issues.</p> <p>Junior and senior netball, gymnastics, kindy gym, shuttle smash and skate nights are currently underway.</p> <p>* Project split into a ,b,c and d as part of reporting process for Corporate Business Plan for better clarity.</p>	Remain - Progress as planned
2.7.1.1b Continue to provide recreation services at the Leschenault Leisure Centre	Operational		Low	Ongoing	100% Completed	Ongoing	<p>Seasonal association netball is in progress.</p> <p>LLC commenced provision of adult and junior sports programs in June.</p> <p>Aquatics, health and fitness, and child services are well patronised.</p>	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.1.2 Develop and implement a Sport and Recreation Strategy	Operational		Low	Behind schedule	25-50%	Q4	Map and gap of current sports and services, and survey of user groups and clubs/associations has been completed. Consultation on major projects for the next 10 years, review of fees and charges, and master planning of key recreation areas is in progress.	Remain - Progress as planned
2.7.1.4 Administer the KidSport grants	Operational		Low	Ongoing	100% Completed	Ongoing	Administration of KidSport grants will continue.	Remain - Progress as planned
2.7.1.5 Investigate the opportunities for sports tourism in the South West	Operational		Low	Ongoing	0-25%	Ongoing	Tourism Development and Industry Support Officer assisting the National Enduro Championship 2023.	Remain - Progress as planned
2.7.2 Leschenault Leisure Centre indoor court expansion								
2.7.2.1 Complete detailed design and operating feasibility studies	Operational	140,000	High	Behind schedule	50-75%	Q4	Project timelines have escalated by three months due to subcontractor availability. Project budget has a resulting \$30,000 variation.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.2.2 LLC Indoor Court Expansion - Stage 1	Capital	9,000,000	High	In progress	0-25%	Ongoing	Hodge Collard Preston have been appointed. Site inspection, geotech measurements and a design brief have taken place. Initial concept design drafts and costs have been presented to Project Control Group. Next step is to provide options for staging development and funding opportunities. Expansion to commence.	Remain - Progress as planned
2.7.3 Harvey Recreation and Cultural Centre								
2.7.3.1 Complete the Martial Arts and Yoga Room upgrades	Capital	15,000	Low	Behind schedule	75-100%	Q4	Contractor issues including supply chain problems have delayed the completion of this project. Anticipated completion in Q1 2022/23.	Remove - Project completed
2.7.3.2 Develop a HRCC Master Plan to identify and plan for facility improvements	Operational		Low	Behind schedule	0-25%	Q4	Project was deferred due to Budget constraints.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.3.3 Complete the HRCC branding, communications and marketing project	Operational		Low	Behind schedule	75-100%	Q4	Brand launch scheduled for 18 July 2022.	Remove - Project completed
2.7.4 Recreation Ground Master Plans								
2.7.4.1a Conduct staged improvements at the Brunswick Recreation Ground in alignment with the improvement strategies and as outlined in the Forward Capital Works Plan	Capital		Low	Ongoing	100% Completed	Ongoing	Fencing program and parking projects completed. Grant application for power and lighting upgrade is in progress.	Remain - Progress as planned
2.7.4.1b Conduct staged improvements at the Harvey Recreation Ground in alignment with the improvement strategies and as outlined in the Forward Capital Works Plan	Capital		Low	Ongoing	100% Completed	Ongoing	Drainage project practical completion.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.4.1c Conduct staged improvements at the Leschenault Recreation Ground in alignment with the improvement strategies and as outlined in the Forward Capital Works Plan	Capital		Low	Ongoing	100% Completed	Ongoing	Improvements have been identified as a high priority in the developing sport and recreation strategy. A new masterplan of the site will be conducted in the next financial year.	Remain - Progress as planned
2.7.5 Community facilities								
2.7.5.1 Construct the extension of the Harvey Golf Club - Part 1	Capital	190,000	Low	On hold	Not Applicable	Q4	Grant application not successful. Alternative measures will be considered in the next financial year.	Remain - Progress as planned
2.7.6 Aquatic Services								
2.7.6.1 Investigate and consult on the future needs and development of Shire aquatic facilities	Operational		Low	Ongoing	100% Completed	Ongoing	Consultation and site visits to facilities have been completed.	Remain - Progress as planned

