

# **Sport and Recreation Plan** 2033





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# Acknowledgement of Country

The Shire of Harvey acknowledges the traditional custodians of the land and their continuing connection to the land, waters and community. We pay our respects to all members of the Aboriginal communities and their cultures; and to Elders both past, present and emerging

The stories and experiences of Aboriginal and Torres Strait Islander people are the soul of this country. We acknowledge the First Peoples of Australia as the first creators of culture, first artists, the first storytellers and the first communities.

We would like to thank everyone who participated in the consultation process and our Sport and Recreation Advisory Group. In putting forward this strategy we recognise the unique value our creative communities bring to our Shire and we will continue to celebrate the strength of our diversity in partnership with this advisory group.





### About This Plan

The Shire of Harvey Sport and Recreation Plan 2033 provides the community and its sporting stakeholders with a detailed assessment and analysis of Shire's sporting facility landscape across the six Districts within the Shire.

The plan identifies future venue planning and development priorities for the next ten years and beyond and provides strategic directions and recommendations for each of the Shire's venues.

Insights into the current and future needs of stakeholders were provided through the completion of Needs Assessments for key Shire facilities. Further detail is provided in Part B of this Report to which the Needs Assessments are provided as appendices.

Extensive consultation was completed with Clubs, Associations, and key stakeholders. A summary of consultation findings is included in this report. Further detail is provided in the Consultation Report provided as an appendix to Part B of this Plan.



Executive Summary

**Mission** – Provide and facilitate a wide range of sport, recreation, and healthy lifestyle opportunities for the community through the delivery of infrastructure, facility management, club development and activity programming.



Michelle Campbell
Shire President

### Shire President's and CEO Message

The Sport and Recreation Plan 2033 is the first sport and recreation strategy for the Shire. With a focus on facilities, it aims to provide a framework for and guidance on facility development requirements and priorities.

Sport and recreation activities are key to the lifestyle that the Shire is promoting for the Region. Facilities and places to play are key to being able to participate and enhancing the participation experience.

Over the last 15 years, the Shire has experienced significant population growth, particularly in Australind where the population has almost doubled to nearly 16,000 people. The population of the Shire is forecast to continue to grow with an estimated population in 2041 of 40,789. The demographic of the Shire includes a large

proportion of young families. A feature of the growth that has occurred is the emergence of an aging population with the population aged over 55 in 2041 forecast to make up 35.5 % of the total population.

With more residents, a changing demographic and aging infrastructure, the demands being placed on sport and recreation facilities in the Shire is increasing and changing. The Shire's main sporting facilities also serve the community as key venues for cultural, agricultural, and other events.

To ensure that the needs of the community are met, a range of strategic priorities have been recommended for the next 10 years and beyond. Strategic priorities have been informed by:

- Review of key relevant Shire strategies and ensuring alignment with objectives contained within.
- Completion of Needs Assessments for key Shire sport and recreation facilities.
- Analysis of key demographic information for the Shire including past and projected future growth.
- Community and key stakeholder consultation.
- The current status of sport and recreation in the Shire including clubs, participation and facility provision and standards.

The Plan has also considered several broader sport and recreation trends, facility provision guidelines and the regional provision of facilities. The Plan recognises that facilities are one element of the delivery of quality sport and recreation experiences. The role Clubs and Associations and potential partners are important considerations. Further, the Shire plays a role in participation as the operator of recreation and aquatic facilities.

#### The Plan has five key pillars/outcome areas:

- Facility Capacity and Development
- Clubs and Association Capacity
- Partnerships
- Service Provision
- Tourism, Culture and Events

To guide the development of facility priorities, each action has been assessed against the following criteria:

- Accessibility
- Basic Provision
- Impact on Capacity
- Multi Use
- Facility Sustainability

The Sport and Recreation Plan will guide the future investment in facilities by the Shire and key partners including federal and state government, industry, developers and clubs and associations.





### Strategic Framework

#### Strategic Community Plan

Vision – Together, towards an even better lifestyle

SD 1 - Diversified Economy

Tourist Destination

SD 3 - Protected Natural Environment

SD 2 - Connected Communities -

"A safe, accessible and connected community where everyone has the opportunity to contribute and belong."

SD 4 - Sustainable Built Environment

4.1 Playgrounds and Parks

4.5 Shire Buildings

SD 5 - Effective Civic Leadership

5.1 Communication and Engagement with Community

5.2 Build Partnerships

5.6 A Customer Centred Approach

#### **Corporate Business Plan**

#### Objective 2.7 - An active and healthy community

"Provide and facilitate a wide range of sport, recreation and healthy lifestyle opportunities for the community through the delivery of infrastructure, facility management, club development and activity programming."

|   | Sport And Recreation Plan – Pillars/Key Result Areas  |                                  |  |  |  |  |  |
|---|---|----------------------------------|--|--|--|--|--|
| Tourism, Culture and Events   | Facility Capacity and Development   | Club and Association<br>Capacity | Build<br>Partnerships  | Service<br>Provision                             |  |  |  |
| Support the growth<br>and development of<br>tourism opportunities,<br>community, cultural and<br>sporting events. | and development of multi-use and provided supporturism opportunities, mmunity, cultural and sport and recreation, Associations to ens |                                  | Partner with key<br>government,<br>industry, and sporting<br>stakeholders to deliver<br>sport and recreation<br>facilities, development<br>and programs. | A customer centred approach to everything we do. |  |  |  |
|   | Ke  | y Facility Strategic Drive       | ers  |  |  |  |  |
| Access and Inclusion  | Integration of Facilities   | Social v Commercial              | Contemporary Design  | Regional Provision                               |  |  |  |
| Capital and Operating Costs   | Population Growth   | Basic Provision                  | Operational Subsidy  | Timing   |  |  |  |



### Priority Projects

|        | Shire Wide  |
|--------|---|
|        | Optimisation of sports ground utilisation   |
|        | Review of playing fields and identification of any works required   |
|        | Asset and facility audit to prepare a building improvement plan   |
| High   | Development of a Sports Lighting Policy   |
|        | Audit of sports lighting to inform future provision and upgrades  |
|        | Development of a Lease and License Policy for sport and recreation facilities   |
|        | Ongoing provision of support to Clubs and Associations for club development including planning, training and the Community Grants Program |
| ш      | Operational review of the Leschenault Leisure Centre and Harvey Recreation and Cultural Centre  |
| Medium | Facilitate reviews of the BRG, LRP, LLC, HRG and HRCC Master Plans  |
| Š      | Delivery of Kids Sports grants  |

|          | Australind  |
|----------|---|
|          | Leschenault Leisure Centre Court Expansion Project                                      |
|          | Business Case process for Leschenault Leisure Centre Aquatic Facilities                 |
|          | Feasibility Study for the provision of additional playing fields and support facilities |
| 4        | Install photo voltaic solar or alternative energy systems                               |
| High     | Re-establishment of Oval 2 as a playing and training field                              |
| _        | Installation of turf wicket block on Oval 6 and turf nets at Oval 3                     |
|          | Upgrade of change rooms and kiosk in Western Pavilion                                   |
|          | Calendar of carnivals and events for the Leschenault Recreation Park                    |
|          | Provision of additional storage   |
| _        | Resurface of tennis courts and upgrade to pavilion                                      |
| <u>i</u> | Provide additional playing fields and support facilities (Oval 7 and 8)                 |
| Medium   | Phased upgrade to sports lighting   |
| <        | Provision of additional car parking   |
|          | Business Case process for extension of LSA Pavilion facilities                          |
| Low      | Provision of additional change rooms to LSA Pavilion                                    |
| 2        | Provision of change rooms and support facilities for Oval 3                             |
|          | Provision of support facility between Oval 5 and 6                                      |

|     |        | Binningup   |   |
|-----|--------|---|---|
|     | High   | Provide new neighbourhood level skate park with an option to provide an associated 3-on-3 basketball court.   |   |
| 0 0 | Medium | Upgrade of Binningup Oval to allow usage as a Satellite venue for sporting clubs                              | 0 |
|     | Low    | Development of a sports space to meet future population requirements in collaboration with potential partners |   |

Medium

Considered a very important strategic or operational priority to be delivered in the period FY 2023/2024 to FY 2025/2026.

High

Low

Considered an important strategic or operational priority to be delivered in the period FY 2026/2027 to FY 2028/2029.

Considered a strategic or operational priority to be delivered in the period FY 2029/30 to FY 2032/2033.

10+

Identified as a future long-term consideration.

|  | Brunswick  |  |
|--|--|--|
|  | Upgrade of sports lights and power to the Brunswick Recreation Ground  |  |
| 4                                      | Replacement of tennis courts at the Brunswick Tennis Club  |  |
| High                                   | Resurface of synthetic cricket pitch on northern oval  |  |
|  | Upgrade of Harvey Brunswick Leschenault Football Club change rooms   |  |
|  | Consider improvement to the existing camp site area and upgrade of users amenity including public toilets  |  |
| Medium                                 | Upgrade to the current Members Bar Facility to include facilities to service the Northern Oval as a Satellite Facility   |  |
| Med                                    | Design and provide a suitable terraced style amphitheatre to provide a central location for events at Peters Park  |  |
|  | Provision of lighting to northern oval   |  |
| Upgrade of lighting to the Tennis Club |  |  |
|  | Consider creating a playground / youth area at BRG that offers a range of playground options for all ages  |  |
| 10+                                    | Consider the development of a multipurpose pavilion on site that meets the needs of the HBLFC, the Brunswick Tennis Club and the Brunswick Agricultural Society. |  |

|        | Harvey   |
|--------|--|
|        | Provide separate ovals for AFL and cricket at the Harvey Recreation Ground                                     |
|        | Relocation of soccer to Harvey Recreation Ground including installation of sports lighting to support training |
|        | Maintenance and modernisation program for the HRCC   |
| High   | Improved ventilation for all courts  |
| Ξ      | Install photo voltaic solar or alternative energy systems at the Harvey Recreation and Cultural Centre         |
|        | Additional storage for Shire and user groups   |
|        | Upgrade of Harvey Bulls Football Club change rooms   |
|        | Undertake the Harvey Skate Park redevelopment  |
| 핕      | Business Case process for Aquatic Facilities   |
| Medium | Undertake a repair and maintenance program for HAS Associated buildings and facilities.                        |
| Σ      | Addition of group fitness room at the HRCC   |
| No     | Feasibility study for the addition of dedicated child care facilities  |
| 2      | Upgrade/Replace the Harvey Poultry Club Shed   |

|        | <b>Other</b>  |  |  |  |
|--------|---|--|--|--|
| High   | Undertake improvements to Harvey Golf Club facilities   |  |  |  |
| Medium | In line with the Harvey Trails Master Plan deliver a shared use trail that provides an ideal opportunity to connect the coastal communities of Myalup, Binningup and Australind, and to celebrate the region's cultural and environmental values. |  |  |  |
| Low    | Under take planning including consultation for upgrades to skate park and associated facilities in Yarloop and Roelands   |  |  |  |





# Background

The Shire of Harvey Sport and Recreation Plan provides direction to the Council and the Community for the short, medium and long-term in relation to the sport and recreation facilities in the Shire.

Sport and recreation are important components to the lifestyle and community within the Shire. The Shire is home to approximately 39 clubs and associations. A number of the clubs are the largest clubs of their respective sports based on team numbers and participation in the South West region.

The Shire currently operates two recreation facilities, the Leschenault Leisure Centre (LLC) and the Harvey Recreation and Cultural Centre (HRCC), two aquatic facilities – the LLC and the Dr Peter Topham Memorial Swimming Pool (Harvey Pool) in Harvey and has three primary sporting field reserves, the Leschenault Recreation Park (LRP), Brunswick Recreation Ground (BRG) and the Harvey Recreation Ground (HRG).

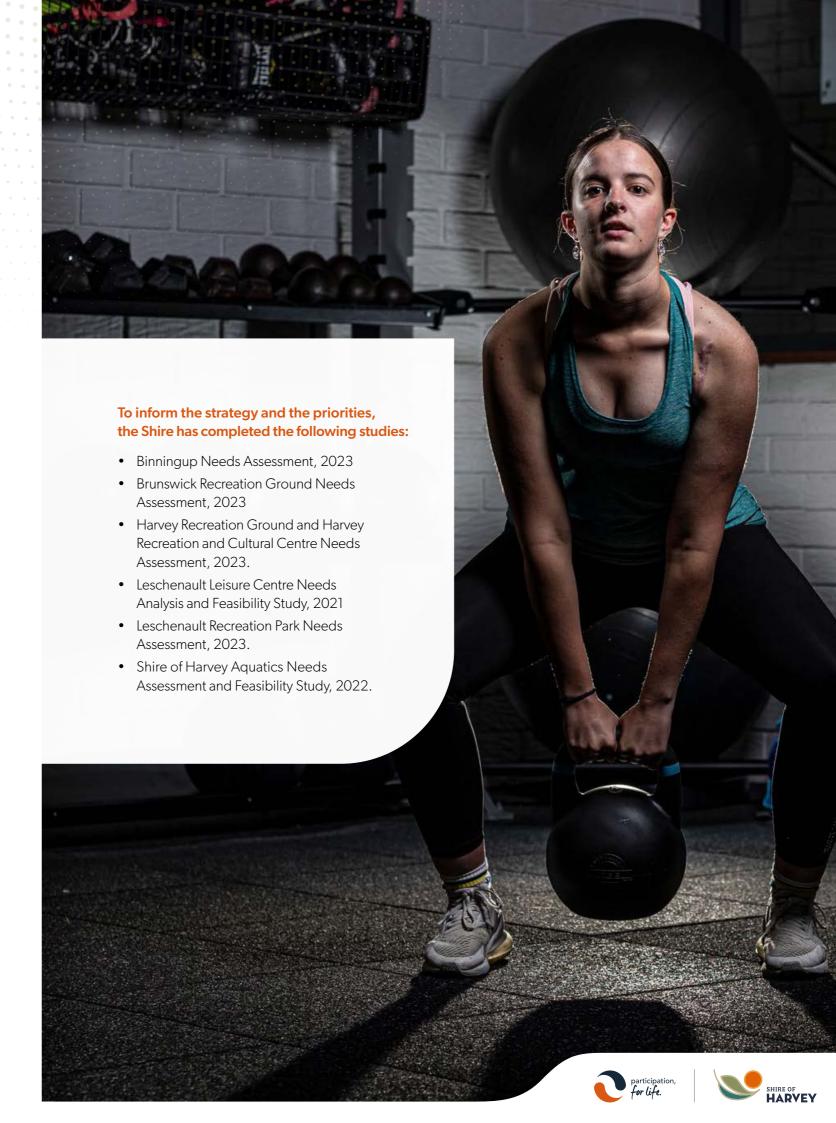
As well as providing for sport and recreation, the HRCC, HRG and BRG provide the community with places for gathering for a range of activities such as agricultural shows, cultural events, and service provisions such as childcare. They are hubs for community activity and life.

