Agenda Briefing Session
Attachments

Harvey Council Chamber
Tuesday, 17 November 2026
4PM

Agenda Briefing Session - 17 November 2026 Attachments

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SHIRE OF
HARVEY
New Policies



Policy 1.1.19 – Restricting Communication About Complaints

1. Policy Purpose

The purpose of this Policy is to establish a framework for managing public contact and complaints in accordance with Division 11, and specifically section 5.130, of the *Local Government Act 1995*.

The Policy provides guidance for circumstances where the Shire has previously responded to the subject matter of a complaint, or where a complaint is considered vexatious, misconceived, frivolous or without substance, and further engagement would divert an unreasonable portion of the Shire's resources away from its other operations.

The Shire acknowledges that members of the public may be dissatisfied, frustrated or distressed when interacting with the organisation.

This Policy is not intended to restrict legislated complaints, enquiries or feedback, but rather to address behaviours that unreasonably impact the Shire's ability to provide services to the broader community.

2. Policy Scope

This Policy applies to all public interactions with the Shire, including complaints, requests, enquiries, correspondence and other communications made by a party that may be defined as unreasonable, repetitive or excessive.

This Policy applies to contact made:

- In person
- By telephone
- By email or written letter
- Through social media or other online forms
- Through any other communication channel utilised by the Shire.

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This Policy does not apply to:

- Complaints managed under the *Local Government Act 1995* or associated regulations relating to alleged breaches of the Council Member Code of Conduct.
- Complaints managed under the Employee Code of Conduct process.
- Complaints relating to public interest disclosures.
- Applications, submissions or appeals made under legislation which include formal freedom of information applications.
- Privacy complaints managed under applicable privacy legislation.
- Processes where a statutory review, appeal or complaint mechanism exists.

This Policy does not limit legislative rights, including the right to:

- Attend Council or Committee meetings, where permitted by law
- Submit questions in accordance with Council meeting procedures
- Participate in elections
- Make submissions required or permitted under legislation
- Lodge complaints with external oversight agencies.

3. Unreasonable Public Communication

3.1 Public contact and complaints may be managed under this Policy, in accordance with section 5.130 of the Local Government Act 1995, where the nature, frequency or conduct of communications results in repeated engagement on matters that have previously been addressed by the Shire, or where a complaint is considered vexatious, misconceived, frivolous or without substance, and further engagement would divert an unreasonable portion of the Shire's resources away from its other operations.

3.2. Unreasonable public contact may include any or a number of the following:

a. Repeated contact with the Shire or Officers regarding matters that have already been investigated and responded to.

b. Continued requests to pursue outcomes that are outside the Shire's authority or capacity to provide.

c. Refusal to accept a final decision despite receiving a clear explanation of the decision.

d. Repeated lodging or raising of substantially the same issues without presenting significantly new or additional information.

e. Substantial demands on employees' time and resources such as requests for documentation, communications or other evidence on a matter.

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f. Engages in abusive, intimidating, threatening, or harassing behaviour.

g. High-volume or disproportionate communication demands regarding response timeframes.

h. Sends frequent volumes of correspondence, requests or complaints.

i. Engages in behaviour that significantly disrupts Shire operations.

3.3. Correspondence may include contact where a party repeatedly submits extensive correspondence, multiple versions of substantially the same material, numerous questions on previously addressed matters, or large volumes of information that are not relevant to the issue being considered.

3.4. The assessment of unreasonable public contact will be considered based on the individual circumstances of each matter.

4. Management of Unreasonable Communication

4.1. The Shire is committed to resolving complaints, enquiries and requests through established customer service and complaints management processes wherever possible.

4.2. Before any restrictions are considered under this Policy, reasonable efforts will be made to engage with the party, clarify the issues raised and provide an appropriate response.

4.3. In assessing whether management measures are required, the Shire will consider whether:

a. The matter has been appropriately investigated or responded to

b. Reasonable attempts have been made to resolve the issue

c. The party has been provided with a clear explanation of the Shire's position, decision or actions.

4.4. Where appropriate, the party will be advised that their behaviour is causing concern and may be provided with a written warning outlining the behaviour of concern, the expected standards of conduct and the potential consequences if the behaviour continues.

4.5. If, after reasonable efforts have been made, the behaviour continues and is considered to be unreasonable public contact, the Chief Executive Officer (CEO) may determine that restrictions are necessary.

5. Decision Making Requirements

5.1. A decision to impose restrictions under this Policy may only be made by the CEO in accordance with s5.130 of the *Local Government Act 1995.*

5.2. Before making a decision, the CEO may consult with relevant Directors, Managers, legal advisers or other appropriate Officers.

5.3. The decision and supporting reasons must be documented.

5.4. Restrictions imposed under this Policy must be reviewed at least annually.

5.5. The CEO may revoke, amend or continue restrictions following review of:

a. The party's conduct during the restriction period.

b. Any new information.

c. Ongoing risks to employees or service delivery.

d. Any relevant change in circumstances.

5.6. When making such a determination, the CEO will consider the nature and severity of the behaviour, the impact on Shire operations and personnel, any previous attempts to manage the behaviour, and whether the proposed restrictions are reasonable and proportionate in the circumstances.

5.7. The CEO may implement one or more of the following measures:

a. Require communications to be made in writing and posted to the Shire's PO Box.

b. Nominate a single point or form of contact for future communications.

c. Limit the frequency, timing or volume of communications.

d. Restrict telephone communications to specified days or times.

e. Require appointments for face-to-face meetings in lieu of telephone communications.

f. Decline to respond to correspondence that raises issues that have already been comprehensively addressed.

g. Discontinue consideration of matters that have been investigated and finalised, unless significant new information is provided.

h. Restrict access to Shire premises where health, safety or security concerns exist.

i. Temporarily suspend engagement while legal, safety, security or risk management advice is obtained.

5.8. Where restrictions are imposed, the affected party will be notified in writing using any form approved by the Local Government Inspector and the notice will contain:

a. The reasons for the decision

b. The behaviour that has resulted in the restrictions being applied

c. The restrictions and conditions that will apply

d. The period for which the restrictions will remain in place

e. Any review process available under this policy.

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5.9. Any restrictions imposed under this Policy must be proportionate to the circumstances, no more restrictive than reasonably necessary, and regularly reviewed to ensure they remain appropriate.

5.10 Restrictions are not intended to prevent legitimate engagement with the Shire but to facilitate safe, respectful and efficient interactions for all parties.

6. Statutory Complaints, Disclosures and Applications

6.1. This Policy does not limit or restrict a party's right to access statutory complaint, disclosure, review or application processes established by legislation.

6.2. Where correspondence, allegations or requests fall within a legislative process administered separately from the Shire's general complaints framework, the matter will be referred to the appropriate process and managed in accordance with the relevant legislation, policy or guideline.

6.3. Public Interest Disclosures (PID)

a. Allegations of wrongdoing that may constitute lodging a PID under the *Public Interest Disclosure Act 2003* must be managed in accordance with the Act and the Shire's PID procedures.

b. Public Interest Disclosures relate to specified categories of wrongdoing within a public authority and are distinct from general complaints, service requests or expressions of dissatisfaction.

c. Seeking to make a PID will be referred to an authorised PID Officer and dealt with according to the prescribed disclosure process.

6.4. Freedom of Information Applications

a. Requests for access to documents held by the Shire under the *Freedom of Information Act 1992* are not complaints and must be submitted and processed in accordance with the Shire's Freedom of Information procedures.

b. A party will not be subject to restrictions under this Policy solely because they have made, or continue to make, legitimate Freedom of Information applications.

c. However, repetitive correspondence regarding matters already addressed through the FOI process may be managed in accordance with this Policy, where appropriate.

6.5. Local Government Inspector Matters and Elected Member Behaviour Complaints

a. Complaints alleging a breach of the Code of Conduct for Council Members, Committee Members and Candidates or matters falling within the jurisdiction of the Local Government Inspector, must be managed through the applicable statutory complaint process, including referral to the Local Government Inspector.

b. Behavioural, conduct and specified breach complaints relating to Council Members are governed by the *Local Government Act 1995* and are not subject to assessment under this Policy.

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6.6. Other avenues for statutory submissions

a. Complaints alleging unlawful discrimination, harassment, victimisation or other conduct prohibited under the *Equal Opportunity Act 1984* may be referred to the appropriate external authority.

b. Complaints made to the Ombudsman of Western Australia are managed independently of the Shire and are not subject to the provisions of this Policy.

6.7. Interaction with this Policy

a. The Shire may provide information regarding the appropriate complaint pathway but will not prevent or restrict a party from making a valid complaint to an external authority.

b. Where a party engages in unreasonable behaviour while pursuing a Public Interest Disclosure, Freedom of Information application, behaviour complaint or other statutory process, the Shire may implement communication management measures under this Policy.

c. Any such measures will apply only to the manner of communication and will not prevent, delay or otherwise limit the party's legislative rights or the progression of the statutory process.

d. Nothing in this Policy prevents a party from lodging, pursuing or participating in a discrimination complaint through the relevant legislative process.

7. Record Management

7.1. The Shire must maintain records of:

a. Complaints assessed under this Policy

b. Warnings issued

c. Decisions made by the CEO

d. Notices issued

e. Restrictions imposed

f. Review dates

g. Revocations or amendments.

7.2. Records must be maintained in accordance with the Shire's Record Keeping Plan.

8. Strategic Objective

The policy aligns with the following strategic objective**:**

	**People** A safe, accessible and connected community where everyone has the opportunity to contribute and belong.

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9. Definitions

- **Unreasonable Behaviour** – Behaviour which, because of its nature or frequency, raises health and safety concerns, unreasonably interferes with Shire operations, or results in a disproportionate use of Shire resources.
- **Complaint** – An expression of dissatisfaction regarding a decision, action, service, process or conduct of the Shire.
- **Public Contact** – Any communication, interaction, enquiry, request or complaint made to the Shire by a member of the public or their representative.
- **Unreasonable Public Contact** – Conduct by a party that, because of its nature, frequency, intensity or duration, unreasonably impacts the Shire, its employees, contractors, elected members, volunteers or service delivery.
- **Repetitive Contact** – Repeated communications regarding the same subject matter after a final response has been provided and where no significant new information is presented.
- **Excessive Contact** – A volume or frequency of contact that is disproportionate to the nature of the issue being raised and places unreasonable demands on Shire resources.
- **Restriction** – A limitation placed on the manner, frequency or method of communication with the Shire.
- **Complainant** – A party who makes a complaint, enquiry, request or representation to the Shire.
- **Final Response** – A written response advising that the Shire has concluded its consideration of a matter and no further review or investigation will be undertaken unless significant new information is provided.
- **PID Officer –** Authorised Public Interest Disclosure Officer appointed by the Shire.
- **Significant New Information** – information or evidence not previously submitted or received by the Shire and that may reasonably affect a matter.
- **Party –** an individual, representative, group, organisation, association, business, company or other entity that communicates, corresponds or otherwise interacts with the Shire, including a person acting on behalf of another party.

10. Legislation

- *Local Government Act 1995*
    - Division 11 – Restricting communication about complaints
    - Inspection Rights under s5.94
- Local Government (Administration) Regulations 1996
- *Work Health and Safety Act 2020*
- *Public Interest Disclosure Act 2003*

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- *Freedom of Information Act 1992*
- *State Records Act 2000*
- *Equal Opportunity Act 1984*
- *Privacy and Responsible Information Sharing Act 2024*

11. Related Documents

- Policy 1.1.10 Behavioural Complaint Management Policy
- Policy 1.1.17 Risk Management
- Policy 1.2.1 Communications and Social Media
- Policy 2.1.1 Privacy Policy
- Employee Code of Conduct
- Customer Service Charter
- Complaints Management Procedure
- Public Interest Disclosure Lodgement Form
- Freedom of Information Application Form
- Information Collection Notice on the Shire's website
- Shire of Harvey Record Keeping Plan
- Ombudsman Western Australia Guidelines Complaints Management

Responsible Officer	Chief Executive Officer		
Responsible team	Governance		
Responsible area	Governance		
Version control	Date	Resolution	Number
Version 1		Resolution	
Version 2		Resolution	
Version 3		Resolution	

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Policy 1.2.4 – Advocacy and Stakeholder Relationships

1. Policy Purpose

To guide how the Shire represents community interests, seeks support and investment, and builds relationships to deliver the Council Plan 2025–2035.

2. Policy Scope

This policy applies to Council Members, employees and anyone authorised to advocate on behalf of the Shire. It covers advocacy meetings, submissions, funding requests, campaigns and partnerships.

Routine enquiries, complaints and statutory consultation follow their existing processes. This policy does not change legal responsibilities, delegations or procurement requirements.

3. Policy

3.1 Our approach

The Shire will:

- Base advocacy on community needs, reliable evidence and Council decisions.
- Be clear about the outcome sought and the community benefit.
- Work constructively across political parties and with independent representatives, without endorsing parties or candidates.
- Represent agreed positions consistently and keep appropriate records.
- Work with partners where a shared approach can achieve better results.

3.2 Setting priorities

Council will endorse advocacy priorities and positions, review them at least annually and approve significant changes. Priorities and position statements will be kept separately from this policy.

Priorities must reflect the Council Plan, community feedback, adopted strategies and Council decisions. Recommendations will consider community benefit, urgency, the need for external support, project readiness, partner support and financial implications, including ongoing costs.

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3.3 Roles and authority

Council sets the Shire's advocacy direction. The Shire President leads public representation and coordinates strategic political engagement with the CEO. The CEO may speak on the Shire's behalf with the Shire President's agreement.

Council Members contribute community knowledge and support agreed advocacy activities. When expressing personal views, they must make clear that they are not speaking for the Shire.

The CEO coordinates delivery within approved budgets and existing authority. Directors and managers provide advice, manage assigned relationships and follow up actions. and liaises with the offices of Ministers and Members of Parliament to arrange meetings and coordinate correspondence.

New positions, significant changes to agreed positions and commitments outside existing authority must go to Council. Informal discussions do not replace a required Council decision. Advocacy support does not itself approve spending, agreements or funding conditions.

If an opportunity arises before Council can meet, the CEO may gather information, seek an extension or act within an existing position and authority. Unresolved matters must be identified as subject to Council consideration.

3.4 Building relationships and coordinating advocacy

The Shire will maintain respectful, accessible and culturally appropriate relationships with communities, Traditional Owners, government representatives, agencies, neighbouring councils, regional bodies, businesses and other partners.

Engagement will involve listening to different views, sharing relevant information and following through on agreed actions. Relationships will be maintained between funding rounds and elections. They must not give anyone preferential treatment in statutory or procurement decisions.

For significant priorities, officers will identify the decision makers, affected communities, responsible officer, key messages and follow-up actions. Briefings will explain the agreed position, evidence, requested decision, costs, readiness and risks. Joint advocacy must have an agreed objective and accurately reflect the Shire's position.

3.5 Accountability and review

Significant contacts, correspondence, commitments and actions must be recorded in the Shire's approved systems. Council will receive quarterly progress reports covering outcomes, funding status, barriers and matters needing direction.

Adopted priorities and significant progress will be shared with the community, subject to confidentiality and privacy requirements. Updates must distinguish requests, election commitments, approved funding and signed agreements.

Further community input will be considered where a proposal has significant new impacts or existing information is insufficient. All activity must follow applicable conduct, conflicts of interest, gifts, records and election requirements.

This policy will be reviewed every three years, or earlier if needed. The CEO may establish supporting procedures and tools.

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4. Strategic Objective

The policy supports all five Council Plan 2025-2035 pillars through the priorities Council chooses to pursue. It directly supports:

	**Performance** A representative leadership that is future thinking, transparent and accountable.

5. Definitions

Advocacy – Seeking to influence decisions, funding, policies or services to support an agreed Shire position.

Advocacy position – Council's agreed view and the outcome it wants to achieve.

Stakeholders – People or organisations affected by, interested in, or able to influence an advocacy matter.

6. Legislation

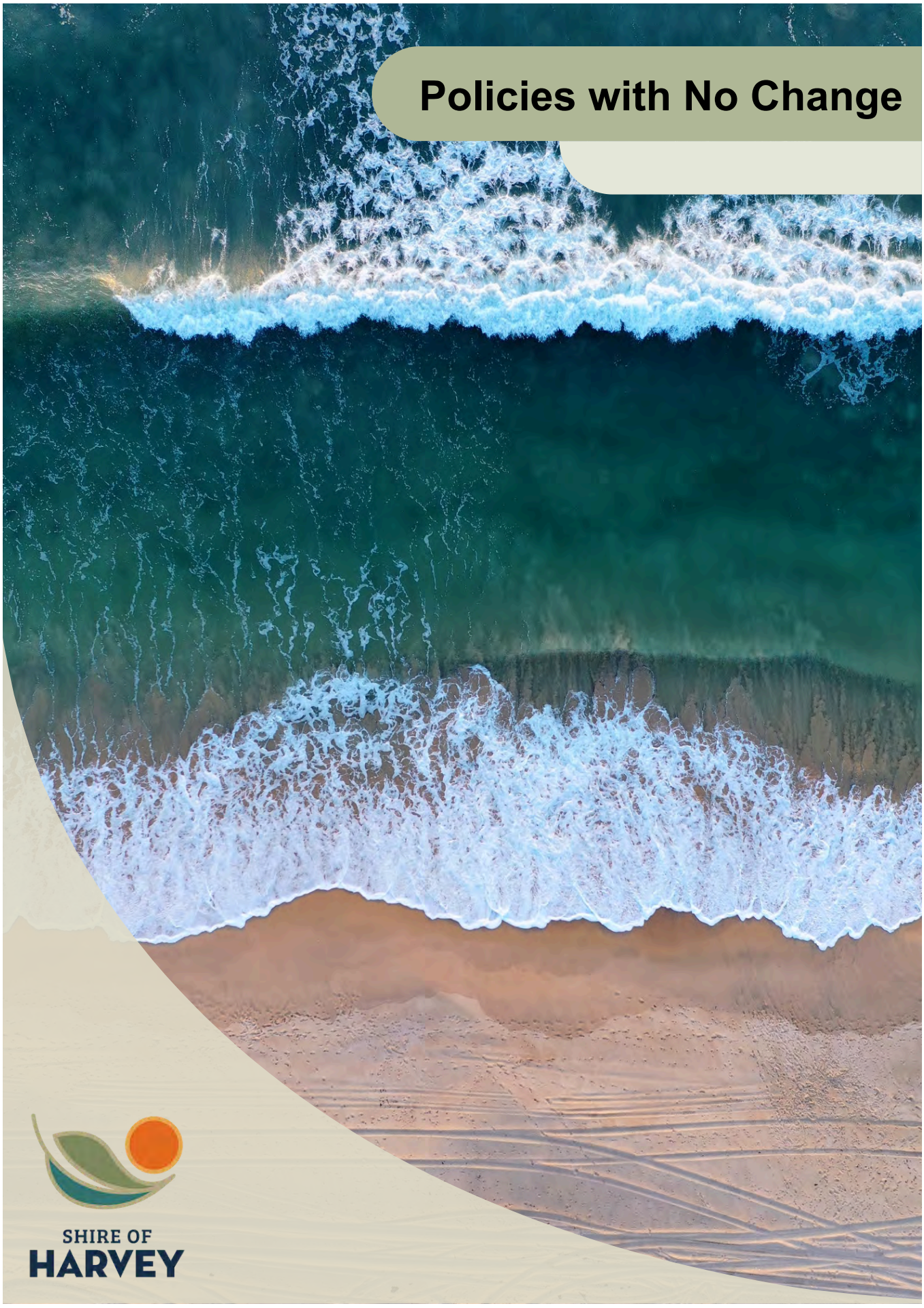
Local Government Act 1995, together with applicable requirements for conduct, public records, access to information and privacy.

7. Related Documents

- Council Plan 2025–2035
- Adopted advocacy priorities and position statements
- Long Term Financial Plan, capital works plans and Annual Budget
- Communications and Social Media Policy
- Applicable codes of conduct and delegations register

Responsible officer	Chief Executive Officer		
Responsible team	Public Relations and Communications		
Responsible area	Public Relations and Communications		
Version control	Date	Resolution	Number
Version 1		Resolution	
Version 2		Resolution	
Version 3		Resolution	

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Policies with No Change
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HARVEY



Policy 1.1.2 – Common Seal

1. Policy Purpose

The *Local Government Act 1995* (the Act) provides for the execution of legal documents by affixing the Common Seal. A document is considered duly executed if the Common Seal is affixed in accordance with the requirements of the Act. This Policy gives authorisation to the Shire President and Chief Executive Officer to affix the Common Seal of the Shire of Harvey to relevant legal documents.

2. Policy Scope

This Policy applies to the Shire President and Chief Executive Officer.

3. Policy

The Shire President and Chief Executive Officer are authorised to sign and affix the Common Seal of the Shire of Harvey to the following legal documents without referral to Council:

- Legal documents required as a condition of a subdivision or development approval previously granted by Council.
- Grant agreements/acquittals requiring the affixing of the Common Seal for grants which have previously been approved by Council.
- Withdrawal of Caveats which have been placed on titles in relation to recovery of rates action which need to be removed to facilitate the sale and recovery of rates or in circumstances where the rates have been paid.

The Chief Executive Officer is to have charge of the Common Seal, and is responsible for the safe custody and proper use of it.

All other legal documents requiring the affixing of the Common Seal must be referred to Council for approval.

3.1 Procedure

- The Chief Executive Officer is to record in a register each date on which the Common Seal of the Shire of Harvey was affixed to a document, the nature of the document, and the parties to any agreement to which the Common Seal was affixed.

- The Common Seal register shall be held in the Chief Executive Officer's Executive Assistant's office. The Common Seal shall be stored in Council's safe at all times when not in use.

4. Strategic Objective

The Policy aligns to the following strategic objective:



Effective civic leadership

Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

- Nil.

6. Legislation

- *Local Government Act 1995*
  s.9.49A & s.9.49

- Local Government (Functions and General) Regulations 1996
  Regulation 34

7. Related Documents

Responsible officer	Chief Executive Officer		
Responsible directorate	Executive Services		
Responsible business unit	Governance and Strategy		
Version control	Date	Resolution	Number
Version 1	21.02.2017	Resolution	17/042
Version 2	18.04.2023	Resolution	23/055
Version 3			



Policy 1.1.3 – Civic Receptions

1. Policy Purpose

The Shire of Harvey is requested from time to time to host receptions from various groups or organisations. At times such requests can be received at short notice or are of a minor nature which could be dealt with administratively.

This Policy seeks to detail the basis on which such requests can be considered under delegation and the guidelines relating to such considerations.

2. Policy Scope

This Policy applies to the Shire President and Chief Executive Officer.

3. Policy

To streamline requests for receptions hosted or held in the Council Chambers, associated meeting room or other Shire facilities, the Chief Executive Officer is delegated authority under this Policy to approve such receptions after having consulted with the Shire President for the following types of events/functions:

- Visits by Ministers of the Crown or Government Departments/Agencies.
- Visits by special dignitaries of state, national or international importance e.g. Consulate Officials.
- Delegations from other local governments visiting the area.
- Delegations from industry related bodies that have a special connection with the Shire and its economic base.
- Delegations relating to special events being held in the Shire which will provide an economic benefit to the community.
    - Special fund raising events that are seen as having a significant link with the local community and strong community support.
    - Recognition of significant milestones for local community groups.
    - Recognition of significant community based events.

3.1 Guidelines

The following guidelines shall apply in considering requests:

- The reception recognition may be in the form of a morning or afternoon tea, light luncheon or evening light finger food function.
- The request can be accommodated from Council's Refreshment/Entertainment Budget allocation.
- The use of the Council bar facilities can be made available if considered appropriate for the type of function.
- Council Members will be notified of any such approvals made under this Policy.

In the event that a proposed reception is considered worthy of consideration but is outside the scope of this Policy in terms of the type of event, its size or budget implications, such requests will be referred to Council for consideration. Furthermore, any request may, at the discretion of the Chief Executive Officer, be referred directly to Council for determination.

4. Strategic Objective

The Policy aligns to the following strategic objective:



Effective civic leadership

Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

- Nil.

6. Legislation

- Nil.

7. Related Documents

Responsible officer	Chief Executive Officer		
Responsible directorate	Executive Services		
Responsible business unit	Governance and Strategy		
Version control	Date	Resolution	Number
Version 1	27.05.2014	Resolution	14/163
Version 2	19.01.2016	Resolution	16/012
Version 3	18.04.2023	Resolution	23/055
Version 4			



Policy 1.1.9 – Council Member and CEO Attendance at Events Policy

1. Policy Purpose

To address attendance at any events, including concerts, conferences, functions or sporting events, whether free of charge, part of a sponsorship agreement, or paid by the local government and to provide transparency about attendance at events by Council Member and the Chief Executive Officer (CEO).

2. Policy Scope

This Policy applies to all Council Members and the CEO.

3. Policy

Attendance at an event in accordance with this Policy will exclude the gift holder from the requirement to disclose an interest if the ticket is above $300 and the donor has a matter before Council. Any gift received that is less than $300, either as one gift or cumulative over 12 months from the same donor, also does not need to be disclosed as an interest. Receipt of the gift will still be required under the gift register provisions.

3.1 Provision of Tickets to Events

All invitations or offers of tickets for a Council Member or the CEO to attend an event should be in writing and addressed to the CEO. The tickets should be provided to the Shire and not to individual Council Members.

A ticket or invitation provided by a donor to an individual in their capacity as a Council Member or CEO is to be treated as a gift to that person, unless the tickets or invitation is referred to the Shire to be considered in accordance with this Policy.

Any tickets or invitations not addressed to the CEO are not captured by this Policy and must be disclosed in accordance with the gift and interest provisions in the *Local Government Act 1995* (the Act).

For the purposes of this Policy, the following are not classed as events:

- Advocacy and lobbying
- Invitations to the Shire to accept or present an award
- Invitations to the Shire from partnership organisations.

3.2 Approval of Attendance

In making a decision on attendance at an event, Council will consider:

- Who is providing the invitation or ticket to the event
- The location of the event in relation to the Shire and whether it is within the district or out of the district
- The role of the Council Member or CEO when attending the event either as an observer, participant or presenter, and the value of their contribution
- Whether the event is sponsored by the Shire
- The benefit of Shire representation at the event
- The number of tickets or invitations received
- The cost to attend the event including the cost of the ticketed, or estimated value of the event per invitation, and any other expenses such as travel and accommodation.

Decisions to attend events will be made by Absolute Majority or by the CEO in accordance with any authorisation provided in this Policy.

3.3 Payments in Respect of Attendance

Where a ticket or invitation to an event is provided free of charge, the Shire may contribute to appropriate expenses for attendance, such as travel and accommodation, for events outside the district if Council determines attendance to be of public value.

For any events where a member of the public is required to pay, unless previously approved and listed in an electronic Register of Events Authorised in advance, Council will determine whether it is in the best interests of the Shire for a Council Member or the CEO, or the CEO's representative, is to attend on behalf of Council.

If Council determines that a Council Member or the CEO should attend a paid event, the Shire will pay the cost of attendance and reasonable expenses, such as travel and accommodation. All reimbursements will be in line with the annual Commissioner of Taxation Determination for reasonable expense amounts Table 2 for Food and Drink and Incidentals and Table 3 for Accommodation.

Where partners of an authorised local government representative attend an event, any tickets for that person, if paid for by the Shire, must be reimbursed by the representative unless expressly authorised by Council.

3.4 Donor Contributions to Travel

The CEO is to approve Council Member training and professional development applications. Any contribution to travel that is offered for attendance at an event, subject to the exceptions in section 5.83 of the Act, must be disclosed in writing to the CEO within 10 days of receipt of the contribution. Notice is to include:

- Description of the contribution
- Name and address of the person who made the contribution

- Date the contribution was made
- Estimated value of the contribution at the time it was made
- Nature of the relationship between the relevant person and the person who made the contribution
- Description of the travel
- Date of travel.

3.5 Excluded Events

The following events are excluded where the ticket or invitation is received from one of the follow organisations. The gift is still required to be recorded on the Shire Gift register.

- Western Australia Local Government Association (excluding LGIS)
- Local Government Professionals Australia (WA)
- A local government or regional local government
- Department of the WA state public service
- Government department of another State, a Territory or the Commonwealth.

4. Strategic Objective

The Policy aligns to the following strategic objective:



Effective civic leadership

Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

Gift – defined under section 5.57 of the Act as a conferral of a financial benefit, including a disposition of property, made by one person in favour of another person unless adequate consideration in money or money's worth passes from the person in whose favour the conferral is made to the person who makes the conferral. It includes any contributions to travel.

Event – includes a concert, conference, function, sporting event, an occasion of a kind prescribed for the purposes of this definition.

6. Legislation

- *Local Government Act 1995*
  s.5.87A, 5.87B, s.5.90A
- Local Government (Model Code of Conduct) Regulations 2021.

7. Related Documents

- Annual Commissioner of Taxation Determination for reasonable allowances.
- Department of Local Government Circular No 11- 2019 – New gifts framework.

- Local Government Operational Guidelines 5/12/2019 – Attendance at Events Policy
- Department of Local Government – Gifts and Conflicts of Interests – Frequently asked questions.

Responsible officer	Chief Executive Officer		
Responsible directorate	Executive Services		
Responsible business unit	Governance and Strategy		
Version control	Date	Resolution	Number
Version 1	26.05.2020	Resolution	20/128
Version 2	18.04.2023	Resolution	23/055
Version 3			



Policy 1.1.11 – Public Statements by Council Members and the Chief Executive Officer

1. Policy Purpose

To provide clarity as to the roles and responsibilities of the Shire President, Deputy Shire President, Council Members and the Chief Executive Officer (CEO) when speaking publicly and issuing public statement.

2. Policy Scope

This Policy applies to all Council Members and the CEO.

3. Policy

As representatives of the Shire of Harvey, Council Members and the CEO must demonstrate professional and ethical behaviour to build and strengthen trust in their communities.

3.1 The Shire President

When speaking to the media or otherwise in public the Shire President is the only member of Council who may speak on behalf of the Shire.

When the Shire President is speaking to the media or otherwise in public but not officially speaking on behalf of the Shire, the Shire President must make is clear that they are not speaking as Shire President or in any other Shire capacity.

3.2 The Deputy Shire President

The Deputy Shire President may only speak to the media or otherwise in public on behalf of the Shire in the circumstances set out in s.5.34 of the *Local Government Act 1995* (the Act).

The Deputy Shire President must otherwise comply with the limits on the role of a Council Member when speaking to the media or otherwise in public.

3.3 Council Member

A Council Member may not speak to the media or otherwise in public on behalf of the Shire.

When a Council Member is speaking to the media or otherwise in public they must make it clear that they are not speaking on behalf of the Shire, or in the role of a Council Member.

A Council Member speaking on Shire matters to the media or otherwise in public may identify himself/herself as a Council Member but must avoid any suggestion or appearance of speaking on

behalf of the Shire when expressing a personal opinion.

Any information that is conveyed must already be in the public domain and must be factual and accurate. It is a breach for any Council Member to disclose information classified as confidential to the public or media.

Council Members should refrain from making public statements or using the media to make negative personal reflections on each other, or Shire Officers, or the Shire generally that could be interpreted as such and which are reasonably likely to undermine public confidence in the Council.

3.4 Chief Executive Officer

It is part of the function of the CEO to speak on behalf of the Shire if the Shire President agrees.

The Shire President may give agreement to the CEO speaking on behalf of the Shire:

- On a specific occasion.
- On a specific subject matter.
- On a specified category of occasions or a specified category of subjects when they arise.

Further to the above, the CEO may speak to the media or otherwise in public as to the Shire's affairs in performance of the CEO's functions under s.5.41 of the Act, including that of managing the day-to-day operations of the Shire. The CEO only requires the agreement of the Shire President when making statements of the kind which would ordinarily fall within the role of the Shire President as spokesperson of the Shire.

The CEO may delegate other officers to speak on his/her behalf where appropriate.

3.5 Written, Oral and Electronic Statements

This Policy applies equally to statements in public whether they are communicated orally, in writing, electronically, or by any other means.

3.6 Speaking Otherwise Than for the Local Government

Each of the Shire President, Deputy Shire President and a Council Member may speak in public to the extent that doing so does not conflict with the above roles.

It is common experience that the Shire President or a Council Member identified as such in a media or other public statement is at risk of being understood as speaking for the local government. It is appropriate to take precautions against that risk.

3.7 Proactive engagement and transparency

The Shire will, wherever possible, proactively release information and make the Shire President, CEO or their approved delegate available for comment or interview in a timely manner.

4. Strategic Objective

The Policy aligns to the following strategic objective:



Effective civic leadership

Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

CEO refers to the Chief Executive Officer.

The Act refers to the *Local Government Act 1995*.

6. Legislation

- *Local Government Act 1995* (the Act)

  s.2.8, s.29, s.2.10, s.5.34, s.5.41, and s.5.93

7. Related Documents

Responsible officer	Chief Executive Officer		
Responsible directorate	Executive Services		
Responsible business unit	Governance and Strategy		
Version control	Date	Resolution	Number
Version 1	28.07.2020	Resolution	20/168
Version 2	18.04.2023	Resolution	23/055
Version 3			



Policy 3.1.7 – Public Art Policy

1. Policy purpose

To provide a framework for the development of public art projects and/or creative spaces within the Shire of Harvey.

To provide a framework for the maintenance, development and management of the Shire's Art Collection.

To demonstrate the need and nexus between the development and provision of public art within the Shire.

2. Policy scope

This policy applies to all aspects of managing or coordinating public art projects, spaces and collections within the Shire.

3. Policy

The policy guides and forms the criteria for assessment of all public art commissioned by the Shire.

The policy is guided by the following objectives:

- To identify suitable public art opportunities throughout the Shire.
- To enhance cultural life through public art projects that enliven and engage with the community in public spaces.
- To foster a supportive culture that allows local art, artists and the cultural industries to develop high quality works.
- To celebrate and enhance the history and culture of the Shire through meaningful public art.
- To promote existing and identify potential public art trails within the Shire.
- Ensure that art collections are maintained, developed and made accessible to the community.
- That the Shire set aside appropriate funds in the annual budget to commission public art projects, spaces and collections.

P: 08 9729 0300 | F: 08 9729 2053 | E: shire@harvey.wa.gov.au | harvey.wa.gov.au
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- That the Shire maintain the Shire's Public Art Collection, ensuring that it is available and accessible for viewing by the public in person and digitally.
- That the Shire keep a publicly available Art Collection Register and perform valuation and condition assessments on the Collection as required.
- To establish an Arts Contribution Fund from the proceeds of Shire hosted arts events or programs to be available for future public arts projects.
- The Art and Culture Advisory Group is appointed to ensure that all commissions embody artistic excellence and integrity and to advise in all matters relating to public art in line with Council policies.
- The types of public art that may be commissioned include but are not limited to: community art; ephemeral public art; sculptures, murals and street art; temporary public art; enduring public art and landscape and garden art.

3.1 Acquisition

The Shire's Arts and Culture Advisory Group recommends artworks for acquisition based on the Art Collection criteria as outlined in the Art Collection Management Procedure.

3.2 Deaccessioning

Deaccessioning is an integral part of the Art Collection Management procedure and will be considered in accordance with the requirements of Section 3.58 of the *Local Government Act 1995*.

Proceeds from sales of any de-accessioned artworks shall be placed in the Arts Contribution Fund account for future artwork acquisitions.

3.3 Loans

The Shire does not accept permanent or indefinite loans of artwork.

This is not inclusive of touring artwork programs.

4. Strategic objective

The policy aligns with the following strategic objective:

	**Connected communities** A connected community is resilient. People have opportunities to come together and celebrate success and to support one another in creating a sense of safety, well –being and belonging.

5. Definitions

Art – Art is the product of practitioners who intend their work and activities to be seen, read and experienced as art. Refer also to "artistic work".

Artist – Refers to a person who meets at least one of the following criteria:

- Has a University or other qualification in visual or fine arts, or other art forms where relevant.
- Has had work purchased for public collections.
- Has a track record of exhibiting their own original artworks at reputable exhibitions or galleries.
- Earns more than 50% of their income from arts related activities such as teaching, selling artwork or undertaking art commissions.
- Has been a member of a recognised art society or group for more than twelve months.
- Is a young, emerging and/or Aboriginal artist or student.

Artistic Work – Includes two and three-dimensional artistic work such as paintings, drawings, sculptures and works of artistic craftsmanship such as craft, jewellery, ceramics, woodwork, embroidery. It includes both design drawings and surface patterns. It is original artistic work that is in material form (not ideas or concepts). It may have visual appeal and also be functional.

Art Collection – Refers to all artworks belonging to and managed by the Shire as listed on the Art Collection Register, excluding objects listed in the Shire's History Collection.

Arts Contribution Fund – A fund which holds the proceeds of Shire hosted arts events or programs to support operational costs of Art and Culture in the Shire.

Creative Spaces – Shire owned community spaces that facilitate creative projects or initiatives including artist in residency programs as well as exhibition spaces, that are accessible and affordable to both professional artists as well as hobby artists and community arts groups.

Community Art – Community art is a collaboration between professional artists and non-professional artists, often around dealing with a social issue, community building initiative, or as a form of community consultation

Deaccessioning – The process of removal of an object from the collection register, catalogue or database.

Ephemeral Art – Ephemeral art describes non-permanent work that may include temporary installations, performance art, dance, exhibition, experiential and/or participatory art.

Temporary Public Art – Temporary works of public art are installed and then removed from site after a predetermined period, with no lasting physical impacts on the site.

Enduring Public Art – Enduring Public Art describes long lasting or permanent works of public art.

Landscape and Garden Art Installation – Decorative landscaping and/ or garden design that enhances the setting of public areas and in recreational areas and parks that is beyond standard development landscaping plans.

6. Legislation

- Section 3.58 of the *Local Government Act 1995*

7. Related documents

- 2.2.11 Purchasing Policy
- Art Collection Register
- Bunbury Geographe Reconciliation Action Plan
- Asset Management Policy
- Art Collection Management Procedure
- Strategic Community Plan 2021–2031
- Creative Communities Strategy 2022–2027
- Harvey Region Tourism Road Map 2031

8. Document control

Responsible officer	Director Community and Lifestyle		
Responsible team	Community Development		
Responsible Business Unit	Community Development		
Version control	Date	Resolution	Number
Version 1	15.12.2020	Resolution	20/284
Version 2	25.07.2023	Resolution	23/132
Version 3		Resolution	



Policy 3.1.10 – Community Gardens

1. Policy purpose

To provide a framework for the establishment and management of community gardens on land owned or managed by the Shire of Harvey.

This Policy is to clarify the roles and responsibilities of all stakeholders involved in community gardens, with respect to public liability, maintenance, safety and accessibility.

2. Policy scope

This policy applies all proposed and current community gardens on Shire owned or managed land, involving groups of residents and Incorporated Associations.

3. Policy

The Shire recognises the value of community gardens as open spaces that are designed, built and managed by the community. Community gardens foster community relationships, contribute to sustainable practices and improve the wellbeing of individuals and the communities in which they reside.

- Initial enquiries for community gardens are to be directed to the Community Development Business Unit.
- A site assessment of potential locations will be undertaken by the Planning Business Unit.
- Applications for community gardens on land that is not owned or managed by the Shire should be submitted to the respective land owner.
- Community consultation may need to be undertaken for proposed community gardens should the location be supported by the Shire.
- The community garden group must be non-for-profit, incorporated and have Public Liability Insurance for a minimum of $20 million dollars.
- A risk and safety assessment, management plan and rules of use for the community garden must be prepared in conjunction with the Sustainable Development and Infrastructure Directorates. Advice and approvals in some instances may be required from State Government agencies.

- A draft Memorandum of Understanding for the community garden will be prepared by the Shire and will be submitted for Council's consideration once the management plan has been approved and an agreement has been established.

- The Shire may approve and provide support for a community garden on land if the proposed project is situated in a suitable location, provides clear benefits to the local community and has the potential to demonstrate sustainability outcomes.

The objective of this Policy is to:

- Promote the merits of community gardens in building community relationships and contributing to the education, health and wellbeing of local communities in the Shire.

- Ensure that the location is the initial consideration in determining the potential for a community garden to be established.

- Articulate a clear and consistent approach to the provision of support for the establishment of community gardens, with a focus on encouraging self-management from the community groups.

- Outline the general roles and responsibilities of all stakeholders involved.

- Ensure consistency in the development and long term management of community gardens.

The Shire of Harvey Community Garden Guidelines have been developed to facilitate the implementation of this Policy. These guidelines include:

- The steps necessary for setting up, maintaining and dissolving a community garden in the Shire.

- Information to ensure operation of the garden and access to activities is equitable and inclusive for all persons.

- Standardised processes and procedures to ensure consistency in the management of community gardens across the Shire.

- Rights and responsibilities of all stakeholders in the process, with respect in particular to management, maintenance, costs, liability, site evaluation and infrastructure.

4. Strategic objective

The policy aligns to the following strategic objective:

	**Connected communities** A connected community is resilient. People have opportunities to come together and celebrate success and to support one another in creating a sense of safety, well –being and belonging.
	**Effective civic leadership** Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

Community garden – means a piece of land gardened collectively by a group of people for the primary purpose of community food production and recreational gardening. Community gardens should be led by community members and seek to engage the community in which they are located.

Shire owned or managed land – means all present and future Shire owned, managed and operated land, reserves and facilities across the Shire.

Land not owned or managed by the Shire – means any privately owned or managed land within the Shire's boundaries.

Community group – means any community group or community organisation wishing to establish, manage or operate a community garden within the Shire of Harvey.

Incorporated Association – means a registered group that is not for profit and holds a current Certificate of Incorporation in accordance with the *Associations Incorporation Act 2015.*

6. Legislation

Under the Shire of Harvey *Local Government Property Local Law 2017* this Policy provides terms and conditions which outlines permits that will be required to plant any plant or sow any seeds and any community garden on local government property.

7. Related documents

- Shire of Harvey Community Garden Guidelines

8. Document control

Responsible officer	Director Community and Lifestyle	
Responsible team	Community Development	
Responsible area	Community Development	
Version control	Date	Resolution Number
Version 1	22.02.2023	22/023
Version 2	24.05.2023	23/132
Version 3		



Policy 3.1.11 – Graffiti Management

1. Policy purpose

The Shire of Harvey is committed to the rapid removal of graffiti from Shire owned and managed property and actively encouraging community involvement in reporting and preventing graffiti.

2. Policy scope

This policy applies to all Shire of Harvey owned and managed property.

3. Policy

Graffiti vandalism has a significant financial and social impact on the community and a negative impact on the community's perception of safety.

It is an offence to deface property without the property owner's permission.

The *Graffiti Vandalism Act 2016* is a consolidated act enabling police, public transit officers and the local government sector to deal with graffiti offences.

The Shire will endeavour to clean, remove or cover graffiti on infrastructure which are owned or are under the Shire's management.

The Shire's Graffiti Management Policy defines the Shire's role in reducing the incidence and visibility of graffiti vandalism to minimise its financial, social, environmental and economic impact within the Shire.

The objectives of this policy are to:

- Prioritise the removal of graffiti as quickly as practicable as a strict deterrent.
- Attempt to reduce the incidence and visibility of graffiti.
- Engage community support and participation in graffiti prevention and removal.

The Shire's Graffiti Management Policy will be implemented focusing on the following principles:

- The implementation of Crime Prevention Through Environmental Design (CEPTED) principles in urban design, including the design of Council buildings, facilities, streetscapes and public spaces.
- Inspections and removal of graffiti on Shire assets reported by the community as soon as practical depending on the nature of the graffiti.

- The development, implementation and support of graffiti reduction and prevention programs.
- The accurate recording of instances of graffiti on Shire assets to assist WA Police.
- The supply of free 'Graffiti Removal Kits' to eligible residents and businesses.
- The promotion of reporting instances of graffiti through the Shire website, the 'Goodbye Graffiti' website and/or to the local police.

The Shire intends to use anti-graffiti coating on all Shire-owned buildings/structures and property where practicable and private property owners are encouraged to do the same.

Graffiti reported on any Government agency building or Service Authority will be forwarded to the relevant agency/authority for removal by contacting the Goodbye Graffiti Hotline. The public can report the graffiti direct on 1800 44 22 55 or www.goodbyegraffiti.wa.gov.au

4. Strategic objective

The policy aligns with the following strategic objective: (delete those no applicable)

	**Connected communities** A connected community is resilient. People have opportunities to come together and celebrate success and to support one another in creating a sense of safety, well – being and belonging.
	**Effective civic leadership** Effective civic leadership is visionary and influential. It means listening to the community, balancing competing demands, making fair decisions and acting with integrity.

5. Definitions

Graffiti – includes any unauthorised drawings, names, words or marks, such as tags, stencils, political, racist or obscene statements and aerosol art, on public buildings or infrastructure, and private property.

6. Legislation

The *Graffiti Vandalism Act 2016* is a consolidated Act enabling police, public transit officers and the local government sector to deal with graffiti offences.