Strategic Direction 2 Connected Communities

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
2.7.6.3 Continue to deliver aquatic services at the Leschenault Leisure Centre and Harvey Pool	Operational		Moderate	Ongoing	100% Completed	Ongoing	Staffing levels for aquatics remains a high priority. Lifeguard, swim teacher and aquatic supervisor positions in short supply. Staff identification, training and industry promotion are ongoing.	Remain - Progress as planned
2.7.7 Public Health Plan								
2.7.7.1 Develop a local Public Health Plan	Operational		Moderate	Behind schedule	75-100%	Q4	Project timeline has been revised due to staff availability. Draft is currently being reviewed.	Remain - Progress as planned

Informing Plans and Strategies

Harvey, Brunswick and Leschenault's Recreation Ground Master Plans; WA Hiking Strategy; Bunbury Wellington Cycling Strategy; Arts Leadership Group Strategic Directions 2016-2031; Disability Access and Inclusion Plan; Reconciliation Action Plan; Voices of Youth Strategy;

Strategic Direction 3

Protected Natural Environment

GOAL A natural environment that is highly valued, protected and enjoyed



Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 3.1 Adopt and encourage sustainable development practices									
3.1.1 Foreshore Management Plans									
3.1.1.1	Partnership with Department of Biodiversity, Conservation and Attractions to implement management plans for Kalgulup Regional Park and Yalgorup National Park	Operational		Low	On hold	Not Applicable	Ongoing	Signage is stored at Australind Depot awaiting finalisation of Shire Signage Strategy.	Remain - Progress as planned
3.1.2 Sustainable Building Materials Policy									
3.1.2.1	Review and update the Sustainable Building Materials and Construction Practices Policy	Operational		Low	Completed	100% Completed	Q4	Policy Review has been completed.	Remove - Project completed

Strategic Direction 3 Protected Natural Environment

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 3.2: Manage and protect natural habitats, ecosystems and reserves									
3.2.1 Coastal Hazard Risk Map Adaptation Plans (CHRMAP)									
3.2.1.1	Complete the Collie River (upper reaches) and Leschenault Estuary CHRMAP in partnership with Shire of Dardanup, City of Bunbury and Department of Water and Environmental Regulations.	Operational		Low	On hold	75-100%	Q4	Awaiting community consultation for final report. Action has been put on hold due to a delay with the consultants.	Remain - Progress as planned
3.2.2 Biodiversity Strategy									
3.2.2.1	Finalise the new Biodiversity Strategy to ensure protection of environmental assets (flora and fauna)	Operational		Low	Behind schedule	75-100%	Q4	Concept of Strategy will be altered to modernise the document.	Remain - Progress as planned
3.2.3 Re-vegetation projects									

Strategic Direction 3 Protected Natural Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
3.2.3.1 Undertake annual re-vegetation projects of Shire reserves (inland and coastal) in partnership with community and schools	Operational		Low	Ongoing	100% Completed	Ongoing	Winter season planting is underway with four community group and six school planting days.	Remain - Progress as planned
3.2.4 Weed and pest management								
3.2.4.1 Continue to support Peel Harvey Biosecurity Group to manage and educate around weed and pest control	Operational		Low	Ongoing	100% Completed	Ongoing	Support is on going.	Remain - Progress as planned
Objective 3.3: Sustainable resource use and waste management								
3.3.1 Adopting alternative energy sources where appropriate								
3.3.1.1 Install photo voltaic solar or alternative energy systems for LLC and HRCC	Capital	200,000	Low	Carried forward	Not Applicable	Ongoing	Alternative systems are under review with project to progress into 2022/23.	Remove - Project amended
3.3.2 Waste facilities								