As the population of the Shire continues to grow and facilities age, planning is required to ensure that the sport and recreation facilities can meet the demands of the community now and into the future.

As well as the facilities, the Club and Associations resided in the Shire are integral to the delivery of sport and programs and must be supported to ensure sustainability.

In developing the Sport and Recreation Plan, the Shire is seeking to achieve the following objectives:

- Provide direction for Council and Community in the short, medium and long term.
- Educate and unite key stakeholders on the complexity and diversity of projects across the Shire.
- Maximise key opportunities and attract funding bodies and partners for delivery on local projects.
- Tap into large investment opportunities from local industry through innovative technology/ resource development, new products and new markets.
- Create a robust and flexible Capital and Operational funding model and implementation plan.
- Develop a standard approach for clubs and associations in facility development and management.
- Set Shire standards and professionalism as the Shire progresses in the sport and recreation service provision.



### Shire Plans and Strategies

The Sport and Recreation Plan is one of a suite of informing strategies that assist the Shire in overall planning as part of the Integrated Planning and Reporting Framework.

Sport and recreation facilities and services are a component of the infrastructure, facilities and services the Shire is required to provide for residents.

#### **Key related strategies:**

- Access and Inclusion Plan 2021 to 2036
- Aging Together, Age Friendly Strategy, 2022-2027
- Creative Communities 2027, Art and Culture Strategy
- Harvey Region Tourism Road Map 2031
- Play Space Strategy 2021 to 2026
- Trails and Adventure Master Plan (Draft) 2023
- Youth Strategy Voices of Youth 2021 to 2026





### Sport Guideline and Strategies

Sports are recognising that Local Government is the major provider of sports infrastructure and there is a need to strategically develop facilities in partnership.

#### Sports have generally used the following process for the development of facility strategies:

- Development of facility guidelines for community facilities.
- Audit of facilities against the facility guidelines for provision of facility components.
- Development of infrastructure strategies.

The facility guidelines developed by the sports provide guidance to Local Governments and stakeholders in the planning for facilities. They provide for a hierarchy of facilities and the recommended minimum provision of support facilities for each level of the hierarchy.

#### Key themes across the sports are:

- Need to improve sports lighting.
- Growth of female participation and implications of this on places to play and appropriate facilities.
- Increasing provision of inclusive change rooms.

# Influences on Sport in Harvey Demographics

- Between 2006 and 2021 Shire population increased by 8117 people or 39%.
  - Population of Australind increed by 7,271 or 83.4% to 15,988.
  - 89% of Shire growth occurred in Australind.
  - Australind and Leschenault populations combined make up 66% of Shire residents.
- Strong presence of the typical family with children, preteen, and teenage children (aged 0 to 19) accounting for 27.4% of the population and adults (aged 30 to 54) account for 32.6 % population.
- Over 55-year-old sectors accounts for 30.5% of the total population which is an increase in the relative percentage from 23.2% in 2011.

### Snap Shot - 2021 Census



28,567 **Population** (2021 Census)







2.9% of residents are Aboriginal and/or **Torres Strait Islander** 



75.7% of Residents born in Australia



**40** is the median age



\$733 Weekly median **Income per person** 



\$1,788 Weekly median Income per household



43.1% Family couples with children



Family couples



**Total dwellings** 



**89.1%** Occupied private dwellings



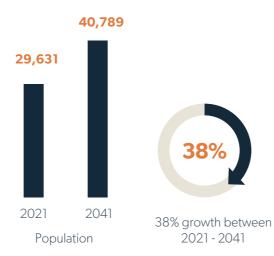






Population forecast information has been provided by .id (informed decision) utilising Small Area Forecast information, or SAFi. SAFi is an independent set of population forecasts from .id (informed decisions). SAFi is based on a national view of population change that cascade down to the most granular forecasts in the country. The forecasts take into account the macro drivers of demographic change (fertility, mortality and migration) as well as a detailed understanding of future residential land development.

- The overall population of the Shire of Harvey is forecast to continue to grow through to 2041 with an increase of 38% from 2021 to a population of 40,789. The annual growth rate is above the average for Western Australia.
- Continued growth in the population aged between 0 and 19 above the WA average with additional 1,707 residents. To note, the percentage of total residents in these age groups is forecast to reduce from 27.8% in 2021 to 24.4% in 2041.
- The population aged over 55 is forecast to increase by 5,656 people with the sector will 35.5% of the total population, up from 29.9% in 2021.





#### **Shire of Harvey - Age Structure Change**

|             | 20      | 21       |         | 2031     |        |         | 2041     |        | Overall        |
|-------------|---------|----------|---------|----------|--------|---------|----------|--------|----------------|
| Category    | Persons | % of Pop | Persons | % of Pop | Change | Persons | % of Pop | Change | Change 2021-41 |
| 0-4 years   | 1,848   | 6.2      | 1,960   | 5.6      | +112   | 2,257   | 5.5      | +298   | +409           |
| 5-9 years   | 2,106   | 7.1      | 2,201   | 6.3      | +95    | 2,441   | 6.0      | +240   | +335           |
| 10-14 years | 2,351   | 7.9      | 2,582   | 7.4      | +231   | 2,766   | 6.8      | +184   | +415           |
| 15-19 years | 1,923   | 6.5      | 2,340   | 6.7      | +417   | 2,471   | 6.1      | +131   | +548           |
| 20-24 years | 1,347   | 4.5      | 1,600   | 4.6      | +253   | 1,811   | 4.4      | +210   | +464           |
| 25-29 years | 1,581   | 5.3      | 1,709   | 4.9      | +128   | 2,125   | 5.2      | +416   | +544           |
| 30-34 years | 1,842   | 6.2      | 1,882   | 5.4      | +40    | 2,286   | 5.6      | +404   | +444           |
| 35-39 years | 2,008   | 6.8      | 2,090   | 6.0      | +82    | 2,356   | 5.8      | +266   | +348           |
| 40-44 years | 1,890   | 6.4      | 2,385   | 6.8      | +495   | 2,466   | 6.0      | +82    | +576           |
| 45-49 years | 1,946   | 6.6      | 2,456   | 7.0      | +510   | 2,593   | 6.4      | +137   | +647           |
| 50-54 years | 1,927   | 6.5      | 2,090   | 6.0      | +163   | 2,700   | 6.6      | +610   | +773           |
| 55-59 years | 1,970   | 6.6      | 2,179   | 6.2      | +209   | 2,800   | 6.9      | +622   | +830           |
| 60-64 years | 1,919   | 6.5      | 2,172   | 6.2      | +253   | 2,426   | 5.9      | +254   | +507           |
| 65-69 years | 1,617   | 5.5      | 2,009   | 5.8      | +392   | 2,290   | 5.6      | +280   | +673           |
| 70-74 years | 1,470   | 5.0      | 1,993   | 5.7      | +523   | 2,301   | 5.6      | +309   | +831           |
| 75-79 years | 887     | 3.0      | 1,472   | 4.2      | +585   | 1,852   | 4.5      | +380   | +965           |
| 80-84 years | 591     | 2.0      | 1,068   | 3.1      | +477   | 1,516   | 3.7      | +448   | +925           |
| 85 years +  | 408     | 1.4      | 732     | 2.1      | +324   | 1,333   | 3.3      | +601   | +925           |





### Industry Trends

Relevant industry trends in sport and recreation for planning, participation and facility usage are important to understand for the future planning of sport and recreation facilities in the Shire of Harvey.



### **Recreation Facility Planning and Provision**

Planning for and provision of sport and recreation facilities including club facilities has seen a trend away from single use facilities to multi-purpose facilities which sports share. The LSA Pavilion in is a good example of this where the facility is intended to be shared across multiple playing fields and is used by multiple sports. Facilities are also including "complementary commercial" activities such as allied health facilities, cafes or health clubs that provide a community benefit while also contributing a revenue stream outside of visitations. Shared use of facilities particularly sports fields with schools is a further consideration. This allows for the schools to use the ovals during the day with clubs having access outside of school hours. Other key design considerations include equity and accessibility particularly for people with a disability or who are mobility impaired.



### Aquatic Facility Planning and Provision

The primary focus in contemporary aquatic facility design is on expanding the facility mix to include a combination of 'wet' and 'dry' options.

Components of facilities that contribute to successful contemporary aquatic and leisure facilities are:

- **Leisure and adventure** features such as indoor and outdoor water play, free form play pools and adventure rides and pools.
- Fitness and education features such as competition or training pools, learn to swim pools, spas and saunas and club or association facilities.
- Health and wellness features such as health club/gym and exercise studios, massage or beauty treatment and warm water program pool.
- **Hospitality** features such as training and program rooms, meeting and social facilities, cafes and merchandising.



### **Lifecycle and Maintenance Planning**

Local Governments are the provider of a significant proportion of sporting facilities including aquatic and recreation as well as club facilities. As noted above, in the past, many facilities were originally developed as single or dual use with the Club/s having a lease arrangement in place for the facility. Ongoing maintenance of the facility was often left to the Club with no requirement to reinvest in the facility. As these facilities age, and as national sporting bodies introduce facility standards for community sporting infrastructure, the Clubs generally look to the Local Government for assistance, mainly financial, to replace or upgrade the facility. Government funding and planning (especially State Government) now includes requirements for business plans inclusive of sinking funds/capital renewal.



#### Formal to informal sports

An emerging trend in sport and recreation has been the shift away from formal sport to informal sports where structured team or individual sport is starting to give way to less structured activities. traditional sports now compete with less organised physical activities such as yoga, bushwalking, cycling, gym, and park runs for the physical activity demands of Australians.



#### Increases in female participation

Sports such as football, soccer and cricket have placed an increase focus on female participation with the creation of professional leagues and the broadcasting of these competitions having a flow on affect to increasing participation at the grass roots level. Whilst there has been a large focus on the lack of female friendly changerooms and pavilions, the real challenge for these sports is suitable grass space for the increased number of teams to train and play.



### Seasonal creep and carrying capacity initiatives

Extension of traditional seasons and overlaps between summer and winter sports. Carrying capacity initiatives lead to an increased use of an existing space. Initiatives can include the reconfiguration of a sports space, implementing dedicated seasonal field maintenance periods, installation of new or upgrade of existing irrigation systems, sports surface resilience and water saving initiatives, installation of new or upgrade of existing sports field floodlighting, or construction of changerooms.







#### Sustainability

Three key elements of sustainability are environment sustainable design, financial sustainability, and social sustainability of facilities.

- The design process requires analysis of site-specific environmental conditions to assist in the design of a facility that will react to its surroundings rather than impose upon them. Major increases in energy and water costs in recent years (and predictions of higher energy costs into the future) require facilities to incorporate modern, environmentally sustainable features such as prioritising LED lighting and including solar PV systems.
- The second element is the financial sustainability of facilities. As has been mentioned previously, the ongoing financial viability and affordability for Local Governments for the provision of aquatic and recreation facilities is now a key focus. Whilst Local Governments have a social responsibility to provide facilities for the community, they also need to ensure ongoing maintenance and asset renewal provisions and costs are balanced against the requirement to provide and maintain other services and infrastructure to the community.
- The third element is social sustainability. Ensuring that the systems within facilities are designed to best practise links to social sustainability as the cost of facility operation such as electricity and water consumption is often paid via a rate payer funded budget. It is the Local Governments responsibility to the community to ensure that the facilities have energy systems field of play designs that don't result in any excess utilities usage and costs. Local Governments have a responsibility to the community to make changes to the operations of facilities that result in reductions to greenhouse gas emissions.



#### **Health and Fitness Trends**

Other key trends include:

- A gradual ageing of the population and the influence on facility provision requirements.
- Changes to employment structure and working hours with increased flexibility required to allow people to exercise around these times – the rise of 24/7 gyms.
- Expectations on quality and standards of facilities.
   As costs to use facilities rise, so too does the expectation of the facility provision.
- Emergence of non-traditional sports such as pickle-ball and catering for this demand.

### Reporting on benefits

#### **Key statistics**

SportsWest have recently released a report on the Social Return on Investment for sport in WA which links verifiable benefits and costs associated with club-based sport to individuals, clubs and State Sporting Associations. This does not include unstructured play, participation programs, or general health and fitness activities.

#### Headline findings of the report included:

- The gross benefit of organised sport in WA annually is \$10.3 billion. Components of the overall benefit include mental health benefits, enhanced human capital, youth life skills and enhanced social capital.
- Direct economic value created \$1.1 billion annually
- 5,715 FTE jobs supported
- 41.9 million volunteer hour annually, the equivalent of 21,511 FTE

### KPMG Value of Community Sport Infrastructure Report 2018

Annual value supported by community sport infrastructure in Australia is at least \$16.2 billion comprised of:

- Economic vale of community sport infrastructure \$6.3b
- Health value of community sport infrastructure \$4.9b
- Social value of community sport infrastructure \$5.1b
- Qualitative benefits include employment, volunteering, reduction in drowning and falls, social inclusion and community pride.