7. Related documents

Community Safety and Crime Prevention Plan 2021–2026

Document control

Responsible officer	Director Community and Lifestyle	
Responsible team	Community Development / Asset Management	
Responsible area	Community Development	
Version control	Date	Resolution Number
Version 1	22.03.2022	22/023
Version 2	25.07.2023	23/132
Version 3		



Policy 4.2.1 – Approval of Building Permits

1. Policy

A building permit will only be issued in respect of a lot which:

- has a title issued; and
    - abuts a road which provides all weather access, as determined by the Manager of Building Services in consultation with the Director of Infrastructure Services, or which has access to a constructed road (i.e. it must have a road frontage); or
    - complies with the zoning provisions of the Town Planning Scheme in respect to the intended development; or
- in a "residential" (including "special residential") zone, the Diagram of Survey has been approved by the Western Australian Planning Commission and the lot has trafficable/open road access or access can be obtained across private property (with the owner's written consent) from another trafficable/open road; and
- Notwithstanding the provisions of the above paragraphs, a building permit shall not be issued until a copy of a receipt containing a dealing number from the Department of Land Administration has been presented to the Manager of Building Services.

Building Permits Lists

It is Council's policy to make available copies of the monthly lists of building permits issued to any individual or company wishing to receive same, but subject to the payment of the annual or monthly charge set by Council each year and contained within the annual schedule of fees and charges.

Refund of Building Permit Fees

It is Council's policy to refuse any application for a refund of any building permit fee and the Manager of Building Services is authorized to inform any applicant of Council's refusal without reference to the Council. Applicants are to be advised to apply direct to the Construction Training Fund (C.T.F.) for any refund of the C.T.F. levy. However, Council shall refund the Building Services levy in accord with the provisions of the WA Building Commission. Likewise, the Builders' Registration Board (BRB) for any refund of the BRB Levy.

2. Strategic objective

The policy aligns to the following strategic objective:

	We have a balanced respect for our natural assets and built environment, retaining our lifestyle values and community spirit.
	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

3. Definitions

- Nil.

4. Legislation

- *Building Act 2011 and Regulations 2012.*
- *Building and Construction Industry.*
- *Training Fund and Levy Collection Act.*
- *1990 and Regulations 1991.*
- *Building Services Levy Act 2011;* and
- *Building Services (Registration) Regulation 2011*.

5. Related documents

Responsible officer	Director Sustainable Development		
Responsible team	Building		
Responsible area	Building Services		
Version control	Date	Resolution	Number
Version 1	24.03.1997	Resolution	
Version 2	26.05.1998	Resolution	
Version 3	13.07.2004	Resolution	19357/10
Version 4	08.05.2007	Resolution	21548
Version 5	23.09.2008	Resolution	08/416
Version 6	13.11.2013	Resolution	13/363
Version 7	19.12.2023	Resolution	23/278
Version 8		Resolution	



Policy 4.2.2 – Levels within Flood Prone Areas

1. Policy

Finished floor levels and finished fill levels for any new building construction, and any extension where the floor area of the original or initial building is being increased by more than 10%, on land subject to flooding shall be in accordance with the recommended levels of the Collie and Brunswick River Flood Study 2014 or the current Collie and Brunswick River Flood Mapping or on the advice of the Department of Water and Environmental Regulation.

2. Strategic objective

The policy aligns to the following strategic objective:

Environment	We have a balanced respect for our natural assets and built environment, retaining our lifestyle values and community spirit.
Civic leadership	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

3. Definitions

- Nil.

4. Legislation

- Building Code of Australia that is current

5. Related documents

Responsible officer	Director Sustainability
Responsible team	Building
Responsible area	Building Services

Version control	Date	Resolution	Number
Version 1	24.03.1997	Resolution	
Version 2	23.09.2008	Resolution	08/416
Version 3	13.11.2013	Resolution	13/363
Version 4	19.12.2023	Resolution	23/278
Version 5		Resolution	



Policy 4.2.3 – Footing and Slab Design

1. Policy

The following standard is a minimum “deemed-to-satisfy” provision for footing and slab construction within the Shire of Harvey.

Footing shall be a minimum of 375mm wide by 200mm deep reinforced with F.8 trench mesh.

Floor slab shall be a minimum of 100mm thick, thickened on edge with a two brick course beam reinforced with F62 mesh, placed on 0.2 waterproof membrane.

Footing and slab designs submitted by professional engineers accepted only when the designs address the aforementioned minimum standard.

Where clay soils exist footing and slab designs are to be submitted by a professional engineer

2. Strategic objective

The policy aligns to the following strategic objective:

Environment	We have a balanced respect for our natural assets and built environment, retaining our lifestyle values and community spirit.
Civic leadership	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

3. Definitions

- Nil.

4. Legislation

- Nil.

5. Related documents

- Nil.

Responsible officer	Director Sustainability		
Responsible team	Building		
Responsible area	Building Services		
Version control	**Date**	**Resolution**	**Number**
Version 1	24.03.1997	Resolution	
Version 2	23.09.2008	Resolution	08/416
Version 3	13.11.2013	Resolution	13/363
Version 4		Resolution	



4.2.4 Building Permit Fees – Local Organisations

1. Policy purpose

An application for a Building Permit is required to be submitted with a number of fees/levies including the permit fee, Building and Construction Industry Training Fund (BCITF) levy and the Builders Registration levy. Local community, charitable and sporting organisations are not-for-profit and as such request that fees be waived by the Shire.

2. Policy scope

This Policy provides guidance on the circumstances of the Shire donating a Building Permit fee to local organisations to assist with the fees and levies of a Building Permit.

3. Policy

The Chief Executive Officer has authority to make a donation towards the fees of a Building Permit in the following circumstances:

- A request is submitted by the local community, charitable or sporting organisation;
- The Building Permit relates to a building or structure located within the Shire;
- The building or structure is to be used solely for community, charitable or sporting purposes;
- The amount of the donation is equivalent to the Building Permit fee excluding the BCITF and Builders Registration levy and any other fee or levy collated by the Shire on behalf of a third party.

4. Strategic objective

The policy aligns to the following strategic objective:

Economic	To be a diverse and innovative economy supporting a range of local employment opportunities.
Environment	We have a balanced respect for our natural assets and built environment, retaining our lifestyle values and community spirit.

	Provide a safe and welcoming community, which embraces its diversity and heritage, where everyone is valued and has the opportunity to contribute and belong.
	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

5. Definitions

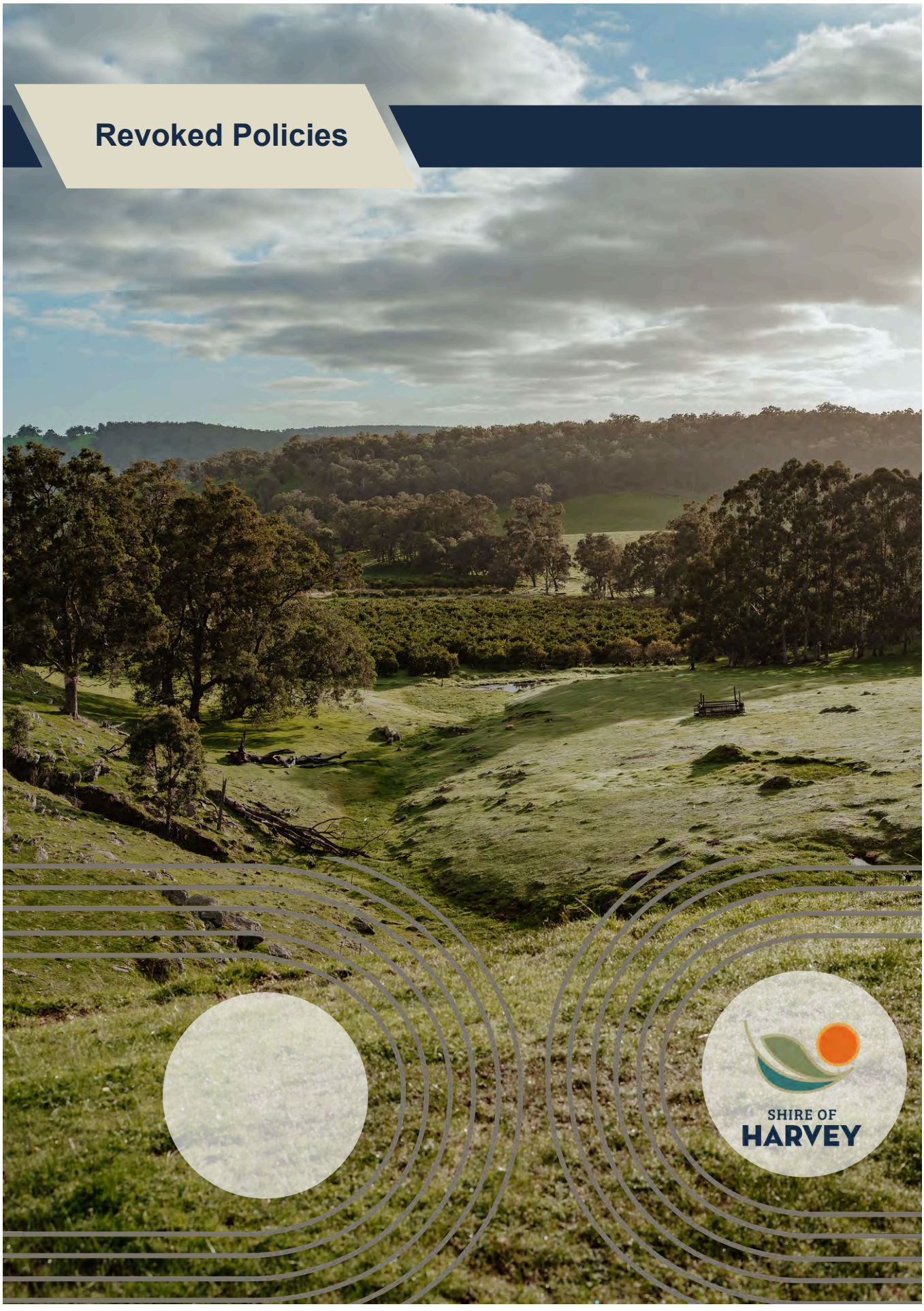
- Nil

6. Legislation

- s.6.16 of the *Local Government Act 1995*
- r.11 of the Building Regulations 2012

7. Related documents

Responsible officer	Chief Executive Officer		
Responsible team	Building		
Responsible area	Sustainable Development		
Version control	Date	Resolution	Number
Version 1	24.11.2020	Resolution	20/252
Version 2		Resolution	
Version 3		Resolution	


Revoked Policies
SHIRE OF
HARVEY



Policy 2.4.1 – Staff – Industrial allowance

1. Policy purpose

To ensure that allowances are paid during periods of leave and defined absences.

2. Policy scope

All Shire of Harvey employees that are subject to the Municipal Employees (WA) Interim Award 2011.

3. Policy

It is Council's policy that the **Industrial Allowance** referred to in the Municipal Employees (WA) Interim Award 2011 be paid when employees are on sick leave, workers' compensation and during public holidays and long service leave.

4. Strategic objective

The policy aligns to the following strategic objective:

Civic leadership	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

5. Definitions

Industrial Allowance an allowance payable in recognition of specific adverse working conditions.

6. Legislation

- Nil.

7. Related documents

- Former Council Policy 2.4.6.

Responsible officer	Director Corporate Services		
Responsible team	Human Resources		
Responsible area	Human Resources		
Version control	**Date**	**Resolution**	**Number**
Version 1	24.03.1997	Resolution	
Version 2	17.09.2019	Resolution	19/233



Policy 2.4.2 – Superannuation – Matching voluntary contribution

1. Policy purpose

To provide employees with an opportunity to provide for retirement income.

2. Policy scope

All full-time or permanent part time Shire of Harvey employees.

3. Policy

Council will match an employee's voluntary contributions made to their nominated superannuation plan provided that employee contributes an amount of at least 5% and/or up to 6% of their own salary.

The voluntary contribution may be **salary sacrificed**.

4. Strategic objective

The policy aligns to the following strategic objective:

Civic leadership	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

5. Definitions

Salary Sacrifice A deduction for the gross annual salary prior to the deduction of income tax.

6. Legislation

- Nil

7. Related documents

- Former Council Policy 2.4.17.

Responsible officer	Director Corporate		
Responsible team	Human Resources		
Responsible area	Human Resources		
Version control	Date	Resolution	Number
Version 1	14.12.2004	Resolution	19901/4
Version 2	17.09.2019	Resolution	19/233



Policy 3.1.5 – Access and Inclusion

1. Policy purpose

To provide a policy framework that supports the commitment by the Shire of Harvey to work collaboratively with our access community, to ensure future facilities and services are accessible and inclusive for all abilities This policy aims to empower our access community through the provision of a framework for opportunities to participate, contribute and thrive.

2. Policy scope

This policy applies to all areas of the Shire's operations and aims to provide an overarching framework for the Shire's Access and Inclusion Plan (AIP) and legislative reporting requirements.

3. Policy

3.1 Guiding Principles

This policy aligns with the guiding principles of the Shire of Harvey Access and Inclusion Plan 2021–2026.

Empowerment

We strive to provide opportunities that empower our access community to build capacity and contribute to key decisions.

Awareness

We seek to raise awareness and understanding of the experiences of our access community.

Engagement

We value the voice and viewpoints of our access community and ensure that continued opportunities to engage are provided.

Partnerships

We work in partnership with our community to build capacity, develop innovative projects and seek funding towards goals.

Co-Design

We work collaboratively with our access community in developing projects and initiatives that affect their quality of life.

Universal Design

We ensure universal design principles are applied towards the Shire's future developments and projects.

3.2 Goals

- Goal 1: Community Participation

  Our community provides accessible services, events and activities that encourage social and community participation by people of all abilities.

- Goal 2: Community Capacity Building

  Our community helps us to understand and access support when we need it.

- Goal 3: Accessible Information and Communications

  Our community provides opportunities for all abilities to be connected to information and communications.

- Goal 4: Inclusive Placemaking and Co-Design

  Our community's public places and spaces are collaboratively designed to ensure they can be enjoyed by people of all abilities.

- Goal 5: Access to Opportunity

  Our Community provides access to meaningful employment and education opportunities for people of all abilities.

4. Strategic objective

The policy aligns with the following strategic objective:

	To be a diverse and innovative economy supporting a range of local employment opportunities.
	Provide a safe and welcoming community, which embraces its diversity and heritage, where everyone is valued and has the opportunity to contribute and belong.
	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

5. Definitions

Nil.

6. Legislation

- *Equal Opportunity Act 1984.*

- *Human Rights and Equal Opportunity Commission Act (Cth) 1987.*
- *Disability Discrimination Act (Cth) 1992.*
- *Disability Services Act 1993.*

7. Related documents

- Former Council Policy Numbers 20.7 and 3.1.7.
- Shire of Harvey Access and Inclusion Plan 2021–2026
- Shire of Harvey Strategic Community Plan 2021–2031
- Shire of Harvey Corporate Business Plan 2022–2026

Responsible officer	Director Community and Lifestyle		
Responsible team	Community Development		
Responsible area	Community Development		
Version control	Date	Resolution	Number
Version 1	19.08.2014	Resolution	14/255
Version 2	24.03.2020	Resolution	20/073
Version 3	25.07.2023	Resolution	23/132



Policy 3.1.9 – Youth Engagement Policy

1. Policy purpose

This policy is aligned to the Shire's Voices of Youth 2021–2026 which aims to provide a framework that enables the Shire to strategically meet the current and future needs of young people aged 10 to 18 years who live in and visit the Shire.

The policy outlines the principles of community consultation and engagement to encourage greater youth participation in the decision-making processes.

2. Policy scope

This policy applies to Councillors, Shire Officers, contractors or consultants who are undertaking community engagement on behalf of the Shire.

This policy does not negate the need for the Shire to comply with all statutory obligations.

3. Policy

The Shire of Harvey Youth Engagement Policy affirms the Shire's commitment to provide young people living in and visiting the Shire with the opportunity to participate in the decision-making process at the appropriate level. The policy has the following objectives:

- That young people should be involved in local affairs and in the decision making process.
- That intentional and specific engagement be undertaken to engage youth of differing social, economic and cultural backgrounds.
- To encourage participation and representation from youth aged 12 to 18 years' old.
- To minimise barriers to participation through the use of engagement methods that are agile, inclusive and appropriate.
- To make relevant information readily available, accurate and easy to understand.
- To allow sufficient time and opportunity for youth to participate.
- To clearly state any associated limitations or constraints.
- To listen to youth and provide feedback about how the information gathered is to be used to inform the outcome.

- To allocate appropriate resourcing for the development and implementation of effective and efficient youth engagement.

The policy aligns to the selected Guiding Principles adopted in Voices of Youth 2021 – 2026. These principles outline an approach to how young people will be engaged and supported.

Principle 1 Engagement

We value what's important to young people and listen to what they say. We will consult with them in an appropriate manner.

Principle 2 Leadership

We value strong leaders with integrity and who make fair decisions. We encourage and support youth led and supported, peer-to-peer approaches.

Principle 3 Place-based

Our youth have the energy and knowledge to provide direction for their own local needs. We will take a place-based approach to youth development that harnesses the vision, resources and opportunities in each community.

Principle 4 Partnerships

We actively work together and respect each other seeking a strong community spirit and a sense of belonging. Our greatest resource is the people that form our local communities. We encourage and facilitate collaboration and partnership between young people and the community. We view the differences between age groups and demographics as strengths and encourage collective action.

Principle 5 Diversity and inclusion

We provide a safe and welcoming community which embraces diversity where everyone is valued and has the opportunity to contribute and belong. We are
open minded, responsive and inclusive.

Principle 6 Planning and development

Young people need to be considered in planning and development. We are committed to actively engaging and welcoming youth in spaces and places.

Principle 7 Opportunities

We value the delivery of quality youth focussed services and facilities and ensure our young people have access to the same facilities and opportunities as the rest of the community. They are able to take part in leadership opportunities, volunteering, education and employment.

Principle 8 Health and wellbeing

We value health and wellbeing as essential for quality of life and a crucial precondition for learning and development. Further, an informed awareness of physical and mental health is crucial to long term resilience and success.

Principle 9 Innovation

We are creative, imaginative and resourceful when engaging youth. It is important to make the engagement process rewarding and enjoyable for everyone involved, especially young people.

Principle 10 Evaluation

Young people need to hear about the results of their involvement and that their input has been valuable and worthwhile. These views should also be communicated to other community members.

In order to action these principles, the Shire's approach to community engagement will be guided by the International Association of Public Participation's (IAP2) Spectrum as outlined below.

	Inform	Consult	Involve	Collaborate	Empower
Youth Participation Goal	To provide youth with balanced and objective information to assist them in understanding the problems, alternatives and/or solutions.	To provide youth feedback on analysis, alternatives and/or decisions.	To work directly with youth throughout the process to ensure that their concerns and aspirations are consistently understood and considered.	To partner with youth in each aspect possible of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public including youth.
Promise to our Youth	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision	We will work together with you to formulate solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

Table 1: IAP2 Framework for public participation: Spectrum of Participation Table (2021)

This Policy is informed by Commissioner for Children and Young People Western Australia participation guidelines that provides clarity on the level of engagement by considering the scope of the issue or project and providing opportunities for meaningful engagement and the contributions of young people are genuinely sought, valued and used by the Shire.

In some circumstances, the Shire may decide not to consult. These include emergencies, confidential, legal and operational matters.

4. Strategic objective

The policy aligns to the following strategic objectives:

Social	Provide a safe and welcoming community, which embraces its diversity and heritage, where everyone is valued and has the opportunity to contribute and belong.
Civic leadership	Strong civic leadership representing the whole of the Shire which engages in effective partnerships and reflects the aspirations of an engaged community.

5. Definitions

Community Engagement – The process of actively bringing community voices into decisions that affect or interest them. This does not necessarily mean achieving consensus.

Stakeholder – An individual, group of individuals or organisation with an interest in the outcome of a decision.

Youth and young people – The terms youth and young people are used interchangeably and are defined as persons living and visiting the Shire between the ages of 12 to 18 years' old.

6. Legislation

- *Local Government Act 1995*
- National Principles for Child Safety Organisations
- Parliamentary Commissioner Amendment (Reportable Conduct) Bill 2021

7. Related documents

- Voices of Youth 2021–2026: Shire of Harvey Youth Strategy.
- Communications and Engagement Plan: 2021–2026
- Shire of Harvey Organisational Directive: Child Safe Awareness
- Shire of Harvey Organisational Directive: Child Safety
- 3.1.8 – Community Engagement Policy
- Shire of Harvey Code of Conduct
- Reportable Conduct Procedure

Responsible officer	Director Community and Lifestyle		
Responsible team	Community Development		
Responsible area	Community Development		
Version control	Date	Resolution	Number
Version 1	25.05.2021	Resolution	21/098
Version 2	25.07.2023	Resolution	23/132

[Insert Local Government Letterhead]

[Insert Local Government name]
[Insert Local Government address]

Date: [Select date]
To: [Complainant's full name]
Address: [Insert complainants address]
Reference Number: [Insert reference number]

Dear [Insert Complainant's name],

Notice of restricted communication regarding your complaint

I am writing to inform you of a decision that I, as Chief Executive Officer of [insert Local Government name], have made under section 5.130(3) of the *Local Government Act 1995*.

You submitted a complaint dated [select date] regarding [insert brief description of the nature of the complaint].

Note: Select one of two below scenarios for your reasoning, and delete this text and the scenario that does not apply:

Scenario 1:

Following a review of your complaint, I have determined that the [insert Local Government] has previously responded to you regarding the subject matter of this complaint. I hold the view that responding to your complaint would divert an unreasonable portion of our resources away from our other operations because [Insert reasons why responding to the complaint would divert an unreasonable portion of your resources away from your other operations].

The steps taken to resolve your complaint include: [Insert steps taken to resolve the complaint].

Scenario 2:

Following a review of your complaint, I have determined that the current complaint is vexatious, misconceived, frivolous or without substance. I hold the view that responding to your complaint would divert an unreasonable portion of our resources away from our other operations because [Insert reasons why responding to the complaint would divert an unreasonable portion of your resources away from your other operations].

I have made this determination based on [insert the reasons why the complaint is vexatious, misconceived, frivolous or without substance].

End of scenarios (delete this text).

[Insert Local Government Letterhead]

As a result, I have decided that the [insert Local Government] will not communicate with you or otherwise deal with you in relation to [insert subject matter of complaint or category of subject matter into which the current complaint falls].

The maximum period during which this decision can apply is 12 months after the day on which this notice is given.

As such, this decision will apply from:

Start date: [Select date]

End date: [Select date]

Pursuant to section 5.130(6) of the Local Government Act 1995, this decision does not restrict you from:

- participating in an election under the democratic process or vote in or stand for election as provided,
- attending and engaging in your local government council meetings,
- requesting a special electors meeting,
- accessing and inspecting certain public information held at the office of a local government,
- lodging applications (e.g. for registration, approval, etc.) in accordance with written laws, and/or
- making a submission regarding a ward change or make comments on a local government review.

If you believe this decision has breached a requirement of the Local Government Act 1995 or any guidelines issued by the Minister for Local Government, you can lodge a general complaint with the Local Government Inspector.

Please refer to the Inspector's website at www.lginspector.wa.gov.au for further information on lodging a general complaint.

Yours sincerely,

[Insert signature here]

[Insert CEO's full name]
Chief Executive Officer
[Insert Local Government name]

SHIRE OF HARVEY
A Breath of Fresh Air

BRUNSWICK RIVER COTTAGES LAND TENURE OPTIONS

Business Case



September 2026

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EXECUTIVE SUMMARY

The Brunswick River Cottages in Brunswick Junction are a joint initiative between the Shire of Harvey and the Department of Communities (formerly the Department of Housing). The cottages are managed by the Brunswick River Cottages Committee and provide affordable accommodation for Aboriginal people aged 55 and over and non-Aboriginal people aged 55 and over through a mix of rental and lease-for-life units.

The development has been constructed in three stages across two land parcels: Lot 500, owned by the State Government, and Lot 151, owned by the Shire of Harvey.

The long-term intention has been to amalgamate these parcels into a single lot.

Option 1 is the preferred pathway. It would revest Lot 151 to the Crown, relinquish the conditional tenure over Lot 500, amalgamate the two parcels under Crown ownership and grant the resulting lot to the Shire as conditional freehold for “Seniors Accommodation and Associated Community Purposes”. This pathway avoids the market acquisition cost of Lot 500 ($222,000), although it is subject to DPLH legal review and Ministerial approval and will take longer to complete.



Image: Ministerial Site Visit with BRC Committee and Shire during Stage 3 construction in 2024

Project Description

Background

The Brunswick River Cottages development is a joint initiative between the Shire of Harvey and the Department of Communities, providing affordable accommodation for Aboriginal and non-Aboriginal people aged 55 years and over through a mix of rental and lease-for-life units.

The development has been constructed over two separate land parcels:

- **Lot 500** (owned by the State Government)
- **Lot 151** (owned by the Shire of Harvey)

The original intention of the development was for both parcels to be amalgamated into a single lot under a unified tenure arrangement.

In 2019, the Shire obtained subdivision approval (refer **Attachment 1**) for the amalgamation and subsequently received all required clearances. However, delays associated with negotiations regarding amendments to the Joint Venture Agreement between the Shire and Department of Communities resulted in the approval expiring before title creation could occur.

Subsequent investigations identified that Lot 500 is encumbered by Memorial M500284 and is classified as conditional tenure land under Section 75 of the Land Administration Act 1997.

Amendments to Section 75 introduced in May 2020 now restrict subdivision of conditional tenure land except by leasehold scheme and with Ministerial approval, preventing the straightforward registration of the previously approved amalgamation.

The unresolved tenure arrangements have created ongoing administrative difficulties and are preventing some residents from accessing senior concessions on utility and service charges.

Project Objectives

- Resolve land tenure complexities affecting the Brunswick River Cottages development.
- Facilitate the amalgamation of Lots 500 and 151 into a single land parcel.
- Enable Department of Communities to finalise and register the required Deed of Covenant relating to the 12 newly constructed dwellings.
- Ensure eligible residents can access applicable senior concessions and service charge discounts.

Project Scope

The project involves implementing Option 1, the preferred land tenure solution, to resolve the existing ownership and title constraints affecting the Brunswick River Cottages development. This includes ongoing consultation with the Department of Planning, Lands and Heritage (DPLH), Department of Communities, Landgate and the Western Australian Planning Commission to facilitate the required approvals and statutory processes.

The project also includes the preparation, lodgement and registration of all subdivision, amalgamation and title documentation, together with any associated covenants, memorials or tenure conditions required to support the intended use of the land.

The intended outcome is the creation of a single title that incorporates the existing Brunswick River Cottages development and enables the long-term management of the site as affordable seniors accommodation. Upon completion of the tenure process, the registration of the Department of Communities' Deed of Covenant relating to the 12 recently constructed dwellings will be possible.

Needs Assessment

Due to the current land tenure situation, residents in the new stage 3 12 cottages are unable to obtain their senior discount on service charges.

The Shire has been working with DPLH officers to find a solution for these tenants. DPLH have identified two ways to allow the lots to be amalgamated into a single lot.

- **Option 1 (preferred)** is for the Shire to revest Lot 151 to the Crown and relinquish the conditional tenure over Lot 500. DPLH would then undertake a section 27 Crown subdivision to amalgamate the parcels and grant the resulting lot to the Shire as conditional freehold for “Seniors Accommodation and Associated Community Purposes” under section 75 of the *Land Administration Act 1997*. This avoids the market acquisition cost of Lot 500 but requires legal review and Ministerial approval.
- **Option 2** is for the Shire to acquire Lot 500 at its current unimproved market value of $222,000, plus GST and administration fees, and then amalgamate Lots 500 and 151 through a freehold subdivision. This is the faster and more straightforward pathway, but it would require significant expenditure unless the State agrees to transfer Lot 500 at nil consideration.

DPLH has advised that Option 1 will require consultation with its Legal Services team, which is expected to take upwards of six months. After receiving legal advice, DPLH would need to prepare a briefing note seeking approval from the Minister for Lands.

Policy and Strategic Framework

The project aligns with the following State Government legislation, policies and local strategic documents.

State Framework

- ***Land Administration Act 1997***, particularly:
    - Section 27 relating to Crown land subdivision and amalgamation processes.
    - Section 75 relating to the transfer of Crown land as conditional freehold and the management of conditional tenure land.
- ***Planning and Development Act 2005*** and the associated subdivision approval processes administered by the Western Australian Planning Commission (WAPC).
- **Western Australian Housing Strategy 2020-2030**, which supports the delivery and retention of affordable, secure and appropriate housing for seniors and vulnerable community members.
- **Age-friendly Communities Policy Framework**, supporting housing choices that enable older residents to remain within their communities.

Local Framework

- **Shire of Harvey Council Plan 2025-2035**, which provides the overarching strategic direction for the Shire and supports the delivery of sustainable community infrastructure, effective asset management, strong partnerships, and inclusive communities that enable residents to age in place and maintain their connection to local communities.
- **Brunswick River Cottages Joint Venture Agreement**, which establishes the partnership arrangements between the Shire of Harvey and the Department of Communities for the provision of affordable seniors accommodation.
- **Shire of Harvey Asset Management Framework**, through the acquisition, governance and ongoing management of community assets to ensure long-term community benefit and service delivery.
- **Shire of Harvey Community Development Objectives**, which support affordable housing opportunities, social inclusion, community wellbeing and access to appropriate accommodation for older residents.

Strategic Alignment

The project supports both State and local government objectives by securing the long-term tenure of affordable seniors accommodation, ensuring ongoing community benefit from the Brunswick River Cottages development, and facilitating the efficient management of public land assets through a compliant land tenure arrangement.

Stakeholder Engagement and Consultation

Key Stakeholders

Internal

- Shire of Harvey Councillors
- Chief Executive Officer
- Infrastructure and Property Services

External

- Department of Planning, Lands and Heritage
- Department of Communities
- Brunswick River Cottages Management Committee
- Residents of Brunswick River Cottages

Communications Plan

- Keep stakeholders informed of project progress and key milestones.
- Ensure relevant agencies are engaged throughout the approval and implementation process.
- Provide timely updates regarding project risks, delays and decisions.

- Maintain confidence in the Shire's management of the project.
- Support residents in understanding the tenure process and expected outcomes.



Image: Official Opening of Stage 3 Brunswick River Cottages with the BRC Committee

Communications Milestones Table

Milestone	Communication Activity
Council endorsement of Option 1 as the preferred option	Council report and resolution published
Commencement of DPLH legal review	Notification to project stakeholders
Receipt of legal advice	Stakeholder update on preferred pathway
Ministerial approval received	Briefing to Council and key stakeholders
Transfer of Lot 151 completed	Stakeholder notification
Amalgamation and new title issued	Resident and community update
Deed of Covenant registered	Final stakeholder update
Project completion	Council report and public communication

Project Deliverables

Desired Outcomes

- Establish a single land title encompassing the entire Brunswick River Cottages development.
- Resolve the current land tenure issues arising from the conditional tenure status of Lot 500 and the separate ownership of the two land parcels.

- Secure the transfer of the amalgamated lot to the Shire of Harvey as conditional freehold for Seniors Accommodation.
- Enable the Department of Communities to complete and register the required Deed of Covenant relating to the 12 newly constructed dwellings.
- Ensure eligible residents are able to access applicable seniors' concessions, rebates and service charge discounts.
- Provide a legally compliant tenure arrangement that satisfies the requirements of the *Land Administration Act 1997*.
- Minimise the financial impact on the Shire by avoiding the need to purchase Lot 500 at market value.
- Protect and enhance the community benefit provided by the development through the ongoing provision of affordable housing for seniors.

Critical Assumptions

The successful delivery of this project is dependent on the following critical assumptions:

- The Department of Planning, Lands and Heritage (DPLH) will support the proposed tenure resolution process and continue to work collaboratively with the Shire to achieve the desired land amalgamation outcome.
- The State Government will agree to accept the transfer of Lot 151 to facilitate the Crown land amalgamation process and subsequently transfer the amalgamated lot back to the Shire as conditional freehold at nil purchase cost.
- Ministerial approval will be granted for any actions required under the *Land Administration Act 1997*, including the creation and transfer of the amalgamated lot.
- DPLH legal review will confirm that the proposed Section 27 Crown subdivision and subsequent transfer is a compliant mechanism for overcoming the current restrictions associated with Section 75 conditional tenure land.
- The conditions attached to the existing Memorial M500284 and any future tenure conditions will be compatible with the continued operation of Brunswick River Cottages as affordable seniors accommodation.

Barriers to delivering the project

The primary barrier is the application of Section 75 of the LAA to Lot 500. Amendments to the Act in 2020 have introduced restrictions on the subdivision of conditional tenure land, preventing the previously approved amalgamation process from proceeding and requiring an alternative tenure solution to be identified.

The preferred option requires detailed review and endorsement by the DPLH, legal assessment by the State Government, and approval from the Minister for Lands. These processes are outside the Shire's control and may result in significant time delays.

The project is dependent upon ongoing cooperation between multiple agencies, including DPLH, the DoC, Landgate and the WAPC. Differing priorities, timeframes or requirements between agencies may delay project progression.

Landgate processing times, survey requirements, title creation processes and registration of covenants or memorials may affect the overall project timeline and delay achievement of the intended outcomes.

Financial Strategy

The preferred Option 1 approach:

- Minimises the financial impact on the Shire by avoiding market acquisition costs.
- Retains a valuable community asset for public benefit.
- Supports the ongoing provision of affordable seniors accommodation.
- Aligns with the original intent of the joint venture between the Shire and the State Government.
- Represents prudent financial management and value for money for the community.
- Enables resolution of the current land tenure issues without requiring significant capital expenditure by the Shire.

Valuation of land

Landgate has now provided the Current Unimproved Market Value (CUMV) for the following:

- The stand-alone value of Lot 500 on DP 52016: **$222,000.00 exclusive of GST**
- The stand-alone value of Lot 151 on DP41809: **$410,000.00 exclusive of GST**
- The value of Lots 500 and 151 as an amalgamated parcel: **$550,000.00 exclusive of GST**

Assessment of Options

The Shire of Harvey explored a range of options in the development of this project, ensuring that each aligned with the Shire's planning principles and community priorities. The following options were evaluated:

Option 1 (Preferred Option)

Shire to revest freehold Lot 151 back to the Crown and relinquish the Conditional Tenure over Lot 500. Once both lots are held by the State, the Department will proceed with a s.27 Crown subdivision to amalgamate both land parcels into a single lot which can then be granted to the Shire as conditional freehold for 'Seniors Accommodation and Associated Community Purposes' pursuant to s.75 of the *Land Administration Act 1997* (LAA).

Although Option 1 is less costly to the Shire, it will not be a quick process. Establishing the new conditional tenure and considering registration of the Shire's equity will require consultation with DPLH Legal Services, which is expected to take more than six months. After receiving legal advice, DPLH would need to prepare a briefing note seeking approval from the Minister for Lands. The Shire could proceed without registering its equity, which would simplify the request; however, if the Shire later sought to remove the conditional tenure, payment of the full current unimproved market value could be required.

Advantages:

- Avoids the $222,000 market acquisition cost for Lot 500, together with associated GST and administration fees.
- Creates a single, legally compliant title for the entire Brunswick River Cottages development.
- Supports continued use of the land for affordable seniors accommodation and enables registration of the required Deed of Covenant.
- Aligns with the original intent of the joint venture and retains the site for long-term community benefit.

Disadvantages:

- Requires DPLH legal review and Ministerial approval, creating a longer and less certain delivery timeframe.
- Requires the Shire to decide whether and how to register its equity interest in the new tenure arrangement.
- Future removal of the conditional tenure could require payment of the full current unimproved market value if the Shire's equity is not formally recognised.

Option 2

Under Option 2, the conditional tenure over Lot 500 would be lifted and the Shire would acquire unfettered freehold by paying the current unimproved market value of $222,000, plus GST and administration fees. The Shire could then amalgamate Lots 500 and 151 through a freehold subdivision. As an alternative to a conventional market purchase, the Shire could seek State Government support for transferring Lot 500 at nil consideration.

If the State Government instead agreed to transfer Lot 500 at nil consideration under Option 2, the transfer would constitute a gift of land to the Shire. Upon registration, the Shire would assume responsibility for the land, including ongoing maintenance, management, liability, statutory compliance and any future capital works requirements.

Any proposed transfer at nil consideration would, however, remain subject to State Government agreement and approval.

The valuations are valid for 12 months (20 February 2027).

Advantages:

- Provides the fastest and most straightforward pathway to freehold amalgamation.
- The valuation has already been obtained, reducing one source of delay.
- Avoids the extended DPLH legal review and Ministerial approval process required for Option 1, unless a nil-consideration transfer is pursued.

Disadvantages:

- Requires payment of $222,000 plus GST and administration fees unless the State agrees to transfer Lot 500 at nil consideration.
- Places ongoing ownership, maintenance, liability, statutory compliance and future capital works obligations on the Shire.
- Has a greater immediate financial impact than Option 1 and is therefore not the preferred pathway.

Recommended Outcome

It is recommended that the Shire proceed with **Option 1** by revesting Lot 151 to the Crown, relinquishing the conditional tenure over Lot 500, amalgamating both lots under Crown ownership, and obtaining a new conditional freehold title for "Seniors Accommodation and Associated Community Purposes". This option is preferred because it resolves the tenure constraints and avoids the market acquisition cost of Lot 500, while recognising that legal review and Ministerial approval will extend the delivery timeframe.

Implementation Strategy

- Obtain approvals and confirm project scope through Council endorsement and engagement with the Department of Planning, Lands and Heritage to establish the preferred tenure pathway, implementation requirements and project governance arrangements.
- Undertake tenure surrender and legal assessment processes to facilitate the transfer of Lot 151 to the Crown, relinquishment of existing conditional tenure arrangements, and review of legal, policy and equity considerations.
- Secure State Government approvals including endorsement of the proposed tenure structure, resolution of equity arrangements and any required Ministerial approvals.
- Complete land administration and title processes including subdivision, amalgamation, survey, registration and creation of a new conditional freehold title for the consolidated site.
- Finalise tenure and governance arrangements through registration of covenants, memorials and tenure conditions, recognition of stakeholder interests, and transition of the development to ongoing operational management.

Project Plan - Timeframe and Key Milestones

The below timeframes are assumptions based on statutory processing timeframes.

Table 10 - Key Project Milestones

Steps	Description	Responsibility
1	Review the Option 1 tenure pathway with the Department of Planning, Lands and Heritage (DPLH) and confirm the process, requirements and indicative timeframes.	Shire / DPLH
2	Obtain Council resolution supporting the proposed revesting and regrant process.	Shire
3	Prepare and submit formal request to DPLH to revest Freehold Lot 151 to the Crown.	Shire
4	Prepare and submit formal request to relinquish the conditional tenure over Lot 500.	Shire
5	DPLH to assess requests and seek internal legal advice regarding tenure arrangements and recognition of Shire equity contribution.	DPLH

6	Determine whether the Shire wishes to pursue registration of its equity interest in the new tenure arrangement.	Shire
7	If proceeding with equity registration, provide evidence of land value improvements and historic investment for DPLH Legal review.	Shire
8	DPLH Legal Services to develop advice regarding new conditional tenure and any equity recognition mechanisms.	DPLH
9	DPLH to prepare Briefing Note for Minister for Lands seeking approval to proceed with the proposed tenure restructure.	DPLH
10	Minister for Lands consideration and approval.	Minister / DPLH
11	Following approval, undertake Section 27 Crown subdivision to amalgamate Lot 151 and Lot 500 into a single Crown land parcel.	DPLH
12	Complete survey and title registration requirements arising from the Crown subdivision.	DPLH / Surveyor
13	Prepare documentation for grant of new conditional freehold title pursuant to Section 75 of the Land Administration Act 1997.	DPLH
14	Execute grant documentation and issue new conditional freehold title for "Seniors Accommodation and Associated Community Purposes".	DPLH
15	Register title and any approved equity interest or tenure conditions on the new land parcel.	DPLH / Landgate

Risk Management

This corporate risk analysis identifies the risks and uncertainties associated with the Brunswick River Cottages land tenure project. The Project Manager and Project Control Group will monitor and manage these risks in a structured manner to mitigate threats to delivery and support achievement of the intended tenure, financial and community outcomes.

This risk analysis has been completed in accordance with the Shire of Harvey Risk Management Framework to assess the risks associated with implementing Option 1 and the ongoing management of the resulting tenure arrangement.

Risk Analysis Table

Risk Description	Consequence	Likelihood	Risk Rating	Mitigation / Controls
DPLH legal review determines the	Major	Possible	High	Continue engagement with DPLH and obtain

proposed Section 27 Crown subdivision pathway cannot proceed.				specialist legal advice to identify alternative tenure solutions. If all else fails proceed with Option 2.
Minister for Lands does not approve the proposed land transfer and amalgamation process.	Major	Unlikely	Moderate	Ensure comprehensive justification demonstrating community benefit and alignment with State objectives.
Delays in State Government legal review, approvals or Ministerial processes extend project delivery timeframes.	Moderate	Likely	High	Maintain regular liaison with DPLH and monitor progress through key project milestones.
The transfer of Lot 151 to the State does not proceed as proposed.	Major	Unlikely	Moderate	Confirm transaction requirements early and obtain agreement in principle from all parties prior to progressing.
Additional title, survey or land administration issues are identified during the amalgamation process.	Moderate	Possible	High	Undertake detailed due diligence and engage qualified survey and legal consultants.
Landgate registration processes take longer than anticipated, delaying title creation.	Moderate	Possible	Moderate	Engage Landgate early and ensure all documentation is complete and compliant prior to lodgement.
The Department of Communities is unable to finalise the Deed of Covenant following title creation.	Moderate	Unlikely	Moderate	Continue regular engagement with the Department and ensure covenant requirements are understood throughout the project.
Reputational impact to the Shire arising	Moderate	Possible	Moderate	Maintain transparent communication with

from prolonged delays in resolving the tenure issue.				residents, Councillors and project partners.

Key Project Risks

The most significant risks to the project are:

- State Government legal and Ministerial approvals delaying or preventing the preferred option from proceeding.
- Legislative constraints under Section 75 of the LAA creating unforeseen barriers to amalgamation.
- Ongoing impacts on residents who are unable to access senior concessions until the tenure issue is resolved.
- Failure to achieve a single title, which would prevent completion of the Department of Communities' covenant arrangements.

Overall Risk Acceptance

The overall project risk is considered **High**, primarily due to the project's dependence on State Government approvals, legislative interpretation under Section 75 of the *LAA*, and the extended timeframes associated with external approval processes. Despite these risks, the potential outcome of securing a long-term tenure solution at nil land acquisition cost provides a strong justification for proceeding.