Strategic Direction 3 Protected Natural Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
3.3.2.1 Design of a new Waste Transfer Station at Richardson Road	Capital	200,000	Moderate	Ongoing	0-25%	Ongoing	Survey of proposed area and existing landfill completed.	Remain - Progress as planned
3.3.2.2 Implement the Closure Plan for the Richardson Road landfill site	Operational		Moderate	Ongoing	0-25%	Ongoing	Survey of existing landfill completed.	Remain - Progress as planned
3.3.3 Water usage								
3.3.3.1 Develop a Waterwise Council Action Plan	Operational		Low	Completed	100% Completed	Q4	Plan has been adopted by Council and a Memorandum of Understanding has been agreed with Water Corporation. The milestones of the plan are now to be actioned.	Remove - Project completed
3.3.4 Local Waste Management Strategy								
3.3.4.1 Develop a new Local Waste Management Strategy	Operational		Low	On hold	Not applicable	Q4	Due to a number of changes affecting waste services and direction the strategy has been placed on hold.	Remain - Progress as planned

Strategic Direction 3 Protected Natural Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
3.3.4.2 Implement actions from Local Waste Management Strategy	Operational		Low	On hold	Not Applicable	Q4	Awaiting development of the strategy.	Remain - Progress as planned
3.3.5 Community education								
3.3.5.1 Develop and implement an education program specific to sustainable waste practices	Operational		Low	Behind schedule	25-50%	Q3	Program is still being developed.	Remain - Progress as planned
3.3.6 Zero Waste Plan								
3.3.6.1 Review and update of current Zero Waste Plan	Operational		Low	On hold	Not Applicable	Ongoing	The current position of this plan is still being reviewed.	Remove - Project amended
3.3.7 Regional Waste Management Strategy								
3.3.7.1 Contribute to a Regional Waste Management Strategy with South West LGA's that aligns with State Waste Strategy	Operational		Low	On hold	Not Applicable	Q4	Second round of advertising for replacement Officer is underway.	Remain - Progress as planned

Strategic Direction 3 Protected Natural Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
3.3.7.2 Support a regional approach to waste management, which may include transfer stations, kerbside collections, landfill sites and recycling facilities	Operational		Low	Ongoing	100% Completed	Ongoing	South West LG's continuing to have a collaborative approach to manage waste in the region.	Remain - Progress as planned
3.3.8 Single Use Plastics Policy								
3.3.8.1 Implement the Single Use Plastics Policy across Shire services and facilities	Operational		Low	Ongoing	100% Completed	Ongoing	Outcomes of the policy are being implemented.	Remain - Progress as planned
Objective 3.4: Healthy waterways and coastal zones								
3.4.1 Dune restoration								
3.4.1.1 Complete the Binningup dune restoration project in partnership with Binningup Coastcare and Environment Group and Coastwest	Operational		Low	Completed	100% Completed	Q2	Grant has been acquitted.	Remove - Project completed

Strategic Direction 3 Protected Natural Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
3.4.1.2 Ongoing dune restoration work with schools and community groups at Myalup and Binningup	Operational		Low	Ongoing	100% Completed	Ongoing	Restoration work for 2021/22 is complete, involving local schools and four metropolitan schools.	Remain - Progress as planned
3.4.1.3 Continue to support the Carbon Schools Program	Operational		Low	Ongoing	100% Completed	Ongoing	Work for 2021/22 is complete.	Remain - Progress as planned
3.4.2 Clean-up events								
3.4.2.1 Ongoing participation in annual clean-up events, including Tangaroa Blue and Keep Australia Beautiful	Operational		Low	Ongoing	100% Completed	Ongoing	Four beach clean-ups undertaken have been added to the marine database. Tangaroa Blue is scheduled for October.	Remain - Progress as planned
3.4.3 Beach monitoring								
3.4.3.1 Monthly assessments of beach width to monitor dune erosion and its impact on conservation zoning	Operational		Low	Ongoing	100% Completed	Ongoing	Beach profile monitoring remains ongoing.	Remain - Progress as planned

Informing Plans and Strategies

Waste Avoidance and Resource Recovery Strategy 2030; Zero Waste Plan; Regional Waste Management Strategy; Biodiversity Strategy; Foreshore Management Plans; Coastal Hazards Risk Map Adaptation Plans;

Strategic Direction 4

Sustainable Built Environment

GOAL A liveable, sustainable and well-designed built environment that is accessible to all



Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 4.1: Playgrounds and parks are vibrant, accessible and well maintained									
4.1.1 Ridley Place Foreshore Redevelopment									
4.1.1.1	Design and planning - café and public amenities	Capital	130,000	Low	In progress	0-25%	Ongoing	Request for Quote for updated Master Plan currently advertised. Completion of Master Plan prior to advertising Expression of Interest.	Remain - Progress as planned
4.1.1.2	Finalise and implement the Ridley Place Foreshore Redevelopment Master Plan	Capital	350,000	Low	Behind schedule	0-25%	Q4	Request for Tender for Master Plan of Foreshore has been advertised.	Remain - Progress as planned
4.1.2 Play Spaces Strategy									
4.1.2.1	Complete the Harvey Skate Park consultation and concept design	Capital	40,000	Moderate	Behind schedule	25-50%	Q4	Master planning will commence in 2022/23.	Remove - Project completed

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.1.2.5 Activate strategic locations throughout the Shire to positively engage youth	Operational		Low	Ongoing	100% Completed	Ongoing	Sport and creative programs were held at Binningup and Leschenault during Q4.	Remove - Project amended
4.1.3 Urban Forest Project								
4.1.3.1 Clifton Park Urban Forest - extension of path network	Capital	200,000	Low	On hold	Not Applicable	Ongoing	Funds have been reallocated to another project.	Remove - Project amended
4.1.4 Binningup Foreshore Playground								
4.1.4.1 Replace playground covering	Capital	50,000	Low	Completed	100% Completed	Q2	Works completed December 2021.	Remove - Project completed
4.1.4.2 Replace foreshore play equipment	Capital	300,000	Moderate	Completed	100% Completed	Q2	Works completed December 2021.	Remove - Project completed
Objective 4.2: A connected and well maintained network of local roads, footpaths, cycle ways and trails								
4.2.1 Local Path Renewal and Improvement Plan								
4.2.1.1 Develop and implement the 10-year Local Path Renewal and Improvement Plan	Operational		Low	Ongoing	100% Completed	Ongoing	Plan is completed. Program to be implemented over the next 10 years.	Remain - Progress as planned
4.2.2 Roads and ancillary infrastructure								

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.2.2.1 Provide a safe standard of roads and ancillary infrastructure as outlined in the Forward Capital Works Plan	Operational		Moderate	Ongoing	100% Completed	Ongoing	Implemented as part of the adopted 2021/22 Budget.	Remain - Progress as planned
4.2.2.2 Kingston Drive - engage with Bunbury Outer Ring Road Alliance to construct	Capital	1,888,049	High	In progress	0-25%	Ongoing	Design has been completed. Contract has been awarded and survey work is in progress. Construction to continue in 2022/23.	Remain - Progress as planned
Objective 4.3: Shopping precincts and residential areas are well presented and accessible, with development enhancing their character								
4.3.1 Townscape Plans								
4.3.1.1 Develop and implement Townscape Plans for all localities	Operational		Low	Ongoing	100% Completed	Ongoing	Brunswick Place Plan was adopted at June OCM.	Remain - Progress as planned
4.3.1.2 Paris Road landscaping improvements	Capital	40,000	Low	Completed	100% Completed	Q4	Works have been completed.	Remove - Project completed

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.3.1.3 Uduc Road streetscape improvements	Capital	30,000	Low	Not yet started	Not Applicable	Ongoing	Funds have been included in 2022/23 draft Budget.	Remove - Project amended
4.3.2 Place Plans								
4.3.2.1 Design and develop Place Plans that bring together key principles in asset, land use, design and community development strategies to deliver outcomes in each locality	Operational		Low	Ongoing	100% Completed	Q4	Brunswick Place Plan was adopted at June OCM.	Remain - Progress as planned
Objective 4.4: Places with current or potential heritage or cultural significance are protected and preserved for future generations								
4.4.1 Yarloop Town Development Plan								
4.4.1.1 Continuation of Stages 1 and 2 & Part 1 of Interpretive Centre	Capital	2,750,000	Low	Behind schedule	50-75%	Q4	Delays to construction timeline due to COVID conditions and material shortages.	Remain - Progress as planned
4.4.2 Heritage listed and culturally significant buildings and sites								
4.4.2.1 Upgrade of Harvey Station Master House drains and veranda	Capital	60,000	Moderate	Behind schedule	0-25%	Q4	Project scope is being finalised.	Remain - Progress as planned