#### **WA Football Commission**

- Every dollar spent by club-based football in WA creates two dollars of economic activity.
- WA footy generates over \$220 million in economic benefits to WA.
- Club-based footy generates an additional \$225 million in social benefits to the community each year.

RLS and PwC found that there is a \$2.18 social return on investment for every dollar spent on aquatic facility operations in regional Australia.

 PwC has calculated the collective value of these social benefits to Australia as
 \$3.8 billion per year.

<sup>1</sup>SportsWest, Sport in Western Australia, Social Return on Investment, 2022 <sup>2</sup>KPMG Value of Community Sport Infrastructure Report 2018 <sup>3</sup>ACIL Allen Report – the Economic and Social Impact of Club Based Football <sup>4</sup>Royal Life Saving: Aquatic Infrastructure Report, 2022





### Participation Trends

Sports Australia's AusPlay Survey (AusPlay) provides national, state and territory data on almost 400 different sports and activities in Australia and who is participating in them. Surveys are conducted twice a year with results for the calendar year 2022 released in April 2023.

At a national and state level, the most popular sports and physical activities are captured in Table xx. Traditional sports now compete with less organised physical activities such as yoga, bushwalking, cycling, gym, and

park runs for the physical activity demands of Australians and participation in non-sport recreational activities such as walking, and fitness/gym have increased the most. This is reflected in the data below.

Adult (>15 years)

| Juniors ( | <15 | years) |  |
|-----------|-----|--------|--|
|-----------|-----|--------|--|

|      |                                 |                                 | , |                                    |  |  |
|------|---------------------------------|---------------------------------|---|------------------------------------|--|--|
| Rank | Australia                       | WA                              | Australia                               | WA                                 |  |  |
| 1    | Walking<br>(Recreational) 44.6% | Walking<br>(Recreational) 41.8% | Swimming 34.0%                          | Swimming<br>29.0%                  |  |  |
| 2    | Fitness/Gym<br>35.6%            | Fitness/Gym<br>36.0%            | Football/soccer<br>14.6%                | <b>Australian football</b> 11.4%   |  |  |
| 3    | Running/Athletics<br>17.0%      | Swimming<br>17.5%               | <b>Gymnastics</b> 9.9%                  | Football/soccer<br>11.5%           |  |  |
| 4    | Swimming<br>15.9%               | Running/Athletics<br>16.3%      | <b>Dancing</b> (recreational) 8.9%      | <b>Basketball</b><br>9.4%          |  |  |
| 5    | Cycling<br>12.6%                | Cycling<br>14.1%                | <b>Australian football</b> 8.1%         | <b>Dancing</b> (recreational) 8.7% |  |  |
| 6    | <b>Bush walking</b> 7.3%        | <b>Yoga</b> 5.8%                | Basketball<br>7.5%                      | <b>Gymnastics</b> 8.5%             |  |  |
| 7    | <b>Yoga</b> 5.8%                | <b>Bush walking</b> 5.4%        | Netball<br>6.6%                         | <b>Netball</b> 7.0%                |  |  |
| 8    | Football/soccer<br>5.6%         | <b>Golf</b> 5.2%                | <b>Tennis</b> 5.9%                      | <b>Tennis</b> 5.7%                 |  |  |
| 9    | <b>Golf</b> 5.2%                | Football/soccer<br>5%           | Running/Athletics 5.1%                  | Running/Athletics 5.3%             |  |  |
| 10   | Tennis<br>4.9%                  | Basketball<br>4.7%              | Cricket<br>4.9%                         | Cricket<br>5.1%                    |  |  |
|      |                                 |                                 |   |                                    |  |  |

Table xx – AusPlay Participation Data.

### Other key points noted by AusPlay through the overall participation data for adults in Western Australia include:

- 82% of the population participate at least once per week with 63% at least three times per week. 61% of the population participate in sport-related activities.
- 61% of the population participate through an organisation/venue (compared to 59% nationally) and 22% through a sports club or association (which is the same as the national rate).

#### Other key points noted by AusPlay through the overall participation data for children in Western Australia include:

- 51% of the population participate at least once per week with 18% at least three times per week. 67% of the population participate in sport-related activities.
- 42% of the population participate through a sports club or association.

### Regarding organised participation, the following is noted:

- Gym/fitness centre/leisure centre is the highest participation centre for the overall population followed by sports club or association.
- For males, sports club or associations are most popular followed by gym/fitness/leisure centre.
   For women most popular is gym/fitness/leisure centre followed by sports club or association.



 $<sup>^5</sup> https://www.clearinghouse for sport.gov. au/research/ausplay/results \\$ 

<sup>&</sup>lt;sup>6</sup> AusPlay Data, Organised Participation Report



Extensive consultation was undertaken with the community, clubs and associations and stakeholders.

#### **Activities undertaken include:**



workshops
with Shire Officers
and Councillors



Online or Printed

Community

Surveys



workshops with Community and Key Stakeholders



one on one interviews with stakeholders

#### **Key outcomes:**

#### Health and wellbeing

Sport plays an important role in the health and well-being of the community, and this is recognised by the community and the Shire. There are a wide range of sports that are provided in the Shire such as golf, bowls, tennis as well as the major team sports. The support provided by the Shire for sport is acknowledged by the community as important.

#### Utilise underused fields

Carrying capacity issues across multiple facilities in relation to field of play usage and the ability to access an adequate maintenance window between seasons to allow for resting, maintenance and renovation of ovals. Historical "ownership" and usage of ovals potentially has prevented solutions being achieved without the need for new or additional spaces. An opportunity exists to utilise underused fields such as Binningup Oval. Movement away from traditional seasons for sport and overlapping of seasons also has an impact on playing fields.

#### Modern standards

Aging infrastructure in some areas is an issue particularly where this infrastructure does not meet modern standards. The LSA Pavilion at the LRP and the Boundary Room at the HRCC are bench mark facilities for standards.

#### **Benchmarking facilities**

The LSA Pavilion also provides a benchmark for multi-use pavilions with the facility run by an association of member clubs who have demonstrated an ability to work together to achieve positive outcomes for all members.

#### Infrastructure upgrades

Basic infrastructure provision such as the condition of playing fields, storage and access to change rooms and toilets were consistent themes across facilities. Lighting was also a key issue. This is important for users and for potential funding partners such as DLGSC, AFL and Cricket Australia.

#### Support for volunteers

Whilst acknowledging the support currently provided by the Shire, additional support for volunteers through the Shire was viewed as important as most club and associations struggle to recruit and retain volunteers. The growth in participation numbers in some sports is increasing the workload for volunteers as they are now required to operate across multiple days and timeslots. Support available from State Sports Associations with a number having or planning to have a staffing resource in the area is important to leverage.

#### Partnering with schools

An understanding of opportunities to work with schools both for participants but also for access to facilities and possible shared use of facilities is required.

#### Catering for the community

Challenge across the Shire in the provision of facilities and competing wants and needs for smaller towns with the bulk of the population and future population growth located in Australind.

#### A regional approach

Opportunities to work across LGA boundaries in both the provision of facilities and also services. Having a regional approach and consideration of facility supply.

#### **Emerging sports**

The need to consider and cater for emerging sports such as pickleball and also to consider the movement into the Shire for work purposes of people with different cultural backgrounds and the sports they play.

#### A prioritised plan

A prioritised plan for any capital works proposed is an important outcome for all stakeholders.







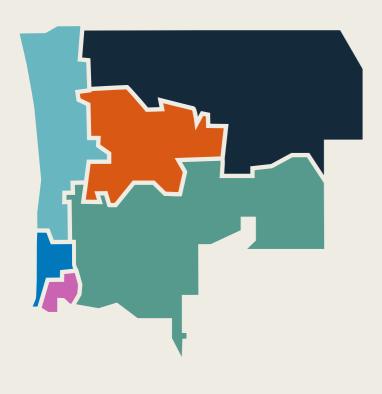


### Key statistics





#### **District Map**



#### Coastal

Binningup and Myalup townsites and Parkfield



#### Harvey District

Harvey, Uduc, Warawarrup and Wokalup



#### Rural North - Yarloop

Cookernup, Hoffman and Yarloop



#### Rural South - Brunswick

Beela, Benger, Bruswick Junction, Mornington, Roelands and Wellesley



Leschenault



Australind

#### **Facilities**

#### **Australind**

Leschenault Recreation Park Leschenault Leisure Centre

Bunbury Golf Club

#### Leschenault

Leschenault Hand Gun Club

#### Coastal

Binningup Bowling Club Binningup Country Club

Binningup Water Sports Centre

Binningup Golf Course

Binningup Oval

Binningup Tennis Court

Binningup Multi-Purpose Courts

Myalup Tennis Court

#### **Rural North - Yarloop**

Cookernup Tennis Court

Yarloop Bowling Club

Yarloop Tennis Courts

Yarloop Multi-Purpose Courts

Yarloop Skate Park

#### **Harvey District**

Harvey Golf Club

Harvey Recreation and Cultural Centre

Harvey Recreation Ground

Dr Peter Topham Memorial Swimming Pool

Meriden Park

Harvey Bowling Club

Harvey Tennis Club

#### **Rural South - Brunswick**

Brunswick Recreation Ground

Brunswick Tennis Club

Brunswick Bowling Club

#### **Facility Hierarchy**

| Classification | Shire of Harvey                        | Other Relevant Local Governments  |
|----------------|--|---|
| Regional       |  |   |
|                |  | South West Sports Centre (Wet)  |
|                |  | Hay Park (Athletics, Badminton, BMX, Croquet,<br>Hockey, Netball, Soccer, Tennis) |
|                |  | Hands Oval – (AFL)  |
|                |  | Bunbury Skate Park  |
| District       |  |   |
|                | Leschenault Recreation Park            | Glen Huon Reserve/BDSA Facility   |
|                | Leschenault Leisure Centre             | Eaton Recreation Centre   |
|                | Bunbury Golf Club                      | Eaton Oval  |
|                | Harvey Golf Club                       | Wells Recreation Park   |
|                | Binningup Golf Club                    | Dardanup Equestrian Centre  |
|                | Harvey Recreation and Cultural Centre  | Waroona Recreation and Aquatic Centre   |
|                | Harvey Recreation Ground               | Forrest Park  |
|                | Brunswick Recreation Ground            | Payne Park  |
|                | Leschenault Handgun Club               | Recreation Ground   |
|                | Australind Tennis Club                 |   |
|                | Australind Skate Park                  |   |
| Neighbourhood  |  |   |
|                | Binningup Bowling Club                 |   |
|                | Yarloop Bowling Club                   |   |
|                | Harvey Bowling Club                    |   |
|                | Brunswick Bowling Club                 |   |
|                | Dr Peter Topham Memorial Swimming Pool |   |
|                | Meriden Park                           |   |
|                | Harvey Tennis Club                     |   |
|                | Brunswick Tennis Club                  |   |
| Local          |  |   |
|                | Binningup Oval                         |   |
|                | Binningup Tennis Court                 |   |
|                | Myalup Tennis Court                    |   |
|                | Cookernup Tennis Court                 |   |
|                | Yarloop Tennis Court                   |   |
|                | Binningup Multi-Purpose Courts         |   |
|                | Yarloop Multi-Purpose Courts           |   |
|                | Binningup Water Sports                 |   |
|                | Binningup Skate Park                   |   |
|                | Yarloop Skate Park                     |   |
|                | Harvey Skate Park                      |   |
|                | Brunswick Skate Park                   |   |
|                |  |   |





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### Participation

#### **Ausplay Data Participation and Potential Participation Growth**

Data gathered by AusPlay is one methodology of understanding and estimating participation rates within the community. Utilising Ausplay participation rates and population forecasts from by i.d. (informed decisions), the following tables provide guidance on participation rates in popular organised and non-organised sports.