Image: Brunswick River Cottages Management Committee site visit during construction

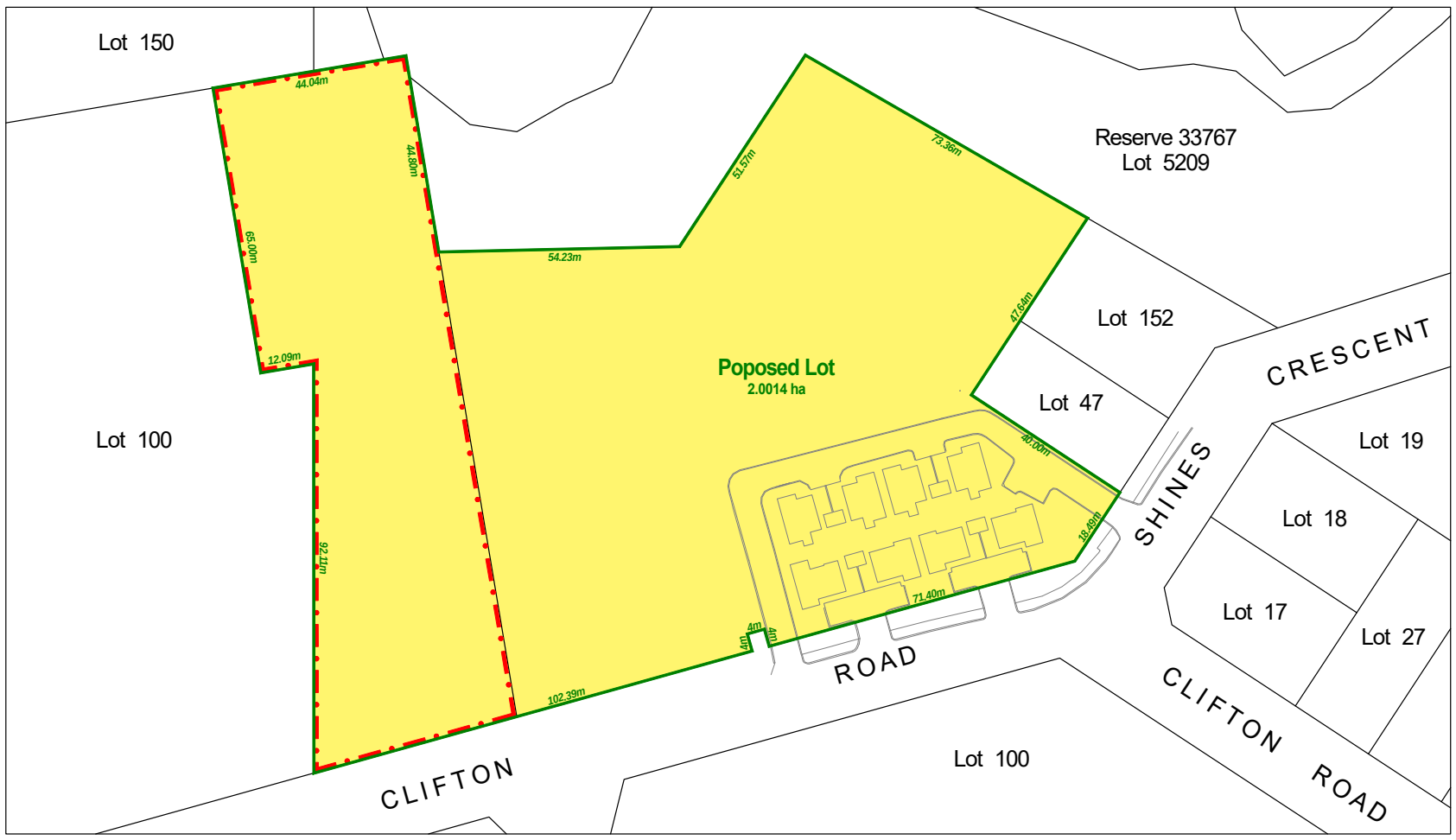
Attachments

Attachment 1: Plan of Subdivision

EXISTING



PROPOSED



0m 20m 40m 60m
SCALE ~ 1:1,250 @ A3

LEGEND

SECTION 75 RESTRICTION (FORMER LOT 500)

AMALGAMATED LOT (PROPOSED)

DEPARTMENT OF PLANNING, LANDS AND HERITAGE
DATE 21-Dec-2022 FILE 163159

REV.	DESCRIPTION	DATE
1	AERIAL EMBEDDED	2-04-19
2	AERIAL UPDATED AND SPATIAL CAVEAT REMOVED	17-11-22
3	PROPOSED LOT DIMENSIONS ADDED	19-12-22

Shire of HARVEY — A Breath of Fresh Air

SHIRE OF HARVEY
102 Uduc Road
Harvey 6220
Ph (08) 9729 0300
shire@harvey.wa.gov.au

COMPILED: PNE
AUTHORISED: A.ROSE
DRAWN: P.EUSTACE
DATE: 19-12-22
SCALE ~ 1:1,250 @ A3

DRAWING TITLE.
LOTS 500 & 151
CLIFTON ROAD ~ BRUNSWICK
PROPOSED AMALGAMATION

DRAWING NO. HS016-19
REV. 3
ORIG SIZE A3

SHIRE OF HARVEY
A Breath of Fresh Air

HARVEY WAR MEMORIAL LIBRARY LAND DIVESTMENT OPTIONS

Business Case



September 2026

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EXECUTIVE SUMMARY

This business case assesses land tenure options to support the new Harvey library and the long-term management of the Harvey Community Precinct. The project seeks to resolve existing Crown land and lease arrangements affecting Reserve 6108, establish a dedicated library lot, and retain the balance of the reserve for its public purpose. The business case identifies completion of the necessary tenure changes before building occupation as critical to supporting lawful use and avoiding delays to the facility becoming operational.

Expected benefits of pursuing an outcome include clearer ownership and maintenance responsibilities, independent servicing, removal of tenure constraints, and improved long-term community asset management. The project aligns with the Shire of Harvey Council Plan 2025–2035 objectives for fit-for-purpose community infrastructure, effective asset management and orderly development.

The financial strategy seeks to avoid market acquisition costs while retaining the land for community benefit; this remains dependent on State agreement and is not a confirmed saving. The business case records an October 2024 valuation of Lot 3060 of $182,000 and notes that an updated Current Unimproved Market Value was to be provided by Landgate as of September 2026. It does not specify a total project budget. Funding is required for surveying, statutory approvals, title creation and associated land administration, with potential additional servicing costs.

Delivery focuses on Crown land actions, surveying, statutory documentation, agency liaison and the approvals needed to enable future freehold subdivision. Physical subdivision works and subsequent development are excluded from the current scope and remain subject to separate approvals and project processes. Delivery depends on support from the Department of Planning, Lands and Heritage, the Minister for Lands, Landgate and the Western Australian Planning Commission, together with service authority requirements.

Project Description

Background

The Harvey Town Hall and War Memorial Library are located on crown land (Reserve 6108) and leased to the Shire of Harvey (refer Attachment 1). This land tenure has been in place since the construction of the Hall in 1912 (1899 Timber Hall) and the Library in 1921.

To date, there has never been any limitations on work and the Shire has not been required to seek external approvals to undertake its maintenance and management of these structures. However, given the proposed level of investment on the Harvey Community Precinct, conversion to freehold tenure is now required.

The Shire is prepared to negotiate with the Department of Planning, Lands and Heritage (DPLH) to purchase a portion of Reserve 6108 and amalgamate with Lot 19 Uduc Road and incorporate with lots 5 & 6 Young Street in the creation of a new Library lot.

Land Parcel Schedule

Land Parcel	Ownership
Reserve 6108 on P222562, 104 Uduc Road, Harvey	Minister for Works, vested with Harvey Road Board (Shire of Harvey)

Lot 19 D086686, 102 Uduc Road, Harvey	Shire of Harvey (Freehold)
Lot 6 P003366, 72 Young Street, Harvey	Shire of Harvey (Freehold)
Lot 5 P003366, 74 Young Street, Harvey	Shire of Harvey (Freehold)

Project Objectives

- Facilitate the surrender of the existing 999-year lease to enable the proposed Crown land tenure changes.
- Undertake the required Crown subdivision process to excise the relevant portion of Reserve 6108 for subsequent amalgamation with Lot 19.
- Secure the amendment of Reserve 6108 and a new Management Order that reflects the revised reserve boundaries and purpose.
- Coordinate approvals and statutory processes with relevant State agencies to ensure all Crown land actions are completed efficiently and in accordance with legislative requirements.
- Remove land tenure constraints and create a clear pathway for the future freehold subdivision of the subject land.
- Support the long-term community use and strategic development of the land through an appropriate and sustainable land tenure outcome.

Project Scope

This project will facilitate the necessary Crown land tenure and boundary adjustments required to enable the future freehold subdivision of Lot 19. The scope includes the surrender of the existing 999-year lease over the relevant land, followed by the preparation and lodgement of a Crown subdivision to excise the required portion of Reserve 6108 for subsequent amalgamation under section 87 between Lots 19, 5 & 6.

Concurrently, the project will coordinate with the Department of Planning, Lands and Heritage (DPLH), Landgate and other relevant State agencies to amend the purpose and boundaries of the remaining portion of Reserve 6108 and secure the issuance of a new Management Order to the Shire.

Upon completion of the Crown land administration processes, the project will progress the statutory approvals required to facilitate the subdivision and creation of freehold land for future use and development.

The project includes stakeholder engagement, surveying, preparation of statutory documentation, land tenure investigations, agency liaison, approval management, and completion of all Crown land actions necessary to remove impediments to the future freehold subdivision process. The delivery of the physical freehold subdivision and any subsequent development of the land are excluded from this scope and will be subject to separate approvals and project processes once the Crown actions have been finalised.

Needs Assessment

The resolution of land tenure is required to resolve existing tenure and reserve administration matters to facilitate lawful occupation and operation of the buildings. Completion of the proposed Crown land actions, including the surrender of the 999-year lease, excision of the

required portion of Reserve 6108, and amendment of the reserve purpose and Management Order, is necessary to establish an appropriate land tenure arrangement that aligns with the building's intended use and occupancy requirements.

The timing of the project is critical, as the land tenure changes must be completed prior to occupation of the building to ensure compliance with statutory and administrative requirements. Delays in completing the Crown land processes may affect the Shire's ability to lawfully occupy, manage and utilise the facility as intended.

The project is also required to facilitate the creation of a separate land parcel capable of supporting the building and associated infrastructure. Establishing clear land boundaries and tenure arrangements will assist in the planning, provision and management of essential services, including power, water, sewerage, telecommunications, access and drainage

Policy and Strategic Framework

The project aligns with the following State Government legislation, policies and local strategic documents.

State Framework

- ***Land Administration Act 1997***, particularly:
    - Part 5 - Reserves: creation, amendment and management of Crown reserves.
    - Section 46 and associated reserve provisions: Management Orders to local governments.
    - Section 87: conveyance and amalgamation of Crown land with adjoining land where the land is unsuitable to remain as a separate lot.
- ***Transfer of Land Act 1893*** provides for the creation, registration and amendment of land titles following the Crown land and amalgamation processes. Once Crown actions are complete, title changes and registration of the resulting lot occur under this framework.
- ***Planning and Development Act 2005*** applies to the associated subdivision approval processes administered by the Western Australian Planning Commission (WAPC).

Local Framework

- **Shire of Harvey Council Plan 2025-2035**, particularly:

    Place

    - *Providing and maintaining fit-for-purpose community infrastructure.*
    - *Ensuring land and community assets are planned and managed effectively.*
    - *Supporting accessible community facilities and places.*
    - *Facilitating orderly development and land use outcomes.*

Strategic Alignment

The project supports overarching objectives for effective Crown land administration and orderly development, while advancing the Shire of Harvey's strategic goals for community infrastructure, asset management, governance and sustainable land use planning.

Stakeholder Engagement and Consultation

Key Stakeholders

Internal

- Shire of Harvey Councillors
- Chief Executive Officer
- Special Projects Team
- Harvey Library Management

External

- Department of Planning, Lands and Heritage
- Licensed Surveyor
- Western Power

Communications Plan

Objectives

- Keep stakeholders informed of project progress and key milestones.
- Ensure relevant agencies are engaged throughout the approval and implementation process.
- Provide timely updates regarding project risks, delays and decisions.
- Maintain confidence in the Shire's management of the project.
- Provide updates to community groups in understanding the impacts on using the facilities.

Communications Milestones Table

Milestone	Key Message
Council Endorsement	Council supports the preferred land tenure and subdivision pathway.
Lease Surrender Approved	Existing tenure constraints have been removed.
Section 87 Transfer Approved	Land required for the library lot has been transferred and amalgamated.
WAPC Approval Issued	Freehold subdivision can proceed.
New Titles Issued	Three independent lots have been created/ amended.
Project Completion	Land tenure arrangements are completed and support lawful occupation and long-

	term management of the library facility, Town Hall and Administration building.

Project Deliverables

Desired Outcomes

- Establish a land tenure arrangement that supports the lawful occupation and operation of the new library.
- Remove existing tenure constraints affecting the site.
- Achieve an orderly and logical land configuration that reflects the use of the land.
- Ensure essential services are appropriately allocated to each lot.
- Improve long-term management of community assets within the civic precinct.

Critical Assumptions

The successful delivery of this project is dependent on the following critical assumptions:

- The Minister for Lands and DPLH support the proposed tenure pathway.
- The excised portion of Reserve 6108 is considered suitable for disposal and amalgamation with proposed lot under Section 87 of the LAA.
- There are no significant legal, heritage, native title, environmental or tenure constraints identified during the Crown land approval process that would prevent the proposed land transfer.
- The proposed lot configuration is capable of being surveyed and registered in accordance with Landgate requirements.
- The Western Australian Planning Commission will support the subsequent freehold subdivision and the proposed lot arrangement.
- Existing and future essential services have sufficient capacity to service the proposed lots without major infrastructure upgrades.
- Project funding is available within existing/ future budgets to undertake surveying, statutory approvals, title creation and associated land administration activities.
- No requirement arises for the Shire to acquire the excised land at market value, beyond any agreed administrative or processing costs.

Barriers to delivering the project

- Delays in obtaining approvals from DPLH, the Minister for Lands, Landgate and the WAPC.
- Complexity of Crown land administration processes.
- Dependence on Ministerial approvals that are outside the direct control of the Shire.
- WAPC subdivision approval conditions that could increase project costs, scope or delivery timeframes.
- Availability of project funding to cover surveying, statutory approvals, title creation and associated land administration costs.

Financial Strategy

The proposed approach:

- Minimises the financial impact on the Shire by avoiding market acquisition costs.
- Retains a valuable community asset for public benefit.
- the Shire seeks State Government support for transferring the land at nil consideration. Updated valuation of land still pending with DPLH valuer.

The original Landgate valuation received in 2022 included the following valuation scenarios:

Scenario 1 – Unimproved market value for the whole of Lot 3060 on DP222562 and assuming a heritage encumbrance for the war memorial library site (total land area: 1,657m^2):

- $120,000 exclusive of GST.
- Valuation amount includes the 'Harvey War Memorial Library & District Honour Rolls' heritage site (P1182).

Scenario 2 – Unimproved market value for a portion of Lot 3060 on DP222562 and assuming no encumbrance (land area: 1,354m^2):

- $108,000 exclusive of GST.

In October 2024, the Shire received an updated valuation for Lot 3060 at $182,000 based on the unencumbered status of the site (confirmation received of no heritage memorial on the Title).

As of September 2026, Landgate will be providing an updated Current Unimproved Market Value (CUMV) based on the area of excision only.

Assessment of Options

The Shire is exploring a range of options to achieve the required outcome for the project, which is three land parcels, including one new library lot formed from a combination of existing freehold land (Lots 5 & 6) and a portion excised from Reserve 6108 (Lot 3060), refer to **Attachment 1**.

The following key elements need to occur:

- "New library lot" within the blue boundary.
- Excise portion of Lot 3060 for creation of new library lot.
- Excise portion of Lot 19 for new library lot.
- Create new lot extent includes new library building and works associated with revised library parking with Lots 5 & 6.

The preferred tenure pathway creates a dedicated library lot that:

- contains the library building entirely within one title,
- contains associated car parking and access infrastructure,
- allows independent servicing of the library site,

- maintains a separate reserve for the Harvey Town Hall for its ongoing public purpose.

Assessment of Tenure Options

Option	Ability to Create Dedicated Library Lot	Ability to Retain Separate Reserve	Supports Independent Servicing	Supports Asset Management	Overall Suitability
1. Lease Surrender + Reserve Excision + s.87 Amalgamation	High	High	High	High	Preferred
2. Amend Reserve Only	Low	High	Medium	Low	Moderate
3. New Crown Lease	Low	High	Medium	Low	Low

Strategic Rationale for the Preferred Option 1

The preferred option, involving lease surrender, reserve excision and Section 87 amalgamation, is the only option that simultaneously:

- Creates a dedicated library title containing the library building, parking and associated infrastructure.
- Supports independent servicing arrangements for power, water, sewer, telecommunications and drainage.
- Clarifies ownership, management and maintenance responsibilities for the library asset.
- Preserves the balance of Reserve 6108 for the ongoing operation of the Harvey Town Hall and associated public purposes.
- Provides the most sustainable long-term land tenure outcome for management of the Harvey Community Precinct.

Option 2 (Not recommended)

While amending the boundaries and purpose of Reserve 6108 may assist in aligning the reserve with the future use of the precinct, this option does not provide a dedicated freehold title for the library and therefore does not fully resolve the underlying tenure constraints. The library would continue to rely on Crown land administration arrangements and would remain associated with other civic assets within the reserve. This limits the ability to independently service, manage, value and administer the library facility and may create ongoing complexities for future redevelopment, leasing, asset management and infrastructure upgrades. The option addresses reserve administration issues but does not achieve the strategic objective of establishing a standalone library landholding.

Option 3 (Not recommended)

Issuing a new Crown lease would provide continued occupation rights for the library but would perpetuate many of the existing tenure limitations. The library would remain on Crown land and continue to be subject to lease conditions, Ministerial oversight and future lease management requirements. A lease arrangement does not provide the same level of certainty, autonomy or asset control as freehold ownership and may complicate future investment in the facility. The option also fails to create a separate lot capable of independent servicing and does not achieve the long-term land tenure outcomes sought for the precinct. While administratively simpler in the short term, it provides limited strategic benefit and does not adequately support the significant public investment already made in the new library infrastructure.

Implementation Strategy

The preferred pathway is to surrender the existing 999-year lease, excise the portion of Reserve 6108 required for the library site, amend the balance reserve and issue a new Management Order, then subsequently undertake a freehold subdivision to create separate lots for the library, Administration Building, and remaining Crown reserve for Harvey Town Hall.

Project Key Milestones

The below are Key Milestones to achieving the Desired Outcomes.

Table - Key Project Milestones

Milestone	Description	Responsibility
Project Initiation	Approved project scope, Council Resolution to proceed	SoH
Crown Subdivision Completed	Crown subdivision approved to excise the required portion of Reserve 6108.	DPLH, Licensed Surveyor, Landgate
Reserve Amendment Approved	Boundaries and purpose of Reserve 6108 amended as required.	DPLH, Minister for Lands
New Management Order Issued	New Management Order granted over the amended reserve.	DPLH, Minister for Lands
Section 87 Amalgamation Approved	Excised Crown land transferred and amalgamated into Lot 19.	DPLH, Minister for Lands, Landgate
Freehold Subdivision Application Lodged	Application submitted to the WAPC for creation of the final lots.	SoH, Licensed Surveyor

New Titles Issued	Creation of the final Library Lot, Civic Lot and Reserve Lot.	Landgate

Risk Management

This Corporate risk analysis has been completed to ensure that levels of risk and uncertainty are adequately managed for the Harvey Multi-Use Learning and Community Hub project. The Project Manager and the Project Control Group (PCG) will monitor and manage these risks in a structured way to mitigate potential threats to the delivery of outputs and optimise the realisation of outcomes/benefits to ensure the project is completed successfully.

This Risk Analysis has been completed in accordance with the Shire of Harvey Risk Management Framework to assess the risks associated with this project and the ongoing use of the new facility.

Risk Analysis Table

Risk Description	Likelihoood	Consequence	Initial Risk Rating	Mitigation / Controls	Residual Risk
Strategic Risks					
Changes to legislative requirements alter the approval pathway.	Unlikely	Major	Medium	Maintain ongoing communication with DPLH and monitor legislative changes.	Medium
Compliance					
Section 87 amalgamation is not supported or requires an alternative approach.	Unlikely	Major	Medium	Obtain preliminary confirmation from DPLH and Landgate before commencing formal processes.	Low
Failure to complete tenure changes prior to building occupation creates compliance issues.	Possible	Major	High	Prioritise land tenure actions and align project timeline with building occupation requirements.	Medium
Delays in responses from external stakeholders and	Possible	Moderate	Medium	Define communication protocols and	Medium

service authorities.				regular project meetings.	
WAPC subdivision conditions result in additional works, delays or costs.	Possible	Moderate	Medium	Pre-lodgement consultation with WAPC and referral agencies.	Medium
Financial Impact					
Project costs exceed budget due to survey, legal, servicing or title creation requirements.	Possible	Moderate	Medium	Undertake cost estimates early and maintain project contingency.	Low
Additional infrastructure upgrades are required to facilitate independent servicing of the lots.	Possible	Major	High	Early servicing investigations with utility providers.	Medium
Project Time					
Crown land processes take longer than anticipated, affecting occupation of the library.	Likely	Major	High	Establish critical path milestones; monitor progress monthly; escalate approval delays early. Devise conditional occupation conditions.	Medium
Reputation					
Community concern regarding changes to land tenure preventing public access to buildings.	Possible	Moderate	Medium	Clear communication explaining community benefits and retention of the existing uses of the buildings.	Low

Key Project Risks

The most significant risks to the project are:

- Delays in Crown Land Approvals
- Inability to Complete Land tenure processes prior to Occupation of the building
- Unexpected servicing costs.

Risk Mitigation Strategies

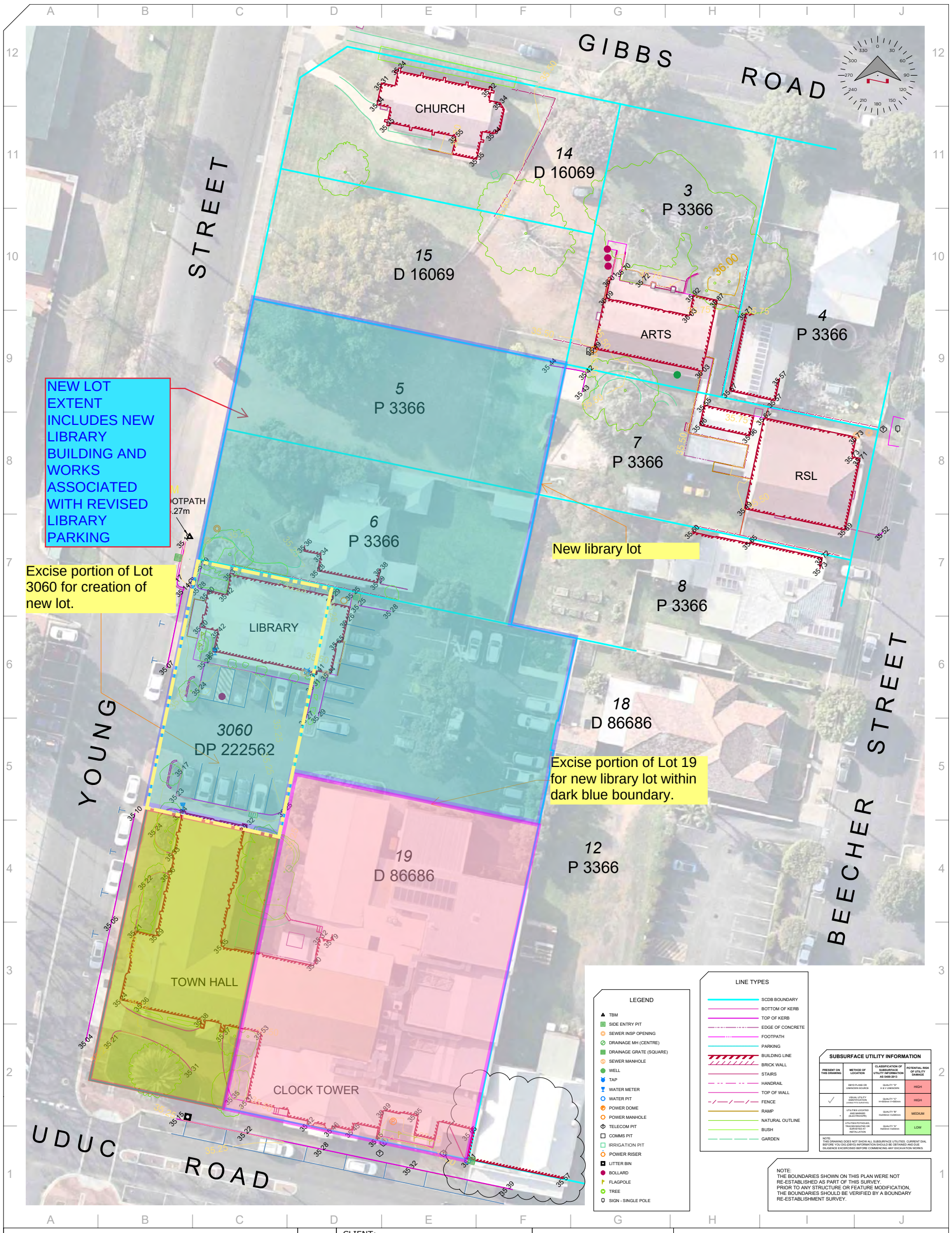
- Establish a formal project control group with monthly reporting.
- Engage DPLH at project commencement and seek written confirmation of the preferred pathway.
- Complete survey, servicing and title investigations as early as possible.
- Maintain a project contingency for statutory, survey and servicing costs.
- Develop a stakeholder engagement plan for DPLH, Landgate, WAPC and utility providers.
- Undertake regular risk reviews at each project milestone.

Overall Risk Acceptance

Medium to High. The primary risks are associated with external approvals, statutory timeframes and the sequencing of Crown land administration actions. These risks can be effectively managed through early agency engagement, detailed planning and active project governance.

Attachments

Attachment 1: Plan of Subdivision



RM SURVEYS LICENSED SURVEYORS

PHONE: 08 9457 7900 EMAIL: INFO@RMSURVEYS.COM.AU WEBSITE: RMSURVEYS.COM.AU

0 10 20 30 40

SCALE 1:500
ALL DISTANCES IN METRES

PAPER SIZE A3

CLIENT: CHRISTOU DESIGN GROUP

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REV	DESCRIPTION	DRWN	CHKD	APPVD	DATE
1	ADJACENT BUILDING ADDED	AC	MD	MD	24/02/2023
0	INITIAL ISSUE	AF	MD	MD	9/12/2022

SURVEYOR	AF
SURVEY DATE	08/11/22
VERTICAL DATUM	AHD
HORIZONTAL DATUM	PCG94

FEATURE SURVEY

HARVEY PRECINCT, CORNER YOUNG STREET
UDUC ROAD & GIBBS STREET
SHIRE OF HARVEY

JOB No.	DRAWING No.	REV
CHRIS-HARV	CHRIS-HARV-02	1

Shire of Harvey Strategic Advocacy Priorities

This table sets out the Shire's advocacy priorities and intended outcomes, alongside their alignment with the Council Plan 2025–2035 and State, regional and Federal priorities. Note these are not in order of priority.

Strategic advocacy priority	Outcome / objective sought	Shire of Harvey Council Plan 2025–2035	WA Government Priorities 2025–2029	South West Futures Regional Development Australia South West	Federal Government
Advocate for investment in infrastructure and land activation to increase housing supply and choice.	Infrastructure constraints are addressed and land is brought forward for development, increasing the supply and diversity of housing.	People	Housing; Infrastructure and Services	Land activation; housing affordability and choice; workforce attraction	National Housing Accord; regional investment in people and places
Advocate for the reform of charitable rates exemptions to address their impact on local government revenue.	State policy settings address the financial impact of charitable rates exemptions and distribute the cost of local services more fairly.	Performance	Sustainable funding of local services; policy reform requiring a specific case	Indirect link to local service capacity and regional collaboration	Indirect link to sustainable regional services; primarily a State policy matter
Advocate for land activation and investment in seniors housing and aged care services that support ageing in place.	More suitable seniors housing and aged care options allow residents to remain close to their communities and support networks.	People	Housing; Health; Community	Ageing in place; supported accommodation; access to care	Regional investment in people and services; housing and care access
Advocate for a review and investment in strategic transport connectivity and road safety.	Safer intersections and better transport connections improve access between communities, support freight efficiency and accommodate growth.	Place	Infrastructure and Services; Jobs; Community	Transport connections; efficient regional networks; service access	Regional investment in services and local economies; connectivity and accessibility
Advocate for increased Harbour Sub Station capacity to support reliable electricity supply and growth.	Sufficient electricity network capacity removes constraints on housing and business development and supports reliable supply.	Prosperity	Infrastructure and Services; Jobs; Housing	Reliable energy supply; infrastructure enabling housing and industry	Regional investment in services and local economies; infrastructure enabling growth

Strategic advocacy priority	Outcome / objective sought	Shire of Harvey Council Plan 2025–2035	WA Government Priorities 2025–2029	South West Futures Regional Development Australia South West	Federal Government
Advocate for a State-led review of public transport across the Shire and its regional connections.	A State-led review identifies service gaps and priorities for a more connected and accessible public transport network.	Place	Infrastructure and Services; Community	Public transport access; community connectivity	Regional investment in services; equitable access to jobs and essential services
Advocate for the establishment of a Harvey Region Growth Infrastructure Fund.	A dedicated funding mechanism supports coordinated delivery of infrastructure needed for housing development and regional growth.	Prosperity	Infrastructure and Services; Jobs; Housing	Coordinated infrastructure investment; housing and economic growth	Regional investment in places, services and local economies
Advocate for funding to renew aquatic facilities in Harvey and Leschenault to meet community needs.	Renewed aquatic facilities provide sufficient capacity for swimming lessons, recreation and community health needs.	People	Community; Infrastructure and Services; health and wellbeing outcomes	Sport and recreation; active ageing; regional liveability	Regional investment in people, places and services
Advocate for investment in increased oval capacity and drainage improvements at sporting fields across the Shire.	Improved oval capacity and drainage provide more reliable access to playing surfaces for local sport and growing participation.	People	Community; Infrastructure and Services	Recreation capacity; facilities that meet population growth	Regional investment in places; accessible community facilities
Advocate for funding to deliver the Australind Community Library and Cultural Precinct.	A library and cultural precinct provides the space and services needed by Australind's growing community.	Place	Community; Infrastructure and Services	Cultural participation; community wellbeing; liveability	Regional investment in people, places and services

Strategic advocacy priority	Outcome / objective sought	Shire of Harvey Council Plan 2025–2035	WA Government Priorities 2025–2029	South West Futures Regional Development Australia South West	Federal Government
Advocate for funding to deliver the Shire's Play Space Renewal Program.	Play spaces are renewed through a planned program that improves safety, accessibility and opportunities for inclusive play.	People	Community; Infrastructure and Services	Liveability; recreation access for different ages and abilities	Regional investment in people and places; community participation
Advocate for the agreements and investment needed to activate Ridley Place Foreshore.	Agreed land tenure and delivery arrangements enable foreshore improvements that support public enjoyment, recreation and visitation.	Place	Community; Infrastructure and Services; Jobs	Public amenity; recreation; tourism and regional liveability	Regional investment in places and local economies
Advocate for State Government approval of the Shire's application for city status.	The State Government approves reclassification to city status, recognising the Shire's growth and supporting its regional representation.	Performance	Recognition of growth; regional planning and representation	Indirect link to regional leadership and coordinated growth planning	Indirect link to local voices and cooperation across governments; a State decision
Advocate for investment in the Brunswick Recreation and Youth Precinct.	A recreation and youth precinct provides improved facilities and opportunities for young people and the wider Brunswick community.	People	Community; Infrastructure and Services	Recreation access; community wellbeing; youth participation	Regional investment in people and places; access to community services
Advocate for investment in a coordinated South West regional waste solution.	A coordinated regional approach provides sustainable waste processing capacity, increases resource recovery and reduces reliance on landfill.	Planet	Environment; Infrastructure and Services	Regional waste collaboration; circular economy; resource recovery	National Waste Policy Action Plan; Australia's Circular Economy Framework

Sources: WA Government Priorities 2025–2029; RDA South West, South West Regional Futures; Australian Government Regional Investment Framework; National Housing Accord; National Waste Policy Action Plan; Australia's Circular Economy Framework.

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Enquiries: Steve Fernandez 93234517
Our Ref: 21/6382

19/8/2026

Ms Annie Riordan
Chief Executive Officer
Shire of Harvey
102 Uduc Road
Harvey, WA 6220
Sent via email shire@harvey.wa.gov.au

Dear Annie

PROPOSED ROAD DEDICATIONS OF FREEHOLD AND CROWN LAND – MARRIOTT ROAD RESERVE – SHIRE OF HARVEY

Main Roads is arranging approvals to facilitate road dedication and complete the dedication of Marriott Road between Forrest Highway and South Western Highway in the suburbs of Wellesley and Brunswick. The proposed road dedication covers several freehold and crown lots.

The Intention of this proposal is to complete the dedication for Marriott Road reserve as part of the Main Roads state road proclamation process. The dedication of the subject sites prior to proclamation will ensure that the tenure of land within the road reserve matched the land usage.

To facilitate the road dedication, Main Roads requests Shire's approval and consent in relation to the following lots:

Number	Lot Number	Ownership/ Management Order Details	Certificate of Title / Reserve Details	Deposited Plan
1	Lot 34	Executive Director of the Department ff Conservation & Land Management	2507/302	DP27119
2	Lot 1	Department Of Planning, Lands and Heritage	LR3088/48 Reserve 10839	DP233023
3	Lot 41	Water Corporation	LR3037/108 Reserve 10837	DP218035
4	Lot 43	State of Western Australia - Freehold	1866/669	DP17395
5	Lot 45	State of Western Australia – Unallocated Crown Land	LR3009/929	DP233023
6	Lot 44	State of Western Australia - Freehold	1866/674	DP17398
7	N/A	Closed Road – No Lot number	Land ID Number 3126561	N/A
8	Lot 45	State of Western Australia – Unallocated Crown Land	LR3009/922	DP202194

Main Roads Western Australia
Don Aitken Centre, Waterloo Crescent, East Perth WA 6004
PO Box 6202, East Perth WA 6892

mainroads.wa.gov.au
enquiries@mainroads.wa.gov.au
138 138

9	Lot 45	State of Western Australia - Freehold	1866/648	DP17397
10	Lot 46	State of Western Australia - Freehold	1872/376	DP17396
11	Lot 47	State of Western Australia - Freehold	1876/697	DP17394

Following are the details relating to how each of the lots is to be treated in respect to road dedication:

1. Part of Lot 34 held in C/T 2507/302, is set aside as a lot to become dedicated road. See attached draft Deposited Plan 432595

2. Part of Lot 1 held in C/T LR3088/48 Reserve 10839, set aside as dedicated road. See Land Dealings Plan 2660-125.

3. Part of Lot 41 held in C/T LR3037/108 Reserve 10837, set aside as dedicated road. See Land Dealings Plan 2660-126.

4. Lot 43 on C/T 1866/669 currently owned by State of Western Australia in freehold, to become dedicated road.

5. Lot 45 on C/T LR3009/929 Unallocated Crown Land, to become dedicated road.

6. Lot 44 on C/T 1866/674 currently owned by State of Western Australia in freehold, to become dedicated road.

7. Closed Road, Land ID Number 3126561, (no lot number) set aside as dedicated road. See attached draft Deposited Plan 432596.

8. Part of Lot 45 on C/T LR3009/922 Unallocated Crown Land, to become dedicated road. See attached draft Deposited Plan 432597.

9. Lot 45 on C/T 1866/648 currently owned by State of Western Australia in freehold, to become dedicated road.

10. Lot 46 on C/T 1872/376 currently owned by State of Western Australia in freehold, to become dedicated road

11. Lot 47 on C/T 1876/697 currently owned by State of Western Australia in freehold, to become dedicated road.

The land requirements for this project are shown on attached plans along with the associated supporting documentation.

It is requested that Council provide the following statement in a letter to MRWA to satisfy the requirements of the Department of Planning, Lands and Heritage (DPLH), who will manage the road dedication process:

"*Council at its ordinary meeting held on (Day Month Year) passed a resolution for the dedication of the land the subject of the following Main Roads plans and certificate of tiles as road pursuant to Section 56 of the Land Administration Act 1997*."

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Main Roads will fund, design, and manage delivery of all survey and dedication documentation and indemnifies the Shire of Harvey and Minister for Lands against any claims that may arise as a result of the road dedication, in accordance with Section 56(4) of the *Land Administration Act 1997*.

It is possible that the reserve for road purposes will not be finalised prior to the commencement of survey works. Should that be the case, consent from the Shire will be required for early entry onto the various lots and reserves to carry out the works.

If you require any further information please contact me on telephone 08 9323 4517 or email: steve.fernandez@mainroads.a.gov.au .

Yours sincerely

Steve Fernandez
A/Land Administration Manager

Page 3

Marriott Road Road Dedication

Location and parcel maps

These maps show where each parcel in Main Roads Western Australia's request for Council's support sits along Marriott Road, between Forrest Highway and South Western Highway. Row numbers match the request and the officer's report.

No.	Land	Registered proprietor or manager	Title area	Whole or part	Proposed by Main Roads	Where it is on the ground	Figure
1	Lot 34 on DP 27119 CT 2507/302	Executive Director of the Department of Conservation and Land Management	24.96 ha	Part	Part of the lot set aside as a new lot to become dedicated road (draft DP 432595).	Bushland lot at the south-east corner of the Forrest Highway intersection. The road portion runs along its northern boundary.	2, 3
2	Lot 1 on DP 233023 CT LR3088/48, Reserve 10839	Department of Planning, Lands and Heritage (waterway reserve)	3.04 ha	Part	Part of the reserve set aside as dedicated road (Land Dealings Plan 2660-125).	Winding watercourse reserve where the road crosses it at the western end of the farmland section.	2, 4
3	Lot 41 on DP 218035 CT LR3037/108, Reserve 10837	Water Corporation (drainage reserve)	11.21 ha	Part	Part of the reserve set aside as dedicated road (Land Dealings Plan 2660-126).	Drain reserve that meets the road beside row 2 and runs south-east away from it.	2, 4, 5
4	Lot 43 on P 17395 CT 1866/669	State of Western Australia (freehold)	5.69 ha	Whole	Whole lot to become dedicated road.	Strip on the north side of the road for about 1.7 km east of the watercourse, including the curved spur to the north.	2, 4, 5
5	Lot 45 on DP 233023 CT LR3009/929	State of Western Australia (unallocated Crown land)	1.07 ha	Whole	Whole lot to become dedicated road.	Very narrow strip (about 4 m) between rows 4 and 6.	2, 4, 5
6	Lot 44 on P 17398 CT 1866/674	State of Western Australia (freehold)	5.61 ha	Whole	Whole lot to become dedicated road.	Strip on the south side of row 5, running east to the junction where row 9 starts.	2, 4, 5
7	Closed road, no lot number Land ID 3126561	Crown land (closed road)	Not known	Whole	Closed road set aside as dedicated road (draft DP 432596).	Not shown. Not yet in the Landgate cadastre; see draft DP 432596 in the Main Roads request.	None
8	Lot 45 on DP 202194 CT LR3009/922	State of Western Australia (unallocated Crown land)	1.48 ha	Part	Part of the lot to become dedicated road (draft DP 432597).	Narrow strip along the north edge of rows 9 and 10. The rest of the lot runs south along the eastern boundary of row 10.	2, 4, 6
9	Lot 45 on P 17397 CT 1866/648	State of Western Australia (freehold)	6.35 ha	Whole	Whole lot to become dedicated road.	Strip about 50 m wide that carries the existing road east of the junction.	2, 4, 6
10	Lot 46 on P 17396 CT 1872/376	State of Western Australia (freehold)	2.19 ha	Whole	Whole lot to become dedicated road.	Continues row 9 eastwards.	2, 4, 6
11	Lot 47 on P 17394 CT 1876/697	State of Western Australia (freehold)	3.37 ha	Whole	Whole lot to become dedicated road.	Curved strip carrying the road on its realigned route into South Western Highway.	2, 7

- Each row has its own colour. The same colour and number mark that parcel on every map. Solid fill means the whole lot is to be dedicated; hatching means only part of it is.
- For the part lots (rows 1, 2, 3 and 8) the maps show the whole title. The exact portion is defined on the draft Deposited Plans and Land Dealings Plans listed above, which are in the Main Roads request.
- Title areas are for the whole lot or reserve, not the portion to be dedicated.

Figure 1 – Locality: Marriott Road, Shire of Harvey



Boundaries: Landgate. Highways and road alignment: Main Roads Western Australia.