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.4.2.2 Develop the Harvey Station Master House Master Plan	Capital	100,000	Moderate	Behind schedule	0-25%	Q4	Heritage Advisory Group Meeting is scheduled for June 2022.	Remain - Progress as planned
4.4.2.3 Review the Memorandum of Understanding for the Harvey Internment Camp Shrine	Operational		High	Completed	100% Completed	Q2	Shrine management now undertaken by Shire of Harvey, revised access arrangements are being progressed.	Remove - Project completed
4.4.2.4 Specified maintenance of Stirling Cottage	Capital	150,000	Moderate	Not yet started	0-25%	Q4	To be actioned. Items to be prioritised.	Remove - Project amended
4.4.3 Heritage preservation and activation								
4.4.3.1 Develop a Heritage Incentives Policy	Operational		Low	In progress	75-100%	Ongoing	Draft policy is finalised and is awaiting Council report.	Remain - Progress as planned
4.4.3.2 Develop and implement a Heritage Strategy that includes recommendations for the Harvey Internment Camp Shrine and museums	Operational		Moderate	On hold	0-25%	Q4	Negotiations with Department of Education have commenced.	Remain - Progress as planned
Objective 4.5: Shire buildings, gardens and grounds are fit for purpose and well maintained								
4.5.1 Harvey Community Precinct								

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.5.1.1	Consultation and investigation (commencement of any future stages and funding is dependent on the outcome)	Operational		Low	In progress	75-100%	Ongoing	Master Plan is in final stages of preparation for Council approval.	Remove - Project completed
4.5.1.2	Harvey Community Precinct Stage 1 planning and documentation	Capital	1,200,000	Low	Behind schedule	0-25%	Q4	Briefing of stakeholders for schematic design has been completed. Two Harvey Community Precinct Reference Group meetings have been held.	Remain - Progress as planned
4.5.1.3	Harvey Community Precinct Stage 2 construction	Capital	1,000,000	Low	Carried forward	Not Applicable	Ongoing	Carried forward to 2022/23	Remain - Progress as planned
4.5.2 Australind Community Precinct									
4.5.2.1	Consultation and investigation (commencement of any future stages and funding is dependent on the outcome)	Operational		Low	In progress	0-25%	Ongoing	Request for Quote for Business Case and Master Plan is in progress to be advertised in July 2022.	Remove - Project completed
4.5.2.2	Australind Community Precinct planning and documentation	Capital	1,500,000	Low	Not yet started	0-25%	Q4	Request for Quote for Business Case and Master Plan is in progress to be advertised in July 2022.	Remain - Progress as planned

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.5.2.3 Australind Community Precinct Stage 1 construction	Capital	1,000,000	Low	Carried forward	Not Applicable	Ongoing	Carried forward to 2022/23.	Remain - Progress as planned
4.5.3 Public buildings, gardens and grounds								
4.5.3.1 Upgrade and maintenance of Shire buildings, gardens and grounds as outlined in the Forward Capital Works Plan and Asset Management Plan	Operational/ Capital		Moderate	In progress	25-50%	Ongoing	Works are ongoing.	Remain - Progress as planned
4.5.3.2 Install air conditioning for Myalup Hall	Capital	35,000 *combined budget for both project a and b	Low	Completed	100% Completed	Q2	Over head fans have been installed.	Remove - Project completed
4.5.3.3 Install air conditioning for Uduc Hall		35,000 *combined budget for both project a and b	Low	On hold	25-50%	Q3	Alternative solution is being investigated.	Remove - Project amended
4.5.3.4 Cemetery upgrades and landscape improvements	Capital	46,200	Low	Not yet started	0-25%	Q4	Upgrades are pending completion of Cemeteries Strategy.	Remain - Progress as planned