#### **Top 10 Australian Organised Sports for Children**

| Top 10 Australian<br>Organised Sports                         |       | 2023 | 2033 | Increase<br>2023 to 2033 | 2041 | Increase<br>2033 to 2041 | Total<br>Increase |
|---|-------|------|------|--------------------------|------|--------------------------|-------------------|
| Shire of Harvey<br>Estimated Population<br>Children Aged 0-14 |       | 6436 | 6848 |                          | 7464 |                          |                   |
| Swimming  | 34.0% | 2188 | 2328 | 140                      | 2538 | 209                      | 350               |
| Soccer  | 14.6% | 940  | 1000 | 60                       | 1090 | 90                       | 150               |
| Gymnastics  | 9.9%  | 637  | 678  | 41                       | 739  | 61                       | 102               |
| Dancing   | 8.9%  | 573  | 609  | 37                       | 664  | 55                       | 91                |
| AFL   | 8.1%  | 521  | 555  | 33                       | 605  | 50                       | 83                |
| Basketball  | 7.5%  | 483  | 514  | 31                       | 560  | 46                       | 77                |
| Netball   | 6.6%  | 425  | 452  | 27                       | 493  | 41                       | 68                |
| Tennis  | 5.9%  | 380  | 404  | 24                       | 440  | 36                       | 61                |
| Running/Athletics   | 5.1%  | 328  | 349  | 21                       | 381  | 31                       | 52                |
| Cricket   | 4.9%  | 315  | 336  | 20                       | 366  | 30                       | 50                |

#### **Top 10 Western Australian Sports for Children**

| Top 10 WA Sports  |       | 2023 | 2033 | Increase<br>2023 to 2033 | 2041 | Increase<br>2033 to 2041 | Total<br>Increase |
|---|-------|------|------|--------------------------|------|--------------------------|-------------------|
| Shire of Harvey<br>Estimated Population<br>Children Aged 0-14 |       | 6436 | 6848 |                          | 7464 |                          |                   |
| Swimming  | 29.0% | 1866 | 1986 | 119                      | 2165 | 179                      | 298               |
| AFL   | 11.4% | 734  | 781  | 47                       | 851  | 70                       | 117               |
| Soccer  | 11.2% | 721  | 767  | 46                       | 836  | 69                       | 115               |
| Basketball  | 9.4%  | 605  | 644  | 39                       | 702  | 58                       | 97                |
| Dancing (Recreational)  | 8.7%  | 560  | 596  | 36                       | 649  | 54                       | 89                |
| Gymnastics  | 8.5%  | 547  | 582  | 35                       | 634  | 52                       | 87                |
| Netball   | 7.0%  | 451  | 479  | 29                       | 522  | 43                       | 72                |
| Tennis  | 5.7%  | 367  | 390  | 23                       | 425  | 35                       | 59                |
| Running/Athletics   | 5.3%  | 341  | 363  | 22                       | 396  | 33                       | 54                |
| Cricket   | 5.1%  | 328  | 349  | 21                       | 381  | 31                       | 52                |

#### **Top 10 Australian Organised Sports for Adults Aged 15-34**

| Top 10 Australian<br>Organised Sports                          |       | 2023 | 2033 | Increase<br>2023 to 2033 | 2041 | Increase<br>2033 to 2041 | Total<br>Increase |
|--|-------|------|------|--------------------------|------|--------------------------|-------------------|
| Shire of Harvey<br>Estimated Population<br>Adults Aged 15 - 34 |       | 6870 | 7739 |                          | 8692 |                          |                   |
| Fitness/Gym  | 28.0% | 6797 | 8177 | 1380                     | 9331 | 1154                     | 2534              |
| Swimming   | 9.0%  | 2185 | 2628 | 444                      | 2999 | 371                      | 814               |
| Golf   | 4.4%  | 1068 | 1285 | 217                      | 1466 | 181                      | 398               |
| Soccer   | 4.0%  | 971  | 1168 | 197                      | 1333 | 165                      | 362               |
| Running/Athletics  | 3.8%  | 922  | 1110 | 187                      | 1266 | 157                      | 344               |
| Yoga   | 3.8%  | 922  | 1110 | 187                      | 1266 | 157                      | 344               |
| Tennis   | 3.2%  | 777  | 935  | 158                      | 1066 | 132                      | 290               |
| Pilates  | 3.2%  | 777  | 935  | 158                      | 1066 | 132                      | 290               |
| Walking/Recreational   | 2.9%  | 704  | 847  | 143                      | 966  | 119                      | 262               |
| Netball  | 2.7%  | 655  | 789  | 133                      | 900  | 111                      | 244               |

#### **Top 10 Australian Sports for Adults Aged over 15**

| Top 10 Australian<br>Sports                                   |       | 2023  | 2033  | Increase<br>2023 to 2033 | 2041  | Increase<br>2033 to 2041 | Total<br>Increase |
|---|-------|-------|-------|--------------------------|-------|--------------------------|-------------------|
| Shire of Harvey<br>Estimated Population<br>Children Aged 0-14 |       | 24276 | 29205 |                          | 33325 |                          |                   |
| Walking (Recreational)  | 41.8% | 10147 | 12208 | 2060                     | 13930 | 1722                     | 3782              |
| Fitness/Gym   | 36.0% | 8739  | 10514 | 1774                     | 11997 | 1483                     | 3258              |
| Swimming  | 17.5% | 4248  | 5111  | 863                      | 5832  | 721                      | 1584              |
| Running/Athletics   | 16.3% | 3957  | 4760  | 803                      | 5432  | 672                      | 1475              |
| Cycling   | 14.1% | 3423  | 4118  | 695                      | 4699  | 581                      | 1276              |
| Yoga  | 5.8%  | 1408  | 1694  | 286                      | 1933  | 239                      | 525               |
| Bush Walking  | 5.4%  | 1311  | 1577  | 266                      | 1800  | 222                      | 489               |
| Golf  | 5.2%  | 1262  | 1519  | 256                      | 1733  | 214                      | 471               |
| Soccer  | 5.0%  | 1214  | 1460  | 246                      | 1666  | 206                      | 452               |
| Basketball  | 4.7%  | 1141  | 1373  | 232                      | 1566  | 194                      | 425               |









The Shire of Harvey through the Harvey Region Tourism Road Map 2031 has set out strategies and actions for the Shire to drive the Shire as a tourism destination over the ten-year period.

The ambition of the strategy is the visitor economy will be a key driver of the social, cultural and economic life of the Harvey Region, and significantly contribute to an even better lifestyle for our community.

Facilities such as the Harvey Recreation Ground and Brunswick Recreation Ground that host respective agricultural shows as well as cultural events meaning that planning for these facilities is broader than just the provision of sport and recreation facilities. The Shire is also in the process of developing a strategy for trails and adventure tourism.

Trail-based activities are one of the world's fastest growing outdoor recreational and tourism pursuits. They provide substantial economic, environmental, social, health and wellbeing benefits to communities and regions that embrace and support trails. The Harvey Region is largely untapped in terms of trail development and trail experiences designed to attract visitors and contribute to the social, cultural, and economic life of the region.





# Key Strategic Drivers

The following are the strategic drivers identified as being key for the development of sport and recreation facilities and priorities in the Shire of Harvey:

#### **Access and Inclusion**

Through the Shire's Strategies and consultation undertaken, accessibility to sport and recreation facilities is an important consideration. Facilities such as the Shire's aquatic facilities do not meet contemporary standards, lacking items such as ramp access to pools that is now expected for access and inclusion.

#### **Basic Provision**

The Shire must take into consideration the provision of basic facilities for sporting requirements. Included in this are elements such as playing fields to an adequate standard, lighting provision to meet either training or match conditions and gender-neutral change room facilities. This approach should be consistent across each of the Shire's facilities.

#### **Capital and Operational Costs**

The priority project for the Shires recreation facilities is the providing additional indoor courts at the LLC As identified in the Aquatic Needs Assessment, the aquatic facilities in both Australind and Harvey, capital costs are a key strategic decision and must be considered against other infrastructure projects. Needs assessments have also identified requirements for improvements to the quality of playing fields and improvements to sports lighting across venues as priorities. Further, the whole of life capital costs, ongoing operational costs and the provisioning for the required planned maintenance for facilities as well as a sinking fund/asset renewal provision for facilities are key considerations.

#### **Contemporary Design**

This relates to not only to elements such as change rooms meeting unisex requirements but also the inclusion of Environment Sustainable Development (ESD) initiatives, provision of social spaces where families and groups can gather and socialise and also the provision of secondary spend opportunities such as cafes and retail outlets.

#### **Integration of Facilities**

As noted, the Shire has planned and is seeking additional funding for an expansion of the court facilities at LLC. Planning for a possible expansion of the aquatic facilities is the next major development in this location to enhance facility integration. Similarly, in Harvey, a key consideration will be the potential integration of aquatic facilities into the HRCC. This may lead to staffing efficiencies and economies of scale as an example. However, these staffing efficiencies may also be achieved (partially of fully) through LLC Aquatic Staff working across the two facilities as has recently been the case. Further, across the Shire there are a number of standalone facilities such as tennis clubs, bowls clubs and football clubs that will require major upgrades with consideration needing to be given as to how these can be integrated to shared use facilities. Facilities such as the HRG and HRCC and BRG as more than sport and recreation facilities.

#### **Operational Subsidy**

The Shire is currently subsiding usage across the LLC, HRCC and Harvey Pool at \$2.8M to \$3M per annum. The subsidy per visit for the Harvey Pool in 2020/21 was \$13.35. In considering options for the redevelopment of facilities, the level of subsidisation the Shire is prepared to provide is a key strategic consideration. It is estimated at completion of the court expansion that the operating subsidy at the LLC will reduce slightly.

#### **Past and Future Population Growth**

This is specifically a key consideration for the LRP and LLC. The population of Australind has almost doubled since 2006 to 15,9887. The Shires overall population is forecast to continue to grow by a further 11,158 people to 40,789 by 2041, placing further demand on the facility. Further, the population of the Shire of Dardanup (portions of which are within a 5km catchment of the LLC) has also experienced significant growth. Over the last 20 years, the population of the adjoining Shire of Dardanup has increased by 6,354 people from 8,332 and is forecast to increase by a further approximately 9,000 residents over the next 20 years<sup>8</sup>. The Shire of Dardanup does not have aguatic facilities and currently have no plans to add them given their location between the LLC and South West Sport Centre (SWSC).

#### **Regional Provision**

The Shire must take into consideration the provision of sport recreation and aquatic facilities in the region. As noted in the Aquatic Needs Assessment, the SWSC has a 10-lane 50m indoor pool that provides for a range of activities including swim meets, water polo and underwater hockey. Similarly, in the Hay Park Precinct, the athletics track and turf hockey fields provide a regional facility. Waroona Recreation Aquatic Centre (WRAC) provides an indoor alternative for Harvey residents during winter.

#### **Social Values v Commercial**

As demonstrated in the SportsWest and Western Australian Football Commission (WAFC) research, sporting clubs and facilities provide a social benefit in communities. A key strategic decision for the Shire will be the social benefit in investing in sporting infrastructure measured against not only the initial capital investment but then also on the ongoing operational costs to ensure the investment is justified.

#### Timing

Given the current challenges with carrying capacity, it is important to undertake initiatives to address these issues and those of basic provision as soon as possible. Given the forecast population growth, it is important that the future provision of additional playing fields and support facilities at the LRP occur as early as possible noting that the priority projects for the Shire at the LLC are the addition of court facilities and aquatic facilities.





<sup>&</sup>lt;sup>7</sup> Source: Australian Bureau of Statistics.

<sup>8</sup> Source: i.d. (informed decisions)

### Sport and Recreation Plan

#### **Priority Areas**

In considering the inputs to this sport and recreation plan, five priority areas/key result areas have been identified as follows:

- Priority Area 1 Facility Capacity and
   Development across the current facilities
   within the Shire, a number of actions have been identified though Needs Assessments and
   Feasibility studies. The focus of this priority is to provide a priority list of projects for the Shire.
- Priority Area 2 Clubs and Association
   Capacity Clubs and Associations are vital to
   the delivery of sport and recreation in the Shire,
   particularly junior organised sport. The focus
   of this priority is to build capacity within the
   Shires Clubs and Associations who are largely
   volunteer based.
- Priority Area 3 Build Partnerships the population of the Shire is continuing to grow, placing increased demand on the Shire to deliver infrastructure and service not just sport and recreation related. The focus of this priority is the development of partnerships with key stakeholders across all levels of government, industry, and sport to assist with funding, facilities and program delivery.

- Priority Area 4 Service Provision the Shire currently operates two recreation facilities and two aquatic facilities and maintains 61 acres of playing fields. The focus of this priority is on the Shires service delivery across sport, recreation and aquatics.
- Priority Area 5 Tourism, Culture and Events attracting visitors to the Shire is a key focus for the Shire to assist with the diversification of the economy. The Leschenault Leisure Centre (LLC), Leschenault Recreation Park (LRP), Harvey Recreation and Cultural Centre (HRCC), Harvey Recreation Ground (HRG), Peter Topham Memorial Swimming Pool (Harvey Pool) and the Brunswick Recreation Ground (BRG) role in the community is more than sport and recreation. The focus of this priority is supporting/attracting sporting events and carnivals to the Shire and recognising that the facilities are multipurpose.



To prioritise the projects across the facilities, each of the projects was assessed against

the following five development principles, identified as being key strategic priorities for the facilities.

| Development<br>Principle       | Description  |
|--------------------------------|--|
| Accessibility                  | The project addresses an accessibility issue with an existing facility and/or delivers new opportunities to a facility or program to increase accessibility and participation. |
| Basic Provision                | The project addresses or provides for an element of a facility that would be considered a basic provision such as playing field/surface, lighting, and change rooms.           |
| Impact on Capacity             | The project addresses a current capacity issue with a facility or provides new capacity to provide more opportunities to participate.  |
| Multiuse/Integrated Facilities | The project provides for multi-use by the community or benefits more than one sport or user.   |
| Facility Sustainability        | The degree to which the project address sustainability either socially, economically or environmentally  |

Each was then scored against the development principles based on the following criteria.

| Score | Rating | Guide  |
|-------|--------|--|
| 3     | Good • | Exceeds the requirements of the development principle.       |
| 2     | Fair • | Meets the requirements of the development principle.         |
| 1     | Poor • | Does not meet the requirements of the development principle. |

Following this process, each item was prioritised.