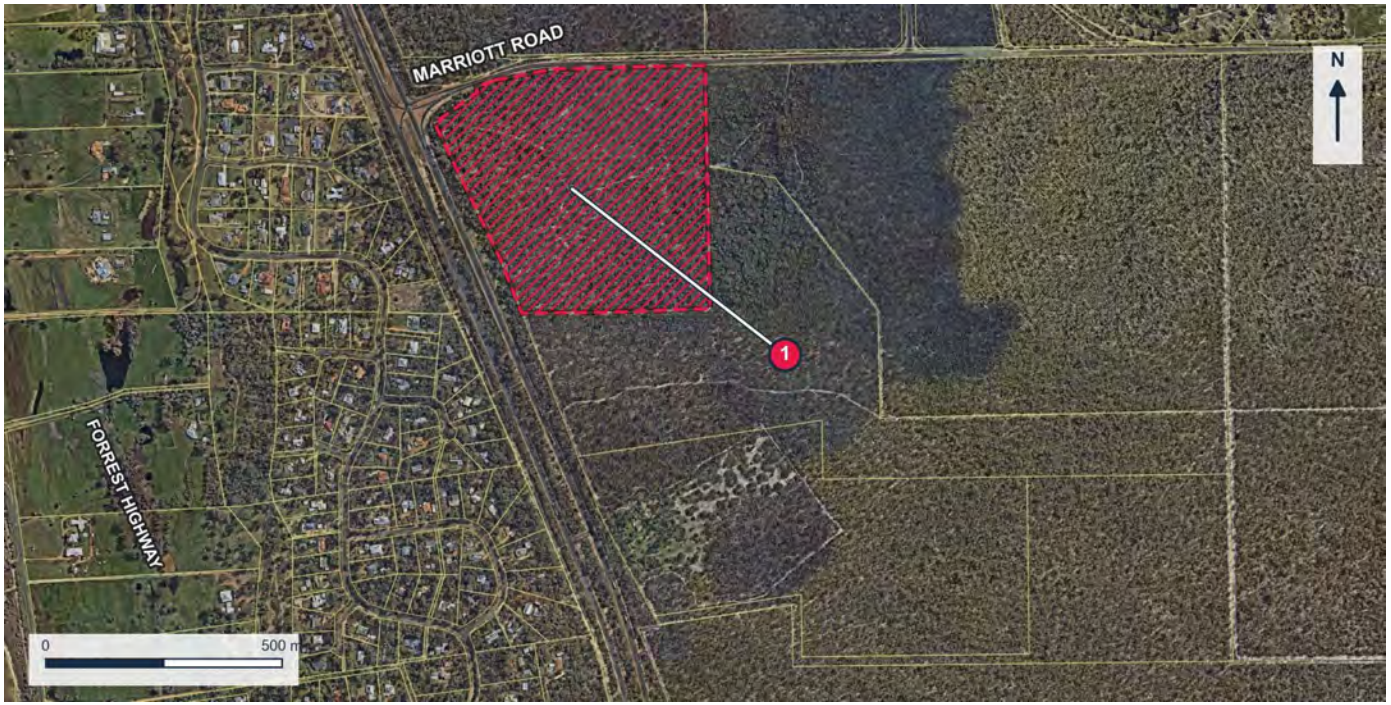
Figure 2 – Full alignment, Forrest Highway to South Western Highway (rows 1–11)



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

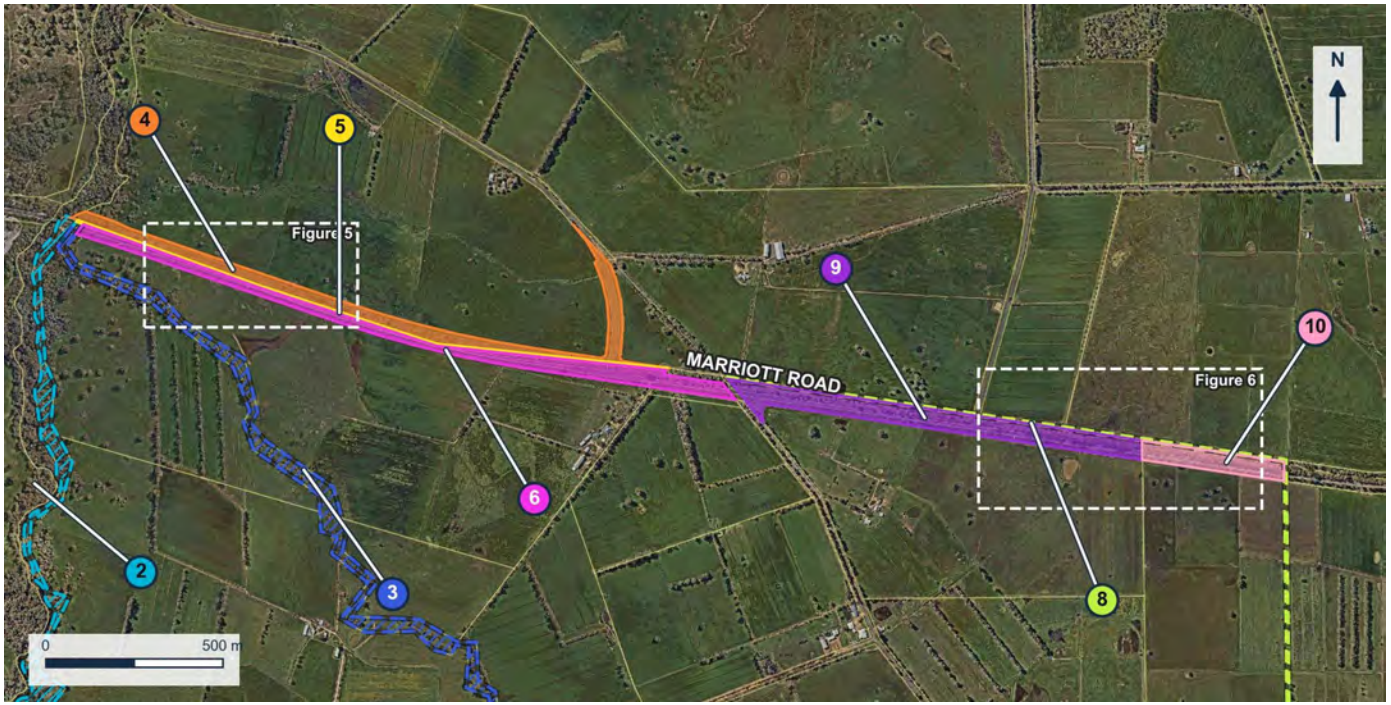
Figure 3 – Western end at Forrest Highway (row 1)



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

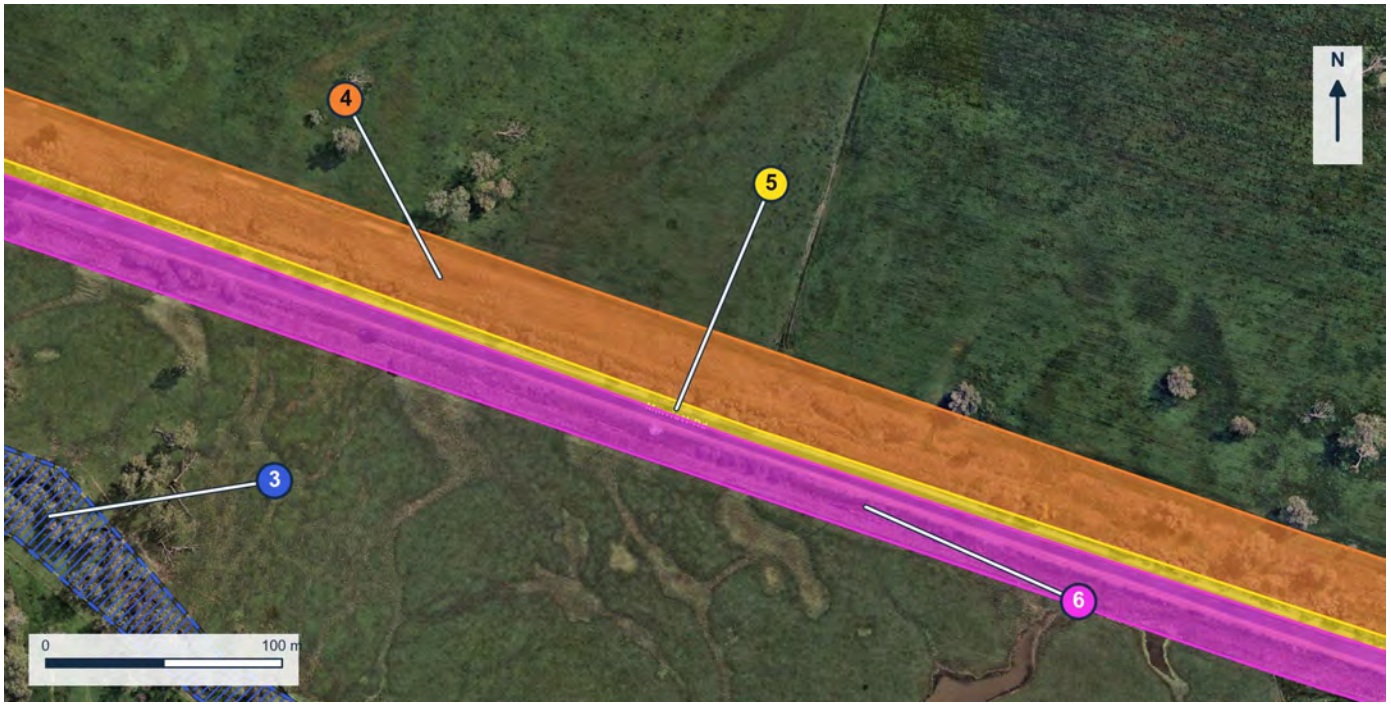
Figure 4 – Central section (rows 2–6 and 8–10)



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

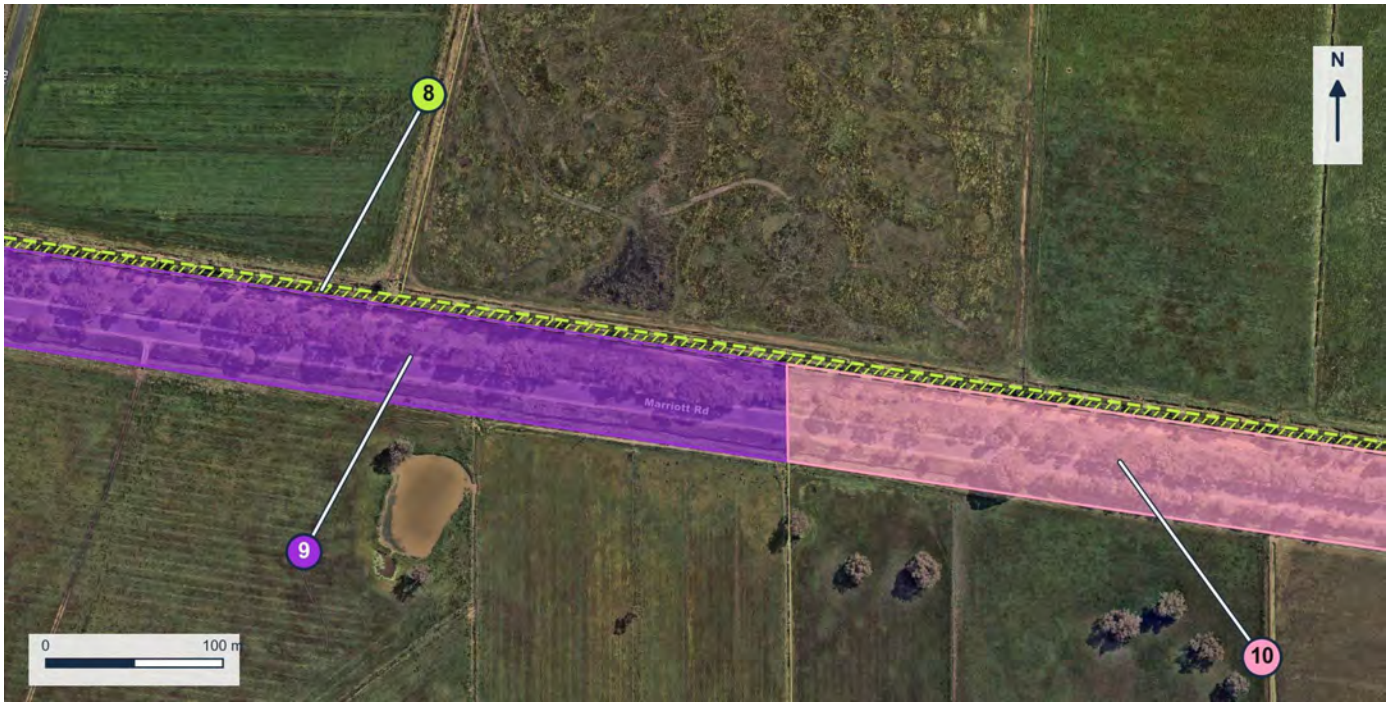
Figure 5 – Detail of rows 4, 5 and 6 (three parallel strips)



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

Figure 6 – Detail of rows 8, 9 and 10



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

Figure 7 – Eastern end at South Western Highway (row 11)



Solid: whole lot Hatched: part of lot (whole title shown)

Aerial photography: Shire of Harvey IntraMaps, November 2024. Parcel boundaries: Landgate.

Alcoa Harvey Sustainability Fund (AHSF) Advisory Committee
Minutes

Harvey Council Chamber
Tuesday, 15 April 2025
11:30am

1. Official Opening

The AHSF meeting opened at 11.33am by the Chairperson.

Acknowledgement of Country

The Shire of Harvey acknowledges the traditional custodians of the land and their continuing connection to the land, waters, and community. We pay our respects to all members of the Aboriginal communities and their cultures, and to Elders both past and present.

2. Attendance

Chairperson	Cr.	Michelle	Campbell
Chief Executive Officer (Acting)	Mrs.	Suzie	Haslehurst
Community Representative	Mrs.	Susan	Marshall
Community Representative	Ms.	Sonia	Bennett
Alcoa	Mr.	Tom	Busher
Alcoa	Mr.	Scott	Hansen
Director Community and Lifestyle (Acting)	Ms.	Laine	Brown
Manager Community and Lifestyle	Mr.	Ben	Rose
Grants Officer (Minutes)	Mrs.	Amani	Harvey

3. Apologies

NIL

4. Declarations of Members' and Officer's Personal Interest

5. Agenda Items

5.1 2024/25 Financials

Current financial status of the Alcoa Harvey Sustainability Fund (AHSF) is as follows:

Balance of funds in the AHSF Account	$2,298,874
Interest Earned	$68,966
Grant funds still held in the account that are already committed to projects	$302,250
Remaining funds available for potential allocation	**$2,065,590**

Maximum allocation of funds available as at 15 April 2025 is $108,310, as per section 4.6(a)(ii) of the Alcoa Harvey Sustainability Fund Deed of Agreement.

5.2 Evaluation of Alcoa Harvey Sustainability Fund (AHSF) Grant Applications

Eight applications in total have been received with a subscription total of $269,169.

Grant Category	Grant Pool Available $	Subscribed $
Alcoa	$ 100,000	$ 269,169
TOTAL	$ 100,000	$ 269,169

The Grant Application Guidelines advise that the submissions will be assessed against the following criteria:

- Evidence of a demonstrated need for the project.
- The extent to which the project will provide a long-term benefit to the community.
- The number of groups and individuals who will directly benefit from the project.
- The level of financial and / or in-kind contribution from the applicant and / or other funding bodies e.g. other grants, donations or sponsorships.
- The long-term sustainability of the project e.g. the capacity of the organisation to maintain the project in the long term and meet all ongoing costs.
- The extent to which the project facilitates partnerships with other community groups or organisations.
- Whether the project provides an environmental and / or energy saving benefit.

The role of the committee is to evaluate the grant applications against the funding criteria and make a recommendation to Council regarding the allocation of funds for individual projects.

Submissions:

Organisation	Description	Request	Recommendation
Brunswick Districts Bowling Club Inc. **(CD00104)**	Installing new fence and side gate on the west side of our synthetic bowling green. This fence is to help stop vandalism and stop young children from wandering onto Southwest Highway when a social function is held at the club.	**$8,745**	**Susan M:** Applicant has no contribution to this project. **Ben R:** Governance have authorised for this works to take place. **Outcome:** The Committee is supportive of 50% of this grant application for the amount of $4,380, and on the condition there is a partial contribution of 50% made by the applicant.
Binningup Community Garden **(CD00114)**	Binningup community has a vision to have a Skate Park Hub where families can come and enjoy the wonderful facilities. It has been designed in consultation with the Binningup Community. It will be built on the Binningup oval in the same location as the old skate park. Its not just a skate Park for the youth. It will be a new "Hub" of activities it will have seating, shade, water fountains, BBQ, paths an upgrade to the existing playground, basketball court, cricket pitch also incorporating a bird watering device. This will be a place where the whole family can come and enjoy, regardless of the ages there will be activity for all to enjoy. This will enable younger children to play at the playground, ride the paths	**$100,000**	**Suzie H:** $350K from Coastal Communities Fund allocated for this project by Shire. This has been endorsed by Council. This will be a Shire run project. **Ben R:** Additional funding to be secured from other funding sources eg Lotterywest. **Outcome:** The Committee is supportive of this grant application for $100,000. $50K is to be awarded this financial year 2025/2026, and $50K to be

	and older youth at the skate park. There will be shade and seating for the older generation to sit and observe, we have toilet facilities adjacent. We will also incorporate a Crockitough, which is to provide a simple, practical, low maintenance and safe solution to supply regular fresh water for native birdlife within Binningup. This will be situated on the Binningup Oval.		awarded in the 2026/2027 financial year. This will allow other projects submitted for funding in the 2025/2026 round to be considered. Allocating the full grant pool funding of $100K to this project would result in none of the other projects submitted in this round being able to be considered.
Harvey Community Resource Centre Inc. **(CD00116)**	The Staying in Place program was piloted in Pingelly in 2022 and has been successfully rolled out in over 40 rural and regional communities. The program connects local workers with older residents to provide at-home care. It aims to make aged care more affordable and educates residents about funding opportunities. The place-based approach strengthens the local economy and workforce. Harvey CRC has partnered with Mable, an employment platform that sources local, independent support workers who can be flexible with their services, a feature that is currently lacking in many providers. This approach also enhances the well-being of seniors, enabling them to age well, stay connected to their community, friends and family and receive the	**$20,425**	**Michelle C:** This is commercial venture which Harvey CRC are taking on with Mable. Does this project align with the AHSF? There is a need for this however this application could be viewed as a commercial venture. **Susan M:** View this as seed funding to get the project up and running. Very supportive of this project as beneficial to the local community. **Sonia B:** Supportive of this project as it provides a service that frees up pressure on hospitals and nursing homes.

	necessary help and support in their own homes. This approach greatly improves the lives of individuals. It means that seniors can continue to contribute to their communities, retain their dignity, and maintain relationships that are the foundation of positive mental health. The program will alleviate pressure on the Harvey Hospital, which currently houses many seniors waiting to transition to aged care homes. We aim to implement this program via stages. We seek support for funding for Stage 3 of the program, which involves employing a coordinator.		**Suzie H:** This provides a tailored and personalised service with the opportunity for dignity of choice. CRC's do not receive the same level of Federal funding as they previously did. **Outcome:** The Committee is supportive of this grant application for $20,425.
Brunswick Agricultural Society **(CD00121)**	The Brunswick Ag Society is seeking funding to install two accessible ablution facilities to enhance inclusivity and cater to the needs of all visitors, including those with disabilities. The new facilities will be purpose-built, fully compliant accessible restrooms, ensuring a safe, hygienic, and dignified experience for users. This project is essential for accommodating the growing number of community members and event attendees who require accessible amenities. The installation aligns with national accessibility standards and will significantly improve the functionality of the grounds for major events, such as the	**$90,799**	**Suzie:** Concerned with the quantity and amenity this project provides. **Michelle C:** This project is a year too early. There are some concerns with the plumbing which requires to be addressed. **Outcome:** The Committee does not support this grant application for funding. This project for funding has been presented a year too early. The project is in the Shire's Forward Capital Works and there is still work to

	annual Brunswick Show and other community initiatives. The facilities will be strategically located for easy access and designed to withstand high usage while maintaining long-term durability. By providing modern, inclusive facilities, this project will foster a welcoming environment, encourage broader community participation, and support the Shire's aspiration to becoming the most inclusive and accessible community in Western Australia.		be done on this project by the Shire.
Yarloop Equestrian Assoc. **(CD00123)**	Yarloop Equestrian Association (YEA) operates from Stanton Park, Harvey, under a temporary agreement with South West Horse Trials. However, the site lacks storage facilities for our rally equipment. Currently, gear is stored across multiple locations, on trailers at Stanton Park and at members' homes, making access difficult and inefficient. To address this, YEA seeks funding to purchase and customise a 16×6 7ft High Enclosed Trailer for secure, weatherproof storage of essential equipment. This will protect our gear from the elements, prolong its lifespan, and improve accessibility. The trailer will be designed for safe equipment handling, featuring a ramp and a personnel access door for ease of use.	**$15,000**	**Scott H:** Is there an option for YEA to share homes with another club? **Tom B:** The outcome isn't for four facilities when the groups can share. Comes down to the constitution implemented. **Suzie H:** An allocation will be included in the draft 2025-26 Budget for Council's consideration to engage a consultant to undertake a feasibility study for a dedicated equestrian facility within the Shire. **Ben R:** Will they use the trailer once they have a base?

	Having a dedicated, mobile storage solution at Stanton Park will enhance our ability to deliver training opportunities for members and host events that welcome riders from other clubs. It will also support our collaboration with South West Horse Trials, ensuring our shared equipment meets the required standards for competition use. This project is a long-term investment in the sustainability and growth of YEA, enabling us to run high-quality rallies and events while strengthening partnerships within the equestrian community.		**Suzie H:** This is an interim solution. **Scott H:** Why a trailer vs a container? **Suzie H:** May have to do with the lessee which is South West Horse Trials. **Ben R:** will the modifications made to the trailer make it roadworthy? **Suzie H:** This is more about storage. A trailer license is not a large cost, and YEA are putting a co-contribution in of $10K towards the project. **Outcome:** The Committee is supportive of this grant application for $15,000.
Harvey Senior Citizen's Centre Committee **(CD00125)**	Remove the existing carpet to expose the parquetry floor beneath. Sand and seal this and the existing floor with a 3 coat Handley system.	**$12,800**	**Suzie H:** This project has no co-contribution for this project. The Centre is financially capable of doing this project themselves. The Shire and the State Government have recently invested a significant amount of funding to the upgrade of the Centre. **Outcome:** The Committee does not support this

			grant application for funding.
Lot 208 Youth Inc. **(CD00132)**	Youth is a transition between childhood and adulthood, so is their learning. Young people are not fully self-directed; however, they seek to be guided, rather than handheld. They are action-orientated and want to learn through social interactions and situations that reflect the real world, still learning to take responsibility for their own learning and need support in doing so. Growing up in a digital world looks much different in the age of laptops and tablets, smartphones and smartwatches, gaming consoles, VR and an app for every need whether educational or extra-curricular; young people are continuously connected with the digital world. They use technology to connect with others, express themselves, and learn new life skills. E-learning and Social Hub project is designed with a vision to emphasise on engagement strategies – such as application-based, contextualised, real-to-life learning through the digital world. The purpose of the project is to assist the youth in actively participating in their own learning, stay challenged, purpose-driven as well as aware of their own progress and growth. E-learning platforms but not limited to such as Skill finder,	**$17,000**	**Sue M:** Lot 208 are not in a financial position to fund this themselves. **Michelle C:** Lot208 have been successful with the smaller grants eg South 32 **Tom B:** This is more socio economic and Lot208 attracts kids that don't fit into sporting groups etc. **Michelle C:** Looking at increasing their options. **Tom B:** It has been identified Australind has a lot of youth. This is an important project to support. **Outcome:** The Committee is supportive of this grant application for $17,000.

	LinkedIn, Adobe, Cloud access, Future Learn provide youth to be creative, resourceful, competitive. Wide range of learning solutions empower youth to self-advocate and successfully prepare themselves to job-readiness. Lot 208 Youth Inc will have a designated space for the E-learning hub equipped with technology and digital gears for the youth to explore, learn and succeed in their focus areas.		
Harvey Men's Shed Inc. **(CD00138)**	The development of comprehensive concept plans, including a site plan, floor plan, elevations, and 3D visualisations, is a critical step in our project. These detailed plans will serve as the foundation for obtaining accurate cost estimates from builders and contractors, ensuring a well-informed and structured approach to project budgeting and execution.	**$4,400**	**Tom:** This application can be removed as a Smartygants application for $4K is being processed directly through Alcoa. **Outcome:** The Committee does not support this grant application for funding. Applicant receiving grant funding directly from Alcoa.

The Alcoa Harvey Sustainability Fund Advisory Committee recommends that Council:

1. Endorses the following allocation of funds from the Alcoa Harvey Sustainability Fund for projects to be undertaken in 2025-2026 Financial Year:

Organisation	Project	Recommendation
Brunswick Districts Bowling Club Inc. **(CD00104)**	Install New Boundary	**$4,380** **Outcome:** The Committee is supportive of 50% of this grant application for the amount of $4,380, and on the condition there is a partial contribution of 50% made by the applicant.
Binningup Community Garden **(CD00114)**	Binningup Skate Park Hub	**$50,000** **Outcome:** The Committee is supportive of this grant application for $100,000. $50K is to be awarded this financial year 2025/2026, and $50K to be awarded in the 2026/2027 financial year. This will allow other projects submitted for funding in the 2025/2026 round to be considered. Allocating the full grant pool funding of $100K to this project would result in none of the other projects submitted in this round being able to be considered.
Harvey Community Resource Centre Inc. **(CD00116)**	Staying in Place – Stage 3	**$20,425** **Outcome:** The Committee is supportive of this grant application for $20,425.
Yarloop Equestrian Assoc. **(CD00123)**	Purchase of Enclosed, Tandem Equipment Trailer	**$15,000** **Outcome:** The Committee is supportive of this grant application for $15,000.
Lot 208 Youth Inc. **(CD00132)**	E-Learn and Social Hub: Aspire Together	**$17,000**
	TOTAL	**106,805**

A total allocation of $106,805 will be included in the recommendations for the May Ordinary Council Meeting.

2. Advises the successful applicants that funding approvals are subject to the following conditions:

   a) The balance of funding for each project being secured,

   b) Confirmation of final costs for each project; and

   c) Signing of a funding agreement that includes relevant conditions of funding for each project.

6. Other Business/Round Table

7. Closure

The meeting closed at 12.50pm

Shire of Harvey

Financial Report

For the Period Ending 31/10/2026

STATEMENT OF FINANCIAL PERFORMANCE

For the period ending 31 October 2026

	2025 - 26	2026 - 2027	2026 - 2027
	Actual	**Budget**	**Actual YTD**
REVENUE FROM ORDINARY ACTIVITIES			
General Rates	27,866,747	30,073,502	**29,917,709**
Specified area and ex gratia rates	4,965,510	5,131,737	**5,131,737**
Operating grants, subsidies and contributions	7,888,974	1,979,802	**595,830**
Fees and charges	11,350,057	11,802,272	**8,992,185**
Interest earnings	1,666,482	1,521,017	**146,690**
Other revenue	361,475	510,000	**142,427**
Profit on asset disposals	68,321	105,293	**16,109**
	54,167,566	**51,123,623**	**44,942,687**
EXPENSES FROM ORDINARY ACTIVITIES			
Employee costs	22,200,154	25,129,204	**7,901,191**
Materials and contracts	19,431,443	20,856,456	**6,615,503**
Utility charges	1,247,598	1,317,100	**505,130**
Depreciation on non-current assets	15,739,993	15,837,150	**5,243,788**
Interest expenses	238,036	352,288	**117,041**
Insurance expenses	798,658	829,525	**901,447**
Other expenditure	1,280,000	900,000	**443,796**
Loss on asset disposals	114,925	192,553	**29,818**
	61,050,807	**65,414,276**	**21,757,715**
Increase / (Decrease)	**(6,883,241)**	**(14,290,653)**	**23,184,972**
INVESTING ACTIVITIES			
Non-operating grants, subsidies & contributions	4,728,302	22,274,577	**3,180,707**
Payments for property, plant and equipment	(9,476,267)	(33,586,717)	**(2,527,284)**
Payments for construction of infrastructure	(4,005,534)	(10,845,923)	**(949,635)**
Payments for financial assets at amortised cost	(215,000)	(1,200,000)	**(11,146)**
Proceeds from disposal of assets	273,142	703,000	**220,091**
Proceeds from financial assets at amortised cost	40,398	139,238	**17,686**
	(8,654,959)	**(22,515,825)**	**(69,581)**
FINANCING ACTIVITIES			
Repayment of borrowings	(215,569)	(361,068)	**(103,622)**
Principal elements of finance lease payments	(29,788)	(13,217)	**0**
Proceeds from new borrowings	620,000	12,050,000	**2,758,340**
Transfers to cash backed reserves	(8,766,076)	(5,510,972)	**0**
Transfers from cash backed reserves	7,609,168	11,873,808	**4,439,241**
	(782,265)	**18,038,551**	**7,093,959**
NON CASH ITEMS (REVERSED)			
Less Non-cash Amounts	15,739,993	15,837,150	5,243,788
Less P& L on Asset Disposals	46,604	87,260	13,709
Add Surplus July 1 B/Fwd	3,377,386	2,843,518	2,843,518
END OF PERIOD SURPLUS/ (DEFICIT)	**2,843,518**	**0**	**38,310,365**

STATEMENT OF FINANCIAL POSITION

For the period ending 31 October 2026

CURRENT ASSETS	2025 - 26 Actual Full Year	2026 - 2027 Actual YTD
Cash and Cash Equivalents		
- General Fund	8,481,568	9,025,216
- Short-term deposits	26,420,558	41,472,554
Trade and Other Receivables		
- Rates	530,143	14,322,051
- Other	1,042,964	112,972
Self Supporting Loans	31,744	50,333
Other Assets	139,334	469,735
Inventories	94,582	82,036
	36,740,892	**65,534,897**
NON-CURRENT ASSETS		
Infrastructure	671,864,091	675,736,543
Accumulated Depreciation - Infrastructure	(31,100,897)	(34,542,195)
Land & Buildings	147,278,520	154,398,653
Accumulated Depreciation - Land & Buildings	(3,522,334)	(4,713,072)
Plant & Equipment	12,353,483	13,180,167
Accumulated Depreciation - Plant & Equipment	(4,862,704)	(5,001,375)
Furniture & Equipment	3,715,154	4,259,094
Accumulated Depreciation - Furniture & Equipment	(2,570,151)	(2,724,074)
Public Library Stock	339,699	339,699
Accumulated Depreciation - Public Library Stock	(280,593)	(288,906)
Investment in BHRC	4,312,564	2,639,391
Richardson Rd Refuse Cells	1,880,762	1,880,762
Accumulated Depreciation - Other Assets	(1,558,346)	(1,612,082)
Right of Use Assets	42,794	12,894
Trade and Other Receivables	318,491	2,252,001
Other Financial Assets	452,724	6,618
	798,663,259	**805,824,118**
TOTAL ASSETS	**835,404,152**	**871,359,014**
CURRENT LIABILITIES		
Trade and Other Payables	(6,549,721)	(10,062,739)
Borrowings	(190,614)	(250,920)
Other Liabilities	(1,212,210)	(1,953,797)
Employee Related Provisions	(2,723,668)	(2,491,716)
Lease Liabilities	(29,788)	(13,217)
	(10,706,001)	**(14,772,388)**
NON-CURRENT LIABILITIES		
Employee Related Provisions	(442,337)	(744,818)
Other Provisions	(3,848,806)	(3,942,680)
Lease Liabilities	(13,217)	0
Borrowings	(4,507,788)	(7,610,252)
	(8,812,148)	**(12,297,750)**
TOTAL LIABILITIES	**(19,518,149)**	**(27,070,138)**
NET ASSETS	**815,886,003**	**844,288,877**
EQUITY		
Reserves	(18,891,259)	(13,966,488)
Accumulated Surplus	(796,994,744)	(830,322,389)
TOTAL EQUITY	**(815,886,003)**	**(844,288,877)**

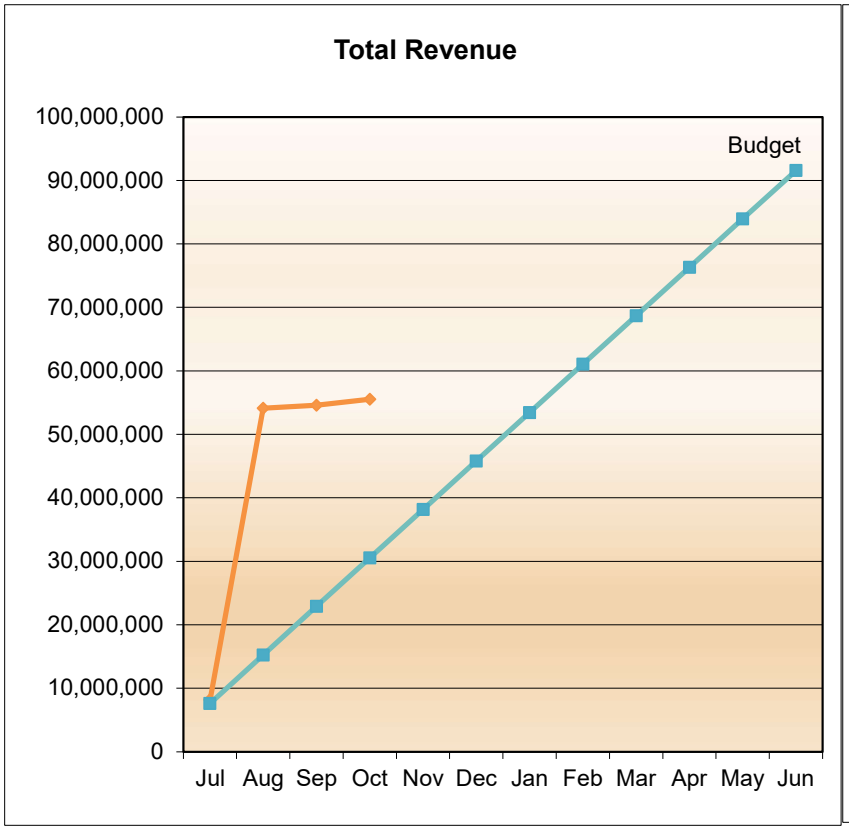
NOTES TO THE STATEMENT OF FINANCIAL PERFORMANCE

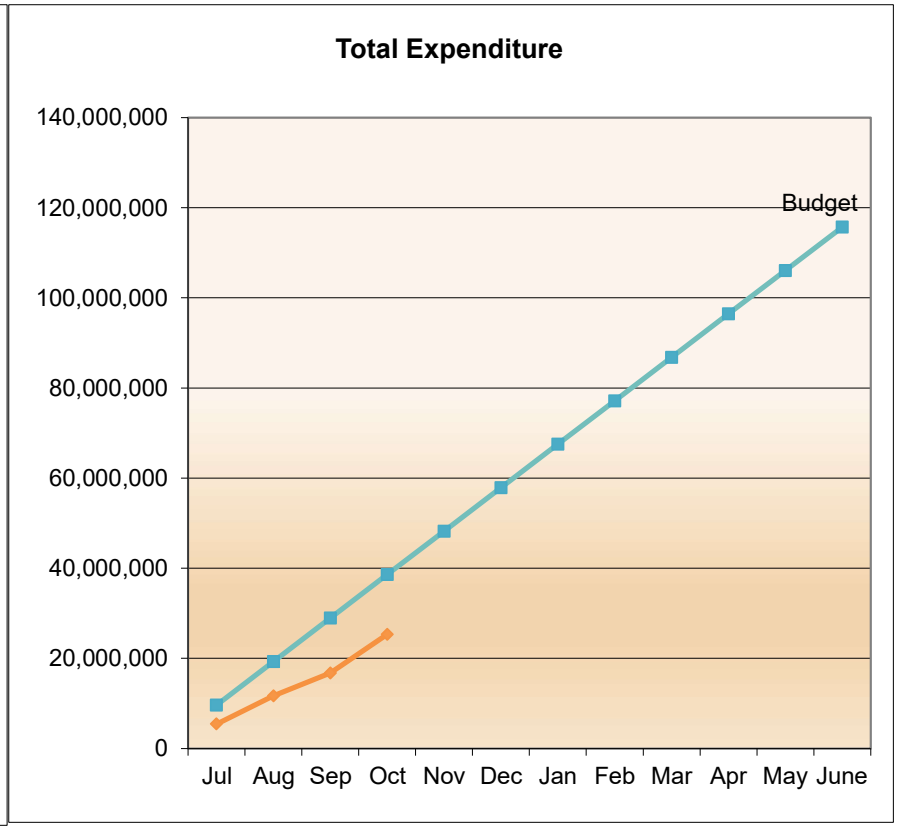
Material Variances between Year To Date Budget and Actuals are as follows;

	$ VARIANCE TO BUDGET YTD	
REVENUE FROM ORDINARY ACTIVITIES		
General Rates Rates for the Financial year 26/27 raised in August 2026	**19,893,209**	Over
Specified area and ex gratia rates Rates for the Financial year 26/27 raised in August 2026	**3,421,158**	Over
Operating grants, subsidies and contributions Timing variance. Payment of FA Grant received quarterly	**(64,104)**	Under
Fees and charges Fees and Charges relating to Rubbish raised in August 2026	**5,058,094**	Over
Interest earnings Timing variance, New investment booked after rates receipts	**(360,316)**	Under
Other revenue Minimal variance	**(27,573)**	Under
Profit on asset disposals Minimal variance	**(18,989)**	Under
EXPENSES FROM ORDINARY ACTIVITIES		
Employee costs Minimal variance	**16,229**	Under
Materials and contracts Timing variance. Major Projects for the financial year 26/27 yet to start	**336,649**	Under
Utility charges Timing variance	**(66,097)**	Over
Depreciation on non-current assets Depreciation expense will increase as capital works are completed	**35,262**	Under
Interest expenses Minimal variance	**388**	Under
Insurance expenses Insurance full year paid & increase in insurance costs due to building revaluation	**(624,939)**	Over
Other expenditure Member Council financial contribution for operational expenses for 2026-27	**(143,796)**	Over
Loss on asset disposals Plants sold at higher value than budgeted for	**34,366**	Under
REVENUE FROM INVESTING/FINANCING ACTIVITIES		
Non-operating grants, subsidies & contributions Most of the Non-Operating Grant yet to be received	**(4,244,152)**	Under
Proceeds from disposal of assets Minimal variance	**(14,242)**	Under
Proceeds from new borrowings Timing Variance, Loans to be availed once the projects near completion	**(1,258,327)**	Under
Transfers from cash backed reserves Transfer from reserves entered on half yearly basis	**481,305**	Over
EXPENSES FROM INVESTING/FINANCING ACTIVITIES		
Payments for property, plant and equipment Works on some capital works did not commence yet	**8,668,288**	Under
Payments for construction of infrastructure Works on some capital works did not commence yet	**2,665,673**	Under
Repayment of borrowings Minimal Variance	**16,734**	Under
Principal elements of finance lease payments Minimal Variance	**4,406**	Under
Transfers to cash backed reserves Transfer to reserve is pending	**1,836,991**	Under

Total Municipal Revenue & Expenditure

(Excluding Non Cash items such as Depreciation, P/L on Disposal of Assets, etc)





CASH AT BANK - RESTRICTED ASSETS (LOANS)

31/10/2026

	BUDGETED LOANS 2026 - 2027	RECEIPTS	PAYMENTS	BALANCE 31/10/2026
Australind Addl. Office Expansion	2,000,000	0	0	0
Harvey Community Precinct	4,000,000	0	0	0
Stanley Road Refuse	1,000,000	1,000,000	0	1,000,000
LLC - Court Expansion	3,250,000	0	0	0
Leschenault Bushfire Brigade	1,200,000	1,158,340	0	1,158,340
LLC - Air Handling & Heat Pump Replacement	600,000	600,000	0	600,000
TOTAL LOAN FUND	**12,050,000**	**2,758,340**	**0**	**2,758,340**

CASH AT BANK - RESTRICTED ASSETS (RESERVES)

31/10/2026

	BALANCE 01-Jul-26	RECEIPTS	PAYMENTS	INTEREST RECEIVED	BALANCE 31/10/2026
LLC Capital & Major Maintenance	1,049,578	0	0	0	1,049,578
LLC Aquatic Major Maintenance	1,456,147	0	0	0	1,456,147
LLC Gym Equipment Reserve	344,880	0	0	0	344,880
HRCC Capital & Major Maintenance	214,076	0	0	0	214,076
BRC Capital & Major Maintenance	277,938	0	0	0	277,938
Building Reserve	3,234,485	0	0	0	3,234,485
District Revaluation Reserve	2,962	0	0	0	2,962
Bridge Maintenance Reserve	551,177	0	0	0	551,177
Harvey Infrastructure Reserve	185,094	0	0	0	185,094
Provision for L.S.L. Reserve	198,933	0	0	0	198,933
Asset Replacement Reserve - Office & Equipment	655,464	0	0	0	655,464
Asset Replacement Reserve - Plant & Equipment	921,007	0	0	0	921,007
Yarloop Heritage Precinct	4,459	0	0	0	4,459
Land Acquisition Reserve	1,196,136	0	0	0	1,196,136
Refuse Management Reserve	726,836	0	0	0	726,836
Sullage Pit Major Maintenance Reserve	162,242	0	0	0	162,242
Recreation Facilities Reserve	497,291	0	0	0	497,291
Insurance Reserve	418,392	0	0	0	418,392
Coastal Communities Development Reserve	1,164,792	0	0	0	1,164,792
Alcoa - Yarloop Townscape Reserve	12,986	0	0	0	12,986
Unspent Grants & Contributions reserve	4,381,668	4,381,668	(2,422,784)	0	6,340,552
Community Grants Reserve	69,014	0	0	0	69,014
Yarloop Rebuild Insurance Reserve	363,728	0	0	0	363,728
Interest	0	0	0	707,488	707,488
TOTAL RESERVE FUND	**18,089,285**	**4,381,668**	**(2,422,784)**	**707,488**	**20,755,657**

CASH AT BANK - RESTRICTED ASSETS (BONDS & DEPOSITS)

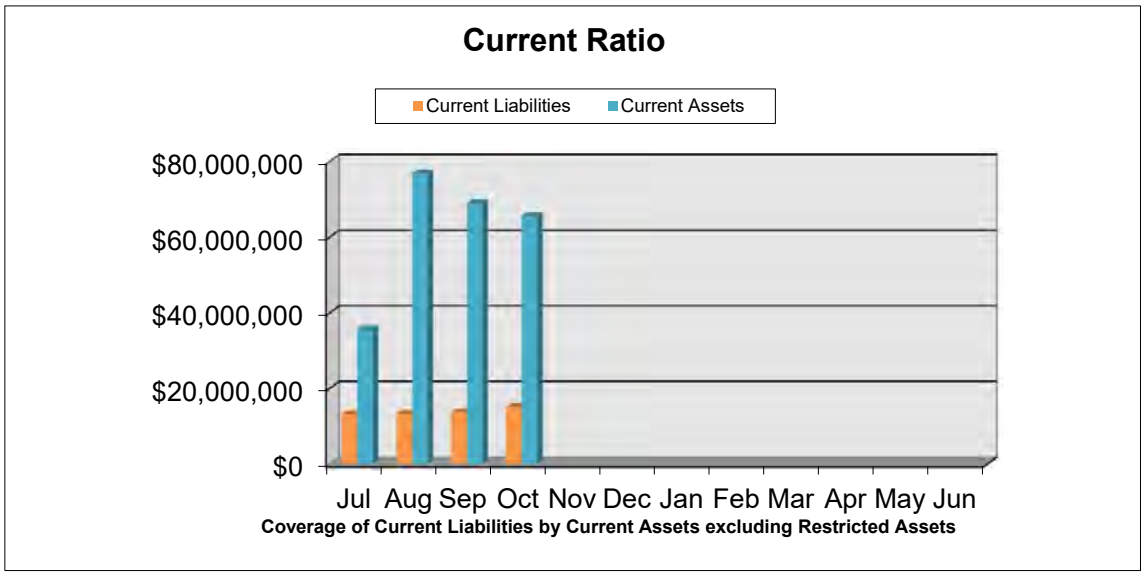
31/10/2026

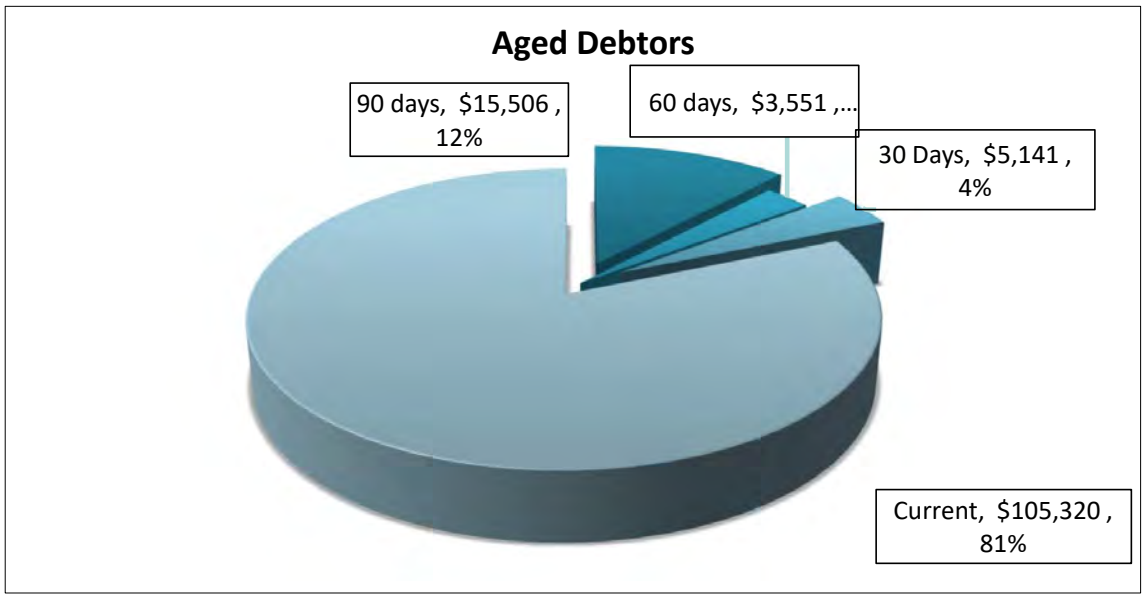
	BALANCE 01-Jul-26	RECEIPTS	PAYMENTS	BALANCE 31/10/2026
Bonds	1,112,283	0	0	**1,112,283**
Community Sail Training	18,328	0	0	**18,328**
Pit Reinstatement	80,223	0	0	**80,223**
Specified Area Rates	336,439	0	0	**336,439**
Sundry Trust	64,547	0	0	**64,547**
Unclaimed Monies	11,891	0	0	**11,891**
Contribution to Works & Grants	50,810	0	0	**50,810**
Alcoa Harvey Sustainability	1,812,350	0	0	**1,812,350**
Road Maintenance	127,616	0	0	**127,616**
Social Club Fund	6,787	0	0	**6,787**
Harvey Commonage	0	0	0	**0**
Lake Preston Rd Mtce	246,015	0	0	**246,015**
Extractive Industries - Road Maintenance	564,090	0	0	**564,090**
TOTAL RESTRICTED ASSETS - (TRUST)	4,431,378	0	0	**4,431,378**

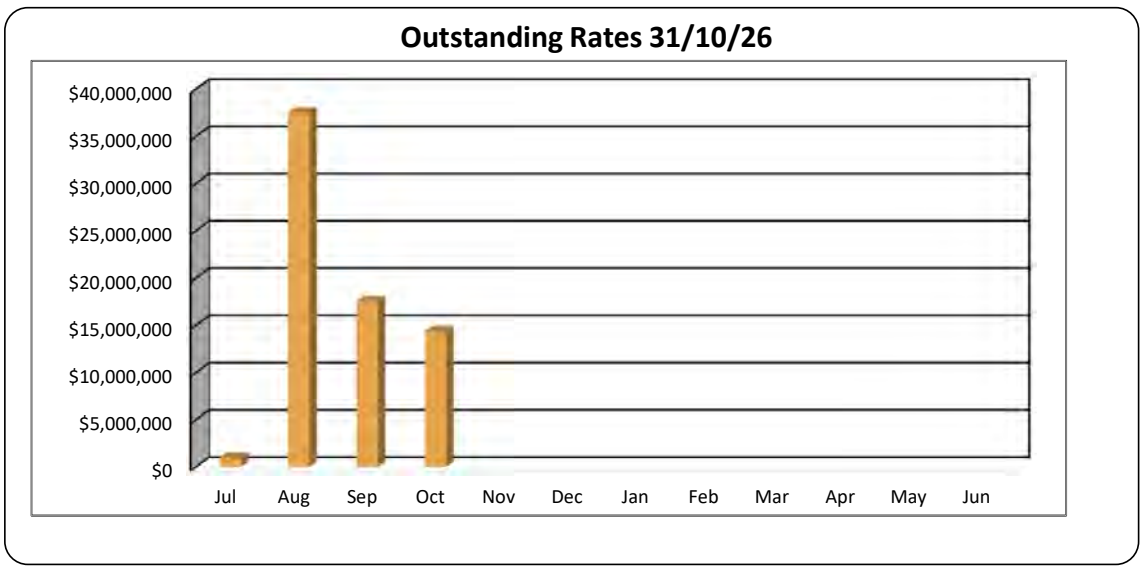
TRUST FUND - AMOUNTS HELD IN TRUST WHERE OWNERSHIP DOES NOT RESIDE WITH SHIRE

Funds over which the Municipality has no control and which are not included in the financial statements are as follows.