Strategic Direction 4 Sustainable Built Environment

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
4.5.3.5a Improvement work at Brunswick Railway Reserve	Capital	55,000 *combined budget for both project a and b	Low	Completed	100% Completed	Q4	Shelter seating at Brunswick Pool completed.	Remove - Project completed
4.5.3.5b Improvement work at Yarloop train station garden			Moderate	Not yet started	0-25%	Q4	Works require new lease and Shire taking on responsibility of asbestos to whole site. Recommended to remove project to minimise risk to Shire in relation to asbestos responsibility.	Remove - Project amended
4.5.3.7 Install a veranda at Cookernup Hall	Capital	39,200	Low	Completed	100% Completed	Q4	Completed.	Remove - Project completed
4.5.3.8 Conduct Asset and Facility Audits on community infrastructure and prepare a staged building improvement plan	Operational		High	In progress	0-25%	Ongoing	Funds have been allocated in 2022/23 draft budget.	Remain - Progress as planned

Informing Plans and Strategies

Healthy By Design Guidelines; South West Development Commission Strategic Plan 2021-2031; Bunbury Geopraphe Sub-Regional Strategy; WA COVID Recovery Plan; Diversify WA Economic Development Framework

Strategic Direction 5

Effective Civic Leadership

GOAL A representative leadership that is future thinking, transparent and accountable



Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
Objective 5.1: Effective communication and engagement with the community									
5.1.1 Communication and Engagement Plan									
5.1.1.1	Implement the actions in the Communications and Engagement Plan	Operational		Low	Ongoing	75-100%	Ongoing	Social media posts and e-newsletter distribution are ongoing.	Remain - Progress as planned
5.1.1.2	Implement the Shire’s online engagement platform Have Your Say	Operational		Low	Completed	100% Completed	Q1	Completed and launched in Q1.	Remove - Project completed
5.1.2 Place Advisory Groups									
5.1.2.1	Quarterly meetings of Place Advisory Groups at each locality, attended by community members and staff	Operational		Low	Ongoing	100% Completed	Ongoing	Meetings of all Advisory Groups held in Q4 via Zoom.	Remain - Progress with amendment
5.1.3 Community Scorecard Survey									
*All projects for this action are planned to occur in future financial years									

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.1.4 Business and Sole Trader Database									
5.1.4.1	Construct a Business and Sole Trader Database to improve communication between the Shire and local businesses	Operational		High	On hold	0-25%	Ongoing	Further investigation has revealed that database management needs to be considered across the whole organisation. This project will sit within the Content Management System Project under review by Community and Lifestyle.	Remain - Progress as planned
Objective 5.2: Build partnerships and work collaboratively to amplify the outcomes that can be achieved									
5.2.1 Partnerships and strategic alliances									
5.2.1.1	Continue to build on existing partnerships and strategic alliances.	Operational		Low	Ongoing	75-100%	Ongoing	Regular meetings are held with stakeholders and local MLAs.	Remain - Progress as planned
5.2.1.2	Maintain a culture of building relationships and seeking new partnerships	Operational		Low	Ongoing	75-100%	Ongoing	Meetings being held with developers regarding future projects in the Shire.	Remain - Progress as planned
Objective 5.3: Accountable leadership supported by a professional and skilled administration									
5.3.1 Organisational Values									

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.3.1.1 Develop and embed the new Organisational Values Charter	Operational		Low	Completed	100% Completed	Q1	Organisational Values were created and included in the Shire of Harvey Code of Conduct for Employees.	Remove - Project completed
5.3.2 Training and development								
5.3.2.1 Formalise and implement an organisational wide training matrix to support capability and competency development	Operational		Low	Behind schedule	25-50%	Q4	Matrix has been sent to managers for review and feedback.	Remain - Progress as planned
5.3.3 Councillor elections and support								
5.3.3.1 Organise and promote Council elections to attract nominations from a diverse range of eligible community members	Operational		Low	Completed	100% Completed	Q2	Councillors have received inductions and have commenced their online WALGA Mandatory Training.	Remove - Project completed

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.3.3.2 Councillors to undertake mandatory Councillor training in accordance with the <i>Local Government Act 1995</i> and in line with the Local Government election cycle	Operational		Low	Ongoing	75-100%	Ongoing	Councillor Training is progressing. Training is to be finalised by October 2022.	Remain - Progress as planned
Objective 5.4: Sound governance, including financial, asset and risk management								
5.4.1 Long Term Financial Plan								
5.4.1.1 Review the Shire's Long Term Financial Plan (LTFP) in line with the Strategic Community Plan.	Operational		Moderate	Behind schedule	75-100%	Q4	LTFP will be presented for adoption at July OCM.	Remain - Progress as planned
5.4.1.2 Conduct a rate review	Operational		Moderate	Behind schedule	75-100%	Q3	Workshop has been held with Council. Consultant is working through rates data. Anticipated rates strategy to be presented for adoption at July SCM.	Remove - Project completed
5.4.2 Asset Management Plan								