#### Priority Area 1

#### **Optimisation of Facilities and Planning**

|      | Locations | rity     |  |              |  | Me | ets gu | iding | princip | oles |
|------|-----------|----------|--|--------------|--|----|--------|-------|---------|------|
| ltem | Loca      | Priority | Actions  | Estimated \$ | Responsibility   | Α  | В      | С     | м       | s    |
| 1.1  | ALL       | High     | Undertake an annual review to optimise sports ground utilisation to ensure that all sports can best use the sporting facilities provided by the Shire.   | Nil          | Community &<br>Lifestyle<br>Infrastructure<br>Services | •  | •      | •     | •       | •    |
| 1.2  | ALL       | High     | Undertake a review of each of the current playing fields in the Shire to identify the current playing field and maintenance standards provided, including any drainage works, renovation works and ongoing maintenance. Review the current standards assessing their suitability to meet the provision of playing surfaces commensurate to the community level of sport being undertaken by users. | TBC          | Infrastructure<br>Services                             | •  | •      | •     | •       | •    |
| 1.3  | ALL       | High     | Conduct Asset and Facility Audits on community infrastructure and prepare a staged building improvement plan.  | TBC          | Community &<br>Lifestyle<br>Infrastructure<br>Services | •  | •      | •     | •       | •    |
| 1.4  | ALL       | High     | Lead the development of a Lease and License Policy for sport and recreation facilities to ensure a consistent approach is taken by the Shire for facility usage, maintenance, development, and management.   | Nil          | Office of CEO  | •  | •      | •     | •       | •    |
| 1.5  | ALL       | High     | Lead the development of a Sports Lighting Policy for the Shires sports fields and venues to guide the future addition or upgrade of sports lighting to ensure compliance with the relevant Australian Standard or sporting standard.   | Nil          | Infrastructure<br>Services<br>Community &<br>Lifestyle | •  | •      | •     | •       | •    |
| 1.6  | ALL       | High     | Conduct an audit of all sports lighting currently provided at sports fields and venues in the Shire to understand the current type of lighting, lux levels and remaining life to inform future provision and upgrades to lighting.   | TBC          | Infrastructure<br>Services                             | •  | •      | •     | •       | •    |
| 1.7  | ALL       | Medium   | Facilitate reviews of the BRG, LRP, LLC, HRG and HRCC Master Plans.  | \$90,000     | Community &<br>Lifestyle                               | •  | •      | •     | •       | •    |
| 1.8  | LRP       |          | Undertake a Feasibility Study for the addition of playing fields at the LRP.   | \$40,000     | Community &<br>Lifestyle                               | •  | •      | •     | •       | •    |
| 1.9  | TIC       | High     | Undertake a Business Case process for the redevelopment of the Aquatic Facilities at the LLC.  | \$110,000    | Community &<br>Lifestyle                               | •  | •      | •     | •       | •    |
| 1.10 | LRP       | Low      | Undertake a Feasibility Study and Business<br>Case for the extension of the Function<br>Room facilities in the LSA Pavilion.   | \$40,000     | Community &<br>Lifestyle                               | •  | •      | •     | •       | •    |

|      | Locations | rity     |   |              |  | Ме | ets gu | iding <sub>l</sub> | princip | oles |
|------|-----------|----------|---|--------------|--|----|--------|--------------------|---------|------|
| ltem | Loca      | Priority | Actions   | Estimated \$ | Responsibility   | Α  | В      | С                  | м       | S    |
| 1.11 | HRCC      | Medium   | Undertake a Business Case for the provision of Aquatic Facilities at the HRCC.  | \$110,000    | Community &<br>Lifestyle                               | •  | •      | •                  | •       | •    |
| 1.12 | HRCC      | Low      | Undertake a Feasibility Study and potential Business Case for the addition of a dedicated childcare facility at the HRCC that incorporates the HCPLC and OSHC services.   | \$40,000     | Community &<br>Lifestyle<br>Office of the CEO          | •  | •      | •                  | •       | •    |
| 1.13 | BINN      | High     | Undertake a collaborative approach with potential partners – relevant industry partners and WA Department of Education and Catholic Schools for the future development of facilities in Binningup.  | Nil          | Community &<br>Lifestyle<br>Sustainable<br>Development | •  | •      | •                  | •       | •    |
| 1.14 | BINN      | Low      | Develop a "sports space" to meet the future population requirements.  Location Option 1. On the Country Club Lot. Identified in LSP as District Open Space and adjacent to PS site which could allow for sharing of facilities and costs. | TBC          | Community &<br>Lifestyle<br>Sustainable<br>Development | •  | •      | •                  | •       | •    |

#### **Recreation Facilities**

|      | Locations | ity      |  |              |                            | Meets guiding principles |   |   |   |   |
|------|-----------|----------|--|--------------|----------------------------|--------------------------|---|---|---|---|
| ltem | Loca      | Priority | Actions  | Estimated \$ | Responsibility             | Α                        | В | С | м | s |
| 1.15 | S         | High     | Undertake LLC Court Expansion Project.   | \$36.0M      | Office of CEO              | •                        | • | • | • | • |
|      | _         | Ī        |  |              | Community &<br>Lifestyle   |                          |   |   |   |   |
|      |           |          |  |              | Infrastructure<br>Services |                          |   |   |   |   |
| 1.16 | Ŋ.        | Ę        | Undertake the redevelopment of LLC   | \$63.0M      | Office of CEO              | •                        | • | • | • | • |
|      | _         | Medium   | Aquatic Facilities. The redevelopment is proposed to include a 50m outdoor pool, dedicated learn to swim pool, program |              | Community &<br>Lifestyle   |                          |   |   |   |   |
|      |           |          | pool, upgraded leisure water including water slides and associated support facilities.                                 |              | Infrastructure<br>Services |                          |   |   |   |   |
| 1.17 | LLC/ HRCC | High     | Install photo voltaic solar or alternative energy systems at the LLC and HRCC.   | TBC          | Community &<br>Lifestyle   | •                        | • | • | • | • |
|      | ILC/ I    |          |  |              | Infrastructure<br>Services |                          |   |   |   |   |



Good • Fair • Poor •



#### Priority Area 1

#### **Recreation Facilities**

|      | Locations | rity     |  |              |  | Me | ets gu | iding | princi | oles |
|------|-----------|----------|--|--------------|--|----|--------|-------|--------|------|
| ltem | Loca      | Priority | Actions  | Estimated \$ | Responsibility   | A  | В      | С     | М      | s    |
| 1.18 | HRCC      | High     | <ul> <li>Undertake a maintenance and modernisation program to the HRCC including:</li> <li>Updates to toilet facilities.</li> <li>Updates to kitchen facilities.</li> <li>Review and update to bar and kiosk area to service the Function Room.</li> <li>Undertake repairs to the roof.</li> <li>Undertake repairs and maintenance to the HCPLC area.</li> </ul> | \$218,000    | Infrastructure<br>Services                             | •  | •      | •     | •      | •    |
| 1.19 | HRCC      | Medium   | Provide a group fitness room with potential shared use with Karate.  | TBC          | Community &<br>Lifestyle                               | •  | •      | •     | •      | •    |
| 1.20 | HRCC      | High     | Install improved ventilation in all courts.  | TBC          | Community &<br>Lifestyle<br>Infrastructure<br>Services | •  | •      | •     | •      | •    |
| 1.21 | HRCC/HRG  | High     | Provide additional storage capacity at the HRCC and HRG for the Shire, sports clubs and community stakeholders.  | TBC          | Community &<br>Lifestyle<br>Infrastructure<br>Services | •  | •      | •     | •      | •    |
| 1.22 | HRCC      | Medium   | Incorporate a program pool and associated facilities at the HRCC with consideration to including a 25m indoor pool.  | TBC          | Office of CEO<br>Community &<br>Lifestyle              | •  | •      | •     | •      | •    |
| 1.23 | BRC       | High     | Review court dimensions run off areas considering safety concerns.   | Nil          | Community &<br>Lifestyle                               | •  | •      | •     | •      | •    |
| 1.24 | BRC       | High     | Utilise the DFES standards ABCB handbook on Design and Construction of Community Bushfire Refuges, 2014 as a guide for implementing suitable upgrades to the BRC to fulfil the role of the regions emergency evacuation centre.  | Nil          | Infrastructure<br>Services                             | •  | •      | •     | •      | •    |

#### **Carrying Capacity**

| F      | Locations | Priority |  |              |                            | Me | ets gu | iding | princip | oles |
|--------|-----------|----------|--|--------------|----------------------------|----|--------|-------|---------|------|
| ltem   | Loc       | Pri      | Actions  | Estimated \$ | Responsibility             | A  | В      | С     | М       | s    |
| Sports | s Ligh    | nting    |  |              |                            |    |        |       |         |      |
| 1.25   | ALL       | High     | Sports Lighting – development of policy and audits as per Items 1.5 and 1.6. | Nil          | Infrastructure<br>Services | •  | •      | •     | •       | •    |
|        |           |          |  |              | Community &<br>Lifestyle   |    |        |       |         |      |

|       | ons       | ج.              |   |              |   | Me | ets gu | iding | princi | oles |
|-------|-----------|-----------------|---|--------------|---|----|--------|-------|--------|------|
| ltem  | Locations | Priority        | Actions   | Estimated \$ | Responsibility  | Α  | В      | С     | м      | S    |
| 1.26  | LRP       | High/Medium/Low | Following on from Items 1.5 and 1.6, undertake a phased approach at the LRP to install and/or upgrade lighting on all Ovals and the Tennis Courts at the LRP. | TBC          | Infrastructure<br>Services                                  | •  | •      | •     | •      | •    |
| 1.27  | BRG       |                 | Undertake the lighting upgrade to the main oval at BRG as currently planned.  | \$1.2M       | Infrastructure<br>Services                                  | •  | •      | •     | •      | •    |
| 1.28  | BRG       | Low             | Following on from Items 1.5 and 1.6, install lighting on the Northern Oval at the BRG and upgrade the lighting at the Tennis Club.                            | TBC          | Infrastructure<br>Services<br>Community &<br>Lifestyle      | •  | •      | •     | •      | •    |
| 1.29  | HRG       | Medium          | Following on from Items 1.5 and 1.6, install lighting on at the HRG to the northern section of the main oval at the HRG in support of the soccer relocation.  | TBC          | Infrastructure<br>Services<br>Community &<br>Lifestyle      | •  | •      | •     | •      | •    |
| Ovals | and       | Playi           | ng Fields/Surfaces  |              |   |    |        |       |        |      |
| 1.30  | ALL       | High            | Following on from Item 1.2, undertake planned maintenance and renovation works to the Shires sports ovals.  | TBC          | Infrastructure<br>Services                                  | •  | •      | •     | •      | •    |
| 1.31  | LRP       | Medium          | Provide additional playing fields and support facilities (Oval 7 and 8) at the LRP.   | TBC          | Office of CEO Infrastructure Services Community & Lifestyle | •  | •      | •     | •      | •    |
| 1.32  | LRP       | Low             | Provide fencing to the southern end of the Oval 1 to protect user of the skate park from sports balls.  | TBC          | Infrastructure<br>Services                                  | •  | •      | •     | •      | •    |
| 1.33  | LRP       | High            | Undertake refurbishments works as currently scheduled to re-establish Oval 2 as a field sports training and playing field.                                    | TBC          | Infrastructure<br>Services                                  | •  | •      | •     | •      | •    |
| 1.34  | LRP       | High            | Install turf wicket nets adjacent to existing nets on Oval 3.   | \$90,000     | Community &<br>Lifestyle<br>Infrastructure<br>Services      | •  | •      | •     |        |      |
| 1.35  | LRP       | High            | Install five wicket centre cricket turf block on Oval 6.  | \$70,000     | Community &<br>Lifestyle<br>Infrastructure<br>Services      | •  | •      | •     | •      | •    |
| 1.36  | LRP       | Medium          | Resurface/repair the tennis courts at the LRP.  | TBC          | Community &<br>Lifestyle<br>Infrastructure<br>Services      | •  | •      | •     | •      | •    |





#### Priority Area 1

#### **Carrying Capacity**

|      | Locations | rity  |   |              |  | Meets guiding principles |   |   | oles |   |
|------|-----------|---|---|--------------|--|--------------------------|---|---|------|---|
| ltem | Гося      | Priority  | Actions   | Estimated \$ | Responsibility   | А                        | В | С | м    | s |
| 1.37 | HRG       | High  | Undertake works as identified at Item 1.2 to provide separate AFL and Cricket Ovals at the HRG and allow soccer to relocate from Meriden Park to the HRG. Works to include the installation of a new turf wicket block. | \$1.9M       | Community &<br>Lifestyle<br>Infrastructure<br>Services           | •                        | • | • | •    | • |
| 1.38 | BRG       | High  | Investigate options to ensure continuous water supply to the BRG.   |              | •  | •                        | • | • | •    |   |
| 1.39 | BRG       | High  | Replace synthetic cricket wicket to fully cover the concrete pitch apron.   |              |  |                          |   | • | •    | • |
| 1.40 | BRG       | Medium  | Consider future planning need and location for a cricket training nets if a club or club satellite should develop at BRG.   | Nil.         | Community &<br>Lifestyle   | •                        | • | • | •    | • |
| 1.41 | BRG       | High  | Replace the tennis court surface at the Brunswick Tennis Club.  | \$180,000    | \$180,000 Community &<br>Lifestyle<br>Infrastructure<br>Services |                          | • | • | •    | • |
| 1.42 | BINN      | Upgrade Binningup Oval to allow usage as a Satellite venue for sporting clubs.  Continue to provide regular upkeep and maintenance on the playing surface.  Resurface the cricket pitch and cricket nets.  Remove the level change between the pitch and the surrounds. |   | TBC          | Community &<br>Lifestyle<br>Infrastructure<br>Services           | •                        | • | • | •    | • |

#### **Support Facilities**

| Ε    | Locations | Priority |   |              |   | Me | ets gu | iding <sub>l</sub> | princip | oles |
|------|-----------|----------|---|--------------|---|----|--------|--------------------|---------|------|
| ltem | Γο        | Pri      | Actions   | Estimated \$ | Responsibility  | Α  | В      | С                  | М       | S    |
| 1.43 | LRP       | Low      | Provide four additional change rooms to the LSA Pavilion to service Ovals 4 and Oval 5.   | TBC          | Office of CEO<br>Community & Lifestyle<br>Infrastructure Services | •  | •      | •                  | •       | •    |
| 1.44 | LRP       | Low      | Undertake an extension of function room facilities in the LSA Pavilion pending outcome of Feasibility Study and Business Case at Item 1.10. | TBC          | Office of CEO<br>Community & Lifestyle<br>Infrastructure Services | •  | •      | •                  | •       | •    |