	BALANCE 01-Jul-26	RECEIPTS	PAYMENTS	BALANCE 31/10/2026
Harvey-Dardanup Joint Scheme Levies	1,684,290	0	0	**1,684,290**
T.P.S. No 3	264,884	0	0	**264,884**
P.O.S. - Australind	400,225	0	0	**400,225**
P.O.S. - Binningup	481	0	0	**481**
P.O.S. - Old Coast Rd	111,240	0	0	**111,240**
P.O.S. - Brunswick & Roelands	1,068	0	0	**1,068**
P.O.S. - Harvey	210,770	0	0	**210,770**
Local Planning Conditions	0	0	0	**0**
Interest	226,907	0	0	**226,907**
TOTAL TRUST FUND	2,899,864	0	0	**2,899,864**

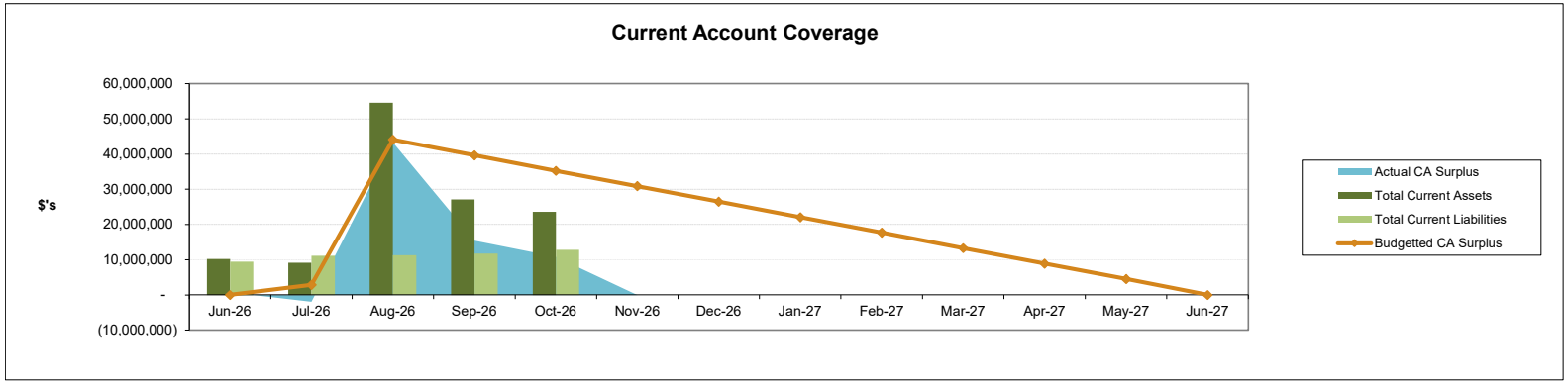

Current Ratio
Current Liabilities
Current Assets
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun
Coverage of Current Liabilities by Current Assets excluding Restricted Assets


Aged Debtors
90 days, $15,506 , 12%
60 days, $3,551 ,...
30 Days, $5,141 , 4%
Current, $105,320 , 81%


Outstanding Rates 31/10/26
$40,000,000
$35,000,000
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun

Current Account Coverage

	As at	2026 - 2027 Actuals											
	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27
Current Assets													
Cash - Municipal Fund	8,481,568	7,571,546	12,454,922	7,195,215	9,025,216								
Cash - Loan Funds	31,744	50,332	50,333	50,333	50,333								
Receivables - Rates	530,143	963,079	37,444,740	17,498,131	14,322,051								
Receivables - Other	1,042,964	514,773	4,600,523	2,245,651	112,972								
Accrued Income	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	94,582	44,012	83,958	110,335	82,036								
Total Current Assets	**10,181,000**	**9,143,743**	**54,634,476**	**27,099,665**	**23,592,608**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Current Liabilities													
Creditors	6,549,721	8,095,433	8,269,319	8,991,880	10,062,739								
Accrued Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	2,723,668	2,723,668	2,723,668	2,491,716	2,491,716								
Loan Liability	190,614	300,644	300,644	250,920	250,920								
Total Current Liabilities	**9,464,003**	**11,119,746**	**11,293,632**	**11,734,516**	**12,805,374**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Actual CA Surplus	**716,997**	**(1,976,003)**	**43,340,845**	**15,365,149**	**10,787,234**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Budgetted CA Surplus	**-**	**2,843,518**	**44,089,942**	**39,689,942**	**35,289,942**	**30,889,942**	**26,489,942**	**22,089,942**	**17,689,942**	**13,289,942**	**8,889,942**	**4,489,942**	**-**



STATEMENT OF INVESTMENTS
As at 31 October 2026

BANK	TD No.	A/C No.	AMOUNT	RATE	TERM (DAYS)	FROM	MATURING	INTEREST
MUNICIPAL FUND								
CBA		MUNI - 10062003	$832,406		30	Monthly		
CBA		Transport - 10076886	$96,657		30	Monthly		$104.12
CBA		O/L Muni - 10096369	$5,252,702	4.10%	30	Monthly		$17,700.89
CBA	M23-19	36953506	$2,000,000	5.04%	90	28 Aug 26	26 Nov 26	$24,854.79
CBA	M23-16	36953506	$2,000,000	5.09%	91	07 Sep 26	07 Dec 26	$25,380.27
CBA	M23-14	36953506	$7,258,755	5.04%	90	28 Aug 26	26 Nov 26	$90,207.43
CBA	M23-07	36953506	$2,000,000	5.03%	90	01 Sep 26	30 Nov 26	$24,805.48
CBA	M23-12	36953506	$3,000,000	5.11%	61	30 Sep 26	30 Nov 26	$25,620.00
NAB	M23-20	11051085	$2,000,000	5.30%	90	24 Sep 26	23 Dec 26	$26,136.99
CBA	M23-06	36953506	$2,000,000	5.24%	90	25 Sep 26	24 Dec 26	$25,841.10
CBA	M23-10	36953506	$2,000,000	5.20%	90	23 Sep 26	22 Dec 26	$25,643.84
CBA	M23-11	36953506	$2,000,000	5.17%	90	18 Sep 26	17 Dec 26	$25,495.89
			$30,440,520					$311,790.79
TRUST FUND								
CBA		BANK - 10061983	$101,982		30	Monthly		
CBA		O/L Trust - 10096254	$3,751,126	4.10%	30	Monthly		$12,640.78
CBA	T23-01	36952411	$1,044,100	4.97%	90	25 Aug 26	23 Nov 26	$12,795.23
NAB	T23-02	10918393	$2,044,936	5.05%	92	11 Aug 26	11 Nov 26	$26,029.52
BOQ	T21-02	13214161	$1,144,274	4.90%	92	11 Aug 26	11 Nov 26	$14,132.57
			$8,086,417.60					$65,598.09
LOAN CAPITAL								
CBA		BANK - 10062011				Monthly		
RESERVE FUND								
CBA		BANK - 10061991	$79,122		30	Monthly		
CBA		O/L Reserve-10116251	$3,523	4.10%	30	Monthly		$11.87
NAB	R23-02	10907409	$11,980,504	5.10%	91	31 Aug 26	30 Nov 26	$152,332.93
NAB	R20-06	10651031	$2,000,000	5.20%	90	10 Sep 26	09 Dec 26	$25,643.84
			$14,063,149.00					$177,988.64
		GRAND TOTAL	**$52,590,086.45**					

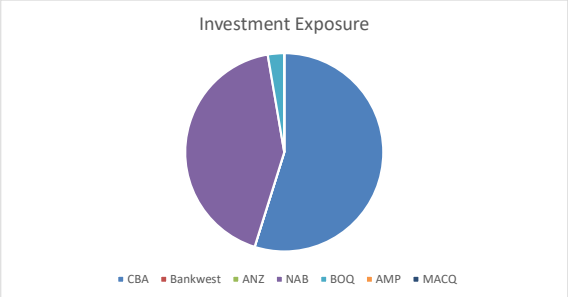
> Current net annualised return

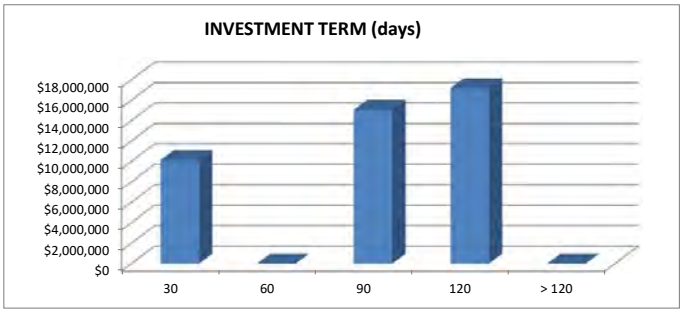
Note: These balances do not include outstanding cheques and deposits

RBA Cash Rate: as at 29 Sept. 2026 4.60%

INVESTMENT EXPOSURE	Credit Rating	Allowed	Actual
CBA Total % exposure	AA-	55%	55%
Bankwest Total % exposure	AA-	55%	
ANZ Total % exposure	AA-	55%	
NAB Total % exposure	AA-	55%	42%
BOQ Total % exposure	A	20%	3%
AMP Total % exposure	A	20%	
MACQ Total % exposure	A	20%	

Listing of breaches against Investment Policy Nil





SHIRE OF HARVEY
SCHEDULE OF ACCOUNTS PAID - OCTOBER 2026

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.76.1	EFT	01/10/2026	ADC CONSULTING	SUPPLY AND APPLY LIQUID TREATMENTS TO ALL SHIRE PLAYING FIELDS	16,170.00
CP.76.2	EFT	01/10/2026	AISHA STOWELL	REFUND OF SWIMMING LESSONS	90.00
CP.76.3	EFT	01/10/2026	ALICIA R HITCHCOCK	COUNCILLOR TRAVEL REIMBURSEMENT - MILEAGE CLAIM FOR JULY TO SEPTEMBER 2026	563.56
CP.76.4	EFT	01/10/2026	AMITY SIGNS	CUSTOM SAFETY NOTICE SIGNS FOR RICHARDSON ROAD WASTE MANAGEMENT FACILITY	141.90
CP.76.5	EFT	01/10/2026	AMITY SIGNS	CUSTOM SAFETY SIGN FOR SHIRE DEPOT	115.50
CP.76.6	EFT	01/10/2026	ANITA T DYAS	REIMBURSEMENT FOR PURCHASE OF GUEST BOOK FOR HARVEY INTERNMENT CAMP	30.00
CP.76.7	EFT	01/10/2026	ANTHONY D TAYLOR	INSTALL DELINEATORS AND ADVANCE WARNING SAFETY SIGNAGE AT VARIOUS SHIRE BRIDGES	1,650.00
CP.76.8	EFT	01/10/2026	ANTHONY D TAYLOR	INSTALL HANDRAIL AND SIGN MAINTENANCE IN AUSTRALIND	655.00
CP.76.9	EFT	01/10/2026	AUSQ TRAINING	BASIC WORKSITE TRAFFIC MANAGEMENT AND TRAFFIC CONTROLLER REACCREDITATION FOR DEPOT STAFF	1,740.00
CP.76.10	EFT	01/10/2026	AUSSIE VOLTS ELECTRICAL	ELECTRICAL REPAIRS TO KITCHEN POWER POINTS AT TOM PEARSON PAVILION, BRUNSWICK	500.01
CP.76.11	EFT	01/10/2026	BLACK BOX CONTROL PTY LTD	GPS MONTHLY PLAN - DEPOT & RANGER VEHICLES - OCTOBER 2026	423.50
CP.76.12	EFT	01/10/2026	BOC LTD	SUPPLY AND DELIVERY OF CO2 GAS	1,382.58
CP.76.13	EFT	01/10/2026	BOC LTD	MEDICAL OXYGEN CYLINDER SERVICE FEE FOR THE PERIOD 29 AUGUST TO 27 SEPTEMBER 2026	37.35
CP.76.14	EFT	01/10/2026	BRECKEN HEALTH CARE	PRE-EMPLOYMENT MEDICAL	182.60
CP.76.15	EFT	01/10/2026	BUNBURY MOWER SERVICE	MOWER CONSUMABLES - NYLON MOWING LINE & COMPRESSION SPRINGS	170.00
CP.76.16	EFT	01/10/2026	BUNNINGS WAREHOUSE	PADLOCKS AND CABLE TIES FOR SCHOOL HOLIDAY PROGRAM STORAGE CUPBOARD AT LLC	52.02
CP.76.17	EFT	01/10/2026	BUNNINGS WAREHOUSE	MULTIMETER FOR PARKS DEPARTMENT VEHICLE	8.91
CP.76.18	EFT	01/10/2026	BUNNINGS WAREHOUSE	SUPPLY OF CHLORINE FOR LLC	598.64
CP.76.19	EFT	01/10/2026	BUNNINGS WAREHOUSE	BATTERY AND CHARGER FOR AUSTRALIND LIBRARY	299.00
CP.76.20	EFT	01/10/2026	BUNNINGS WAREHOUSE	RECIPROCATING SAW AND SILICONE FOR MAINTENANCE DEPARTMENT	128.68
CP.76.21	EFT	01/10/2026	BUNNINGS WAREHOUSE	DRILL BITS FOR SURVEY TEAM	28.08
CP.76.22	EFT	01/10/2026	C Y MINI DIGGER SERVICES	MOWING ROAD VERGES, RIVERDALE RD, BROCKMAN RD, JOHNSTON RD, CLIFTON RD, ECKERSLEY RD FOR ROAD MTCE WORKS	3,466.65
CP.76.23	EFT	01/10/2026	C Y MINI DIGGER SERVICES	CLEANING OF ROAD VERGES AT DARWIN STREET & MARSTON ROAD, COOKERNUP	6,122.60
CP.76.24	EFT	01/10/2026	CALL ASSOCIATES PTY LTD	AFTER HOURS CALL SERVICE - AUGUST 2026	1,026.30
CP.76.25	EFT	01/10/2026	CAPEL BINS	SKIP BIN HIRE FOR ANNUAL SPORTSFEST EVENT AT LLC	1,060.00
CP.76.26	EFT	01/10/2026	CHERIE CHIVELL	REIMBURSEMENT FOR MEALS FOR SHIRE STAFF ATTENDING ERP SYSTEM DEMONSTRATION AT AUGUSTA MARGARET RIVER	55.10
CP.76.27	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY RSL HALL & EXTERNAL TOILETS	53.90
CP.76.28	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY ADMIN OFFICE & COUNCIL CHAMBERS	220.00
CP.76.29	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY SENIOR CITIZENS CENTRE	211.75
CP.76.30	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT SETTLERS HALL, AUSTRALIND	26.40
CP.76.31	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK CHILD HEALTH CENTRE	8.80
CP.76.32	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK RECREATION CENTRE	42.90
CP.76.33	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK REC GROUNDS - RIDLEY POULTRY PAV	8.80
CP.76.34	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK REC. GROUNDS - LIONS ANIMAL NURSERY	8.80
CP.76.35	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BWICK REC GROUNDS, ALAN EVANS SNELLING COMPLEX	26.40
CP.76.36	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK RECREATION GROUNDS MEMBERS BAR	8.80
CP.76.37	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK RECREATION GROUNDS GIRL GUIDE HALL	17.60
CP.76.38	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BWICK REC GROUNDS, HBL FOOTBALL CLUBROOMS	79.20
CP.76.39	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK RECREATION GROUNDS, MEN'S SHED	88.00
CP.76.40	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK CARAVAN CLUB	78.10
CP.76.41	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT ROELANDS HALL	26.40
CP.76.42	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY RECREATION GROUNDS, ROTARY CLUB SHED	35.20
CP.76.43	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY COMMUNITY RESOURCE CENTRE	26.40
CP.76.44	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY HILLS BUSH FIRE BRIGADE	96.80
CP.76.45	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY SES NEW BUILDING	52.80
CP.76.46	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY BOWLING CLUB	44.00
CP.76.47	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT YARLOOP COMMUNITY RESOURCE CENTRE	239.25
CP.76.48	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT YARLOOP BOWLING CLUB BUILDING	39.93
CP.76.49	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY ABORIGINAL CORPORATION	26.40
CP.76.50	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT MORRISEY HOMESTEAD, AUSTRALIND	70.40

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.76.51	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT LESCHENAULT MEN'S SHED NORTH & SOUTH	274.45
CP.76.52	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND LIBRARY	51.70
CP.76.53	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND ADMINISTRATION CENTRE	70.40
CP.76.54	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND COMMUNITY HALL	51.70
CP.76.55	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY DEPOT	508.75
CP.76.56	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY CREATIVE ARTS CENTRE	26.40
CP.76.57	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY COMMUNITY RADIO STATION	35.20
CP.76.58	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BECHER STREET ADMIN OFFICE, HARVEY	177.65
CP.76.59	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT STIRLING COTTAGE CAFÉ, HARVEY	44.00
CP.76.60	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY TOWN HALL	52.80
CP.76.61	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY INTERNMENT CAMP SHRINE	8.80
CP.76.62	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BENGER HALL	44.00
CP.76.63	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK REC. GROUNDS, TOM PEARSON PAV	159.50
CP.76.64	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY MUSEUM	17.60
CP.76.65	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY DAM	8.80
CP.76.66	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY RECREATION CENTRE DAYCARE CENTRE	17.60
CP.76.67	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY WAR MEMORIAL LIBRARY	8.80
CP.76.68	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND YOUTH CENTRE	301.40
CP.76.69	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT RIVERLINKS CHILDCARE CENTRE, AUSTRALIND	478.50
CP.76.70	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT LESCHENAULT LEISURE CENTRE	713.90
CP.76.71	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP WATER SPORTS FACILITY	693.33
CP.76.72	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP COUNTRY CLUB	26.40
CP.76.73	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP LIBRARY	17.60
CP.76.74	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP HALL	17.60
CP.76.75	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK COMMUNITY RESOURCE CENTRE	26.40
CP.76.76	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK DEPOT SHED	203.50
CP.76.77	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT ROELANDS-OLIVE HILL BUSH FIRE BRIGADE	70.40
CP.76.78	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND SENIOR CITIZENS CENTRE	51.70
CP.76.79	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP BEACH CHRISTIAN YOUTH CAMP	358.60
CP.76.80	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY DEPOT VEHICLES	380.60
CP.76.81	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BINNINGUP BUSH FIRE BRIGADE STATION	387.42
CP.76.82	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT MYALUP BUSH FIRE BRIGADE STATION	44.00
CP.76.83	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT MYALUP COMMUNITY CENTRE	150.70
CP.76.84	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT RICHARDSON ROAD WASTE MGT FACILITY	44.00
CP.76.85	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT UDUC HALL & PUBLIC CONVENIENCES	17.60
CP.76.86	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT UDUC BUSH FIRE BRIGADE	61.60
CP.76.87	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT COOKERNUP HALL	35.20
CP.76.88	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT COOKERNUP BUSH FIRE BRIGADE	230.45
CP.76.89	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT YARLOOP SPORTS PAVILION	17.60
CP.76.90	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT STANTON PARK HALL, HARVEY	177.65
CP.76.91	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK MEMORIAL HALL	44.00
CP.76.92	EFT	01/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK BOWLING CLUB	177.32
CP.76.93	EFT	01/10/2026	CLEANAWAY	WASTE REMOVAL & BIN MAINTENANCE - RESIDENTIAL,COMMERCIAL,ORGANIC,RECYCLING,DISPOSAL&PROCESSING - AUG. 26	304,847.20
CP.76.94	EFT	01/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY SERVICES AND RECYCLING BIN CLEARING AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	446.82
CP.76.95	EFT	01/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY SERVICES AT RICHARDSON ROAD WASTE MGT FACILITY, HARVEY ADMIN OFF, HARVEY DEPOT & GIBBS POOL	1,614.68
CP.76.96	EFT	01/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY SERVICES AT RICHARDSON ROAD WASTE MGMT FACILITY, SHIRE DEPOT & HARVEY ADMIN OFFICE	367.11
CP.76.97	EFT	01/10/2026	COMBINED TEAM SERVICES	HEALTH & SAFETY REPRESENTATIVE TRAINING COURSE FOR SHIRE STAFF	995.00
CP.76.98	EFT	01/10/2026	CORE BUSINESS AUSTRALIA PTY LTD	ENGINEERING CONSULTANCY SERVICES FOR VARIOUS SUBDIVISION PROJECTS - AUGUST 2026	5,509.33
CP.76.99	EFT	01/10/2026	D & L STUDIO PTY LTD	HONOUR BOARD NAME PLATE FOR HARVEY ADMIN OFFICE RECEPTION	25.30
CP.76.100	EFT	01/10/2026	DATACOM SOLUTIONS (AU) PTY LTD	DATASCAPE MONTHLY SOFTWARE SUBSCRIPTION (SAAS) FEE - SEPTEMBER 2026	20,471.47
CP.76.101	EFT	01/10/2026	DATALINE VISUAL LINK PTY LTD	ADDITIONAL BUILDING ACCESS FOBS	1,927.20
CP.76.102	EFT	01/10/2026	DATALINE VISUAL LINK PTY LTD	ELECTRONIC DOOR STRIKE WORKS AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	2,748.39
CP.76.103	EFT	01/10/2026	DATALINE VISUAL LINK PTY LTD	ALARM SYSTEM INSPECTIONS & REPAIR AT LLC, AUSTRALIND LIBRARY, LESCHENAULT BFB AND YARLOOP WORKSHOP	2,862.61

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.76.104	EFT	01/10/2026	DONNA BASTOW	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	60.00
CP.76.105	EFT	01/10/2026	DOUGLAS PARTNERS PTY LTD	GEOTECHNICAL AND HYDROGEOLOGICAL ENGINEERING WORKS FOR DR PETER TOPHAM MEMORIAL SWIMMING POOL	9,790.00
CP.76.106	EFT	01/10/2026	ERIN EMERSON	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	60.00
CP.76.107	EFT	01/10/2026	ERIN EMERSON	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 4	60.00
CP.76.108	EFT	01/10/2026	EVANGELINE M HOOPER	REFUND OF BOND	500.00
CP.76.109	EFT	01/10/2026	FLETCHA EVANS	NETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	90.00
CP.76.110	EFT	01/10/2026	FLICK ANTICIMEX PTY LTD	QUARTERLY RODENT TREATMENT AT BINNINGUP BUSH FIRE BRIGADE	156.35
CP.76.111	EFT	01/10/2026	FLICK ANTICIMEX PTY LTD	QUARTERLY TIMBER PEST, GENERAL PEST AND RODENT INSPECTIONS AT LESCHENAULT BUSH FIRE BRIGADE	397.32
CP.76.112	EFT	01/10/2026	FLICK ANTICIMEX PTY LTD	QUARTERLY GENERAL PEST SERVICE AT HARVEY SES BUILDING	173.25
CP.76.113	EFT	01/10/2026	FRAGRANCE WA-PERTH MURRAY ST HOTEL P	PARKING & MEAL EXPENSES FOR COUNCILLORS & SHIRE STAFF ATTENDING 2026 CONVENTION IN PERTH	1,691.76
CP.76.114	EFT	01/10/2026	FRAGRANCE WA-PERTH MURRAY ST HOTEL P	ACCOMMODATION FOR COUNCILLORS & SHIRE STAFF ATTENDING 2026 CONVENTION IN PERTH	2,241.00
CP.76.115	EFT	01/10/2026	FREYA O'BRIEN	NETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	90.00
CP.76.116	EFT	01/10/2026	GEOGRAPHE FORD PTY LTD	PURCHASE OF NEW SHIRE VEHICLE INCLUDING ACCESSORIES	47,528.02
CP.76.117	EFT	01/10/2026	GHD PTY LTD	COLLIE RIVER BRIDGE PROJECT MANAGEMENT PLAN 2026	2,144.18
CP.76.118	EFT	01/10/2026	GHD PTY LTD	COLLIE RIVER BRIDGE CULTURAL HERITAGE MANAGEMENT PLAN	2,999.43
CP.76.119	EFT	01/10/2026	GO GO AUSTRALIA	ON-HOLD PHONE MESSAGING SERVICE FOR THE PERIOD OCTOBER 2026 TO SEPTEMBER 2027	910.80
CP.76.120	EFT	01/10/2026	GROUP TRAINING SOUTH WEST	SCHOOL-BASED TRAINEESHIP FEES	190.17
CP.76.121	EFT	01/10/2026	HART SPORT	RESISTANCE BANDS & MAT RACK FOR LLC	431.33
CP.76.122	EFT	01/10/2026	HARVEY BULLS FOOTBALL CLUB	REIMBURSEMENT FOR ELECTRICITY SUPPLY CHARGE FOR AUGUST 2026	136.16
CP.76.123	EFT	01/10/2026	HARVEY MITRE 10	CAUTION TAPE FOR WORK HEALTH & SAFETY DEPARTMENT	13.33
CP.76.124	EFT	01/10/2026	HARVEY MITRE 10	AIR VALVE FOR HARVEY DEPOT WORKSHOP	30.42
CP.76.125	EFT	01/10/2026	HARVEY PANEL & PAINT	INSURANCE EXCESS FOR SHIRE VEHICLE REPAIRS	500.00
CP.76.126	EFT	01/10/2026	HIP POCKET WORKWEAR & SAFETY BUNBURY	PROTECTIVE WORKWEAR FOR SHIRE STAFF	566.70
CP.76.127	EFT	01/10/2026	HOPBROKER PTY LTD	REFRESHMENTS FOR SHIRE COUNCILLORS - SEPTEMBER 2026, ORDINARY COUNCIL MEETING	307.00
CP.76.128	EFT	01/10/2026	ISENTIA PTY LTD	MEDIA MONITORING - SERVICES FOR THE PERIOD 11 OCTOBER 2026 TO 10 OCTOBER 2027	14,543.09
CP.76.129	EFT	01/10/2026	J BLACKWOOD & SON LTD	WORKSHOP CONSUMABLES (HI-TACK TAPE DENSO) FOR SHIRE DEPOT	478.72
CP.76.130	EFT	01/10/2026	JESSICA BISHOP	REFUND OF SWIMMING LESSONS	125.30
CP.76.131	EFT	01/10/2026	KAITESSA PTY LTD	PURCHASE OF NEW SHIRE VEHICLE INCLUDING ACCESSORIES, LESS DISCOUNT	39,347.60
CP.76.132	EFT	01/10/2026	KAITESSA PTY LTD	SERVICE OF SHIRE VEHICLE	399.00
CP.76.133	EFT	01/10/2026	KAREN A MCCARTHY	REIMBURSEMENT FOR WALGA TRAINING & CONFERENCE EXPENSES	149.56
CP.76.134	EFT	01/10/2026	KATERINA R MCGLINN	REFUND OF SWIMMING LESSONS	54.00
CP.76.135	EFT	01/10/2026	KENNETH POMARE	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	60.00
CP.76.136	EFT	01/10/2026	KIMBERLEY BOAB CONSULTING PTY LTD	INDEPENDENT PRESIDING MEMBER FEE - AUDIT, RISK & IMPROVEMENT COMMITTEE MEETING - 15 SEPTEMBER 2026	880.00
CP.76.137	EFT	01/10/2026	KLEEN WEST DISTRIBUTORS	DEGREASER FOR HARVEY DEPOT	450.23
CP.76.138	EFT	01/10/2026	KSS BAKERS PTY LTD	CATERING FOR WASTE & SAFETY DEPARTMENT MEETING	65.50
CP.76.139	EFT	01/10/2026	KSS BAKERS PTY LTD	CATERING FOR LOCAL GOVERNMENT EMERGENCY MANAGEMENT COMMITTEE PRESENTATION	48.00
CP.76.140	EFT	01/10/2026	LILY KNIGHT	NETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	90.00
CP.76.141	EFT	01/10/2026	LILY KNIGHT	NETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 4	90.00
CP.76.142	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	250.00
CP.76.143	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	250.00
CP.76.144	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	200.00
CP.76.145	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	250.00
CP.76.146	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	250.00
CP.76.147	EFT	01/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	250.00
CP.76.148	EFT	01/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	CATEMUL (BITUMEN EMULSION) FOR ROAD PAVING	720.00
CP.76.149	EFT	01/10/2026	MARCON AUSTRALIA	HIRE OF SCAFFOLDING RAMP FITTED TO REAR OF STANTON PARK HALL, HARVEY	584.47
CP.76.150	EFT	01/10/2026	MATTHEWS BRONZE PTY LTD	SUPPLY OF TWO MEMORIAL BRONZE PLAQUES	1,040.18
CP.76.151	EFT	01/10/2026	MCDONALD FENCING - DARDANUP	REPLACE DAMAGED GATE AND REPAIR FENCING AT REVEGETATION RESERVE, YARLOOP	1,672.00
CP.76.152	EFT	01/10/2026	MCLEODS LAWYERS	LEGAL FEES	624.80
CP.76.153	EFT	01/10/2026	MEGAN HOFMANN	REFUND OF SWIMMING LESSONS	72.00
CP.76.154	EFT	01/10/2026	MICKAZ NOMINEES PTY LTD	TWICE WEEKLY BBQ CLEANING AND WEEKLY DEPOT CLEANING - AUGUST 2026	4,844.76
CP.76.155	EFT	01/10/2026	MOANA A PIKE	REFUND OF SWIMMING LESSONS	72.00
CP.76.156	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	UNBLOCK TOILET AT HARVEY LIBRARY	143.00

Payment No	FT/CH(	Date	Creditor Name	Description	Amount
CP.76.157	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	TOILET REPAIR AT HARVEY LIBRARY	253.00
CP.76.158	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR HOT WATER SYSTEM FAULT AT RIVERLINK'S CHILDCARE CENTRE, AUSTRALIND	1,892.00
CP.76.159	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	SUPPLY NEW GAS REGULATOR FOR BINNINGUP WATER SPORTS FACILITY	748.00
CP.76.160	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	SUPPLY NEW TAP FOR KITCHEN BASIN AT BINNINGUP WATER SPORTS FACILITY	319.00
CP.76.161	EFT	01/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	SUPPLY NEW TAP FOR BAR AREA SINK AT BINNINGUP WATER SPORTS FACILITY	165.00
CP.76.162	EFT	01/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	OPEN & CLOSE AUSTRALIND TENNIS CLUB AND LESCHENAULT SPORTING PAVILION PUBLIC CONVENIENCES - AUGUST 2026	1,528.36
CP.76.163	EFT	01/10/2026	NORCAPE TREE AND CONTRACTION PTY LTD	STORM DAMAGE TREE REMOVAL IN BRUNSWICK, BENGER, MORNINGTON, YARLOOP & COOKERNUP - JULY 2026	21,626.35
CP.76.164	EFT	01/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	FUEL FOR LOADER AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY FOR THE PERIOD AUGUST TO SEPT. 26	1,446.72
CP.76.165	EFT	01/10/2026	NOVUS AUTO GLASS	REPLACE WINDSCREEN ON SHIRE VEHICLE	1,622.58
CP.76.166	EFT	01/10/2026	NT TRUST ATF FEDERATION TUCKPOINTING (	TUCKPOINTING AND MASONRY REMEDIAL WORKS AT HARVEY TOWN HALL	53,999.00
CP.76.167	EFT	01/10/2026	OFFICEWORKS	SAFETY NOTICEBOARDS FOR SHIRE OFFICES	232.95
CP.76.168	EFT	01/10/2026	PAUL ATHERTON	OPEN & CLOSE BINNINGUP PUBLIC CONVENIENCES - AUGUST 2026	440.00
CP.76.169	EFT	01/10/2026	PFD FOOD SERVICES PTY LTD	SNACKS AND CONFECTIONERY (CHIPS, CRISPS ETC) FOR SALE THROUGH LLC KIOSK	390.85
CP.76.170	EFT	01/10/2026	RAC MOTORING PTY LTD	ROADSIDE ASSISTANCE FOR SHIRE VEHICLE	63.56
CP.76.171	EFT	01/10/2026	RAGS CLEANING	CLEANING OF HARVEY ADMINISTRATION OFFICE - AUGUST 2026	4,782.45
CP.76.172	EFT	01/10/2026	REBECCA J CLARK	REIMBURSEMENT FOR MEALS FOR SHIRE STAFF ATTENDING DATASCAPE USER GROUP	33.54
CP.76.173	EFT	01/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS FOR SHIRE VEHICLE	1,538.90
CP.76.174	EFT	01/10/2026	RJA PTY LTD	YEARLY TEST & TAG INSPECTION AT AUSTRALIND SES	730.84
CP.76.175	EFT	01/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE FROM HONEYMOON ROAD, HARVEY TO SHIRE DEPOT	277.20
CP.76.176	EFT	01/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF BURNT VEHICLE WRECK FROM FORREST HWY, MYALUP TO RICHARDSON RD WASTE MGNT FACILITY	373.12
CP.76.177	EFT	01/10/2026	ROYAL LIFE SAVING SOCIETY WA	POOL LIFEGUARD LICENCE RENEWAL FOR SHIRE STAFF	187.00
CP.76.178	EFT	01/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	IRRIGATION MAINLINE REPAIR AND UPGRADE AT GALWAY GREEN	189,615.53
CP.76.179	EFT	01/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE - HARVEY INFORMATION BAY - SEPTEMBER 2026	2,546.21
CP.76.180	EFT	01/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE - MERIDEN SKATE PARK - SEPTEMBER 2026	3,369.66
CP.76.181	EFT	01/10/2026	SCASSERRA FAMILY TRUST	SWEEPING OF FOOTPATHS & DEBRIS REMOVAL AT MYALUP BEACH	1,072.50
CP.76.182	EFT	01/10/2026	SCAVENGER SUPPLIES PTY LTD /	PURCHASE OF FIREFIGHTER PERSONAL PROTECTIVE EQUIPMENT	3,867.60
CP.76.183	EFT	01/10/2026	SEEK LTD	ADVERTISING FOR STAFF VACANCIES	446.60
CP.76.184	EFT	01/10/2026	SOUTHERN LOCK & SECURITY	LOCKSMITH WORKS TO SQUASH COURTS & MEETING ROOM AT HRCC	225.00
CP.76.185	EFT	01/10/2026	STEPHY GILT	REFUND OF SWIMMING LESSONS	90.00
CP.76.186	EFT	01/10/2026	SW ENVIRONMENTAL PTY LTD	PROVISION OF CARTER'S MUSSEL PLAN AND FISHERIES LICENCE	5,681.50
CP.76.187	EFT	01/10/2026	TARA SHERLOCK	REFUND OF SWIMMING LESSONS	72.00
CP.76.188	EFT	01/10/2026	TAYLOR JAY SUMMERS	YARLOOP MURAL INSTALLATION AND ANTI-GRAFFITI COATING PROGRESS PAYMENT STAGE 2	5,000.00
CP.76.189	EFT	01/10/2026	TE WAIRIMU POMARE	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 3	60.00
CP.76.190	EFT	01/10/2026	TE WAIRIMU POMARE	BASKETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 4	60.00
CP.76.191	EFT	01/10/2026	TEAM GLOBAL EXPRESS PTY LTD	COURIER SERVICE FEES	53.05
CP.76.192	EFT	01/10/2026	THE DSR TRUST	PRINTING OF RATES EXPLAINED BROCHURES	460.90
CP.76.193	EFT	01/10/2026	TJC CARPENTRY	INSPECT AND REPAIR WATER DAMAGE UNDER KITCHEN CUPBOARD AT RIVERLINK'S CHILDCARE CENTRE	660.00
CP.76.194	EFT	01/10/2026	TOP SPOT AUTOMOTIVE PTY LTD ATF THE TR	MEDALS FOR SHIRE OF HARVEY READS PROGRAM AT HARVEY & AUSTRALIND LIBRARIES	477.00
CP.76.195	EFT	01/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF BRUNSWICK PUBLIC CONVENIENCES - AUGUST 2026	3,550.00
CP.76.196	EFT	01/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF LLC, LESCHENAULT REC PARK, TENNIS CLUB AND PAVILION PUBLIC CONVENIENCES - AUGUST 2026	13,369.58
CP.76.197	EFT	01/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF LLC, LESCHENAULT REC. PARK, TENNIS CLUB AND PAVILION PUBLIC CONVENIENCES - JULY 26	13,369.58
CP.76.198	EFT	01/10/2026	WATER CORPORATION - OSBORNE PARK	WATER USE AND SERVICE CHARGES FOR RESERVE AT VIRGO BOULEVARD, AUSTRALIND	6.11
CP.76.199	EFT	01/10/2026	WELLINGTON MEDICAL CENTRE	PRE-EMPLOYMENT MEDICAL	176.00
CP.76.200	EFT	01/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	85.80
CP.76.201	EFT	01/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	85.80
CP.76.202	EFT	01/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	353.10
CP.76.203	EFT	01/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	176.55
CP.76.204	EFT	01/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	88.28
CP.76.205	EFT	01/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	441.38
CP.76.206	EFT	01/10/2026	WESTERN AUSTRALIAN LOCAL GOVERNMENT	ESSENTIAL SKILLS TRAINING FOR AUDIT, RISK AND IMPROVEMENT COMMITTEE MEMBERS	715.00
CP.76.207	EFT	01/10/2026	WINC	ASSORTED STATIONERY (A4 PAPER, BATTERIES ETC) FOR HARVEY DEPOT	234.22
CP.76.208	EFT	01/10/2026	WINC	ASSORTED STATIONERY AND CLEANING SUPPLIES (TOWELS, A4 PAPER, MICROFIBRE CLOTHS ETC) FOR HARVEY DEPOT	581.73
CP.76.209	EFT	01/10/2026	ZOE WILLIAMS	NETBALL UMPIRE FEES - SEPTEMBER 2026 WEEK 4	90.00

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.77.1	EFT	07/10/2026	ALICIA R HITCHCOCK	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.2	EFT	07/10/2026	ALINTA	GAS BILL FOR THE PERIOD 28 AUGUST 2026 TO 24 SEPTEMBER 2026 AT LLC	3,711.40
CP.77.3	EFT	07/10/2026	AMPOL AUSTRALIA PETROLEUM PTY LTD	FUEL SUPPLIES FOR SHIRE VEHICLES - SEPTEMBER 2026	5,633.52
CP.77.4	EFT	07/10/2026	ANTHONY D TAYLOR	SIGNAGE REPAIRS IN AUSTRALIND & HARVEY DUE TO VANDALISM	1,637.50
CP.77.5	EFT	07/10/2026	AQUATIC SERVICES WA PTY LTD	SUPPLY OF MEMBRANE CAPS, GASKETS AND CHEMICAL ELECTROLYTE FOR POOL WATER TESTING EQUIPMENT	1,622.15
CP.77.6	EFT	07/10/2026	ASAHI LIFESTYLE BEVERAGES	DRINKS FOR SALE THROUGH KIOSK AT HRCC	574.05
CP.77.7	EFT	07/10/2026	ATTEKUS PTY LTD	CONSULTING SERVICES FOR ONLINE FACILITY BOOKING SYSTEM - BOOKABLE	1,155.00
CP.77.8	EFT	07/10/2026	AUSMECH SOLUTIONS	SERVICE AND VEHICLE MTCE OF SHIRE EMERGENCY SERVICES VEHICLE H9047	3,300.85
CP.77.9	EFT	07/10/2026	AUSMECH SOLUTIONS	SERVICE AND VEHICLE MTCE OF SHIRE EMERGENCY SERVICES VEHICLE H9055	4,354.05
CP.77.10	EFT	07/10/2026	AUSMECH SOLUTIONS	SERVICE AND VEHICLE MTCE OF SHIRE EMERGENCY SERVICES VEHICLE H4763	8,281.50
CP.77.11	EFT	07/10/2026	AUSMECH SOLUTIONS	SERVICE AND VEHICLE MTCE OF SHIRE EMERGENCY SERVICES VEHICLE H9068	5,611.18
CP.77.12	EFT	07/10/2026	AUSTRALIA POST	POSTAGE - SEPTEMBER 2026	3,473.57
CP.77.13	EFT	07/10/2026	BEAM ME UP MEDIA	EVENT COORDINATION FOR 2027 HARVEST FESTIVAL - RESCHEDULING OF STARGAZING PROGRAM	247.50
CP.77.14	EFT	07/10/2026	BETTER TELCO SOLUTIONS (BTS) - MONTH CH	INTERNAL TELEPHONE CALLS - SEPTEMBER 2026	2,921.49
CP.77.15	EFT	07/10/2026	BOC LTD	CO2 MONTHLY CONTAINER SERVICE CHARGE - SEPTEMBER 2026	597.33
CP.77.16	EFT	07/10/2026	BP AUSTRALIA PTY LTD	FUEL FOR SHIRE VEHICLES - SEPTEMBER 2026	10,764.32
CP.77.17	EFT	07/10/2026	BRENNAN IT PTY LTD	SUBSCRIPTION RENEWAL - CLOUD INFRASTRUCTURE SOFTWARE LICENCE & CLOUD STORAGE FOR NOV 2026 TO NOV 2027	61,093.27
CP.77.18	EFT	07/10/2026	BRENNAN VOICE AND DATA PTY LTD	CLOUD VIRTUAL DESKTOP SUBSCRIPTION - OCTOBER 2026	995.65
CP.77.19	EFT	07/10/2026	BRUNSWICK RURAL AGENCIES PTY LTD	WORKSHOP CONSUMABLES FOR BRUNSWICK DEPOT	269.00
CP.77.20	EFT	07/10/2026	BUNNINGS WAREHOUSE	SUPPLIES FOR HARVEY LIBRARY RELOCATION	51.40
CP.77.21	EFT	07/10/2026	BUNNINGS WAREHOUSE	PLYWOOD SHEETS AND FIXINGS FOR HARVEY TOWN HALL LESSER HALL	199.40
CP.77.22	EFT	07/10/2026	BUNNINGS WAREHOUSE	SPRAY GUN ASSEMBLY FOR AUSTRALIND DEPOT	20.73
CP.77.23	EFT	07/10/2026	BUNNINGS WAREHOUSE	CHLORINE AND HARDWARE (ALLEN KEYS, DRILL BITS, DOWELS) FOR AQUATIC FACILITIES	723.89
CP.77.24	EFT	07/10/2026	BUNNINGS WAREHOUSE	SUPPLIES FOR HARVEY LIBRARY RELOCATION	51.40
CP.77.25	EFT	07/10/2026	BUSICLEAN	SWIM NAPPIES FOR RESALE AT LLC KIOSK	766.00
CP.77.26	EFT	07/10/2026	CENTRAL ANIMAL RECORDS (AUST) PTY LTD	MICROCHIP REGISTRATION ON LIFETIME ANIMAL REGISTRATION DATABASE	9.95
CP.77.27	EFT	07/10/2026	CHRISTOU DESIGN GROUP PTY LTD	PROGRESS PAYMENT FOR CONSULTANCY SERVICES - HARVEY COMMUNITY PRECINCT STAGE 1	90,832.50
CP.77.28	EFT	07/10/2026	CHRYSALIS QUANTITY SURVEYING PTY LTD	SUPERINTENDENT SERVICES - LESCHENAULT BUSH FIRE BRIGADE CONSTRUCTION	5,940.00
CP.77.29	EFT	07/10/2026	CHRYSALIS QUANTITY SURVEYING PTY LTD	COST CONSULTANT SERVICES - AUSTRALIND OFFICE EXPANSION	4,202.00
CP.77.30	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT THE BOUNDARY AT HRCC	26.40
CP.77.31	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT YARLOOP BUSH FIRE BRIGADE	378.40
CP.77.32	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT LESCHENAULT BUSH FIRE BRIGADE	157.30
CP.77.33	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	INSPECTING AND REPAIR OF FIRE HOSE REELS AT LLC AQUATIC CENTRE	429.00
CP.77.34	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT OLD CWA BUILDING, HARVEY	26.40
CP.77.35	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HRCC	1,068.65
CP.77.36	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BRUNSWICK SLOT CAR CLUB	8.80
CP.77.37	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT BWICK RECREATION GROUNDS, MERILEE FRY STOCK CTR	8.80
CP.77.38	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND DEPOT VEHICLES	218.35
CP.77.39	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND DEPOT MAIN SHED	52.80
CP.77.40	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY BULLS CLUBROOMS	299.20
CP.77.41	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY REC GROUNDS, KIOSK & BURGER BAR	17.60
CP.77.42	EFT	07/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY SES OLD BUILDING	132.00
CP.77.43	EFT	07/10/2026	CIRCUITWEST	PRESENTER FEE FOR HRCC CULTURAL SHOW (INDIGENOUS-THEMED CHILDREN'S SHOW)	1,650.00
CP.77.44	EFT	07/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY (TRF) SERVICES AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	380.11
CP.77.45	EFT	07/10/2026	CM PAINTING & DECORATING	PAINT NEW EXTERNAL DOOR TO ACCESSIBLE FACILITIES AT RIDLEY PLACE PUBLIC CONVENIENCES, AUSTRALIND	440.00
CP.77.46	EFT	07/10/2026	COAST COUNTRY COMPUTERS HARVEY	SUPPLY OF INK CARTRIDGES FOR HARVEY ADMIN OFFICE	859.90
CP.77.47	EFT	07/10/2026	CORSIGN WA PTY LTD	SUPPLY OF STEEL POSTS AND CAPS FOR TRAFFIC SIGNAGE ACROSS THE SHIRE	2,420.00
CP.77.48	EFT	07/10/2026	CRAIG P CARBONE	MEETING ATTENDANCE FEE & DEPUTY PRESIDENTIAL ALLOWANCE - OCTOBER 2026	2,824.16
CP.77.49	EFT	07/10/2026	D & L STUDIO PTY LTD	SUPPLY OF NAME STRIPS FOR SHIRE STAFF	34.10
CP.77.50	EFT	07/10/2026	D & S BERRY PTY LTD	SUPPLY AND INSTALL ACCESS DOOR FROM BASKETBALL COURT TO CAR PARK AND GATE AWNINGS AT HRCC	14,542.00
CP.77.51	EFT	07/10/2026	DATA #3 LTD	MICROSOFT ENTERPRISE AGREEMENT FOR SOFTWARE LICENCES FOR THE PERIOD 1 OCTOBER 2026 TO 30 SEPTEMBER 2027	168,136.95
CP.77.52	EFT	07/10/2026	DATA #3 LTD	MICROSOFT CONTRACT RENEWAL-RESERVATIONS & SERVER LICENCES FOR THE PERIOD 1 OCT 2026 TO 30 SEPT 2027	12,270.52
CP.77.53	EFT	07/10/2026	DATALINE VISUAL LINK PTY LTD	QUARTERLY ALARM MONITORING - OCTOBER TO DECEMBER 2026	1,834.73