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.4.2.1 The Asset Management Plan (AMP) is reviewed and updated, with information incorporated into the Long Term Financial Plan	Operational		Low	Ongoing	100% Completed	Ongoing	AMP has been completed with information factored into the draft LTFP.	Remain - Progress as planned
5.4.3 Workforce Plan								
5.4.3.1 The Workforce Plan is reviewed and updated, with information incorporated into the Annual Budget and Long Term Financial Plan	Operational		Moderate	Behind schedule	75-100%	Q4	Draft Workforce and Diversity Plan is complete, to be presented to Council at July OCM.	Remain - Progress as planned
5.4.4 Risk Management								

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.4.4.1 Formalise processes and manage the implementation of the Workplace Health and Safety Act 2020	Operational		Moderate	Ongoing	25-50%	Ongoing	Incident Reporting information has been updated and circulated to all staff, including information for notifiable incidents. Contractor Handbook has also been updated to reflect the new legislation. Risk Management Frameworks are in the process of being updated and a risk reporting register created for operational risks. Training has also occurred this quarter facilitated by Mcleods Law Firm in relation to the new legislation and changes. ELT have also met to prioritise actions going forward.	Remain - Progress as planned
5.4.5 Information Management								
5.4.5.1 Undertake a review and update of the Shire's Records Management Plan	Operational		Moderate	Completed	100% Completed	Q1	Record Keeping Plan is now with the commissioner for approval. The use of "Day Boxes" has begun in the Information Management area for now. This will not impact on the Record Keeping Plan in this year.	Remove - Project completed

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions		Operational / Capital	Total Project Cost	Q4 April - June					
				Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.4.6 Procurement									
5.4.6.1	Review and update the Purchasing Policy	Operational		Low	Completed	100% Completed	Q3	Completed in January 2022.	Remove - Project completed
5.4.6.2	Develop Pre-qualified Supplier Panels	Operational		Low	On hold	0-25%	Q4	Officer position was vacant for a number of months and hs now been recruited. Work to progres in 2022/23.	Remain - Progress as planned
Objective 5.5: Integrated strategic planning and reporting to drive continuous improvement									
5.5.1 Strategic Community Plan		*All projects for this action are planned to occur in future financial years							
5.5.2 Corporate Business Plan									
5.5.2.1	Annual review and update of the Corporate Business Plan	Operational		Low	Behind schedule	75-100%	Q4	Draft Corporate Business Plan to be presented to Council at July OCM.	Remain - Progress as planned
5.5.2.2	Develop Service Area Plans to inform the Corporate Business Plan	Operational		Moderate	In progress	0-25%	Ongoing	Investigation into Service Planning has been completed with a framework, process and template being developed.	Remain - Progress as planned
5.5.3 Quarterly Reporting and Annual Report									

Strategic Direction 5 Effective Civil Leadership

Strategies and Actions	Operational / Capital	Total Project Cost	Q4 April - June					
			Project Risk	Progress	% Completed	Quarter to be completed	Comments	Action for 2022/23
5.5.3.1 Develop and implement a process for quarterly reporting to inform the Annual Report	Operational		Moderate	Completed	100% Completed	Q1	Final quarterly report for 2021/22 to be presented to Council at July OCM.	Remove - Project completed
5.5.4 South West Peer Support Network								
5.5.4.1 Maintain membership of the South West Peer Support Network	Operational		Low	Ongoing	100% Completed	Ongoing	No meetings of the group were conducted in Q4 but contact has been maintained with members.	Remain - Progress as planned
Objective 5.6: A customer centred approach to everything we do								
5.6.1 Customer Service Charter								
5.6.1.1 Review and update the Customer Service Charter	Operational		Low	Completed	100% Completed	Q4	Customer Service Charter endorsed and promoted throughout organisation.	Remove - Project completed
5.6.2 Code of Conduct								
5.6.2.1 Develop a new Code of Conduct for employees	Operational		Low	Completed	100% Completed	Q2	New Code of Conduct adopted.	Remove - Project completed