#### **Support Facilities**

|      | ions      | £        |   |              |  | Me | ets gu | iding | princip | oles |
|------|-----------|----------|---|--------------|--|----|--------|-------|---------|------|
| ltem | Locations | Priority | Actions   | Estimated \$ | Responsibility   | Α  | В      | С     | М       | s    |
| 1.45 | LRP       | Low      | Provide change rooms and support facilities for Oval 3.   | TBC          | IOffice of CEO<br>Community & Lifestyle<br>Infrastructure Services | •  | •      | •     | •       | •    |
| 1.46 | LRP       | Low      | Provide a facility between Oval 5 and 6.  | TBC          | Office of CEO<br>Community & Lifestyle<br>Infrastructure Services  | •  | •      | •     | •       | •    |
| 1.47 | LRP       | High     | Upgrade the change rooms and kiosk facility in the Western Pavilion to meet modern standards.   | TBC          | Community & Lifestyle<br>Infrastructure Services                   | •  | •      | •     | •       | •    |
| 1.48 | LRP       | Medium   | Upgrade Tennis Pavilion to meet TBC Community & Lifestyle modern standards including toilets and kiosk/kitchen facilities.  |              | •  | •  | •      | •     | •       |      |
| 1.49 | LRP       | High     | Provide additional sports storage capacity at the LRP. Storage to include: • Storage for portable soccer goals. • LSA Pavilion storage for the LSA and facility users. • Western Pavilion for Rugby, Archery and other users. |              | •  | •  | •      | •     | •       |      |
| 1.50 | LRP       | Medium   | Provide additional parking at the LRP to meet increased usage.  | TBC          | Office of CEO<br>Infrastructure Services                           | •  | •      | •     | •       | •    |
| 1.51 | HRG       | High     | Upgrade of HBFC change room facilities to meet modern standards.  | \$460,000    | Office of CEO<br>Community & Lifestyle                             | •  | •      | •     | •       | •    |
| 1.52 | BRG       | High     | Upgrade the HBLFC change room wet areas to meet modern standards.   | TBC          | Community & Lifestyle<br>Infrastructure Services                   | •  | •      | •     | •       | •    |
| 1.53 | BRG       | Medium   | Consider an upgrade to the current<br>Members Bar Facility to include<br>facilities to service the Northern Oval<br>as a Satellite Facility.  | TBC          | Community & Lifestyle  | •  | •      | •     | •       | •    |
| 1.54 | BRG       | 10+      | Consider the development of a multipurpose pavilion on site that meets the needs of the HBLFC, the Brunswick Tennis Club and the Brunswick Agricultural Society.  | TBC          | Office of CEO<br>Community & Lifestyle                             | •  | •      | •     | •       | •    |
| 1.55 | BINN      | Low      | Develop the Country Club area as the sporting hub for Binningup including the provision of sports space and the relocation of the tennis courts.  | TBC          | Community & Lifestyle  | •  | •      | •     | •       | •    |
| 1.56 | BINN      | Medium   | Consider the development of the Country Club facility to operate as the club house for the re-established golf course.  | TBC          |  | •  | •      | •     | •       | •    |



Good • Fair • Poor •



#### Priority Area 1

#### **Ancillary Facilities**

|       | suc  |          |   |   |   | _Ma | ots au      | idina | nrinci                   | olos |
|-------|--|----------|---|---|---|-----|-------------|-------|--------------------------|------|
| ltem  | Locations  | Priority | Actions   | Estimated \$  | Responsibility  | A   | ets gu<br>B | C     | princi <sub>l</sub><br>M | s S  |
|       | _  |          | Road Network  | Littiliated \$  | Responsibility  | ^   | Ь           |       | 141                      | J    |
| 1.56  | LRP  | High     | Address traffic and access issues identified in 2019 and yet to be actioned.  | TBC   | Infrastructure<br>Services  | •   | •           | •     | •                        | •    |
| 1.57  | BRG  | High     | Address traffic and access issues identified in 2021 and yet to be actioned.  | TBC   | Infrastructure<br>Services  | •   | •           | •     | •                        | •    |
| 1.58  | HRG  | High     | Address traffic and access issues identified in TBC 2020 and yet to be actioned   |   | Infrastructure<br>Services  | •   | •           | •     | •                        | •    |
| Bruns | wick   | Agrio    | cultural Society and Associated Facilities  |   |   |     |             |       |                          |      |
| 1.59  | Ensure that any proposed alterations or amendments to the BRG consider the annual usage of the venue as the site for the Brunswick Show. |          | Nil   | Sustainable Development Community & Lifestyle Infrastructure Services | •   | •   | •           | •     | •                        |      |
| 1.60  | BRG  | High     | Consider improvement to the existing camp site area and upgrade of users amenity including public toilets and changerooms, increased tree planting, Members bar lighting shelter and seating. | TBC   | Sustainable Development Community & Lifestyle Infrastructure Services | •   | •           | •     | •                        | •    |
| 1.61  | BRG  | Medium   | Design and provide a suitable terraced style amphitheatre to provide a central location for events at Peters Park.  | TBC   | Office of CEO<br>Sustainable<br>Development                           | •   | •           | •     | •                        | •    |
| Harve | y Ag   | ricult   | ural Society and Associated Facilities  |   |   |     |             |       |                          |      |
| 1.62  | HRG  | High     | Ensure that any proposed alterations or amendments to the HRCC and HRG consider the annual usage of the venue as the site for the Harvey Show.  | Nil   | Community & Lifestyle Infrastructure Services Sustainable Development | •   | •           | •     | •                        | •    |
| 1.63  | HRG  | Medium   | In conjunction with the HAS, undertake a repair and maintenance program for HAS Associated buildings and facilities.  | TBC   | Infrastructure<br>Services  | •   | •           | •     | •                        | •    |
| 1.64  | HRG  | Low      | Upgrade/Replace the Harvey Poultry Club<br>Shed.  | TBC   | Community &<br>Lifestyle<br>Infrastructure<br>Services                | •   | •           | •     | •                        | •    |

|      | ity  |       |         |              |                | Meets guiding principles |   |   |   |   |  |
|------|------|-------|---------|--------------|----------------|--------------------------|---|---|---|---|--|
| ltem | Loca | Prior | Actions | Estimated \$ | Responsibility | Α                        | В | С | М | S |  |

**Skate Parks** 



Good • Fair • Poor •







| Item | Priority | Actions  | Estimated \$               | Responsible   |
|------|----------|--|----------------------------|---|
| 2.1  | High     | Support Clubs and Associations to develop strategic plans and sustainable governance practices.  | Community Grant<br>Program | Community &<br>Lifestyle                                    |
| 2.2  | High     | Partner with DLGSC and State Sports Associations (SSAs) to deliver workshops and training to Clubs and Associations related to improving governance and management.  | Community Grant<br>Program | Community &<br>Lifestyle                                    |
| 2.3  | High     | Undertake a review and update (where required) of Shire of Harvey policies and operational practices that have a direct impact on sport and recreation to ensure a consistent approach is in place with all Clubs. | Nil                        | Office of CEO Sustainable Development Community & Lifestyle |
| 2.4  | High     | Provide support to local Clubs and Associations to facilitate low-cost access to facilities.   | · ·                        |   |
| 2.5  | High     | Provide an event to recognise the value of volunteers and volunteer organisations in the community.  | \$10,000                   | Community &<br>Lifestyle                                    |
| 2.6  | High     | Facilitate funding application support to Clubs and Associations.  | Nil                        | Community &<br>Lifestyle                                    |
| 2.7  | High     | Continue to fund Community Grants Program and funding support.   | \$450,000                  | Community &<br>Lifestyle                                    |
| 2.8  | High     | Continue to deliver the Athlete Subsidy Program which promotes national and international youth sporting excellence.   | \$1,500 p.a.               | Community &<br>Lifestyle                                    |
| 2.9  | High     | Provide support to the South West Academy of Sports (SWAS) programs.   | \$9,000 p.a.               | Community &<br>Lifestyle                                    |







| Item | Priority | Actions  | Estimated \$ | Responsible   |  |  |
|------|----------|--|--------------|---|--|--|
| 3.1  | High     | Partner with the Federal Government to sport and recreation deliver facilities and opportunities that meet key government strategic outcomes.  | Nil.         | Office of CEO                                       |  |  |
| 3.2  | High     | Partner with the State Government to sport and recreation deliver facilities and opportunities that meet key government strategic outcomes.  | TBC          | Office of CEO<br>Community & Lifestyle              |  |  |
| 3.3  | High     | Partner with the Department of Education for the provision of facilities. Explore opportunities for equitable sport and recreation facility sharing between clubs and local schools, particularly as the demand for more participation spaces increases                        | Nil.         | Office of CEO Community & Lifestyle                 |  |  |
| 3.4  | High     | Continue to partner with DLGSC to provide guidance, advice and support to clubs and associations in adopting and implementing contemporary governance and operational models that align with good business principles.   | TBC          | Office of CEO Community & Lifestyle                 |  |  |
| 3.5  | Medium   | Collaborate with the City of Bunbury and Shire of Dardanup<br>on the provision of facilities, support to Clubs and<br>Associations and programs.   | Nil.         | Sustainable Development Community & Lifestyle       |  |  |
| 3.6  | High     | Partner with State Sports Associations to provide guidance, advice and support to clubs and associations in adopting and implementing contemporary governance and operational models that align with good business principles.   | TBC          | Community & Lifestyle                               |  |  |
| 3.7  | High     | Identify opportunities to partner and lead the development of relationships with industry to deliver a broader benefit to the whole of the community through joint investment is recreation facilities.  |              | Sustainable<br>Development<br>Community & Lifestyle |  |  |
| 3.8  | High     | Identify opportunities to partner and lead the development of relationships with property developers to deliver a broader benefit to the whole of the community through joint investment is recreation facilities and ensuring the facilities meet the needs of the community. |              | Sustainable<br>Development<br>Community & Lifestyle |  |  |

| Item | Priority | Actions  | Estimated \$ | Responsible                |
|------|----------|--|--------------|----------------------------|
| 4.1  | Medium   | Undertake an operational review of LLC and HRCC.   | \$30,000     | Community &<br>Lifestyle   |
| 4.2  | High     | Develop a Levels of Service Framework for maintenance of all playing fields and recreation grounds.  | Nil.         | Infrastructure<br>Services |
| 4.3  | High     | Complete an audit of all sporting and community facilities and develop a prioritised implementation plan for improvements.  Complete an audit of all plant and equipment and develop a stages asset renewal program.  Create a new position, Maintenance Officer to be stationed at the LLC. | Nil.         | Infrastructure<br>Services |
| 4.4  | Medium   | Administer, monitor and review the Kids Sport grants.  | Nil.         | Community &<br>Lifestyle   |
| 4.5  | High     | Continue to provide recreation services at the Leschenault<br>Leisure Centre and the Harvey Recreation and Cultural<br>Centre.   | As budgeted. | Community &<br>Lifestyle   |
|      |          | Continue to deliver aquatic services at the Leschenault Leisure Centre and Harvey Pool.  |              |                            |







| Item | Priority | Actions  | Estimated \$             | Responsible                |
|------|----------|--|--------------------------|----------------------------|
| 5.1  | High     | Develop a calendar of carnivals and events for the LRP.  | Nil.                     | Community &<br>Lifestyle   |
| 5.2  | Medium   | Work with Clubs and SSAs to plan for regional and state level competitions where appropriate   | Nil.                     | Sustainable<br>Development |
| 5.3  | Low      | Support the actions identified in the Creative Communities strategy.   | Nil.                     | Community &<br>Lifestyle   |
| 5.4  | Medium   | Support the actions identified in the Tourism Strategy for the HRCC.   | Nil.                     | Sustainable<br>Development |
| 5.5  | Medium   | Support the actions identified in the Tourism Strategy for the BRG.  | Nil.                     | Community & Lifestyle      |
| 5.6  | Medium   | Support the actions identified in the Tourism Strategy for Binningup.  | As detailed in the Plan. | Sustainable<br>Development |
| 5.7  | Medium   | Trails Master Plan   | As detailed in the Plan. | Sustainable<br>Development |
| 5.8  | High     | Partner with Harvey Golf Committee to develop a Business<br>Case about development of this facility as the Shire's<br>premier golf course. | \$TBC.                   | Community &<br>Lifestyle   |



# Plan Improvement and Monitoring

In line with the requirements of review and update of the Shire of Harvey's Strategic Community Plan and Corporate Business Plan, it is recommended that this plan is reviewed annually by the Shire with a major review and update undertaken every four years.