Payment No	FT/CH(	Date	Creditor Name	Description	Amount
CP.77.54	EFT	07/10/2026	DAVE'S RETRAVISION HARVEY	ICE MAKER FOR HRCC CULTURAL SHOWS	198.00
CP.77.55	EFT	07/10/2026	DE ROSA FARM MACHINERY PTY LTD	FUEL SOLENOID FOR SHIRE PLANT	128.00
CP.77.56	EFT	07/10/2026	DEPARTMENT OF FIRE & EMERGENCY SERVIC	RETURN OF UNSPENT 2025/26 MITIGATION ACTIVITY FUND GRANT FUNDS	158.25
CP.77.57	EFT	07/10/2026	DEPARTMENT OF LOCAL GOVERNMENT, INDI	BUILDING SERVICES LEVIES COLLECTED - SEPTEMBER 2026	14,094.22
CP.77.58	EFT	07/10/2026	DIRECT MOTORS PTY LTD	GAS FILTER FOR SHIRE VEHICLE	77.01
CP.77.59	EFT	07/10/2026	DOUGLAS PARTNERS PTY LTD	GEOTECHNICAL AND HYDROGEOLOGICAL ENGINEERING WORKS FOR DR PETER TOPHAM MEMORIAL SWIMMING POOL	5,445.00
CP.77.60	EFT	07/10/2026	ELLIOTT'S FILTRATION PTY LTD	MONTHLY SERVICE OF IRON FILTER AT RIDLEY PLACE, AUSTRALIND - SEPTEMBER 2026	390.50
CP.77.61	EFT	07/10/2026	FRONT-LINE SIGNS	SIGNAGE FOR DOMENICO CELISANO PARK	682.00
CP.77.62	EFT	07/10/2026	FULTON HOGAN INDUSTRIES PTY LTD	SUPPLY AND INSTALL DIGITAL FIRE RATING SIGNS	56,647.01
CP.77.63	EFT	07/10/2026	GEOGRAPHE FORD PTY LTD	REPLACEMENT CONSOLE LID FOR SHIRE VEHICLE	98.60
CP.77.64	EFT	07/10/2026	GRACE RECORDS MANAGEMENT	STORAGE OF LARGE FORMAT RECORDS BOXES, USER FEES, DATA CHARGES AND OTHER RECORDS COSTS	462.10
CP.77.65	EFT	07/10/2026	GRACE RECORDS MANAGEMENT	MONTHLY RECORDS BIN RENTAL FOR LLC - SEPTEMBER 2026	9.54
CP.77.66	EFT	07/10/2026	GRACE RECORDS MANAGEMENT	RECORDS STORAGE, RETRIEVAL AND DATA CHARGES - SEPTEMBER 2026	1,801.04
CP.77.67	EFT	07/10/2026	GRACE RECORDS MANAGEMENT	RECORDS DATA STORAGE AND LICENCES - SEPTEMBER 2026	232.31
CP.77.68	EFT	07/10/2026	GRACE RECORDS MANAGEMENT	RECORDS STORAGE AND USER FEES - SEPTEMBER 2026	998.14
CP.77.69	EFT	07/10/2026	HACER PTY LTD	LESCHENAULT BUSH FIRE BRIGADE BUILDING CONTRACT WORKS PROGRESS PAYMENT	43,599.88
CP.77.70	EFT	07/10/2026	HARBOUR SOFTWARE PTY LTD	DOCASSEMBLER & DOCS ON TAP ANNUAL SUBSCRIPTION FOR THE PERIOD 1 NOVEMBER 2026 TO 31 OCTOBER 2027	17,517.50
CP.77.71	EFT	07/10/2026	HART SPORT	BASKETBALL NETS FOR HRCC INCLUDING FREIGHT AND FUEL SURCHARGE	92.46
CP.77.72	EFT	07/10/2026	HARVEY MITRE 10	CUPBOARD HANDLE FOR HARVEY RSL	16.24
CP.77.73	EFT	07/10/2026	HARVEY MITRE 10	PIPE FITTINGS FOR HARVEY DEPOT	51.60
CP.77.74	EFT	07/10/2026	HARVEY MITRE 10	HARDWARE MATERIALS FOR LLC	91.03
CP.77.75	EFT	07/10/2026	HARVEY NEWSAGENCY	MAGAZINE AND PERIODICAL SUBSCRIPTIONS FOR SHIRE LIBRARIES	247.71
CP.77.76	EFT	07/10/2026	HARVEY TYREPOWER	TYRES FOR SHIRE VEHICLE	2,558.00
CP.77.77	EFT	07/10/2026	HARVEY WATER	WATER USAGE FOR THE PERIOD 29 AUG. TO 30 SEPT 26 AT UDUC BUSH FIRE BRIGADE, GOVT ROAD & OTHER SITES	104.63
CP.77.78	EFT	07/10/2026	HARVEY WATER	WATER USAGE FOR THE PERIOD 25 AUGUST TO 22 SEPTEMBER 2026 AT HARVEY POOL & MERIDEN PARK	74.95
CP.77.79	EFT	07/10/2026	HASTIE WASTE PTY LTD	CARDBOARD RECYCLING AT LLC - SEPTEMBER 2026	32.40
CP.77.80	EFT	07/10/2026	HASTIJ CORPORATION PTY LTD	SUPPLY AND INSTALL REVERSE CYCLE SPLIT SYSTEM AIR CONDITIONER AT AUSTRALIND LIBRARY	4,484.45
CP.77.81	EFT	07/10/2026	HASTIJ CORPORATION PTY LTD	SUPPLY AND INSTALL REPLACEMENT SERVER ROOM AIR CONDITIONER AT HARVEY ADMIN OFFICE	10,647.19
CP.77.82	EFT	07/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING MAINTENANCE AT AUSTRALIND ADMINISTRATION CENTRE	484.00
CP.77.83	EFT	07/10/2026	HASTIJ CORPORATION PTY LTD	BI-ANNUAL AIR CONDITIONER MAINTENANCE AT AUSTRALIND SES OLD BUILDING	242.00
CP.77.84	EFT	07/10/2026	HAVE GAVEL WILL TRAVEL AUCTIONEERING	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.85	EFT	07/10/2026	HEAD OCEANIA PTY LTD	ASSORTED SWIMMING GOGGLES FOR RESALE AT LLC KIOSK	1,461.90
CP.77.86	EFT	07/10/2026	HEAD OCEANIA PTY LTD	ASSORTED SWIMMING GOGGLES FOR RESALE AT LLC KIOSK	1,636.80
CP.77.87	EFT	07/10/2026	ID CONSULTING	COMMUNITY AND ECONOMIC PROFILE ONLINE ANNUAL SUBSCRIPTIONS	20,938.50
CP.77.88	EFT	07/10/2026	INTERFIRE AGENCIES PTY LTD	PROTECTIVE WORK WEAR FOR EMERGENCY SERVICES STAFF	379.50
CP.77.89	EFT	07/10/2026	IVC COMPUTER SERVICES	USB HEADSETS FOR AUSTRALIND LIBRARY	1,188.00
CP.77.90	EFT	07/10/2026	IXOM OPERATIONS PTY LTD	MONTHLY CHLORINE GAS DRUM SERVICE FEE AT HARVEY POOL - SEPTEMBER 2026	168.63
CP.77.91	EFT	07/10/2026	JASON'S STAGE LIGHTING & SOUND	SOUND AND LIGHTING FOR HRCC CULTURAL PROGRAM - FIFO SHOW	950.00
CP.77.92	EFT	07/10/2026	JASON'S STAGE LIGHTING & SOUND	SOUND AND LIGHTING TECHNICIAN SERVICES AT HRCC	230.00
CP.77.93	EFT	07/10/2026	JASON'S STAGE LIGHTING & SOUND	SOUND AND LIGHTING FOR HRCC CULTURAL SHOW - WILFRID GORDON MCDONALD PARTRIDGE	950.00
CP.77.94	EFT	07/10/2026	JOHN K BROMHAM	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.95	EFT	07/10/2026	JULIE A MORGAN	REIMBURSEMENT FOR POLICE CLEARANCE	59.78
CP.77.96	EFT	07/10/2026	KAITESSA PTY LTD	SERVICE OF SHIRE VEHICLE	399.00
CP.77.97	EFT	07/10/2026	KAREN A MCCARTHY	COUNCILLOR TRAVEL REIMBURSEMENT - JULY TO SEPTEMBER 2026	714.75
CP.77.98	EFT	07/10/2026	KAREN A MCCARTHY	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.99	EFT	07/10/2026	KELLY-ANNE L PARSONS	REIMBURSEMENT FOR PARKING & TRAIN FARES FOR ALIA CONFERENCE	9.00
CP.77.100	EFT	07/10/2026	KIORA INVESTMENTS PTY LTD	FOOD FOR SALE THROUGH HRCC KIOSK	329.64
CP.77.101	EFT	07/10/2026	KLEYN PTY LTD	CLEAR PLASTIC SHEETING FOR LLC	188.74
CP.77.102	EFT	07/10/2026	KSS BAKERS PTY LTD	CATERING FOR ADVANCED BUSH FIRE TRAINING & CREW LEADER COURSE 5 SEPT 2026	295.60
CP.77.103	EFT	07/10/2026	KSS BAKERS PTY LTD	CATERING FOR ADVANCED BUSH FIRE TRAINING & CREW LEADER COURSE 6 SEPT 2026	293.40
CP.77.104	EFT	07/10/2026	KSS BAKERS PTY LTD	CATERING FOR ADVANCED BUSH FIRE TRAINING & CREW LEADER COURSE 14 SEPT 2026	369.60
CP.77.105	EFT	07/10/2026	LANDGATE	GROSS RENTAL VALUE (GRV) INTERIM VALUATIONS FOR PROPERTIES	855.15
CP.77.106	EFT	07/10/2026	LAURIE MORLEY	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58

Payment No	FT/CH(	Date	Creditor Name	Description	Amount
CP.77.107	EFT	07/10/2026	LESCHENAULT ENTERPRISE CENTRE INCORPO	2026 SOUTH WEST BUSINESS EXCELLENCE AWARDS MINOR AWARD PARTNERSHIP	550.00
CP.77.108	EFT	07/10/2026	LESLEY UGLE	KAARTDIJIN DANDJOO CULTURAL WORKSHOP AT HRCC (DJILBA SEASON - PLANTS)	1,200.00
CP.77.109	EFT	07/10/2026	LINKS MODULAR SOLUTIONS	BOOKING SYSTEM SUPPORT & MAINTENANCE MONTHLY FEE - LLC, HRCC AND HARVEY POOL - OCTOBER 2026	1,865.58
CP.77.110	EFT	07/10/2026	LP & JA FRYER PTY LTD	MEASURING CONTAINERS FOR SHIRE CHAINSAWS	198.00
CP.77.111	EFT	07/10/2026	LP & JA FRYER PTY LTD	SUPPLY OF GAS BOTTLE FOR ROELANDS HALL	229.90
CP.77.112	EFT	07/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	CATEMUL (BITUMEN EMULSION) FOR ROAD PAVING	720.00
CP.77.113	EFT	07/10/2026	MATTHEWS BRONZE PTY LTD	SUPPLY OF MEMORIAL BRONZE PLAQUE	546.78
CP.77.114	EFT	07/10/2026	MATTHEWS BRONZE PTY LTD	SUPPLY OF MEMORIAL BRONZE PLAQUE	546.78
CP.77.115	EFT	07/10/2026	MICHELLE E CAMPBELL	MEETING ATTENDANCE FEE & PRESIDENTIAL ALLOWANCE - OCTOBER 2026	7,426.99
CP.77.116	EFT	07/10/2026	MONKEN CO PTY LTD TAS HARVEY PLUMBIN(	REMOVE EXISTING AND CONNECT NEW COMMERCIAL OVEN AT HARVEY SENIOR CITIZENS CENTRE	849.05
CP.77.117	EFT	07/10/2026	MOORE AUSTRALIA (WA) PTY LTD	PROFESSIONAL SERVICES FOR ACTIVITY BASED COSTING REVIEW	13,750.00
CP.77.118	EFT	07/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPLACEMENT FILTERS FOR WATER FILTRATION SYSTEM AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	473.00
CP.77.119	EFT	07/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAKING TAP NEAR DUMP POINT AT BRUNSWICK RECREATION GROUND	200.75
CP.77.120	EFT	07/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAKING SINK TAP AT BRUNSWICK OVAL PUBLIC CONVENIENCES	178.75
CP.77.121	EFT	07/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	SATURDAY CALL-OUT TO UNBLOCK FEMALE TOILETS AT LESCHENAULT RECREATION PAVILION	357.50
CP.77.122	EFT	07/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR EXTERNAL TAP AT HARVEY BULLS FOOTBALL CLUB CHANGEROOMS	511.50
CP.77.123	EFT	07/10/2026	MURPH & CO PTY LTD	PARTS FOR AXLE REPAIRS TO SHIRE VEHICLE	982.25
CP.77.124	EFT	07/10/2026	MURPH & CO PTY LTD	SPEED DAMPER FOR SHIRE VEHICLE	172.00
CP.77.125	EFT	07/10/2026	MYXPLOR PTY LTD	PLAYGROUND ESSENTIALS & OFFICE LITE SOFTWARE SUBSCRIPTION FOR HRCC - OCTOBER 2026	219.45
CP.77.126	EFT	07/10/2026	NATURALISTE TURF	SUPPLY AND APPLY FUNGICIDE AT HARVEY CRICKET GROUND	6,488.00
CP.77.127	EFT	07/10/2026	NATURALISTE TURF	SUPPLY AND APPLY FUNGICIDE AT MERIDEN PARK	8,493.01
CP.77.128	EFT	07/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	ALARM RESPONSE AT LLC	220.00
CP.77.129	EFT	07/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	ALARM RESPONSE AT LLC	110.00
CP.77.130	EFT	07/10/2026	NINNETTE COMITO	FIRST NATIONS CULTURAL LEADER CONSULTANCY FOR HRCC CULTURAL PROGRAM	1,320.00
CP.77.131	EFT	07/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	TREE PRUNING ALONG RURAL BUS ROUTE - SEVENTH STREET (KORIJEKUP ROAD TO UDUC ROAD), HARVEY	5,666.81
CP.77.132	EFT	07/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	VERGE PRUNING FOR VEHICLE CLEARANCE ON WELLARD ROAD, UDUC	9,700.53
CP.77.133	EFT	07/10/2026	NORDIC FITNESS EQUIPMENT	ANTIBACTERIAL WIPES FOR HRCC GYM	745.00
CP.77.134	EFT	07/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	FUEL FOR LOADER AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	1,746.36
CP.77.135	EFT	07/10/2026	OFFICEWORKS	TONER CARTRIDGES FOR HARVEY AND BRUNSWICK DEPOTS	2,130.95
CP.77.136	EFT	07/10/2026	OMNICOM MEDIA GROUP AUSTRALIA PTY LT	TENDER ADVERTISING - CONSTRUCTION OF BINNINGUP SKATEPARK	393.28
CP.77.137	EFT	07/10/2026	OMNICOM MEDIA GROUP AUSTRALIA PTY LT	TENDER ADVERTISING - CONSTRUCTION OF BINNINGUP SKATEPARK	891.89
CP.77.138	EFT	07/10/2026	PANETTA'S LAWN MOWING & GARDENING S	GARDEN MAINTENANCE OUTSIDE SES BUILDING, HARPER STREET, HARVEY	132.00
CP.77.139	EFT	07/10/2026	PANETTA'S LAWN MOWING & GARDENING S	MAINTAIN GRASSED AREA INSIDE HARVEY POOL	385.00
CP.77.140	EFT	07/10/2026	PANETTA'S LAWN MOWING & GARDENING S	TRIMMING AROUND PONDS AT THE COMMONAGE, SOUTH WESTERN HIGHWAY, HARVEY	400.00
CP.77.141	EFT	07/10/2026	PERFECT LANDSCAPES	LANDSCAPING MAINTENANCE AT YARLOOP WORKSHOP	1,090.09
CP.77.142	EFT	07/10/2026	RAGS CLEANING	CLEANING OF HARVEY ADMINISTRATION OFFICE - SEPTEMBER 2026	4,782.45
CP.77.143	EFT	07/10/2026	RALPH & BEATTIE BOSWORTH PTY LTD ATF TI	PREPARATION OF CONSTRUCTION COST ESTIMATE ON DESIGN DEVELOPMENT FOR HARVEY LIBRARY EXPANSION	32,532.50
CP.77.144	EFT	07/10/2026	RANGE ELECTRICAL	NEW POWER SUPPLY CONNECTION INCL METER BOX & RCD FOR FUTURE SKATEPARK, BBQ, LIGHTING & IRRIG. AT BINNINGUP	12,012.00
CP.77.145	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	642.40
CP.77.146	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	342.09
CP.77.147	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	57.02
CP.77.148	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	198.59
CP.77.149	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	CONSUMABLES FOR HARVEY DEPOT	13.75
CP.77.150	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	VEHICLE CONSUMABLES FOR SHIRE VEHICLES	245.12
CP.77.151	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	312.20
CP.77.152	EFT	07/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761(	SERVICE PARTS FOR SHIRE VEHICLE	88.00
CP.77.153	EFT	07/10/2026	ROBYN I COLEMAN	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.154	EFT	07/10/2026	ROBYN I COLEMAN	COUNCILLOR MILEAGE REIMBURSEMENT - SEPTEMBER 2026	352.35
CP.77.155	EFT	07/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE AT AUSTRALIND CEMETERY - SEPTEMBER 2026	902.38
CP.77.156	EFT	07/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	PUMP AND BORE MAINTENANCE AT VARIOUS SITES - SEPTEMBER 2026	39,435.00
CP.77.157	EFT	07/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	PUMP AND MOTOR PARTS FOR REPAIRS AT VARIOUS SITES - SEPTEMBER 2026	22,184.80
CP.77.158	EFT	07/10/2026	SECURITY MAN	SECURITY ALARM MONITORING - OCTOBER TO DECEMBER 2026	1,029.60
CP.77.159	EFT	07/10/2026	SEVEN NETWORK (OPERATIONS) LTD	TELEVISION ADVERTISING FOR HRCC CULTURAL PROGRAM - SEPTEMBER 2026	1,100.00

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.77.160	EFT	07/10/2026	SHORELANDS PASTORAL COMPANY PTY LTD	REPLACEMENT BLADES FOR SHIRE VEHICLE	396.00
CP.77.161	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR SHOULDER REPAIRS AT GOVERNMENT ROAD, ROELANDS FOR 01/09/2026	3,050.42
CP.77.162	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD REPAIRS AT CRAMPTON ROAD, UDUC	2,718.86
CP.77.163	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD REPAIRS AT FLEAY ROAD, HARVEY	2,188.35
CP.77.164	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR PATH INSTALLATION AT WEST COAST DRIVE, BINNINGUP	2,632.58
CP.77.165	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MGMT FOR PATH INST. AT CARLEEN AVE., BINNINGUP FOR 3/9/26, 4/9/26, 10/9/26, 11/9/26, 14/9/26, 15/9/26	20,374.22
CP.77.166	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR RESHEETING AT COLLINS ROAD, WOKALUP FOR 10/09/26, 11/09/26, 14/09/26, 15/09/26	10,477.54
CP.77.167	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT SERVICE AT OLD COAST ROAD, AUSTRALIND	1,293.67
CP.77.168	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR RESHEETING AT TREADREA PLACE, MYALUP	13,462.08
CP.77.169	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR SHOULDER REPAIRS AT LEISURE DRIVE, AUSTRALIND	2,595.45
CP.77.170	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD MAINTENANCE WORKS AT DEVLIN ROAD, BRUNSWICK	5,167.80
CP.77.171	EFT	07/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR STORM DAMAGE CLEARING AT COLTON STREET, ROELANDS	5,555.83
CP.77.172	EFT	07/10/2026	SMS GLOBAL PTY LTD	SMS MESSAGING SERVICE - SEPTEMBER 2026	25.00
CP.77.173	EFT	07/10/2026	SOS OFFICE EQUIPMENT	PHOTOCOPIER METER READING CHARGES AT VARIOUS ADMIN OFFICES - SEPTEMBER 2026	2,513.89
CP.77.174	EFT	07/10/2026	SOUTHERN LOCK & SECURITY	VARIOUS LOCKSMITH WORKS AT HRCC	672.70
CP.77.175	EFT	07/10/2026	SOUTHERN LOCK & SECURITY	REPLACE DAMAGED LOCK ON ACCESSIBLE TOILET AT HARVEY BULLS FOOTBALL CLUB	421.37
CP.77.176	EFT	07/10/2026	SOUTHERN LOCK & SECURITY	REPAIR DAMAGED LOCK ON TOILET DOOR AT HARVEY SKATE PARK	343.25
CP.77.177	EFT	07/10/2026	SOUTHERN LOCK & SECURITY	SUPPLY OF KEYS FOR HARVEY DEPOT	79.20
CP.77.178	EFT	07/10/2026	SPOTLIGHT PTY LTD	CRAFT SUPPLIES FOR SEPTEMBER/OCTOBER SCHOOL HOLIDAY PROGRAM AT LLC	475.05
CP.77.179	EFT	07/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA L	FIRST AID TRAINING COURSE FOR SHIRE STAFF	180.00
CP.77.180	EFT	07/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA L	FIRST AID TRAINING COURSE FOR SHIRE STAFF	180.00
CP.77.181	EFT	07/10/2026	SWCC HOLDINGS PTY LTD	REMOVE EXCESS SOIL INCLUDING DISPOSAL FEES AT HARVEY TOWN HALL	3,850.00
CP.77.182	EFT	07/10/2026	TEAM GLOBAL EXPRESS PTY LTD	COURIER SERVICE FEES - HEALTH DEPARTMENT WATER SAMPLE TESTING AUG 26	44.65
CP.77.183	EFT	07/10/2026	TEAM GLOBAL EXPRESS PTY LTD	COURIER SERVICE FEES - HEALTH DEPARTMENT WATER SAMPLE TESTING SEPT 26	190.48
CP.77.184	EFT	07/10/2026	TELAIR PTY LTD	PHONE & DATA CHARGES - SEPTEMBER 2026	396.00
CP.77.185	EFT	07/10/2026	TELSTRA LTD	SERVICE AND EQUIPMENT RENTAL AT HRCC FOR THE PERIOD 24 SEPTEMBER TO 24 OCTOBER 2026	100.00
CP.77.186	EFT	07/10/2026	THE DSR TRUST	APPOINTMENT CARDS FOR HRCC	121.00
CP.77.187	EFT	07/10/2026	TIZZBEEZ PURE HONEY	HONEY FOR RESALE AT HRCC	156.00
CP.77.188	EFT	07/10/2026	TJC CARPENTRY	REFIX SUNKEN WOODEN TILES AT STIRLING COTTAGE CAFÉ	650.00
CP.77.189	EFT	07/10/2026	TRISTAN'S ODD JOBS	CONSTRUCT GYM EQUIPMENT STORAGE RACK, OFFICE CUBE SHELVING & FIT NEW COVERS FOR SPECTATOR TABLES AT HRCC	660.00
CP.77.190	EFT	07/10/2026	TRUCK CENTRE (WA) PTY LTD	ENGINE FAN HUB FOR SHIRE TRUCK	1,652.59
CP.77.191	EFT	07/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF BRUNSWICK PUBLIC CONVENIENCES - SEPTEMBER 2026	2,840.00
CP.77.192	EFT	07/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF LLC, LESCHENAULT REC GROUNDS AND PUBLIC CONVENIENCES - SEPTEMBER 2026	13,369.58
CP.77.193	EFT	07/10/2026	VALLEE CREATIVE PTY LTD	CONTENT CREATION AND VIDEOGRAPHY FOR HARVEY HERITAGE FESTIVAL 2026	612.00
CP.77.194	EFT	07/10/2026	VALLEE CREATIVE PTY LTD	VIDEOGRAPHY OF HRCC CULTURAL PERFORMANCE	500.00
CP.77.195	EFT	07/10/2026	WATER CORPORATION - OSBORNE PARK	WATER USE AND SERVICE CHARGES FOR AUSTRALIND LIBRARY, AUSTRALIND ADMIN BUILDING AND AUSTRALIND HALL	897.94
CP.77.196	EFT	07/10/2026	WATER CORPORATION - OSBORNE PARK	WATER USE AND SERVICE CHARGES FOR PARK AT OLD COAST ROAD, AUSTRALIND	1,049.21
CP.77.197	EFT	07/10/2026	WATER CORPORATION - OSBORNE PARK	WATER USE AND SERVICE CHARGES FOR PIONEER MEMORIAL PARK, AUSTRALIND	77.38
CP.77.198	EFT	07/10/2026	WATER CORPORATION - OSBORNE PARK	WATER USE AND SERVICE CHARGES FOR THE ROUNDABOUT AT OLD COAST ROAD AND PARIS ROAD, AUSTRALIND	569.48
CP.77.199	EFT	07/10/2026	WATTLEUP TRACTORS (BUNBURY)	PARTS FOR SHIRE MOWERS	1,726.30
CP.77.200	EFT	07/10/2026	WENDY M DICKINSON	MEETING ATTENDANCE FEE & ALLOWANCE - OCTOBER 2026	1,749.58
CP.77.201	EFT	07/10/2026	WEST AUSTRALIAN NEWSPAPERS LTD	ADVERTISING - NOTICE OF INTENTION TO LEVY DIFFERENTIAL RATES	2,137.75
CP.77.202	EFT	07/10/2026	WEST AUSTRALIAN NEWSPAPERS LTD	NEWSPAPER ADVERTISING FOR HRCC - SEPTEMBER 2026	1,232.06
CP.77.203	EFT	07/10/2026	WEST AUSTRALIAN NEWSPAPERS LTD	MONTHLY FULL PROMOTION OF SHIRE ACTIVITIES - SEPTEMBER 2026	1,254.16
CP.77.204	EFT	07/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	176.56
CP.77.205	EFT	07/10/2026	WESTERN POWER	NETWORK DESIGN DRAWING - AUSTRALIND ROAD, LESCHENAULT	27,988.00
CP.77.206	EFT	07/10/2026	WESTRAC	SERVICE KIT FOR SHIRE PLANT	366.06
CP.77.207	EFT	07/10/2026	WILLSHER ROOFING PTY LTD	CLEAN GUTTERS AT CREATIVE ARTS BUILDING, HARVEY	352.00
CP.77.208	EFT	07/10/2026	WINC	TONER CARTRIDGE FOR PRINTER AT HARVEY DEPOT	114.00
CP.78.1	EFT	14/10/2026	APTELLA PTY LTD	GPS ROVER & MACHINE CONTROL TRAINING FOR SHIRE STAFF	10,808.71
CP.78.2	EFT	14/10/2026	B & J CATALANO PTY LTD	SUPPLY OF GRAVEL TO AUSTRALIND DEPOT FOR CRAMPTON ROAD MAINTENANCE WORKS - SEPTEMBER 2026	3,384.76
CP.78.3	EFT	14/10/2026	B & J CATALANO PTY LTD	SUPPLY OF SCREENED SAND FOR WEST COAST DRIVE ROAD MAINTENANCE WORKS - SEPTEMBER 2026	1,271.54
CP.78.4	EFT	14/10/2026	B & J CATALANO PTY LTD	SUPPLY OF LIMESTONE FOR ROAD MTCE WORKS AT COLLINS ROAD, LEITCH ROAD, WEST COAST DRIVE AND OTHER ROADS	31,331.30

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.78.5	EFT	14/10/2026	BLADON WA PTY LTD	PROMOTIONAL STRESS ORANGES WITH HARVEY REGION BRANDING FOR DESTINATION MARKETING	935.00
CP.78.6	EFT	14/10/2026	BRUNSWICK RIVER COTTAGES INC	2026 COMMUNITY SUPPORT GRANT - BRUNSWICK COMMUNITY SENIORS FESTIVE CELEBRATION 2026	2,750.00
CP.78.7	EFT	14/10/2026	BRUNSWICK RURAL AGENCIES PTY LTD	SUPPLY OF BLOOD & BONE FERTILISER AND CHEMICALS FOR ROAD SIDE VERGE SPRAYING	371.26
CP.78.8	EFT	14/10/2026	BRUNSWICK VET SERVICES PTY LTD	CAT STERILISATION VOUCHERS - SEPTEMBER 2026	198.00
CP.78.9	EFT	14/10/2026	BUNBURY PLUMBING SERVICES	REPAIR WATER METER LEAK AT RIVERLINKS (LLC)	335.00
CP.78.10	EFT	14/10/2026	BUNNINGS WAREHOUSE	SUPPLIES FOR HARVEY LIBRARY RELOCATION	73.27
CP.78.11	EFT	14/10/2026	BUNNINGS WAREHOUSE	PAINT AND TIMBER PLANK FOR MAINTENANCE AT RIDLEY PLACE	57.99
CP.78.12	EFT	14/10/2026	BUNNINGS WAREHOUSE	PORTABLE SAFETY BOLLARDS	97.60
CP.78.13	EFT	14/10/2026	BUNNINGS WAREHOUSE	TIMBER STICKS AND VARNISH FOR LLC	159.12
CP.78.14	EFT	14/10/2026	C2C SERVICES PTY LTD	CLIENT REPRESENTATIVE SERVICES - DESIGN REVIEW PHASE FOR HARVEY LIBRARY - SEPTEMBER 2026	3,025.00
CP.78.15	EFT	14/10/2026	CELISANO CONCRETING PTY LTD	INSTALL NEW CONCRETE FOOTPATH INC SAW CUTTING, PATH REMOVAL & PRAM RAMPS AT WEST COAST DR, BINNINGUP	57,961.20
CP.78.16	EFT	14/10/2026	CELISANO CONCRETING PTY LTD	CUTTING OF CONCRETE & BITUMEN FOR PRAM RAMP AT CORONATION ROAD, BINNINGUP	32,780.00
CP.78.17	EFT	14/10/2026	CHARGEFOX PTY LTD	EV CHARGER SOFTWARE FEES AT HAYWARD STREET - SEPTEMBER 2026	88.11
CP.78.18	EFT	14/10/2026	CHUBB FIRE AND SECURITY PTY	ANNUAL SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT YARLOOP DEPOT - JULY 2026 TO JUNE 2027	517.00
CP.78.19	EFT	14/10/2026	CITY & REGIONAL FUELS	FUEL SUPPLIES FOR SHIRE DEPOT - SEPTEMBER 2026	53,905.37
CP.78.20	EFT	14/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	WASTE SERVICES AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	246.68
CP.78.21	EFT	14/10/2026	CLINIPATH PATHOLOGY	PRE-EMPLOYMENT MEDICAL	169.49
CP.78.22	EFT	14/10/2026	CLOUD PAYMENT GROUP	RATES DEBT RECOVERY CHARGES	165.00
CP.78.23	EFT	14/10/2026	COAST COUNTRY COMPUTERS HARVEY	INK CARTRIDGES FOR HARVEY ADMIN OFFICE	429.95
CP.78.24	EFT	14/10/2026	COCA COLA AMATIL (AUST) PTY LTD	DRINKS FOR LLC KIOSK	1,102.95
CP.78.25	EFT	14/10/2026	COCA COLA AMATIL (AUST) PTY LTD	DRINKS FOR LLC KIOSK	620.20
CP.78.26	EFT	14/10/2026	CROMAG PTY LTD	POOL CHEMICALS FOR LLC	717.89
CP.78.27	EFT	14/10/2026	EATON ENVIRONMENTAL SERVICES	TERMITE TREATMENT TO TREE AT MITCHELL ROAD, BENGER	220.00
CP.78.28	EFT	14/10/2026	EATON ENVIRONMENTAL SERVICES	TERMITE TREATMENT TO TREE AT HESTER ROAD, HARVEY	330.00
CP.78.29	EFT	14/10/2026	EATON ENVIRONMENTAL SERVICES	TERMITE TREATMENT TO STUMP AT EASTCOTT	220.00
CP.78.30	EFT	14/10/2026	HARVEY ABORIGINAL CORPORATION	NAIDOC WEEK CELEBRATIONS - DINNER & CULTURAL ACTIVITIES	2,398.00
CP.78.31	EFT	14/10/2026	HARVEY BULLS FOOTBALL CLUB	REIMBURSEMENT FOR ELECTRICITY SUPPLY CHARGE FOR THE PERIOD 18 AUGUST TO 14 SEPTEMBER 2026	154.03
CP.78.32	EFT	14/10/2026	HARVEY COURIER SERVICE	FREIGHT OF DAMAGED SPEAKERS FROM HRCC	38.94
CP.78.33	EFT	14/10/2026	HARVEY COURIER SERVICE	COURIER SERVICE CHARGES - SEPTEMBER 2026	1,373.68
CP.78.34	EFT	14/10/2026	HARVEY MEDICAL CENTRE	PRE-EMPLOYMENT MEDICAL	185.00
CP.78.35	EFT	14/10/2026	HARVEY MITRE 10	RAPID SET CONCRETE & LONG HANDLE POST HOLE SHOVELS FOR HARVEY DEPOT	830.00
CP.78.36	EFT	14/10/2026	HARVEY MITRE 10	CONSTRUCTION TAPE FOR HARVEY DEPOT	26.24
CP.78.37	EFT	14/10/2026	HARVEY TYREPOWER	REPLACEMENT TYRES FOR SHIRE GRADER	2,685.00
CP.78.38	EFT	14/10/2026	HAVCON ENGINEERING	SUPPLY OF SEMI SIDE TIPPERS FOR GRAVEL CARTAGE - GOVERNMENT ROAD, ROELANDS RECONSTRUCTION WORKS	14,592.60
CP.78.39	EFT	14/10/2026	HP COUNTRY LANDSCAPING PTY LTD	SUPPLY AND INSTALL KIKUYU TURF AT HARVEY CRICKET GROUND	17,737.50
CP.78.40	EFT	14/10/2026	JET GLASS AND ALUMINIUM	ADD VISION STRIPS TO FRONT GLASS DOOR & WINDOW PANELS AT HRCC	499.99
CP.78.41	EFT	14/10/2026	JK & NJ TAPPER ATF THE JAYNICKY TRUST	REPLACE MISSING MIRROR IN FEMALE PUBLIC CONVENIENCES AT LLC PAVILION	249.65
CP.78.42	EFT	14/10/2026	JONATHAN R CAIN	REPAIR OF GYMNASTICS MATS AT HRCC	200.00
CP.78.43	EFT	14/10/2026	KC (WA) PTY LTD	EMPTY SEPTIC TANK AT HARVEY DEPOT	900.00
CP.78.44	EFT	14/10/2026	KIORA INVESTMENTS PTY LTD	FOOD FOR SALE THROUGH HRCC KIOSK	227.33
CP.78.45	EFT	14/10/2026	LIVING SPRINGS WATER PTY LTD	SUPPLY OF DRINKING WATER FOR RICHARDSON ROAD WASTE MANAGEMENT FACILITY	112.00
CP.78.46	EFT	14/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND SOUTH WEST LOCAL GOVERNMENT PROFESSIONALS FORUM	150.00
CP.78.47	EFT	14/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	AFFILIATE MEMBERSHIP FEES FOR SHIRE STAFF - 2026/2027	190.00
CP.78.48	EFT	14/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	AFFILIATE MEMBERSHIP FEES FOR SHIRE STAFF - 2026/2027	190.00
CP.78.49	EFT	14/10/2026	LOUISE NOMINEES PTY LTD	REFRESHMENT ITEMS FOR SOCIAL CLUB, COUNCIL CHAMBERS AND STAFF KITCHEN - SEPTEMBER 2026	1,048.92
CP.78.50	EFT	14/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	CATEMUL (BITUMEN EMULSION) FOR ROAD PAVING	720.00
CP.78.51	EFT	14/10/2026	MARK GUTHRIE ILLUSTRATION	SCHOOL HOLIDAY ILLUSTRATION WORKSHOP AT AUSTRALIND AND HARVEY LIBRARIES	530.00
CP.78.52	EFT	14/10/2026	MCLEODS LAWYERS	LEGAL FEES	469.70
CP.78.53	EFT	14/10/2026	MICKAZ NOMINEES PTY LTD	TWICE WEEKLY BBQ CLEANING AND WEEKLY DEPOT CLEANING - SEPTEMBER 2026	4,844.76
CP.78.54	EFT	14/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	EARTHWORKS AT WEST COAST DRIVE, BINNINGUP	1,496.00
CP.78.55	EFT	14/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	SWEEPING OF VARIOUS CAR PARKS IN BINNINGUP, MYALUP & AUSTRALIND	7,304.00
CP.78.56	EFT	14/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	EARTHWORKS TO REMOVE PAVING AND INSTALL ASPHALT AT TUSCANY DRIVE, BINNINGUP	2,917.75
CP.78.57	EFT	14/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	BOBCAT, TRUCK & ROLLER HIRE TO REMOVE CONCRETE AND SOIL AND PREPARE VERGE AT CORONATION ROAD, BINNINGUP	9,515.00

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.78.58	EFT	14/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	TIP FEES FOR CONCRETE RUBBLE FROM FOOTPATH REPAIRS AT BARNES AVENUE	268.82
CP.78.59	EFT	14/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REMOVE CARTRIDGE LID FROM BASE OF DUMP POINT AND CLEAN UP AT HARVEY DUMP POINT	214.50
CP.78.60	EFT	14/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAKING CUBICLE AT YOUNG STREET PUBLIC CONVENIENCES, HARVEY	143.00
CP.78.61	EFT	14/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED FEMALE TOILET AT RIDLEY PLACE PUBLIC CONVENIENCES, AUSTRALIND	286.00
CP.78.62	EFT	14/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR ACCESSIBLE TOILET AT STIRLING COTTAGES	148.50
CP.78.63	EFT	14/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	OPEN & CLOSE PUBLIC CONVENIENCES AT CHRISTINA STREET, RIDLEY PLACE, CATHEDRAL AVE & EASTWELL STREET - SEP 26	2,292.18
CP.78.64	EFT	14/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	ALARM RESPONSE - OCTOBER 2026	110.00
CP.78.65	EFT	14/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	OPEN AND CLOSE TENNIS CLUB AND PAVILION PUBLIC CONVENIENCES - SEPTEMBER 2026	1,479.06
CP.78.66	EFT	14/10/2026	NINTH ST VETERINARY CLINIC	EUTHANASIA OF FERAL CAT & DISPOSAL	472.00
CP.78.67	EFT	14/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	TRANSPORT OF DRUM ROLLER TO CRAMPTON ROAD	660.00
CP.78.68	EFT	14/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	TRANSPORT OF ROLLER TO WORKS SITE	597.96
CP.78.69	EFT	14/10/2026	OFFICEWORKS	OFFICE STATIONERY AND DRINKING WATER FOR HRCC GYM	91.75
CP.78.70	EFT	14/10/2026	OFFICEWORKS	BATTERIES FOR HRCC	32.30
CP.78.71	EFT	14/10/2026	OFFICEWORKS	VISITOR CHAIRS FOR BUSH FIRE BRIGADE	1,694.95
CP.78.72	EFT	14/10/2026	ORIGIN ENERGY RETAIL LTD	SUPPLY OF GAS BOTTLE FOR OVAL CHANGEROOMS AT LESCHENAULT RECREATION PRECINCT	239.75
CP.78.73	EFT	14/10/2026	OWNA CORP PTY LTD	CHILDCARE MANAGEMENT SOFTWARE SUBSCRIPTION - OCTOBER 2026	149.00
CP.78.74	EFT	14/10/2026	PAUL ATHERTON	DAILY LOCKING AND UNLOCKING OF BINNINGUP PUBLIC CONVENIENCES - SEPTEMBER 2026	440.00
CP.78.75	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE FLUORESCENT LIGHTS WITH LED LIGHTS AT AUSTRALIND ADMIN OFFICE	330.00
CP.78.76	EFT	14/10/2026	RANGE ELECTRICAL	REATTACH LIGHT FITTING UNDER EAVES AT RIDLEY PLACE PUBLIC CONVENIENCES, AUSTRALIND	143.00
CP.78.77	EFT	14/10/2026	RANGE ELECTRICAL	INVESTIGATE AND REPAIR LIGHTS AT LLC OVALS	7,132.40
CP.78.78	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR FAULTY PARK PATH LIGHT IN TREENDALE	442.20
CP.78.79	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR POWER POINT IN CLEANERS ROOM AT HARVEY ADMIN OFFICE	132.00
CP.78.80	EFT	14/10/2026	RANGE ELECTRICAL	REATTACH LIGHT FITTING IN FEMALE TOILET AT BRUNSWICK CARAVAN PARK	132.00
CP.78.81	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE RCD (SAFETY SWITCH) AT STANTON PARK HALL	481.80
CP.78.82	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE FLUORESCENT LIGHTS & BROKEN TRUNKING WITH LED AT HARVEY ADMIN OFFICE	1,771.00
CP.78.83	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE FIRE EXIT SIGN AT AUSTRALIND ADMIN OFFICE	314.60
CP.78.84	EFT	14/10/2026	RANGE ELECTRICAL	INSPECT AND ARRANGE REPAIRS TO DAMAGED LIGHT POLE AT HARVEY RAIL RESERVE	467.50
CP.78.85	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE LIGHT GLOBE AT REAR ENTRY BREEZEWAY OF HARVEY ADMIN OFFICE	187.00
CP.78.86	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR BROKEN BBQ IGNITION BUTTON AT RIDLEY PLACE	490.60
CP.78.87	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR FLICKERING LIGHT AND CHECK AIR CONDITIONER POWER POINT AT AUSTRALIND LIBRARY	156.20
CP.78.88	EFT	14/10/2026	RANGE ELECTRICAL	REPLACE FAULTY LIGHT WITH LED IN OFFICE AT ROELANDS-OLIVE HILL FIRE STATION	297.00
CP.78.89	EFT	14/10/2026	RANGE ELECTRICAL	SUPPLY TWIN SPOT SENSOR LIGHT FOR UNDERCOVER AREA AT COOKERNUP HALL	548.90
CP.78.90	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR BROKEN EXTERIOR LIGHT AT BINNINGUP BUSH FIRE BRIGADE	280.50
CP.78.91	EFT	14/10/2026	RANGE ELECTRICAL	REPAIR FLICKERING LIGHT OUTSIDE STAFF ROOM AT HARVEY ADMIN OFFICE	354.20
CP.78.92	EFT	14/10/2026	RC & VR ROSS	ACCOMMODATION FOR SHIRE STAFF - SEPTEMBER 2026	1,320.00
CP.78.93	EFT	14/10/2026	REAL STEEL ELECTRICS	MAKE COVERS FOR EXPOSED WIRES AT BRUNSWICK OVAL	312.68
CP.78.94	EFT	14/10/2026	REAL STEEL ELECTRICS	SUPPLY AND INSTALL NEW POWER POINT FOR SEPTIC TANK WORKS AT HARVEY DEPOT	595.37
CP.78.95	EFT	14/10/2026	REDFISH TECHNOLOGIES PTY LTD	CCTV SERVICE AT AUSTRALIND SKATE PARK, BOAT RAMP & OVAL	3,290.10
CP.78.96	EFT	14/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	TRAILER LOCK AND TRAILER SOCKET	42.85
CP.78.97	EFT	14/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS (OIL FILTER, THERMO FAN ETC) FOR SHIRE VEHICLES	198.63
CP.78.98	EFT	14/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS (AIR FILTER) FOR SHIRE VEHICLES	30.66
CP.78.99	EFT	14/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS (AIR FILTER, FILTER OIL, OIL FILTER) FOR SHIRE VEHICLES	86.70
CP.78.100	EFT	14/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE FROM PARKFIELD TO RICHARDSON ROAD WASTE MANAGEMENT FACILITY	568.70
CP.78.101	EFT	14/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE FROM TREENDALE TO SHIRE DEPOT	420.20
CP.78.102	EFT	14/10/2026	ROBYN I COLEMAN	REIMBURSEMENT FOR EXPENSES - 2026 WALGA CONFERENCE	72.66
CP.78.103	EFT	14/10/2026	ROL WA PTY LTD	TERMITE & GENERAL PEST INSPECTION AND TREATMENT AT LESCHENAULT PAVILION	250.00
CP.78.104	EFT	14/10/2026	ROYAL LIFE SAVING SOCIETY WA	POOL LIFEGUARD QUALIFICATION RENEWAL FOR SHIRE STAFF	187.00
CP.78.105	EFT	14/10/2026	ROYAL LIFE SAVING SOCIETY WA	POOL LIFEGUARD QUALIFICATION RENEWAL FOR SHIRE STAFF	187.00
CP.78.106	EFT	14/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ASPHALT OVERLAY AT THOMAS COURT, AUSTRALIND	2,122.03
CP.78.107	EFT	14/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA L	CPR TRAINING PROVIDED FOR SHIRE STAFF	89.00
CP.78.108	EFT	14/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 8 AUGUST TO 7 OCTOBER 2026 AT ILUKA ROAD, BINNINGUP	129.86
CP.78.109	EFT	14/10/2026	TEAM GLOBAL EXPRESS PTY LTD	COURIER SERVICE FEES	35.04
CP.78.110	EFT	14/10/2026	TJC CARPENTRY	REPLACE DAMAGED FLYWIRE ON KITCHEN FLYSCREEN AT TOM PEARSON PAVILION, BRUNSWICK	500.00