Informing Plans and Strategies

Asset Management Plan; Long Term Financial Plan;
Workforce Plan; Records Management Plan

Corporate Performance Indicators

CPI	Measure	Target	April	May	June	Q4	Annual
Corporate Business Plan progress report	Percentage of actions completed or progressing on time	> 90%					
Event applications	Number of applications approved	Total applications	1	1	1	3	25
HRCC Cultural Centre events	Number of events/shows	Trend increasing	1	3	2	6	23
	Number of attendees	Trend increasing	74	327	226	627	2,593
HRCC utilisation	Total number of memberships (gym, classes)	>150	174	169	191	191	191
LLC utilisation	Total number of memberships (gym, classes, aquatic or combination)	>860	698	682	693	693	693
Harvey Pool	Number of attendances	>19,500	0	0	0	0	11,266
Library Services	Total number of memberships for quarter	>9,000	50	40	47	10,292	10,292
Food Act 2008	Number of assessments	>300	N/A	N/A	N/A	65	225
	Number of seizures, notices and or infringements	Trend decreasing	N/A	N/A	N/A	0	1
Mosquito complaints	Number of complaints received	Trend decreasing	N/A	N/A	N/A	2	34
Cat and dog registrations	Number of animal registrations	Trend increasing					

* Some corporate performance indicators have been updated or had minor wording changed from Corporate Business Plan as part of the annual review and reporting process. The targets for the corporate performance indicators are, unless stated otherwise, the annual targets from the Corporate Business Plan these are part of the review process and are adjusted if targets that provide better clarity are identified.

Where N/A appears either the indicator was not applicable in that month as the service was not offered or no value is given for that month as only a total quarter/ annual figure is recorded for that indicator.

CPI	Measure	Target	April	May	June	Q4	Annual
Ranger infringements	Number of infringements issued	Trend decreasing	27	18	24	69	358
Fire break compliance	Number of infringements for non-compliance issued	Trend decreasing	0	0	0	0	122
Access improvement and compliance	Number of compliance issues reported	Trend decreasing	0	0	0	0	6
Waste diverted from landfill	Percentage of solid waste diverted from landfill	>65%	63%	61%			
Building permits	Total number of building permits issued	>760	88	84	83	255	974
	Percentage of building permits issued within statutory time frames	100%	100%	100%	100%	100%	100%
Planning Applications	Number of planning applications approved	Trend increasing	11	32	32	75	328
Financial Ratios	Ratios are within the acceptable range	100%					
Asset Ratios	Ratios are within the acceptable range	100%					
Rates paid on time	Percentage of rates paid on time	Trend increasing					
Outstanding debtors	Percentage of accounts paid and received on time	Trend increasing					
Grants	Dollar value of community grants administered	Maintained					
Complaints	Number of complaints received per annum	Trend decreasing					
Community Engagement	Facebook page followers	Trend increasing	N/A	N/A	1,819	1,819	1,819
	Facebook posts	Trend increasing	N/A	N/A	34	34	326
	Facebook post engagement (reactions, comments and shares)	Trend increasing	8,389	10,101			

CPI	Measure	Target	April	May	June	Q4	Annual
	Instagram page followers	Trend increasing	1,616	1,622			
	Instagram posts	Trend increasing	7	8			
	Instagram post engagement (reactions, comments and shares)	Trend increasing	187	243	293	723	5,179
	LinkedIn page followers	Trend increasing	108	125			
	LinkedIn posts	Trend increasing	7	6			
	LinkedIn post engagement	Trend increasing					
	eNewsletter subscribers	Trend increasing					
	eNewsletter opens	Trend increasing					
	Website users	Trend increasing	8,950	7,540			
	Website new users	Trend increasing	7,723	6,347			
	Website news articles	Trend increasing	12	15			
	Public consultations, forums and or workshops	Trend increasing					
	Total aware	Total for quarter					
	Total informed						
	Total engaged						
	Number of Advisory Group meetings	20					



**SHIRE OF
HARVEY**
A Breath of Fresh Air

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