## Financial Summary

| Item     | Priority             | Project/Sub Project                                  |  |  |  |
|----------|----------------------|--|--|--|--|
| Priority | Area 1 - Facility C  | Capacity and Development                             |  |  |  |
| Optimi   | sation of Facilities | and Planning   |  |  |  |
| 1.2      | High                 | Review of playing fields and maintenance.            |  |  |  |
| 1.3      | High                 | Conduct of Facility Audits                           |  |  |  |
| 1.6      | High                 | Audit of Sports Lighting                             |  |  |  |
| 1.7      | Medium               | Reviews of Master Plans                              |  |  |  |
| 1.8      | High                 | sibility Study for additional playing fields at LRP  |  |  |  |
| 1.9      | High                 | Business Case for LLC Aquatic Facilities             |  |  |  |
| 1.10     | Low                  | Feasibility Study and Business Case – LSA Pavilion   |  |  |  |
| 1.11     | Medium               | Business Case for HRCC Aquatic Facilities            |  |  |  |
| 1.12     | Low                  | Feasibility Study for HRCC Child Care Facilities     |  |  |  |
| 1.14     | Low                  | Development of Binningup Sports Space                |  |  |  |
| Recreat  | tion Facilities      |  |  |  |  |
| 1.15     | High                 | LLC Court Expansion Project                          |  |  |  |
| 1.16     | Medium               | LLC Aquatic Facilities Redevelopment                 |  |  |  |
| 1.17     | High                 | PV solar or alternative at LLC and HRCC              |  |  |  |
| 1.18     | High                 | HRCC Maintenance and modernisation                   |  |  |  |
| 1.19     | Medium               | HRCC Group Fitness Room                              |  |  |  |
| 1.20     | High                 | HRCC Improved court ventilation                      |  |  |  |
| 1.21     | High                 | HRCC and HRG additional storage                      |  |  |  |
| 1.22     | Medium               | HRCC Aquatic Facilities                              |  |  |  |
| Carryin  | g Capacity           |  |  |  |  |
| 1.26     | H/M/L                | LRP Phased upgrade of sports lighting                |  |  |  |
| 1.27     | High                 | BRG planned upgrade to power and sports lighting     |  |  |  |
| 1.28     | Low                  | BRG sports lighting to northern Oval and Tennis Club |  |  |  |
| 1.29     | High                 | HRG sports lighting to northern oval                 |  |  |  |
| Ovals a  | and Playing Fields/  | Surfaces   |  |  |  |
| 1.30     | High                 | Planned maintenance and renovation to sports ovals.  |  |  |  |
| 1.31     | Medium               | LRP Oval 7 and 8 and support facilities              |  |  |  |
| 1.32     | Low                  | LRP Oval 1 fencing to skate park                     |  |  |  |
| 1.33     | High                 | LRP Oval 2 refurbishment works                       |  |  |  |
| 1.34     | High                 | LRP Turf Nets at Oval 3                              |  |  |  |
| 1.35     | High                 | LRP Oval 6 Turf Wicket Block                         |  |  |  |
| 1.36     | Medium               | LRP Resurface tennis courts                          |  |  |  |
| 1.37     | High                 | HRG Oval Works – separate ovals, new turf wicket     |  |  |  |
| 1.39     | High                 | BRG replacement of synthetic turf wicket             |  |  |  |
| 1.41     | High                 | BRG replacement of tennis courts                     |  |  |  |
| 1.42     | Medium               | Upgrade Binningup Oval – satellite venue             |  |  |  |

The table below provides a summary of the Projects identified in the Sport and Recreation Plan and the estimated costs associated. The estimates are provided to guide future LTFP planning and decisions. Funding partners will also be required to allow projects to progress. Note: all estimated costs are provided in 2023 dollars and have not been escalated to the anticipated project commencement date.

|              | 23/24 to FY 2025 |           | FY 2026/27 to | FY 2029/30 to    | 10+ |
|--------------|------------------|-----------|---------------|------------------|-----|
| 23/24        | 24/25            | 25/26     | FY 2028/29    | FY 2032/33       |     |
|              |                  |           |               |                  |     |
|              |                  |           |               |                  |     |
|              | \$30,000         |           |               |                  |     |
|              | \$30,000         |           |               |                  |     |
|              | \$30,000         |           |               |                  |     |
|              |                  |           | \$90,000      |                  |     |
|              | \$40,000         |           |               |                  |     |
|              | \$110,000        |           |               |                  |     |
|              |                  |           |               | \$40,000         |     |
|              |                  |           | \$110,000     |                  |     |
|              |                  |           |               | \$40,000         |     |
|              |                  |           |               | \$6,558,000      |     |
|              |                  |           |               |                  |     |
|              | \$36,000,000     |           |               |                  |     |
|              | +23/223/223      |           | \$61,395,650  |                  |     |
| \$200,000    |                  |           | φσ./σσσ/σσσ   |                  |     |
| \$218,000*   |                  |           |               |                  |     |
| Ψ210,000     |                  |           | \$407,000     |                  |     |
| \$218,000    |                  |           | ψ 107,000     |                  |     |
| \$395,000    |                  |           |               |                  |     |
| φοσο,σσο     |                  |           |               | A - \$15,022,300 |     |
|              |                  |           |               | B - \$8,682,300  |     |
|              |                  |           |               |                  |     |
| \$150,000*   | \$232,000        | \$232,000 | \$696,000     | \$928,000        |     |
| \$1,200,000* |                  |           |               |                  |     |
|              |                  |           |               | \$472,000        |     |
|              |                  | \$254,000 |               |                  |     |
|              |                  | <u> </u>  | 1             |                  |     |
| \$200,000    | \$240,000        | \$200,000 | \$600,000     | \$800,000        |     |
|              |                  | · ·       | \$11,866,000  | ·                |     |
|              |                  |           |               | \$28,500         |     |
|              | \$240,000        |           |               | . ,              |     |
|              | \$90,000         |           |               |                  |     |
|              | \$70,000         |           |               |                  |     |
|              | , 2,222          |           | \$596,000     |                  |     |
| \$950,000*   | \$950,000*       |           | +000,000      |                  |     |
| \$300,000    | Ψ303,000         | \$8,000   |               |                  |     |
| \$180,000    |                  | Ψ0,000    |               |                  |     |
| ψ100,000     |                  |           | \$58,000      |                  |     |
|              |                  |           | \$38,000      |                  |     |





### Financial Summary

| Item     | Priority             | Project/Sub Project                              |  |  |  |  |
|----------|----------------------|--|--|--|--|--|
| Suppor   | t Facilities         |  |  |  |  |  |
| 1.43     | Low                  | LSA Pavilion additional facilities               |  |  |  |  |
| 1.44     | Low                  | LSA Pavilion function room extension             |  |  |  |  |
| 1.45     | Low                  | LRP Oval 3 change rooms and support facilities   |  |  |  |  |
| 1.46     | Low                  | LRP Oval 5/6 support facility                    |  |  |  |  |
| 1.47     | High                 | LRP Western Pavilion upgrades                    |  |  |  |  |
| 1.48     | Medium               | LRP Tennis Pavilion upgrades                     |  |  |  |  |
| 1.49     | High                 | LRP additional storage capacity                  |  |  |  |  |
| 1.50     | Medium               | LRP additional parking                           |  |  |  |  |
| 1.51     | High                 | HRG upgrades to HBFC change rooms                |  |  |  |  |
| 1.52     | High                 | BRG upgrades to HBLFC change room wet areas      |  |  |  |  |
| 1.53     | Medium               | BRG upgrades to Members Bar / satellite facility |  |  |  |  |
| 1.54     | 10+                  | BRG multipurpose pavilion                        |  |  |  |  |
| 1.55     | Low                  | Binningup Country Club sports hub                |  |  |  |  |
| Ancillar | Ancillary Facilities |  |  |  |  |  |
| 1.56     | High                 | LRP traffic and access                           |  |  |  |  |
| 1.57     | High                 | BRG traffic and access                           |  |  |  |  |
| 1.58     | High                 | HRG traffic and access                           |  |  |  |  |
| 1.60     | High                 | BRG improvements to camp site area               |  |  |  |  |
| 1.61     | Medium               | BRG amphitheatre                                 |  |  |  |  |
| 1.63     | Medium               | HRG HAS repair and maintenance program           |  |  |  |  |
| 1.64     | Low                  | HRG Poultry shed upgrade/replacement             |  |  |  |  |
| 1.65     | High                 | Binningup skate park                             |  |  |  |  |
| 1.66     | Low                  | BRG playground/youth area                        |  |  |  |  |
| 1.67     | High                 | Harvey Skate Park redevelopment                  |  |  |  |  |
| 1.68     | Medium               | Binningup shared use trail                       |  |  |  |  |
| Priority | Area 2 – Club and    | Association Capacity                             |  |  |  |  |
| 2.5      | High                 | Volunteer recognition event                      |  |  |  |  |
| 2.7      | High                 | Community Grants Program                         |  |  |  |  |
| 2.8      | High                 | Athlete Subsidy Program                          |  |  |  |  |
| 2.9      | High                 | Support to South West Academy of Sport           |  |  |  |  |
| Priority | Area 4 – Service F   | Provision  |  |  |  |  |
| 4.1      | Medium               | Operational review of LLC and HRCC               |  |  |  |  |
| 4.5      | High                 | Continued provision of Recreation Services       |  |  |  |  |
| Priority | Area 5 – Tourism,    | Culture and Events                               |  |  |  |  |
| 5.8      | High                 | Business Case for Harvey Golf Club               |  |  |  |  |

| <b>FY 2023/24 to FY 2025/26</b> 23/24 24/25 25/26 |              |              | FY 2026/27 to<br>FY 2028/29 | FY 2029/30 to<br>FY 2032/33 | 10+         |
|---|--------------|--------------|-----------------------------|-----------------------------|-------------|
|   |              |              |                             |                             |             |
|   |              |              |                             | \$2,552,000                 |             |
|   |              |              |                             | \$1,734,000                 |             |
|   |              |              |                             | \$909,000                   |             |
|   |              |              |                             | \$702,000                   |             |
|   | \$754,000    |              |                             |                             |             |
|   |              |              | \$1,102,000                 |                             |             |
|   | \$211,750    |              |                             |                             |             |
| \$170,000   |              | \$192,500    | \$719,625                   |                             |             |
| \$460,000*  |              |              |                             |                             |             |
|   |              | \$363,000    |                             |                             |             |
|   |              |              | \$795,000                   |                             |             |
|   |              |              |                             |                             | \$3,592,000 |
|   |              |              |                             | \$9,505,000                 |             |
|   |              |              | 1                           |                             |             |
|   |              | \$726,000    |                             |                             |             |
|   | \$813,600    |              |                             |                             |             |
|   | \$363,000    |              |                             |                             |             |
|   | \$1,500,000  |              |                             |                             |             |
|   |              |              | \$833,000                   |                             |             |
|   |              |              | \$726,000                   |                             |             |
|   |              |              |                             | \$363,000                   |             |
| \$100,000*  | \$300,000    |              |                             |                             |             |
|   |              |              |                             | \$575,000                   |             |
| \$800,000   |              |              |                             |                             |             |
|   |              |              | Trails Master Plan          |                             |             |
|   |              |              |                             |                             |             |
| \$10,000  | \$10,000     | \$10,000     | \$30,000                    | \$40,000                    |             |
| \$450,000   | \$450,000    | \$450,000    | \$1,350,000                 | \$1,800,000                 |             |
| \$1,500   | \$1,500      | \$1,500      | \$4,500                     | \$6,000                     |             |
| \$9,000   | \$9,000      | \$9,000      | \$18,000                    |                             |             |
|   |              |              |                             |                             |             |
|   |              |              | \$30,000                    |                             |             |
| As budgeted.                                      | As budgeted. | As budgeted. | As budgeted.                | As budgeted.                |             |
|   |              |              |                             |                             |             |
| ¢110.000  |              |              |                             |                             |             |
| \$110,000   |              |              |                             |                             |             |





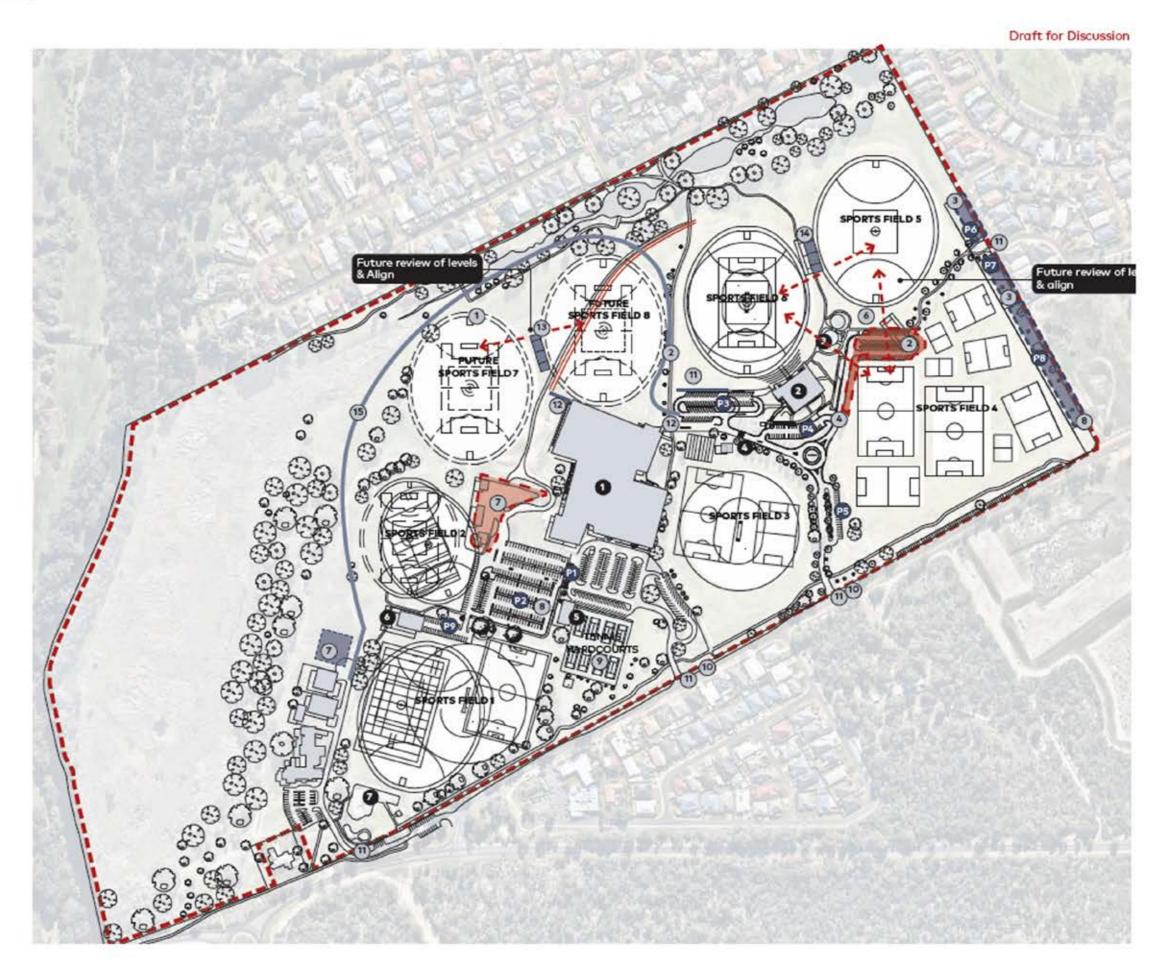
#### **Leschenault Recreation Park**

#### LRP FUTURE PARK

| 0 | <b>Key Structures</b>      |
|---|----------------------------|
| 1 | Leschenault Leisure Centre |
| 2 | LSA Povilion               |
| 3 | Playground                 |
| 4 | Cricket Shed               |
| 5 | Tennis Club Room           |
| 6 | Western Pavilion           |
| 7 | Australind Skatepark       |
|   |                            |

|   | Existing Infrastructure        |
|---|--------------------------------|
|   | Proposed Relocation            |
|   | Proposed Relocated / New Field |
| Ì | Proposed Refurbishment         |
| Į | Proposed New Infrastructure    |

|             | Proposed New Infrastructure   |  |  |  |
|-------------|---|--|--|--|
| <b>(x</b> ) | Main Proposed Moves   |  |  |  |
| 1           | Proposed additional sports fields, 7<br>& 8   |  |  |  |
| 2           | Proposed cMI works to make Oval 5, 6,<br>7 & 8 all one level  |  |  |  |
| 3           | Re-locate Parking   |  |  |  |
| 4           | Re-locate Play ground & provide shade<br>and protective fending   |  |  |  |
| 5           | Proposed surface all one level to<br>improve connectivity between Field 4,<br>5 & 6   |  |  |  |
| 6           | Proposed Sports facility with<br>amenities to be shared between Field<br>4, 5 & 6   |  |  |  |
| 7           | Proposed Re-location of Storage<br>Sheds (depot)  |  |  |  |
| 8           | Provide additional Parking  |  |  |  |
| 9           | Provide Upgrade to tennis courts and<br>Upgrade lighting to LED   |  |  |  |
| 10          | Provision of illuminated Shire of<br>Harvey branded signage at each main<br>entry to LLC and LRP  |  |  |  |
| 11          | Inclusion of branded signage outlining<br>areas of significance, wayfinding and<br>playing field numbering and directional<br>movement throughout LRP. All<br>entries to be reviewed for traffic flow<br>improvements |  |  |  |
| 12          | Provide linked network from existing<br>pathways to all features and car<br>parking areas   |  |  |  |
| 13          | Proposed pavillion between ovals 7 & 8 with shared amenities  |  |  |  |
| 14          | Pavilion and shaded spectator area with shared amenities between avail  |  |  |  |