Payment No	FT/CH(	Date	Creditor Name	Description	Amount
CP.78.111	EFT	14/10/2026	TONY'S MECHANICAL SERVICE & LUBRICANTS	SUPPLY OF TRANSMISSION OIL FOR SHIRE GRADER	2,301.48
CP.78.112	EFT	14/10/2026	TONY'S MECHANICAL SERVICE & LUBRICANTS	SUPPLY OF BLADES AND BOLTS FOR SHIRE TRACTOR	1,820.94
CP.78.113	EFT	14/10/2026	TOTAL HYGIENE SERVICES	NAPPY & SANITARY DISPOSAL SERVICES AT LLC FOR THE PERIOD 30 JUNE TO 31 AUGUST 2026	2,015.20
CP.78.114	EFT	14/10/2026	TRIPLE F PTY LTD	PURCHASE OF NEW SHIRE VEHICLE INCLUDING DISCOUNT & TRADE-IN	24,817.35
CP.78.115	EFT	14/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF AUSTRALIND, BINNINGUP & MYALUP PUBLIC CONVENIENCES - SEPTEMBER 2026	11,590.72
CP.78.116	EFT	14/10/2026	VANGUARD PUBLISHING PTY LTD	BROCHURE DISPLAY, HANDLING, TRANSPORT & WAREHOUSING FEES	446.20
CP.78.117	EFT	14/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	228.80
CP.78.118	EFT	14/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	88.28
CP.78.119	EFT	14/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	136.14
CP.78.120	EFT	14/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	366.08
CP.78.121	EFT	14/10/2026	WILLSHER ROOFING PTY LTD	REPAIR LEAKING ROOF AT HARVEY COMMUNITY RADIO STATION	242.00
CP.78.122	EFT	14/10/2026	WILLSHER ROOFING PTY LTD	REPLACE BROKEN ROOF COWLING AT HARVEY BULLS FOOTBALL CLUB ROOMS	363.00
CP.78.123	EFT	14/10/2026	WILLSHER ROOFING PTY LTD	CLEAN GUTTERS AT HARVEY COMMUNITY RESOURCE CENTRE	374.00
CP.78.124	EFT	14/10/2026	WINC	TOILET PAPER FOR HARVEY DEPOT	140.09
CP.78.125	EFT	14/10/2026	WORK CLOBBER	PROTECTIVE WORK WEAR FOR SHIRE STAFF	168.76
CP.78.126	EFT	14/10/2026	YAKKA EARTHWORKS & FORESTRY	BUSHFIRE MITIGATION WORKS AT KINGSTON ESTATE (SHERWOOD ROAD & WATERFORD WAY)	3,795.00
CP.80.1	EFT	21/10/2026	AMITY SIGNS	SUPPLY OF NEW SIGNS FOR FUNERAL OVERFLOW PARKING, DELIVERED TO HARVEY DEPOT	137.50
CP.80.2	EFT	21/10/2026	AMITY SIGNS	SUPPLY OF MAGNETIC HERBICIDE SIGNS FOR PARKS & GARDENS, DELIVERED TO HARVEY DEPOT	593.10
CP.80.3	EFT	21/10/2026	ANNIE'S ANGELS PLAY AND DEVLOPMENT CE	AFTER SCHOOL BUS SERVICE FOR HRCC	6,435.00
CP.80.4	EFT	21/10/2026	APTELLA PTY LTD	SUPPLY OF SURVEY RANGE POLE TIPS	160.46
CP.80.5	EFT	21/10/2026	ASAHI LIFESTYLE BEVERAGES	DRINKS FOR SALE THROUGH KIOSK AT HRCC	1,117.34
CP.80.6	EFT	21/10/2026	ATTEKUS PTY LTD	CONSULTING SERVICES FOR ONLINE FACILITY BOOKING SYSTEM - BOOKABLE	2,743.13
CP.80.7	EFT	21/10/2026	AUSSIE VOLTS ELECTRICAL	SAFETY INSPECTION OF LIGHTS IN LLC CAFE AFTER RAIN LEAK THROUGH CEILING	550.00
CP.80.8	EFT	21/10/2026	AUSTRALIAN INSTITUTE OF BUILDING SURVEY	BUILDING SURVEYING WEBINARS FOR SHIRE STAFF	164.00
CP.80.9	EFT	21/10/2026	AXION SD PTY LTD	MONTHLY INDUCTIONS & CONTRACTOR MGT SYSTEM SUBSCRIPTION FOR THE PERIOD 12 OCTOBER TO 12 NOVEMBER 2026	602.80
CP.80.10	EFT	21/10/2026	BAPTIST CHURCHES OF WA	REFUND OF HALL HIRE BONDS	2,000.00
CP.80.11	EFT	21/10/2026	BINNINGUP COMMUNITY ASSOCIATION INC	REIMBURSEMENT FOR ELECTRICITY CHARGES AT BINNINGUP - JUNE TO OCTOBER 2026	296.74
CP.80.12	EFT	21/10/2026	BOC LTD	SUPPLY AND DELIVERY OF CO2 GAS	1,672.65
CP.80.13	EFT	21/10/2026	BOC LTD	SUPPLY AND DELIVERY OF CO2 GAS	1,050.62
CP.80.14	EFT	21/10/2026	BOC LTD	SUPPLY OF LIQUID CARBON DIOXIDE (CO2) FOR LLC	1,646.08
CP.80.15	EFT	21/10/2026	BONNIE GALATI	REFUND OF SPORTS FEE	70.00
CP.80.16	EFT	21/10/2026	BUILDING & CONSTRUCTION INDUSTRY TRAI	BUILDING & CONSTRUCTION INDUSTRY TRAINING FUND LEVIES COLLECTED - SEPTEMBER 2026	635.25
CP.80.17	EFT	21/10/2026	BUNBURY MOWER SERVICE	MOWER EQUIPMENT - TRIMMER SPOOLS, NYLON MOWING LINE & SPRINGS	500.00
CP.80.18	EFT	21/10/2026	BUNBURY MOWER SERVICE	SUPPLY OF EDGER BLADES AND HARNESS FOR SHIRE STAFF	590.00
CP.80.19	EFT	21/10/2026	BUNBURY REGIONAL THEATRE INC	PERFORMANCE FEE FOR HRCC CULTURAL SHOW	5,500.00
CP.80.20	EFT	21/10/2026	BUNBURY SUBARU	SCHEDULED SERVICE OF SHIRE FLEET VEHICLE	398.77
CP.80.21	EFT	21/10/2026	BUNNINGS WAREHOUSE	TINT FILM FOR GATEHOUSE AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	146.91
CP.80.22	EFT	21/10/2026	BUNNINGS WAREHOUSE	SUPPLIES FOR GYM EQUIPMENT	16.59
CP.80.23	EFT	21/10/2026	BUNNINGS WAREHOUSE	GRINDER, GRINDING DISCS & RIVET GUN FOR PARK IRRIGATION	293.82
CP.80.24	EFT	21/10/2026	BUNNINGS WAREHOUSE	RUBBER MAT AND BATTERIES FOR IRRIGATION MAINTENANCE	103.35
CP.80.25	EFT	21/10/2026	BUNNINGS WAREHOUSE	EXTERIOR CONSTRUCTION ADHESIVE, WET PAINT SIGNS & WHEEL BRACE	90.17
CP.80.26	EFT	21/10/2026	CAITLIN FISHER	REIMBURSEMENT FOR MEDICAL ASSESSMENT	220.00
CP.80.27	EFT	21/10/2026	CALL ASSOCIATES PTY LTD	AFTER HOURS CALL SERVICE - SEPTEMBER 2026	808.50
CP.80.28	EFT	21/10/2026	CANNON HYGIENE AUSTRALIA PTY LTD	SANITARY HYGIENE SERVICES - ANNUAL CONTRACT FOR THE PERIOD 6 AUGUST 2026 TO 5 AUGUST 2027	5,952.21
CP.80.29	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	FOOTPATH REPAIRS AT CARLEEN AVENUE, BINNINGUP	12,634.60
CP.80.30	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	FOOTPATH REPAIRS AT KINGSTON DRIVE	9,900.00
CP.80.31	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	CONCRETE GRINDING AT KINGSTON DRIVE	14,300.00
CP.80.32	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	FOOTPATH REPAIRS AT BREAK O'DAY DRIVE	16,445.00
CP.80.33	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	FOOTPATH REPAIRS AT ANDROMEDA ROAD, TREENDALE	2,530.00
CP.80.34	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	CONCRETE GRINDING AT AUSTRALIND ADMIN OFFICE	1,540.00
CP.80.35	EFT	21/10/2026	CELISANO CONCRETING PTY LTD	FOOTPATH REPAIRS AT DAWE STREET	7,260.00
CP.80.36	EFT	21/10/2026	CHRISTINE GORDON	REFUND OF MEMBERSHIP FEES	500.10
CP.80.37	EFT	21/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT THE PAVILION, LESCHENAULT	301.51

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.80.38	EFT	21/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT HARVEY POOL	26.40
CP.80.39	EFT	21/10/2026	CHUBB FIRE AND SECURITY PTY	SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND FAMILY HISTORY CENTRE	17.60
CP.80.40	EFT	21/10/2026	CIRCUITWEST	ANNUAL CIRCUIT WEST MEMBERSHIP FOR HRCC - 2026/2027	385.00
CP.80.41	EFT	21/10/2026	CLEANAWAY	SKIP BIN SERVICING AT LESCHENAULT RECREATION PRECINCT/LLC - SEPTEMBER 2026	1,558.15
CP.80.42	EFT	21/10/2026	CLEANAWAY	SPECIAL EVENT BIN COLLECTION AT BRUNSWICK REC GROUND - SEPTEMBER 2026	120.31
CP.80.43	EFT	21/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY SERVICES AT RICHARDSON RD, HARVEY ADMIN OFFICE, BWICK DEPOT & GIBBS POOL PUBLIC CONV.	771.79
CP.80.44	EFT	21/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	HOOK BIN COLLECTION AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	3,456.97
CP.80.45	EFT	21/10/2026	CLEANAWAY SOLID WASTE PTY LTD.	TRANSFER FACILITY (TRF) SERVICES AT RICHARDSON ROAD, HARVEY ADMIN OFFICE & DEPOT	633.97
CP.80.46	EFT	21/10/2026	CM PAINTING & DECORATING	PAINTING OF TWO OFFICES AT HARVEY ADMIN OFFICE	2,850.00
CP.80.47	EFT	21/10/2026	COCA COLA AMATIL (AUST) PTY LTD	DRINKS FOR LLC KIOSK	1,257.08
CP.80.48	EFT	21/10/2026	CRAIG P CARBONE	COUNCILLOR TRAVEL REIMBURSEMENT - JULY TO SEPTEMBER 2026	114.65
CP.80.49	EFT	21/10/2026	D & L STUDIO PTY LTD	SUPPLY OF STAFF NAME BADGES	113.30
CP.80.50	EFT	21/10/2026	D & S BERRY PTY LTD	CUT & SUPPLY FLOOR PLATE STEEL FOR SHIRE TRACTOR	200.00
CP.80.51	EFT	21/10/2026	D & S BERRY PTY LTD	SUPPLY OF CUSTOM MADE TOILET ROLL HOLDERS	748.00
CP.80.52	EFT	21/10/2026	DATA #3 LTD	IT PROFESSIONAL SERVICES FOR PALO ALTO PRISMA ACCESS AND CLOUD FIREWALL	13,550.63
CP.80.53	EFT	21/10/2026	DATA #3 LTD	MICROSOFT CONTRACT RENEWAL - RESERVATIONS AND SERVER SOFTWARE LICENCES	24,226.82
CP.80.54	EFT	21/10/2026	DATACOM SOLUTIONS (AU) PTY LTD	DATASCAPE MONTHLY SOFTWARE SUBSCRIPTION (SAAS) FEE - OCTOBER 2026	20,471.47
CP.80.55	EFT	21/10/2026	EARTH 2 OCEAN COMMUNICATIONS	SUPPLY OF UHF HANDHELD RADIO FOR RICHARDSON ROAD WASTE MANAGEMENT FACILITY	279.00
CP.80.56	EFT	21/10/2026	ENVIRONEX INTERNATIONAL	SUPPLY OF SODIUM HYPOCHLORITE FOR LLC	1,637.13
CP.80.57	EFT	21/10/2026	FLICK ANTICIMEX PTY LTD	QTRLY. RODENT & PEST TREATMENT AT AUSTRALIND SES & ANT TREATMENT AT RICHARDSON ROAD WASTE MGT FACILITY	677.71
CP.80.58	EFT	21/10/2026	FRAGRANCE WA-PERTH MURRAY ST HOTEL P	ACCOMMODATION FOR COUNCILLORS ATTENDING 2026 CONVENTION	304.24
CP.80.59	EFT	21/10/2026	FRASER BELLE INVESTMENTS PTY LTD	REPLACE WORN MOWER TYRE	60.00
CP.80.60	EFT	21/10/2026	GLEN FLOOD GROUP	TEMPORARY PERSONNEL SUPPORT - DATABASE IMPROVEMENT PROJECT PHASE 2	118.80
CP.80.61	EFT	21/10/2026	HARRISON HENSON	REIMBURSEMENT FOR WORK BOOTS	219.00
CP.80.62	EFT	21/10/2026	HARVEY COMMUNITY RESOURCE CENTRE INC	ADVERTISING IN HARVEY HAPPENINGS NEWSLETTER - SEPTEMBER 2026	60.00
CP.80.63	EFT	21/10/2026	HARVEY MITRE 10	HARDWARE TO REFIX BOLLARDS AT AUSTRALIND SENIOR CITIZENS CENTRE CAR PARK	43.12
CP.80.64	EFT	21/10/2026	HARVEY MITRE 10	HARDWARE TO REFIX DOOR CLOSER AND ADJUST HANDLES ON SUB METER BOX AT HARVEY BULLS RECREATION GROUND	104.96
CP.80.65	EFT	21/10/2026	HARVEY MITRE 10	BOLTS TO ATTACH LATCH TO METER BOX AT HARVEY BULLS RECREATION GROUND	7.88
CP.80.66	EFT	21/10/2026	HARVEY MITRE 10	HASP & STAPLE FOR METER BOX AT HARVEY BULLS RECREATION GROUND	19.62
CP.80.67	EFT	21/10/2026	HARVEY MITRE 10	HARDWARE TO FIT NEW TOILET ROLL HOLDERS AT BRUNSWICK PUBLIC CONVENIENCES	48.66
CP.80.68	EFT	21/10/2026	HARVEY TYREPOWER	TYRE REPAIR FOR SHIRE VEHICLE	105.00
CP.80.69	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT AUSTRALIND LIBRARY - OCTOBER 2026	242.00
CP.80.70	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT BRUNSWICK DEPOT SHED - OCTOBER 2026	181.50
CP.80.71	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL AIR CONDITIONING SERVICING AT BENGER HALL - OCTOBER 2026	181.50
CP.80.72	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT HARVEY POOL - OCTOBER 2026	181.50
CP.80.73	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT CRIB HUT, RICHARDSON ROAD WASTE MANAGEMENT FACILITY - OCT 26	181.50
CP.80.74	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	INSPECT AND REPAIR NOISY AIR CONDITIONER AT HARVEY ADMIN OFFICE	214.50
CP.80.75	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	INSPECT AIR CONDITIONER NOT HEATING PROPERLY AT HARVEY ADMIN OFFICE	214.50
CP.80.76	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT AUSTRALIND DEPOT MAIN SHED - OCTOBER 2026	181.50
CP.80.77	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT AUSTRALIND SENIOR CITIZENS CENTRE - OCTOBER 2026	484.00
CP.80.78	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT HRCC - OCTOBER 2026	605.00
CP.80.79	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT HARVEY ADMIN OFFICE - OCTOBER 2026	242.00
CP.80.80	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL AIR CONDITIONING SERVICING AT RIVERLINK'S CHILDCARE CENTRE - OCTOBER 2026	605.00
CP.80.81	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT HARVEY DEPOT ADMIN OFFICE - OCTOBER 2026	726.00
CP.80.82	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT HARVEY WAR MEMORIAL LIBRARY - OCTOBER 2026	181.50
CP.80.83	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT BECHER STREET ADMIN OFFICE, HARVEY - OCTOBER 2026	302.50
CP.80.84	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT UDUC BUSH FIRE BRIGADE - OCTOBER 2026	181.50
CP.80.85	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT HARVEY SES NEW BUILDING - OCTOBER 2026	242.00
CP.80.86	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT HARVEY HILL BUSH FIRE BRIGADE - OCTOBER 2026	181.50
CP.80.87	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT YARLOOP SHIRE DEPOT - OCTOBER 2026	181.50
CP.80.88	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT COOKERNUP HALL - OCTOBER 2026	181.50
CP.80.89	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT COOKERNUP BUSH FIRE BRIGADE - OCTOBER 2026	181.50
CP.80.90	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT YARLOOP BUSH FIRE BRIGADE - OCTOBER 2026	242.00

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.80.91	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT MYALUP VOLUNTEER BUSH FIRE BRIGADE - OCTOBER 2026	181.50
CP.80.92	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT BINNINGUP BUSH FIRE BRIGADE STATION - OCTOBER 2026	181.50
CP.80.93	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT HARVEY SENIOR CITIZENS CENTRE - OCTOBER 2026	484.00
CP.80.94	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY AIR CONDITIONING SERVICING AT BINNINGUP HALL & LIBRARY - OCTOBER 2026	181.50
CP.80.95	EFT	21/10/2026	HASTIJ CORPORATION PTY LTD	QUARTERLY AIR CONDITIONING SERVICING AT LESCHENAULT LEISURE CENTRE - OCTOBER 2026	1,925.00
CP.80.96	EFT	21/10/2026	HIP POCKET WORKWEAR & SAFETY BUNBURY	SAFETY BOOTS FOR SHIRE STAFF	276.45
CP.80.97	EFT	21/10/2026	HUMPHREY GROUP AUSTRALIA PTY LTD	SUPPLY OF NEW PLAYGROUND EQUIPMENT AT ONE TREE PARK, YARLOOP	34,578.50
CP.80.98	EFT	21/10/2026	HUMPHREY GROUP AUSTRALIA PTY LTD	REPAIRS TO WHEEL SPINNER PLAY EQUIPMENT AT BINNINGUP FORESHORE PLAYGROUND	1,705.00
CP.80.99	EFT	21/10/2026	INTERFIRE AGENCIES PTY LTD	SUPPLY OF HELMETS FOR COOKERNUP BUSH FIRE BRIGADE	379.50
CP.80.100	EFT	21/10/2026	JENNIFER R CAMPBELL-HICKS	REIMBURSEMENT FOR SUPPLIES FOR MAY GIBBS EVENT AND SHARE & DARE TRAINING MEETING	78.08
CP.80.101	EFT	21/10/2026	JET GLASS AND ALUMINIUM	REPLACE BROKEN GLASS IN VISITORS CHANGEROOM AT HARVEY BULLS FOOTBALL CLUB	350.00
CP.80.102	EFT	21/10/2026	JETLINE KERBING CONTRACTORS	SUPPLY AND INSTALL BARRIER KERB AT CORONATION DRIVE & WEST COAST DRIVE, BINNINGUP	14,616.80
CP.80.103	EFT	21/10/2026	KC (WA) PTY LTD	PUMP OUT SEPTIC TANK AT MYALUP BEACH PUBLIC CONVENIENCES	1,700.00
CP.80.104	EFT	21/10/2026	KERYN M YOUNG	REFUND OF MEMBERSHIP FEES	547.24
CP.80.105	EFT	21/10/2026	KIMBERLEY BOAB CONSULTING PTY LTD	INDEPENDENT PRESIDING MEMBER FEE - AUDIT, RISK & IMPROVEMENT COMMITTEE MEETING - 13 OCTOBER 2026	880.00
CP.80.106	EFT	21/10/2026	KIORA INVESTMENTS PTY LTD	SNACK FOOD (LOLLIES, CHIPS, BARS ETC) FOR SALE THROUGH HRCC KIOSK	1,158.78
CP.80.107	EFT	21/10/2026	KOTARA HOLDINGS PTY LTD	SUPPLY OF NEW TYRES & WHEEL ALIGNMENT FOR SHIRE FLEET VEHICLE	1,080.00
CP.80.108	EFT	21/10/2026	LANDGATE	UNIMPROVED VALUE (UV) INTERIM VALUATIONS	99.60
CP.80.109	EFT	21/10/2026	LANDGATE	GROSS RENTAL VALUE (GRV) INTERIM VALUATIONS	213.24
CP.80.110	EFT	21/10/2026	LEVEROCK PTY LTD	ASSORTED SWIMMING ITEMS (GOGGLES, SWIM CAPS, MASKS ETC) FOR RESALE AT LLC KIOSK	1,478.40
CP.80.111	EFT	21/10/2026	LINKS MODULAR SOLUTIONS	SMS CREDITS FOR ONLINE BOOKING SYSTEM	550.00
CP.80.112	EFT	21/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR HRCC STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS SOUTH WEST FORUM	150.00
CP.80.113	EFT	21/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	REGISTRATION FOR SHIRE STAFF TO ATTEND LOCAL GOVERNMENT PROFESSIONALS FORUM IN BUSSELTON	250.00
CP.80.114	EFT	21/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	SUPPLY OF ASPHALT AT TUSCANY GREEN, BINNINGUP	2,448.60
CP.80.115	EFT	21/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	SUPPLY OF ASPHALT AT CORONATION DRIVE, BINNINGUP	17,880.50
CP.80.116	EFT	21/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	ASPHALT OVERLAY AT THOMAS COURT, AUSTRALIND	27,740.90
CP.80.117	EFT	21/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	CATEMUL (BITUMEN EMULSION) FOR ROAD PAVING	720.00
CP.80.118	EFT	21/10/2026	MANDURAH STRUCTURES	REINSTALL SHADE SAILS FOR SUMMER AT VARIOUS SHIRE PLAYGROUNDS AND HARVEY VISITOR CENTRE	10,736.00
CP.80.119	EFT	21/10/2026	MARCON AUSTRALIA	REPAIR LEAKING ROOF TO CAFE/KITCHEN AREA AT LLC	805.54
CP.80.120	EFT	21/10/2026	MCDONALD FENCING - DARDANUP	REPAIR PLAYGROUND GATE SPRING AT LLC CRECHE	121.00
CP.80.121	EFT	21/10/2026	MJS BOBCAT EARTHWORKS PTY LTD	BOBCAT, TRUCK & ROLLER HIRE FOR SHOULDER WIDENING, KERB REMOVAL & SITE SWEEP AT CATHEDRAL AVENUE	6,154.50
CP.80.122	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED URINAL AT MYALUP BEACH PUBLIC CONVENIENCES	178.75
CP.80.123	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPLACE HOT/COLD TAP HANDLES AT OUTSIDE SHOWERS, LLC COURTYARD TOILETS	178.75
CP.80.124	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPLACE MISSING DRAIN CAP/GRILL AT LLC PAVILION	178.75
CP.80.125	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED TOILET AT LLC	178.75
CP.80.126	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REINSTATE CAPS/GRILLS OVER SOAK WELLS AT REAR OF LLC	143.00
CP.80.127	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAKING TAPS AT RIVERLINK'S CHILDCARE CENTRE	178.75
CP.80.128	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR WATER LEAKS AT COOKERNUP PUBLIC CONVENIENCES	214.50
CP.80.129	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR WATER TEMPERATURE FAULT IN ACCESSIBLE SHOWER AT PAVILION PUBLIC CONVENIENCES	286.00
CP.80.130	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR BROKEN HAND BASIN DRAINAGE PIPE IN ACCESSIBLE TOILET AT RIDLEY PLACE PUBLIC CONVENIENCES	189.75
CP.80.131	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR BROKEN TAP IN FAMILY CHANGE ROOMS AT LLC	256.30
CP.80.132	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR BROKEN BASIN DRAINAGE PIPE IN FEMALE TOILET AT CHRISTINA STREET PUBLIC CONVENIENCES	154.00
CP.80.133	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED DRAINS AT FEES FIELD PUBLIC CONVENIENCES	143.00
CP.80.134	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR BROKEN URINAL FLUSH BUTTON AT LESCHENAULT ESTUARY ECO MUSEUM PUBLIC CONVENIENCES	143.00
CP.80.135	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED DRAINS AT OTTREY PARK PUBLIC CONVENIENCES	143.00
CP.80.136	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED DRAINS AT MYALUP BEACH PUBLIC CONVENIENCES	143.00
CP.80.137	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR BROKEN URINAL FLUSH BUTTON AT CHRISTINA PLACE RESERVE PUBLIC CONVENIENCES	143.00
CP.80.138	EFT	21/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPLACE THERMOCOUPLE TO GAS OVEN AT SETTLERS HALL	264.00
CP.80.139	EFT	21/10/2026	MUSCLE WORX PTY LTD	FOOD STOCK (PROTEIN BARS ETC) FOR SALE THROUGH HRCC KIOSK	1,625.40
CP.80.140	EFT	21/10/2026	NIGHTGUARD SECURITY SERVICE (WA) PTY LT	ALARM RESPONSE AT LLC	249.10
CP.80.141	EFT	21/10/2026	NIGHTLIFE MUSIC PTY LTD	GYM AUDIO AND VISUAL MUSIC LICENCE FEE - NOVEMBER 2026	385.00
CP.80.142	EFT	21/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	REMOVE FALLEN AND DEAD PINE TREES AT LOGUE BROOK DAM ROAD	4,274.02
CP.80.143	EFT	21/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	REMOVE AND CHIP PINE TREES AT UDUC ROAD, HARVEY	8,008.28

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.80.144	EFT	21/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	PRUNE DEAD LIMBS ABOVE DRIVEWAYS AT JOHNSTON ROAD	1,669.75
CP.80.145	EFT	21/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	SUPPLY OF SEMI TRUCK & BELLY DUMPER FOR GRAVEL CARTAGE - GOVERNMENT ROAD, ROELANDS	2,900.00
CP.80.146	EFT	21/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	FUEL FOR LOADER AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	2,221.56
CP.80.147	EFT	21/10/2026	NUTRIEN AG SOLUTIONS	SUPPLY OF CHEMICALS FOR AUSTRALIND AREA MAINTENANCE	627.00
CP.80.148	EFT	21/10/2026	OFFICEWORKS	STATIONERY SUPPLIES (A4 PAPER) FOR BUSH FIRE BRIGADE	63.51
CP.80.149	EFT	21/10/2026	OFFICEWORKS	FLIP TOP TABLE FOR BUSH FIRE BRIGADE	1,251.00
CP.80.150	EFT	21/10/2026	OFFICEWORKS	OFFICE STATIONERY (A4 PAPER) AND DRINKING WATER FOR HRCC GYM	122.63
CP.80.151	EFT	21/10/2026	OFFICEWORKS	OFFICE STATIONERY (PAPER CLIPS) FOR HRCC GYM	4.28
CP.80.152	EFT	21/10/2026	PARKFIELD PRIMARY SCHOOL	DONATION FOR PARKFIELD PRIMARY SCHOOL GRADUATION 2026	50.00
CP.80.153	EFT	21/10/2026	PEOPLE SENSE	EMPLOYEE ASSISTANCE PROGRAM (EAP) COUNSELLING SESSIONS - SEPTEMBER 2026	1,577.10
CP.80.154	EFT	21/10/2026	PFD FOOD SERVICES PTY LTD	FOOD FOR SALE (CONFECTIONERY) THROUGH LLC KIOSK	41.80
CP.80.155	EFT	21/10/2026	PFD FOOD SERVICES PTY LTD	FOOD FOR SALE (CHIPS, LOLLIES, CONFECTIONERY ETC) THROUGH LLC KIOSK	441.75
CP.80.156	EFT	21/10/2026	PFD FOOD SERVICES PTY LTD	FOOD FOR SALE (CONFECTIONERY) THROUGH LLC KIOSK	209.00
CP.80.157	EFT	21/10/2026	PRIME SUPPLIES	WORKSHOP CONSUMABLES (BOW SHACKLE, SPRAY PAINT, TAPE ETC) FOR HARVEY ADMIN	768.25
CP.80.158	EFT	21/10/2026	RANGE ELECTRICAL	GENERATOR REPAIR IN AUSTRALIND	203.50
CP.80.159	EFT	21/10/2026	REAL STEEL ELECTRICS	REPAIR LIGHTS AT BRUNSWICK REC GROUND PUBLIC CONVENIENCES NEAR ENTRANCE	396.72
CP.80.160	EFT	21/10/2026	REAL STEEL ELECTRICS	REPLACE SENSOR IN UNISEX TOILET AT HARVEY BULLS FOOTBALL CLUB	66.00
CP.80.161	EFT	21/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 7614	LED LIGHT FOR SHIRE TRACTOR	182.60
CP.80.162	EFT	21/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 7614	FILTER FOR SHIRE TRACTOR	39.60
CP.80.163	EFT	21/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE FROM OAKRIDGE ROAD TO HARVEY DEPOT	358.60
CP.80.164	EFT	21/10/2026	ROL WA PTY LTD	WASP TREATMENT IN ROOF SPACE OVER CAFE AT LLC	250.00
CP.80.165	EFT	21/10/2026	RSEA PTY LTD	SUPPLY OF WORK PANTS FOR SHIRE STAFF	269.97
CP.80.166	EFT	21/10/2026	RSEA PTY LTD	SUPPLY OF WORK PANTS FOR SHIRE STAFF	16.40
CP.80.167	EFT	21/10/2026	SAMELIA K CLUNING	REIMBURSEMENT FOR SCHOOL HOLIDAY SUPPLIES & NEW JUNIOR FICTION BOOKS	91.98
CP.80.168	EFT	21/10/2026	SAMELIA K CLUNING	REIMBURSEMENT FOR HALLOWEEN SUPPLIES FOR MOCKA EXCHANGE EVENT	35.80
CP.80.169	EFT	21/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	PLAYGROUND INSPECTIONS AND REPORTS - SEPTEMBER 2026	7,260.00
CP.80.170	EFT	21/10/2026	SEEK LTD	ADVERTISING FOR STAFF VACANCIES	2,013.00
CP.80.171	EFT	21/10/2026	SEEK LTD	ADVERTISING FOR STAFF VACANCIES	402.60
CP.80.172	EFT	21/10/2026	SELENA G LANDLESS	REFUND OF MEMBERSHIP FEES	496.14
CP.80.173	EFT	21/10/2026	SHAKIRA BENNETT	REFUND OF ADULT SPORTS SEASON FEE	70.00
CP.80.174	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC CONTROL FOR DRAINAGE UPGRADES AT CRIMP CRESCENT, LESCHENAULT	3,032.46
CP.80.175	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD MAINTENANCE WORKS AT DIX ROAD, COOKERNUP	2,387.29
CP.80.176	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC CONTROL FOR ROAD VERGE CLEANING AT MARSTON & DARWIN STREETS, COOKERNUP	5,636.66
CP.80.177	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD CONSTRUCTION WORKS AT GOVERNMENT ROAD, ROELANDS FOR 29/09/26 & 30/09/26	5,172.46
CP.80.178	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR FOOTPATH WORKS AT CARLEEN AVENUE, BINNINGUP FOR 16/9/26	2,519.91
CP.80.179	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD MAINTENANCE WORKS AT TUSCANY GREEN, BINNINGUP	2,851.49
CP.80.180	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD CONSTRUCTION WORKS AT CORONATION DRIVE, BINNINGUP	8,902.01
CP.80.181	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT FOR ROAD MAINTENANCE WORKS AT COLLINS ROAD, WOKALUP FOR 16/09/26, 22/09/26	5,172.46
CP.80.182	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC CONTROL FOR DRAINAGE UPGRADES AT WINDWARD ROAD, LESCHENAULT	2,122.03
CP.80.183	EFT	21/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT PLAN FOR ROAD CONSTRUCTION WORKS AT CORONATION DRIVE, BINNINGUP	911.00
CP.80.184	EFT	21/10/2026	SOUTHBOUND SUPPLIES PTY LTD AFT TEEPEE	SUPPLY OF TOILET PAPER FOR HARVEY DEPOT	359.70
CP.80.185	EFT	21/10/2026	SOUTHERN LOCK & SECURITY	SUPPLY OF BBQ KEYS FOR CLEANING CONTRACTOR FOR PUBLIC HALL	44.00
CP.80.186	EFT	21/10/2026	SOUTHERN LOCK & SECURITY	SUPPLY OF PUBLIC CONVENIENCE KEYS FOR CLEANING CONTRACTOR	44.00
CP.80.187	EFT	21/10/2026	SOUTHERN LOCK & SECURITY	LAMP REPLACEMENT AT BRUNSWICK HALL	275.01
CP.80.188	EFT	21/10/2026	SOUTHERN LOCK & SECURITY	SHED LOCK REPLACEMENT AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	417.10
CP.80.189	EFT	21/10/2026	SOUTHERN LOCK & SECURITY	REKEY ACCESS DOOR TO FOOD & BEVERAGE AREA AT LLC	210.00
CP.80.190	EFT	21/10/2026	SPENCER SIGNS	SIGNAGE REPLACEMENT AR YARLOOP, MYALUP, ROELANDS AND COOKERNUP BRIGADES	4,590.30
CP.80.191	EFT	21/10/2026	STACEY LASISZ	REIMBURSEMENT FOR CPR TRAINING COURSE	60.00
CP.80.192	EFT	21/10/2026	STEWART & HEATON CLOTHING CO PTY LTD	NAME BADGES FOR BUSH FIRE BRIGADE	52.49
CP.80.193	EFT	21/10/2026	STEWART & HEATON CLOTHING CO PTY LTD	PROTECTIVE CLOTHING FOR SHIRE STAFF	1,245.02
CP.80.194	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR STREETLIGHTS FOR THE PERIOD 25 AUGUST TO 24 SEPTEMBER 2026	64,431.37
CP.80.195	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 11 AUGUST TO 8 OCTOBER 2026 AT OLD COAST ROAD, AUSTRALIND	963.94
CP.80.196	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 13 AUGUST TO 12 OCTOBER 2026 AT KINGSTON DRIVE, AUSTRALIND	208.74

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.80.197	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 12 AUGUST TO 9 OCTOBER 2026 AT THE BOULEVARD, AUSTRALIND	1,403.37
CP.80.198	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 16 JULY-15 SEPT. 26 AT LESCHENAULT REC GROUNDS, OLD COAST ROAD, LIBRARY ETC	34,230.84
CP.80.199	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 14 AUGUST TO 13 OCTOBER 2026 AT FORSYTH APPROACH, AUSTRALIND	73.59
CP.80.200	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHRG. - PERIOD 17 JULY-20 SEPT 26 AT BRUNSWICK DEPOT, BRUNSWICK REC CENTRE, BRUNSWICK MOOSEUM	2,616.40
CP.80.201	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 7 AUGUST TO 7 OCTOBER 2026 AT MYALUP BEACH ROAD, READING RD MYALUP	620.41
CP.80.202	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 8 AUGUST TO 8 OCTOBER 2026 AT BINNINGUP SITES	2,188.80
CP.80.203	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHRG-PERIOD 14 JULY-14 SEPT AT HARVEY-DEPOT & POOL, HRCC, HARVEY ADMIN, OVAL LIGHTS, VISITOR CTR	24,866.87
CP.80.204	EFT	21/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 18 AUGUST TO 15 OCTOBER 2026 AT BRAIDWOOD DRIVE, AUSTRALIND	125.60
CP.80.205	EFT	21/10/2026	TECHWEST SOLUTIONS PTY LTD	SPEAKER REPAIR AT HRCC	495.00
CP.80.206	EFT	21/10/2026	TELSTRA LTD	SERVICES AND EQUIPMENT RENTAL FOR THE PERIOD 5 OCTOBER TO 4 NOVEMBER 2026	119.89
CP.80.207	EFT	21/10/2026	TELSTRA LTD	LANDLINE, BUSINESS BROADBAND SERVICES AND EQUIPMENT RENTAL FOR THE PERIOD 5 OCTOBER TO 4 NOV 2026	6,597.29
CP.80.208	EFT	21/10/2026	TELSTRA LTD	SERVICES AND EQUIPMENT RENTAL FOR THE PERIOD 5 OCT. TO 4 NOV. 26 FOR SES AND BRIGADE OFFICES	510.05
CP.80.209	EFT	21/10/2026	TELSTRA LTD	MOBILE PHONE RENTALS CHARGES FOR CORPORATE MOBILE SERVICES - PERIOD 14 OCTOBER TO 13 NOVEMBER 2026	8,556.47
CP.80.210	EFT	21/10/2026	THE DSR TRUST	PRINTING OF KAARTDIJIN DANDJOO CULTURAL BROCHURE FOR HRCC	525.80
CP.80.211	EFT	21/10/2026	TJC CARPENTRY	REPAIR STICKING DOOR IN PUBLIC CONVENIENCES AT AUSTRALIND LIBRARY	500.00
CP.80.212	EFT	21/10/2026	TJC CARPENTRY	REPLACE FLYWIRE ON KITCHEN FLYSCREEN AT BINNINGUP FISHING CLUB	500.00
CP.80.213	EFT	21/10/2026	TJC CARPENTRY	REFIX LOOSE FASCIA BOARD AT HARVEY RSL	500.00
CP.80.214	EFT	21/10/2026	TJC CARPENTRY	REPAIR STICKING EMERGENCY DOOR TO SQUASH COURTS AT LLC	450.00
CP.80.215	EFT	21/10/2026	TJC CARPENTRY	REPLACE DAMAGED PLASTERBOARD TO CAFE CEILING AT LLC	650.00
CP.80.216	EFT	21/10/2026	TOTAL EDEN PTY LTD	SUPPLY OF POLY PIPE, JOINERS & BATTERIES FOR BINNINGUP REC GROUND MAINTENANCE	60.35
CP.80.217	EFT	21/10/2026	TOTAL EDEN PTY LTD	SUPPLY OF IRRIGATION VALVES FOR HARVEY HOCKEY OVAL	1,340.00
CP.80.218	EFT	21/10/2026	TOTALLY SOUND	CONTRACTOR CALL-OUT AT LLC FOR AUDIO SYSTEM CUTTING IN AND OUT	198.00
CP.80.219	EFT	21/10/2026	TRIPLE F PTY LTD	SERVICE OF SHIRE VEHICLE	417.33
CP.80.220	EFT	21/10/2026	TROPHIES WEST	UPDATE OF SHIRE OF HARVEY PERPETUAL SHIELDS	72.50
CP.80.221	EFT	21/10/2026	TURNER & TOWNSEND PTY LTD	PROFESSIONAL FEES FOR CONCEPT COST ESTIMATE - LLC COURT EXPANSION	7,150.00
CP.80.222	EFT	21/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF AUSTRALIND, BRUNSWICK & ROELANDS HALLS AND OFFICES - JUNE 2026	5,063.88
CP.80.223	EFT	21/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF AUSTRALIND, BRUNSWICK & ROELANDS HALLS AND OFFICES - JULY 2026	7,132.99
CP.80.224	EFT	21/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF AUSTRALIND, BRUNSWICK & ROELANDS HALLS AND OFFICES - AUGUST 2026	6,343.44
CP.80.225	EFT	21/10/2026	UNITING GLOBAL PTY LTD	CONTRACT CLEANING OF AUSTRALIND, BRUNSWICK & ROELANDS HALLS AND OFFICES - SEPTEMBER 2026	6,629.29
CP.80.226	EFT	21/10/2026	V VERSACI BOBCAT HIRE	WATER CART HIRE FOR GOVERNMENT ROAD, ROELANDS RECONSTRUCTION WORKS	6,732.00
CP.80.227	EFT	21/10/2026	WARDANDI MIYA-K KAADADJINY ABORIGINA	KAARTDIJIN DANDJOO CULTURAL WORKSHOP AT HRCC	3,960.00
CP.80.228	EFT	21/10/2026	WELLINGTON MEDICAL CENTRE	PRE-EMPLOYMENT MEDICAL	176.00
CP.80.229	EFT	21/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	343.20
CP.80.230	EFT	21/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	411.95
CP.80.231	EFT	21/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	706.20
CP.80.232	EFT	21/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	529.65
CP.80.233	EFT	21/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	176.55
CP.80.234	EFT	21/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	176.55
CP.80.235	EFT	21/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	264.83
CP.80.236	EFT	21/10/2026	WESTERN ALLPEST SERVICES PTY LTD	SPIDER TREATMENT AT AUSTRALIND DEPOT	350.00
CP.80.237	EFT	21/10/2026	WESTERN RESOURCE RECOVERY PTY LTD	GREASE TRAP COLLECTION AT HRCC	234.39
CP.80.238	EFT	21/10/2026	WEX AUSTRALIA PTY LTD	FUEL CHARGES - EMERGENCY SERVICES VEHICLES - SEPTEMBER/OCTOBER 2026	1,349.06
CP.80.239	EFT	21/10/2026	WINC	ASSORTED STATIONERY SUPPLIES (A4 PAPER, TISSUES, GLUE STICKS ETC) FOR AUSTRALIND AND HARVEY LIBRARIES	383.74
CP.80.240	EFT	21/10/2026	WINC	CRAFT SUPPLIES (BROOCH PINS) FOR AUSTRALIND AND HARVEY LIBRARIES	3.34
CP.80.241	EFT	21/10/2026	WORK CLOBBER	PROTECTIVE WORK WEAR FOR SHIRE STAFF	389.70
CP.80.242	EFT	21/10/2026	WORK CLOBBER	PROTECTIVE WORK WEAR FOR SHIRE STAFF	297.00
CP.81.1	EFT	28/10/2026	ADVOCACY WA	DISABILITY AWARENESS TRAINING FOR SHIRE STAFF - OCTOBER 2026	1,386.00
CP.81.2	EFT	28/10/2026	ATC WORKSMART	CPR REQUALIFICATION FOR SWIM SCHOOL STAFF - NOVEMBER 2026	65.00
CP.81.3	EFT	28/10/2026	ATF THE M & B FAMILY TRUST	LANDSCAPING CLEAN UPS AT TREENDALE, COOKERNUP AND YARLOOP	9,370.00
CP.81.4	EFT	28/10/2026	AUSSIE VOLTS ELECTRICAL	REPLACE LED HIGH BAY LIGHT, REPAIR COURT EXTENSION CORD AND RELOCATE POWER OUTLET AT LLC	1,529.00
CP.81.5	EFT	28/10/2026	AUSSIE VOLTS ELECTRICAL	REPLACE ENTRY ROAD CAR PARK LIGHTING WITH LED FITTINGS AT LLC, ELEVATED WORK PLATFORM HIRE & TRAFFIC MGT	9,075.00
CP.81.6	EFT	28/10/2026	BOC LTD	GAS CYLINDER FOR CO2 CONTAINER	167.39
CP.81.7	EFT	28/10/2026	BOC LTD	SUPPLY AND DELIVERY OF CO2 GAS	1,755.19