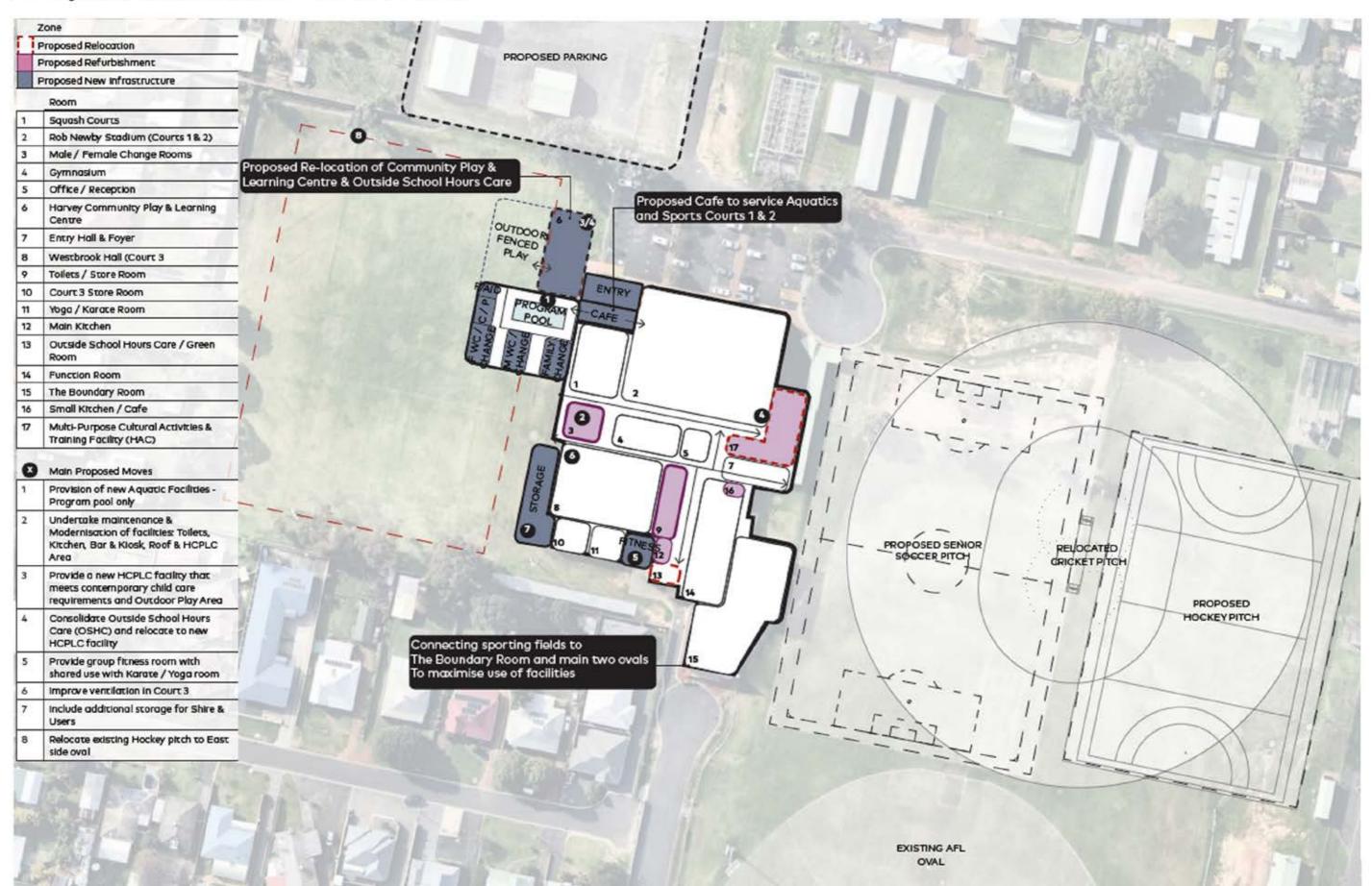




5 & 6

15 Proposed new ring road

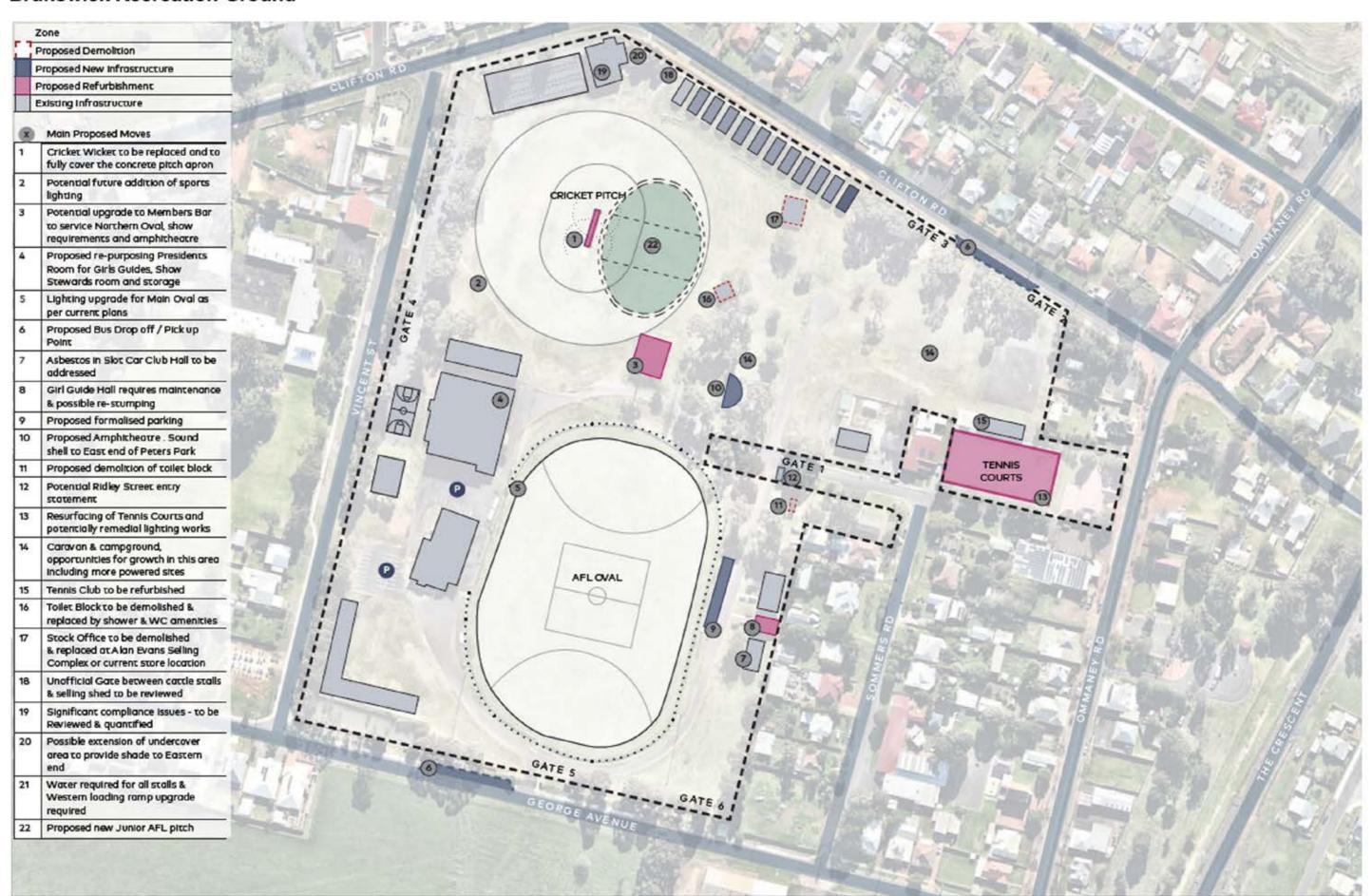
#### **Harvey Recreation Ground and Cultural Centre**







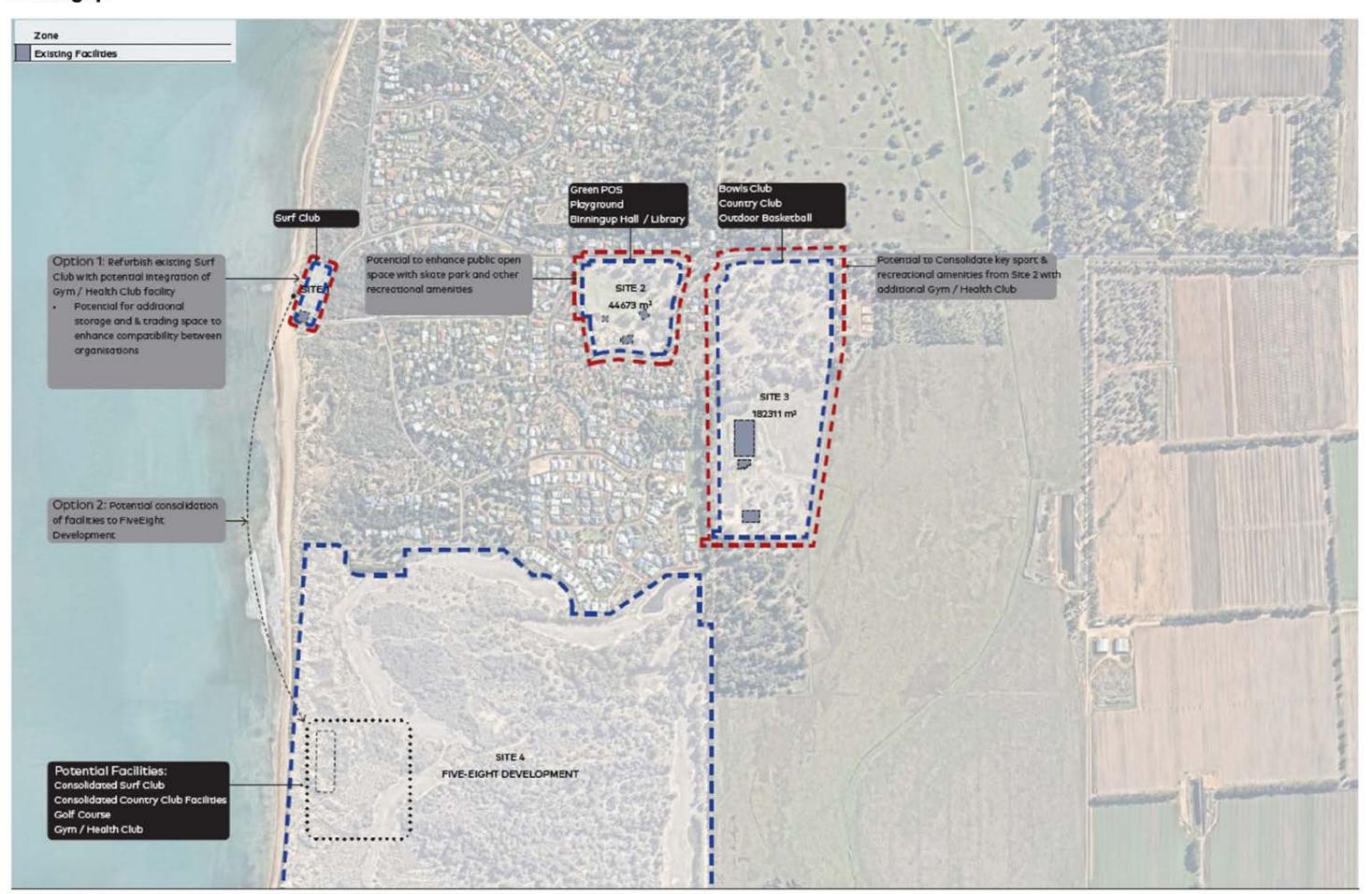
#### **Brunswick Recreation Ground**







#### **Binningup**



**Optimisation of Facilities and Planning** 





#### Shire of Harvey

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