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.81.8	EFT	28/10/2026	BOYANUP BOTANICAL	SUPPLY OF NATIVE PLANTS FOR GIBBS POOL	947.76
CP.81.9	EFT	28/10/2026	BRUNSWICK RURAL AGENCIES PTY LTD	STAR PICKETS, CAPS AND CABLE TIES FOR ROAD MAINTENANCE WORKS	307.94
CP.81.10	EFT	28/10/2026	BUNBURY SUBARU	SHIRE VEHICLE SERVICING	1,222.00
CP.81.11	EFT	28/10/2026	CENTRAL REGIONAL TAFE	TRAINING FOR SHIRE RANGERS - CAPTURE, HANDLE AND TRANSPORT COMPANION ANIMALS	212.37
CP.81.12	EFT	28/10/2026	CENTRAL REGIONAL TAFE	TRAINING FOR SHIRE RANGERS - CAPTURE, HANDLE AND TRANSPORT COMPANION ANIMALS	212.37
CP.81.13	EFT	28/10/2026	CENTRAL REGIONAL TAFE	TRAINING FOR SHIRE RANGERS - CAPTURE, HANDLE AND TRANSPORT COMPANION ANIMALS	212.37
CP.81.14	EFT	28/10/2026	CHELLA BALLANTINE	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.15	EFT	28/10/2026	CHLOE BINGHAM	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.16	EFT	28/10/2026	CHUBB FIRE AND SECURITY PTY	ANNUAL SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HOSES & HYDRANTS AT AUSTRALIND SES	420.31
CP.81.17	EFT	28/10/2026	CM PAINTING & DECORATING	PAINTING OF TICKET BOOTH AT BRUNSWICK REC GROUND	5,400.00
CP.81.18	EFT	28/10/2026	CM PAINTING & DECORATING	RUST TREATMENT AND REPAINTING OF BASKETBALL POLE AT MYALUP	720.00
CP.81.19	EFT	28/10/2026	D & L STUDIO PTY LTD	NAME BADGES FOR FIRE CONTROL OFFICERS - BUSH FIRE ADVISORY COMMITTEE	125.40
CP.81.20	EFT	28/10/2026	DATA #3 LTD	BLUEBEAM SOFTWARE LICENCE FOR SHIRE STAFF	737.00
CP.81.21	EFT	28/10/2026	DAVEY PAINTING CONTRACTORS	REMOVE GRAFFITI FROM MINOR BRIDGE AT THE BOULEVARD, TREENDALE	357.50
CP.81.22	EFT	28/10/2026	DE ROSA FARM MACHINERY PTY LTD	SERVICE PARTS FOR SHIRE TRACTOR	422.28
CP.81.23	EFT	28/10/2026	DEPARTMENT OF LOCAL GOVERNMENT, INDI	LOCAL GOVERNMENT STANDARDS PANEL COSTS - 2025/2026	3,066.15
CP.81.24	EFT	28/10/2026	DONNA BASTOW	BASKETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	60.00
CP.81.25	EFT	28/10/2026	EBONY WILLIAMS	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.26	EFT	28/10/2026	EDWARD YANCHOGLOV	JUNIOR SOCCER UMPIRE FEES - OCTOBER 2026 WEEK 2	60.00
CP.81.27	EFT	28/10/2026	EMILY SCHUTOFFEL	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.28	EFT	28/10/2026	FIELDS ADVISORY PTY LTD	BUILDING CONDITION ASSESSMENTS FOR SHIRE OF HARVEY FACILITIES ROUND 2	28,600.00
CP.81.29	EFT	28/10/2026	FIELDS ADVISORY PTY LTD	BUILDING CONDITION ASSESSMENTS FOR SHIRE OF HARVEY FACILITIES ROUND 3	13,195.00
CP.81.30	EFT	28/10/2026	FLETCHA EVANS	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.31	EFT	28/10/2026	FRASER & JENKINSON PTY LTD	PRINTED STATIONERY FOR COOKERNUP BUSH FIRE BRIGADE	650.34
CP.81.32	EFT	28/10/2026	GOLDFORCE T/F GELMI FAMILY TRUST	REPLACEMENT DUAL HANDHELD MICROPHONE SYSTEM FOR THE BOUNDARY AT HRCC	341.20
CP.81.33	EFT	28/10/2026	HANNAH M MURPHY	REIMBURSEMENT FOR REFRESHMENTS FOR JAPAN HALLOWEEN EXCHANGE	37.10
CP.81.34	EFT	28/10/2026	HARVEY DISTRICTS HISTORICAL SOCIETY INC	2026 COMMUNITY SUPPORT GRANT - OPERATING HARVEY MUSEUM AND PHOTOGRAPH EXHIBITION	4,565.00
CP.81.35	EFT	28/10/2026	HARVEY MITRE 10	HARDWARE TO REPAIR LOCKS AT VARIOUS PUBLIC CONVENIENCES	162.02
CP.81.36	EFT	28/10/2026	HARVEY MITRE 10	HARDWARE TO REFIX DOOR FRAME TO FEMALE PUBLIC CONVENIENCE AT BRUNSWICK REC GROUND	94.22
CP.81.37	EFT	28/10/2026	HARVEY TYREPOWER	NEW FRONT TYRE FOR SHIRE TRUCK INCLUDING WHEEL ALIGNMENT AND TYRE DISPOSAL	870.00
CP.81.38	EFT	28/10/2026	HARVEY TYREPOWER	TUBES AND TYRES FOR SHIRE FERTILIZER SPREADER	76.00
CP.81.39	EFT	28/10/2026	HARVEY TYREPOWER	NEW TYRES INCLUDING WHEEL BALANCE FOR SHIRE VEHICLE	1,692.00
CP.81.40	EFT	28/10/2026	HARVEY TYREPOWER	NEW FRONT TYRES FOR SHIRE VEHICLE	1,000.00
CP.81.41	EFT	28/10/2026	HARVEY TYREPOWER	WHEEL ALIGNMENT FOR SHIRE VEHICLE	250.00
CP.81.42	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	SIX MONTHLY MAINTENANCE ON AIR CONDITIONING AT AUSTRALIND YOUTH CENTRE - OCTOBER 2026	242.00
CP.81.43	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	DEGASSING (REFRIGERANT REMOVAL) OF WHITEGOODS AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	1,390.00
CP.81.44	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	INVESTIGATE AND REPAIR LOSS OF COOLING TO COOL ROOM AT HARVEY BOWLING CLUB	1,033.04
CP.81.45	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT AUSTRALIND SES	242.00
CP.81.46	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT LESCHENAULT MEN'S SHED (NORTH)	181.50
CP.81.47	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT LESCHENAULT MEN'S SHED (SOUTH)	181.50
CP.81.48	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT BRUNSWICK MEMORIAL HALL	181.50
CP.81.49	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT BRUNSWICK GIRL GUIDE HALL	181.50
CP.81.50	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT UDUC HALL	121.00
CP.81.51	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT YARLOOP SPORTS PAVILION	181.50
CP.81.52	EFT	28/10/2026	HASTIJ CORPORATION PTY LTD	ANNUAL SCHEDULED MAINTENANCE ON AIR CONDITIONING AT YARLOOP LIBRARY	181.50
CP.81.53	EFT	28/10/2026	JK & NJ TAPPER ATF THE JAYNICKY TRUST	REGLAZE BROKEN GLASS IN MALE PUBLIC CONVENIENCE AT LESCHENAULT ESTUARY ECO MUSEUM	254.95
CP.81.54	EFT	28/10/2026	KAITESSA PTY LTD	SERVICE OF SHIRE VEHICLE	399.00
CP.81.55	EFT	28/10/2026	KENNETH POMARE	BASKETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	60.00
CP.81.56	EFT	28/10/2026	KITE KINETICS	SCHOOL HOLIDAY EVENT AT AUSTRALIND AND HARVEY LIBRARIES	883.40
CP.81.57	EFT	28/10/2026	KYLA ROBINSON	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.58	EFT	28/10/2026	LEXI J SMITH	NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	120.00
CP.81.59	EFT	28/10/2026	LILY KNIGHT	NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	120.00
CP.81.60	EFT	28/10/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTI	YOUNG PROFESSIONAL MEMBERSHIP FOR SHIRE STAFF	150.00

Payment No	FT/CH	Date	Creditor Name	Description	Amount
CP.81.61	EFT	28/10/2026	LP & JA FRYER PTY LTD	SPRAYER PUMP FOR SHIRE VEHICLE	337.00
CP.81.62	EFT	28/10/2026	LP & JA FRYER PTY LTD	FILTER HOSE FITTINGS FOR HARVEY DAM	10.00
CP.81.63	EFT	28/10/2026	LUCY JAYDE PEDDER	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.64	EFT	28/10/2026	MAJOR MOTORS PTY LTD	CUP HOLDER FOR RANGER VEHICLE	217.76
CP.81.65	EFT	28/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	PROFILE AND RESURFACE WITH STONE MASTIC ASPHALT AT ELINOR BELL ROAD, LESCHENAULT	65,806.40
CP.81.66	EFT	28/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	SPRAY SEAL & RESURFACE WITH STONE MASTIC ASPHALT INCL. CORRECTIVE PROFILING AT CATHEDRAL AVENUE, LESCHENAULT	67,337.60
CP.81.67	EFT	28/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	CATEMUL (BITUMEN EMULSION) FOR ROAD PAVING	720.00
CP.81.68	EFT	28/10/2026	MALATESTA GROUP HOLDINGS PTY LTD	PROFILE AND RESURFACE WITH STONE MASTIC ASPHALT AT COOKS WAY, WARAWARRUP	37,488.00
CP.81.69	EFT	28/10/2026	MARCON AUSTRALIA	REPAIR ROOF LEAK OVER OFFICE AT RIVERLINK'S CHILDCARE CENTRE	803.35
CP.81.70	EFT	28/10/2026	MARCON AUSTRALIA	REPAIR LEAKING ROOF OVER LLC SQUASH COURTS	4,301.09
CP.81.71	EFT	28/10/2026	MARLEY TILTMAN	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.72	EFT	28/10/2026	MCDONALD FENCING - DARDANUP	INSTALL NEW TALL FLOP GATE FOR PEDESTRIAN ACCESS AT AUSTRALIND ROAD, LESCHENAULT	1,177.00
CP.81.73	EFT	28/10/2026	MCDONALD FENCING - DARDANUP	REPAIR DAMAGED WIRE DROP GATE AT COLLIE RIVER BRIDGE, AUSTRALIND	297.00
CP.81.74	EFT	28/10/2026	MERGEIT GROUP PTY LTD	VIDEO CONFERENCING - ZOOM SOFTWARE ANNUAL SUBSCRIPTION RENEWAL	8,306.54
CP.81.75	EFT	28/10/2026	MICKAZ NOMINEES PTY LTD	CLEAN ROOF TO BREEZEWAY AND OUTSIDE CANOPY AT HARVEY ADMIN OFFICE	880.00
CP.81.76	EFT	28/10/2026	MIKAYLA MARTIN	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.77	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR OVEN DOOR AT BRUNSWICK PAVILION	541.75
CP.81.78	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	INSPECT ALL PUBLIC CONVENIENCES AND PLUMBING AT BRUNSWICK REC GROUND PRIOR TO BRUNSWICK SHOW	357.50
CP.81.79	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED SINK IN UNISEX PUBLIC CONVENIENCE AT THE ELBOW	178.75
CP.81.80	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKED FEMALE PUBLIC CONVENIENCE AT LESCHENAULT ESTUARY ECO MUSEUM, AUSTRALIND	178.75
CP.81.81	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	CLEAR BLOCKAGE IN MALE PUBLIC CONVENIENCE AT LESCHENAULT REC GROUNDS PAVILION	357.50
CP.81.82	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAK IN FEMALE PUBLIC CONVENIENCE AT YOUNG STREET, HARVEY	143.00
CP.81.83	EFT	28/10/2026	MPS PLUMBING / GAS & HANDYMAN SERVIC	REPAIR LEAKING TAP IN FEMALE PUBLIC CONVENIENCE AT YARLOOP SPORTS PAVILION	178.75
CP.81.84	EFT	28/10/2026	NATURALISTE TURF	TURF RENOVATIONS (VERTI-MOWING AND FLAIL MOWING) AT ALL SHIRE PLAYING FIELDS	17,226.00
CP.81.85	EFT	28/10/2026	NATURALISTE TURF	BROADLEAF WEED SPRAYING AT BINNINGUP OVAL	3,332.56
CP.81.86	EFT	28/10/2026	NICOLE L TAYLOR	BASKETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	60.00
CP.81.87	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	REMOVE LIMB OVER ROAD ON BUS ROUTE AND HABITAT PRUNE AT HESTER STREET, HARVEY	907.48
CP.81.88	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	TREE WORKS AND TRAFFIC MANAGEMENT AT LOFTHOUSE DRIVE	6,201.40
CP.81.89	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	TREE PRUNING AT KNOWLES STREET, PALMER STREET, EIGHTH STREET AND HERBERT ROAD, HARVEY	4,008.48
CP.81.90	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	TREE PRUNING ALONG RURAL BUS ROUTE ON THIRD STREET (KORIJEKUP ROAD TO WARAWARRUP ROAD)	11,279.38
CP.81.91	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	REMOVE FALLEN/LEANING TREE AND INSPECT LEANING TREE AT IETTO WAY	1,772.40
CP.81.92	EFT	28/10/2026	NORCAPE TREE AND CONTRACTING PTY LTD	TREE WORKS AND STUMP GRINDING AT BRUNSWICK REC GROUND	6,156.06
CP.81.93	EFT	28/10/2026	NORTH WEST TRANSPORT (WA) PTY LTD	FUEL FOR LOADER AT RICHARDSON ROAD WASTE MANAGEMENT FACILITY	724.68
CP.81.94	EFT	28/10/2026	OFFICEWORKS	ASSORTED STATIONERY (NOTEBOOKS, A4 CERTIFICATE FRAMES, STICKY NOTES ETC) FOR HARVEY ADMIN OFFICE	677.12
CP.81.95	EFT	28/10/2026	OFFICEWORKS	ASSORTED STATIONERY AND COMPUTER ACCESSORIES (KEYS, MOUSE ETC) FOR AUSTRALIND ADMIN OFFICE	255.95
CP.81.96	EFT	28/10/2026	OUTBACK IMAGING PTY LTD	DOCUMENT SCANNING SOFTWARE ANNUAL RENEWAL FOR THE PERIOD 29 JANUARY 2027 TO 28 JANUARY 2028	7,463.92
CP.81.97	EFT	28/10/2026	PRIME SUPPLIES	WORKSHOP CONSUMABLES (GLOVES) FOR HARVEY DEPOT	193.52
CP.81.98	EFT	28/10/2026	RANGE ELECTRICAL	INSPECT AND REPAIR LIGHTING AT BRUNSWICK POOL RESERVE	1,433.85
CP.81.99	EFT	28/10/2026	RANGE ELECTRICAL	DISCONNECT PUMPS PRIOR TO SERVICING AT BINNINGUP LAKE	132.00
CP.81.100	EFT	28/10/2026	RANGE ELECTRICAL	REPLACE OUTDOOR VERANDAH LIGHTS AT BINNINGUP COMMUNITY HALL AND DAY CARE	380.60
CP.81.101	EFT	28/10/2026	RANGE ELECTRICAL	DISCONNECT PUMPS PRIOR TO SERVICING ACROSS THE SHIRE	654.50
CP.81.102	EFT	28/10/2026	RANGE ELECTRICAL	REPLACE FLUORESCENT LIGHT WITH LED AT AUSTRALIND ADMIN OFFICE	205.70
CP.81.103	EFT	28/10/2026	RANGE ELECTRICAL	PUMP CONNECTION IN BINNINGUP	407.00
CP.81.104	EFT	28/10/2026	RANGE ELECTRICAL	LIGHTING UPGRADE AT HARVEY DEPOT	2,129.70
CP.81.105	EFT	28/10/2026	RANGE ELECTRICAL	REPAIR OF ELECTRICAL FAULT AT BRUNSWICK REC GROUND, DUG VARIOUS LOCATIONS & FOUND FAULTY CABLE - REPLACED	5,469.75
CP.81.106	EFT	28/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS (FLAT BEAM) FOR SHIRE VEHICLE	115.79
CP.81.107	EFT	28/10/2026	REPCO - GPC ASIA PACIFIC PTY LTD - A/C 761	SERVICE PARTS (REAR SHOCK) FOR SHIRE VEHICLE	390.00
CP.81.108	EFT	28/10/2026	RJA PTY LTD	ANNUAL TEST AND TAG OF SINGLE APPLIANCES AT YARLOOP DEPOT	278.08
CP.81.109	EFT	28/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE TO RICHARDSON ROAD WASTE MANAGEMENT FACILITY	435.60
CP.81.110	EFT	28/10/2026	RKG FREELANCE PTY LTD	CALL-OUT FEE TO PICK UP & DROP OFF ABANDONED VEHICLE TO SHIRE DEPOT	165.00
CP.81.111	EFT	28/10/2026	RKG FREELANCE PTY LTD	PICK UP & DROP OFF OF ABANDONED VEHICLE TO RICHARDSON ROAD WASTE MANAGEMENT FACILITY	352.00
CP.81.112	EFT	28/10/2026	ROMINE HOLDINGS PTY LTD	WASTE OIL AND FILTER COLLECTION FROM HARVEY DEPOT	210.10
CP.81.113	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	PLAYGROUND INSPECTIONS AND REPORTS - JULY 2026	7,260.00

Payment No	FT/CH(	Date	Creditor Name	Description	Amount
CP.81.114	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	INVESTIGATE TREENDALE BORE PUMP ISSUE-ATTEND SITE, CAMERA INSPECTION, PUMP REMOVAL-TREENDALE FRONT LAKE	17,688.00
CP.81.115	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE AT AUSTRALIND CEMETERY	902.38
CP.81.116	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE - HARVEY INFORMATION BAY	2,546.21
CP.81.117	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	LANDSCAPING MAINTENANCE - MERIDEN SKATE PARK	3,369.66
CP.81.118	EFT	28/10/2026	SANPOINT PTY LTD AS TRUSTEE FOR FIORE FA	BORE AND PUMP WORKS AT AUSTRALIND WATERS AND LAKEWOOD SHORES	17,248.00
CP.81.119	EFT	28/10/2026	SEEK LTD	ADVERTISING FOR STAFF VACANCIES	8,250.00
CP.81.120	EFT	28/10/2026	SJ TRAFFIC MANAGEMENT PTY LTD	TRAFFIC MANAGEMENT WITH SHADOW VEHICLE FOR SPRAYING CONTRACTOR	1,736.56
CP.81.121	EFT	28/10/2026	SOPHIE G CLEMENTS	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.122	EFT	28/10/2026	SOUTHBOUND SUPPLIES PTY LTD AFT TEEPEE	CLEANING SUPPLIES (SOAP DISPENSER, DUST MOP ETC) FOR HARVEY DEPOT	550.10
CP.81.123	EFT	28/10/2026	SOUTHERN LOCK & SECURITY	CHANGE LOCKS TO POWER OUTLET BOXES AND METER BOX AT HARVEY AMPHITHEATRE	1,723.85
CP.81.124	EFT	28/10/2026	SOUTHERN LOCK & SECURITY	REPAIR LOCK ON FRONT AUTOMATIC DOOR AT HARVEY ADMIN OFFICE	225.00
CP.81.125	EFT	28/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA I	FIRST AID SUPPLIES FOR SHIRE VEHICLES AND DEPOT	62.50
CP.81.126	EFT	28/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA I	FIRST AID SUPPLIES FOR SHIRE VEHICLES AND DEPOT	222.50
CP.81.127	EFT	28/10/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA I	FIRST AID TRAINING PROVIDED TO SHIRE STAFF	180.00
CP.81.128	EFT	28/10/2026	STANISLAV YANCHOGLOV	JUNIOR SOCCER UMPIRE FEES - OCTOBER 2026 WEEK 2	90.00
CP.81.129	EFT	28/10/2026	STELLA VERBURG	JUNIOR NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	42.00
CP.81.130	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 19 AUGUST TO 16 OCTOBER 2026 AT DITCHING HAM PLACE, AUSTRALIND	2,080.83
CP.81.131	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 9 SEPTEMBER TO 13 OCTOBER 2026 AT RAILWAY PARADE, YARLOOP	44.89
CP.81.132	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 18 AUGUST TO 15 OCTOBER 2026 AT LEISURE DRIVE, AUSTRALIND	125.60
CP.81.133	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 9 SEPTEMBER TO 13 OCTOBER 2026 AT RAILWAY PARADE, YARLOOP	45.33
CP.81.134	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 15 SEPTEMBER TO 19 OCTOBER 2026 AT YARLOOP HALL, STATION STREET	409.01
CP.81.135	EFT	28/10/2026	SYNERGY - ENERGY RETAIL CORPORATION	ELECTRICITY CHARGES FOR THE PERIOD 20 AUGUST TO 19 OCTOBER 2026 AT CONSTELLATION DRIVE, AUSTRALIND	149.25
CP.81.136	EFT	28/10/2026	TE WAIRIMU POMARE	BASKETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	60.00
CP.81.137	EFT	28/10/2026	TELSTRA LTD	MOBILE SATELLITE SERVICE CHARGES FOR THE PERIOD 20 OCTOBER TO 19 NOVEMBER 2026	110.00
CP.81.138	EFT	28/10/2026	THE DSR TRUST	PRINTING OF REFLECT RECONCILIATION ACTION PLAN	1,559.80
CP.81.139	EFT	28/10/2026	THE TRUSTEE FOR LESCHENAULT MC TRUST	PRE-EMPLOYMENT MEDICAL	171.60
CP.81.140	EFT	28/10/2026	THERESE M PRICE	NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	120.00
CP.81.141	EFT	28/10/2026	TRAFFIC FORCE	TRAFFIC MANAGEMENT PLAN AND TRAFFIC GUIDANCE SCHEME DESIGN FOR SUNSET FESTIVAL 2026	772.45
CP.81.142	EFT	28/10/2026	TRIPLE F PTY LTD	SERVICE OF SHIRE VEHICLE	308.28
CP.81.143	EFT	28/10/2026	TRIPLE F PTY LTD	SERVICE OF SHIRE VEHICLE	301.54
CP.81.144	EFT	28/10/2026	TRUCK CENTRE (WA) PTY LTD	PARTS FOR SHIRE TRUCK	728.09
CP.81.145	EFT	28/10/2026	TRUCK CENTRE (WA) PTY LTD	PARTS FOR SHIRE TRUCK	104.63
CP.81.146	EFT	28/10/2026	VIP VIDEO PRODUCTION PTY LTD	UPDATE TO HRCC TV COMMERCIAL WITH SCROLLING TEXT DT.16/07/2026	143.00
CP.81.147	EFT	28/10/2026	VIP VIDEO PRODUCTION PTY LTD	UPDATE TO HRCC TV COMMERCIAL WITH SCROLLING TEXT DT.26/08/2026	143.00
CP.81.148	EFT	28/10/2026	WATTLEUP TRACTORS (BUNBURY)	PARTS FOR SHIRE TRACTOR	706.95
CP.81.149	EFT	28/10/2026	WEST COAST WASTE	HARD WASTE FEES & FUEL SURCHARGE	617.93
CP.81.150	EFT	28/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	176.55
CP.81.151	EFT	28/10/2026	WEST COAST WASTE	GREEN WASTE FEES & FUEL SURCHARGE	176.55
CP.81.152	EFT	28/10/2026	WESTERN AUSTRALIAN HISTORICAL CYCLE CL	POP-UP MUSEUM AT HERITAGE FESTIVAL 2026	250.00
CP.81.153	EFT	28/10/2026	WOOLWORTHS GROUP LIMITED	BOOKS AND EQUIPMENT FOR HARVEY LIBRARY ACTIVITIES	142.00
CP.81.154	EFT	28/10/2026	ZOE WILLIAMS	NETBALL UMPIRE FEES - OCTOBER 2026 WEEK 2	162.00
CP.81.155	EFT	28/10/2026	ZUSAMMEN FAMILY TRUST	REPLACEMENT OFFICE CHAIRS FOR LLC	1,025.00
					3,211,813.12
117763	CHQ	01/10/2026	DEPARTMENT OF TRANSPORT AND MAJOR IN	DISCLOSURE OF INFORMATION FEES	35.70
117764	CHQ	01/10/2026	SHIRE OF DARDANUP	WALGA CONVENTION - REFRESHMENT FOR SHIRE OF HARVEY ATTENDEE	672.00
117765	CHQ	07/10/2026	SHIRE OF HARVEY	2026/2027 PAYMENT OF BINS	27,051.93
117766	CHQ	14/10/2026	DEPARTMENT OF TRANSPORT AND MAJOR IN	DISCLOSURE OF INFORMATION FEES	66.30
					27,825.93

ELECTRONIC FUNDS PAID - OCT 2026

DATE	PAYEE	AMOUNT
2/10/2026	Foxtel Streaming Service - HRCC	155.00
21/10/2026	Shire of Harvey Staff Payroll Disbursement	639,475.54
21/10/2026	Shire of Harvey Staff Payroll Disbursement for Leisure Centres	127,352.76
1/10/2026	Les Mills LLC Invoice	1,917.44
7/10/2026	Fleetcare Shire Vehicle Lease Charges	3,411.11
8/10/2026	IINET Internet Admin	109.99
7/10/2026	Shire of Harvey Staff Payroll Disbursement	625,553.68
7/10/2026	Shire of Harvey Staff Payroll Disbursement for Leisure Centres	132,019.12
21/10/2026	Wex Australia - Motorpass Fuel Roelands BFB	146.47
15/10/2026	SG Fleet CESM Vehicle Lease Charges	2,888.68
29/10/2026	FER Fines Enforcement - Fines lodgement fees	1,176.50
15/10/2026	Caltex Card Myalup & Binningup BFB	10.88
20/10/2026	NAYAX AUSTRALIA Fee for LLC vending machine	54.34
19/10/2026	WA TREASURY CORPORATION Closure of Loan account- 277	4,658.16
21/10/2026	FITNESS ON DEMAND HRCC Virtual gym class subscription - Oct 26	303.63
		1,539,233.30

AMPOL Australia Fuel Card - EFT Payment in October 2026		
Vehicle Ref:	**Date**	**Amount**
H9033	3/09/2026	108.88
	3/09/2026	96.99
	4/09/2026	100.46
	4/09/2026	72.79
	6/09/2026	88.84
	10/09/2026	112.65
	13/09/2026	76.69
	20/09/2026	151.55
	25/09/2026	106.06
H9001	10/09/2026	190.25
H9089	4/09/2026	161.91
	8/09/2026	165.69
	13/09/2026	180.75
	15/09/2026	176.55
	30/09/2026	160.32
H9096	9/09/2026	151.52
	19/09/2026	142.65
	27/09/2026	164.95
H9097	5/09/2026	161.06
H9012	20/09/2026	59.02
H9030	25/09/2026	185.23
H9045	10/09/2026	136.52
	22/09/2026	152.80
	28/09/2026	149.97
H20919	13/09/2026	87.78
	17/09/2026	72.90
	24/09/2026	78.26
H9011	31/08/2026	89.26
	7/09/2026	94.99
	11/09/2026	66.33
	15/09/2026	106.50
	21/09/2026	115.32
	24/09/2026	94.19
	27/09/2026	86.74
H9099	8/09/2026	87.72
	15/09/2026	86.69
	19/09/2026	81.07
	27/09/2026	47.13
H9093	3/09/2026	39.19
H20927	7/09/2026	165.56
	9/09/2026	151.18
	18/09/2026	175.20
	23/09/2026	182.82
	30/09/2026	143.39
H20922	9/09/2026	64.65
H20933	1/09/2026	60.86
	9/09/2026	64.83
	15/09/2026	60.43
	25/09/2026	76.43
Total paid under EFT No.CP.77.3 paid on 07.10.26		**5,633.52**

BP Fuel Card - EFT Payment in OCT 2026		
Vehicle Ref:	**Date**	**Amount**
H9007	12/09/2026	159.17
	17/09/2026	163.28
	22/09/2026	161.10
H9011	17/09/2026	116.09
H9013	6/09/2026	124.67
	9/09/2026	133.50
	14/09/2026	164.64
	20/09/2026	123.60
	23/09/2026	161.99
H9033	5/09/2026	69.40
	7/09/2026	86.74
	8/09/2026	80.77
H9037	25/09/2026	134.56
H9042	8/09/2026	105.27
	23/09/2026	81.10
	29/09/2026	107.84
H9045	5/09/2026	116.36
H9049	9/09/2026	89.67
	25/09/2026	91.21
H9059	5/09/2026	117.96
	10/09/2026	129.74
	20/09/2026	102.47
H9061	6/09/2026	167.38
	16/09/2026	160.05
	24/09/2026	166.29
H9062	2/09/2026	102.53
	10/09/2026	97.46
H9077	3/09/2026	170.39
	8/09/2026	154.46
	13/09/2026	155.80
	17/09/2026	139.49
	24/09/2026	165.13
H9079	15/09/2026	109.97
	26/09/2026	71.14
	28/09/2026	73.97
H9084	8/09/2026	93.08
	18/09/2026	102.93
H9000	10/09/2026	192.09
	10/09/2026	99.00
H20901	15/09/2026	155.81
	16/09/2026	98.19
	23/09/2026	161.63
	29/09/2026	151.88
H20913	3/09/2026	110.08
	11/09/2026	115.09
	19/09/2026	113.13
	25/09/2026	116.87
H20915	31/08/2026	92.11
	15/09/2026	109.76
	21/09/2026	89.52
	29/09/2026	105.55
H20917	8/09/2026	84.14
	15/09/2026	99.25
	22/09/2026	103.59
H20923	11/09/2026	84.05

	18/09/2026	105.56
	22/09/2026	99.93
	29/09/2026	112.40
H20929	9/09/2026	101.92
	17/09/2026	85.59
	29/09/2026	103.19
H20932	10/09/2026	95.04
	18/09/2026	106.89
H20933	5/09/2026	49.93
	20/09/2026	76.10
H20934	4/09/2026	158.84
H9001	3/09/2026	130.32
	6/09/2026	168.26
	16/09/2026	212.85
H9012	3/09/2026	158.52
	10/09/2026	36.79
H9032	1/09/2026	43.64
	10/09/2026	86.18
H9040	9/09/2026	91.23
	17/09/2026	72.90
	25/09/2026	116.93
H9058	31/08/2026	148.82
	12/09/2026	131.56
	18/09/2026	98.01
	20/09/2026	85.13
	26/09/2026	105.73
	30/09/2026	170.64
H9083	4/09/2026	51.57
	16/09/2026	112.28
	19/09/2026	79.76
	23/09/2026	125.96
	26/09/2026	94.70
H9089	2/09/2026	135.75
H9092	11/09/2026	165.81
H9098	31/08/2026	77.02
	8/09/2026	88.00
	18/09/2026	39.10
	29/09/2026	95.01
H9099	2/09/2026	45.27
	23/09/2026	68.25
Total paid under EFT No. CP.77.16 on 07/10/2026		**10,764.32**

Wex motorpass Card - EFT Payment OCT 2026		
Vehicle Ref:	**Date**	**Amount**
H9063	22/09/2026	190.39
	28/09/2026	72.55
H9067	28/09/2026	209.79
H9072	5/10/2026	240.74
H4763	12/09/2026	86.99
H9051	8/09/2026	45.06
	4/10/2026	105.27
34YLP	5/10/2026	155.97
034YLP	11/09/2026	34.59
H9047	11/09/2026	48.69
	22/09/2026	56.39
Administration Charges		102.63
Total paid under EFT No.CP.80.238 paid on 21/10/2026		**1,349.06**

Appendix 1 - Assessment of Existing Strategic Actions

As part of the review of the Shire's existing Community Development plans and strategies, all actions were assessed to determine their suitability for inclusion in future planning frameworks. The assessment considered whether actions were business-as-usual (BAU) operational activities, reliant on external organisations or partners for delivery, likely to require significant funding or specialist resources, or were broadly worded and difficult to measure or evaluate.

Access and Inclusion Plan

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
Goal 1: Community Participation Our community provides accessible and inclusive services, events and activities that encourage social and community participation by people of all abilities.	Raise awareness of disabilities within the Shire to ensure quality service is delivered	1.1.1	Review and deliver Access and Inclusion Inductions, and disability awareness initiatives for Shire Officers	1			
		1.1.2	Conduct a needs assessment of disability awareness and training within the broader community, and ensure resources and initiatives are made available to address gaps				1
	Support the delivery of accessible and inclusive events and activities held within the Shire	1.2.1	Review and activate the Accessible and Inclusive Events Checklist	1			
		1.2.2	Investigate the provision of an inclusive event Quiet Zone for people with sensory requirements				1
		1.2.3	Support the development and promotion of inclusive and accessible events and activities	1			
		1.2.4	Celebrate and promote annual dates that	1			

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
			acknowledge inclusion and disability				
	Ensure accessible options for services within the Shire's administration centres, libraries, recreation and aquatic facilities	1.3.1	Continue to improve the accessibility and inclusiveness of the Shire's administration services by employing inclusive design principles and service provision	1			
		1.3.2	Continue to improve the quantity and quality of accessible literature such as audio books, easy read and large font	1			
		1.3.3	Continue the provision of library outreach services			1	1
		1.3.4	Support the participation of people with disability and access needs in fitness, aquatic and gym programs	1			
		1.3.5	Continue to offer concession rates and Companion Card options for recreation, aquatic and gym classes	1			
	Ensure the accessibility and inclusiveness of the Shire's meetings, consultation and engagement activities	1.4.1	Develop and implement an Accessible and Inclusive Engagement and Consultation Checklist				1
	Enhance the accessible tourism experience within the Harvey Region	1.5.1	Establish a resource for accessible tourism within the Harvey Region			1	1
		1.5.2	Conduct an accessibility audit of the Harvey Region's			1	1

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
			natural landmarks, visitor locations and tourism activities, and implement prioritised improvements				
	Improve the accessibility of local businesses within the Shire	1.6.1	Develop an Accessible and Inclusive Business Recognition Initiative and Grant Program to encourage local businesses to improve accessibility			1	1
Goal 2 Community Capacity Building Our community helps us to understand and access support when we need it.	Ensure access to support services for people with disability, chronic conditions and their carers within the Shire	2.1.1	Support the development of local support groups and networks				1
		2.1.2	Conduct a needs assessment of current services and ensure outreach delivery to address gaps				1
		2.1.3	Support the delivery of NDIS education and awareness programs				1
	Ensure disability support services for culturally diverse communities within the Shire	2.2.1	Engage with our local elders to support education and awareness of disability amongst Aboriginal families				1
		2.2.2	Develop partnerships to ensure the delivery of multicultural and Aboriginal disability support initiatives				1
	Support early intervention and disability related parenting skills within the Shire	2.3.1	Develop partnerships to ensure the delivery of disability awareness parenting workshops				1
		2.3.2	Ensure the provision of early intervention		1	1	1

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
			programs and outreach services				
	Ensure the wellbeing of vulnerable people within the community within the Shire	2.4.1	Work in partnership with stakeholders to deliver life skill and personal wellbeing workshops for people with disabilities and chronic conditions		1		1
		2.4.2	Advocate for the delivery of mental health and wellbeing services for people with disabilities, chronic conditions and access needs				1
		2.4.3	Work in partnership with stakeholders to deliver education and awareness initiatives on emergency procedures for people with		1		1
Goal 3 Accessible Information and Communications Our community provides opportunities for all abilities to be connected to information and communications.	Continually improve the accessibility of the Shire's communication and marketing materials for people with low literacy or disability	3.1.1	Deliver accessible marketing workshops and resources for Shire Officers, local businesses, clubs, organisations and the broader community within the Harvey Region			1	
		3.1.2	Develop a process for providing the community with translational resources and alternative formats for all Shire communications			1	
	Increase accessibility of Shire information and services for people with low literacy, computer	3.2.1	Establish a network of Access and Inclusion Touchpoints across the Shire's main			1	1

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
	illiteracy, and disability		localities				
		3.2.2	Implement alternative service communications though the Shire's website and social platforms				1
		3.2.3	Ensure the accessibility of the Shire's wayfinding, visitor, building and facility signage	1			
	Enhance opportunities for people with disability and access needs to provide feedback to the Shire	3.3.1	Develop and implement an Access and Inclusion Ambassador Program				1
		3.3.2	Support the delivery of workshops on self-advocacy, leadership and civic operations for people with disability, access needs and chronic conditions				
Goal 4 Inclusive Placemaking and Co-Design Our community's public places and spaces are collaboratively designed to ensure they can be enjoyed by people of all abilities.	Ensure universal design principles and consultation with the Co-Design Panel is across future developments within the Shire	4.1.1	Establish a Co-Design Panel to provide access and inclusion feedback on Shire strategies, planning developments and projects				
		4.1.2	Ensure universal design principles are applied to all of the Shire's future developments			1	
		4.1.3	Investigate and implement training opportunities to build capacity of the Co-Design Panel and Shire Officers				
	Ensure the accessibility and inclusivity of the	4.2.1	Ensure access and inclusion is considered in the	1			

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
	Shire's Place Plans		development of Place Plans				
	Continue progress of Shire audits and implementation of recommendations	4.3.1	Ensure audits are conducted for Shire buildings, facilities, amenities, playgrounds, recreation areas and tourism locations				
		4.3.2	Establish an Audit Action Register to monitor progress, prioritise and implement recommendations	1			
	Continue to identify and implement footpath and road access improvements across the Shire's infrastructure networks	4.4.1	Continue the renewal, removal of curbing and implementation of missing links across the Shire's network of footpaths	1			
	Continue to identify and implement footpath and road access improvements across the Shire's infrastructure networks	4.4.2	Identify high traffic areas for the installation of cross walks to ensure safer access to local business, amenities and facilities				1
	Ensure the accessibility of the Shire's parking and amenities	4.5.1	Conduct a 4 yearly audit of the Shire's ACROD Bays and implement prioritised actions				
		4.5.2	Ensure the inclusion of Changing Places facilities in the Harvey Community Precinct and Leschenault Leisure Centre			1	
	Advocate for the provision of accessible transport options within the	4.6.1	Conduct an audit of current accessible transport services and advocate to		1		

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
	Shire		address any gaps				
		4.6.2	Investigate opportunities for partnerships to provide a community bus services for people with access needs		1		1
		4.6.3	Advocate for the accessibility of all future public transport stops and shelters		1		1
Goal 5 Access to Opportunity My community provides access to meaningful employment and education opportunities for people of all abilities.	Advocate for accessible skills development, education and training opportunities for people with disability within the Shire	5.1.1	Work in partnership to support the delivery of skills development and journey exploration workshops				1
		5.1.2	Deliver an in-school education program to raise awareness of potential career pathways		1		1
		5.1.3	Identify and promote scholarship opportunities				1
		5.1.4	Ensure people with disability have access to participation grants and funding for sport and recreation			1	1
	Advocate for meaningful employment opportunities in Shire operations and the Shire	5.2.1	Review the Shire's current recruitment processes and implement improvements to ensure opportunities for employment and work experience are accessible for people with disabilities	1			
		5.2.2	Establish a network of work experience opportunities for people with disability			1	1

Goal	Objective	#	Action	BAU	External Reliance	Not Resourced	Vague
		5.2.3	Support locally delivered micro-enterprise initiatives for people with disability			1	1
		5.2.4	Support the development of disability employment initiatives and projects				1
		5.2.5	Support the development of projects and initiatives that provide opportunity for the employment or workplace training of people with disability				1
5 Goals	21 Objectives		54 Actions	13	7	13	31



FINAL REPORT

Shire of Harvey
Equine Facility Feasibility Study

Final - June 2026

CONNEXT
Connecting Strategy with Community

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Executive Summary

The Shire of Harvey commissioned Connext Consulting to undertake a feasibility study assessing the potential development of a shared community equestrian facility within the Shire. The study was undertaken across three stages between January and May 2026, covering strategic alignment, community and stakeholder engagement, site assessment, concept development, financial analysis, governance, and feasibility assessment. This report consolidates the findings of all three stages into a single document for Council's consideration.

The study confirms there is genuine and demonstrated demand for equestrian infrastructure within the Shire of Harvey. The community survey attracted 352 responses — a strong result for a targeted regional study — and structured engagement with six equestrian user groups produced consistent and specific findings. The evidence base is solid. The equestrian community is active and organised and is currently travelling significant distances to access suitable facilities outside the Shire of Harvey.

Three potential sites were assessed as part of this study, including Uduc Road, Cookernup Recreation Grounds and Stanton Park. While each site presented a range of opportunities and constraints, Stanton Park was identified as the preferred site based on its existing equestrian use, available land area, existing infrastructure foundation and capacity to support staged development.

Stanton Park is vested in the Shire of Harvey under a Management Order. It encompasses 71 hectares, already contains two arenas and an established cross-country course, and is in active use by multiple equestrian groups. The existing facilities at Stanton Park provide an opportunity for shared governance arrangements to be established and tested prior to any significant capital investment.

The strategic review identified alignment between the potential development of a shared equestrian facility and relevant Shire of Harvey strategic objectives. A review of the Shire of Harvey's Strategic Community Plan, Sport and Recreation Strategy, Tourism Roadmap, Economic Development Strategy and Local Planning Strategy did not identify any strategic or policy barriers to further consideration of the project. The project aligns with strategic objectives relating to community recreation, regional activation, volunteer-led infrastructure and economic development through events.

The financial analysis reflects the nature of community recreation infrastructure. Comparable regional facilities do not operate as commercial enterprises — they function on a cost-recovery basis supported by volunteer labour, user fees, staged grant funding, and local government asset ownership. Financial modelling was grounded in verified operating data and fee schedules from Warren Equestrian Centre, Dardanup Equestrian Centre, Capel Regional Equestrian Park, and Murray Regional Equestrian Centre.

Indicative all-in capital costs for Stage 1 are estimated at $1,100,000–$2,300,000, including contingency, design fees, project management, and approvals allowances. The most significant cost uncertainties relate to servicing infrastructure and highway access

requirements, both of which require investigation before any commitment or agreement is made. At Stage 1, the best-case annual operating position is a surplus of approximately $10,500, and the worst-case is a shortfall of approximately $34,000. Actual operating outcomes are likely to fall within the range of modelled scenarios and will be influenced by the final scale of development, governance arrangements, the level of volunteer contribution, and the operating model.

The most important finding of this study is that the pathway to a successful facility is primarily a governance question before it is a capital investment question. The facility at Stanton Park is usable now. The equestrian community does not need to wait for capital works to begin building the shared governance experience that will underpin the long-term success of the project. Formation of a representative incorporated association, drawn from the existing equestrian user groups, is the critical first step.

On balance, Stage 1 of a shared community equestrian facility at Stanton Park is assessed as potentially feasible, subject to the conditions outlined in this report, including confirmation of appropriate land tenure, governance arrangements and ongoing access to Stanton Park for equestrian activities. Progression beyond formalising a community management group to oversee the use of Stanton Park for all equestrian groups should remain contingent on demonstrated governance capability, operational sustainability, servicing investigations, and funding availability. Stage 3 should be understood as a long-term aspirational option only, requiring a separate business case, demonstrated regional demand, and confirmed servicing feasibility before it could reasonably be considered.

If Council decides to proceed with the development of a shared community equestrian facility, the initial pathway identified through this feasibility assessment would focus on establishing a shared governance model and testing community management arrangements before considering any significant capital investment. Progression beyond this stage would remain subject to demonstrated governance capability, operational sustainability, further site investigations and funding availability.

1. Introduction

The Shire of Harvey commissioned Connext Consulting to undertake this Equine Facility Feasibility Study to test the viability of an equestrian facility for the region. The brief was to understand community demand, identify what a facility would need to include, identify the most appropriate Shire managed site (of 3 reviewed), develop concept options, assess financial viability, and provide Council with an objective evidence base to inform its decision-making.

The study was initiated in response to ongoing discussions within the local equestrian community regarding the absence of accessible shared infrastructure capable of supporting training, recreational riding, clinics, and equestrian events within the Shire of Harvey and the surrounding catchment. The Shire includes a range of active equestrian groups and individual riders, but there is no dedicated multi-use equestrian facility within the district capable of coordinated shared use across multiple disciplines. Existing users currently rely on informal arrangements, privately owned facilities, or travel to facilities outside the Shire.

1.1 Purpose of the Study

The purpose of this study was to determine whether development of a shared community equestrian facility is potentially feasible and, if so, under what conditions the project may reasonably proceed. The study sought to:

- assess community demand and stakeholder support for an equestrian facility
- identify and evaluate potential sites against consistent criteria
- investigate governance and operating models appropriate to the scale and context of the project
- develop indicative staged concept options with Luke Jones Architects
- undertake high-level financial modelling grounded in benchmark data from comparable facilities
- identify key project risks, constraints, and funding pathways
- provide Council with an objective, evidence-based feasibility assessment to inform future decision-making

The study was not intended to advocate for a predetermined outcome. Its purpose was to objectively consider opportunities and limitations of the project, including the financial, operational, governance, and infrastructure risks that would require further consideration before any capital commitment is made.

1.2 Study Methodology

The study was undertaken across three integrated stages between January and May 2026.

Stage 1 — Project Initiation and Engagement Commencement — involved a review of the Shire's strategic and planning documents to confirm alignment, a benchmarking review of comparable regional equestrian facilities, and development of the stakeholder and community engagement plan.

Stage 2 — Engagement Outcomes, Site Assessment and Concept Options — delivered the community and stakeholder engagement program, assessed three candidate sites identified by the Shire against consistent criteria, and produced a three-stage concept design for the preferred site prepared by Luke Jones Architects.

Stage 3 — Financial Analysis, Feasibility Assessment and Recommendations — built on the evidence gathered in Stages 1 and 2 to deliver indicative financial modelling grounded in verified benchmark data, a cost-benefit assessment, governance analysis, funding pathway identification, and the consolidated feasibility assessment and recommendations presented in this report.

1.3 Scope and Limitations

This is a feasibility assessment. All financial figures are indicative and order-of-magnitude only, intended to inform Council's decision-making rather than support procurement, detailed budgeting, or project delivery. Capital cost estimates are based on the indicative concept designs prepared by Luke Jones Architects, benchmarked against comparable regional facilities and general construction cost assumptions for rural and community recreation infrastructure in regional Western Australia. They do not reflect detailed engineering, quantity surveying, or confirmed contractor pricing.

Servicing costs — including water connection and electrical infrastructure — are subject to confirmation by relevant service providers and represent a material uncertainty in the capital cost assessment. All figures are presented in 2026 dollars and do not account for construction cost escalation. Independent cost verification is recommended before any capital commitment is made.

The access point to Stanton Park has supported existing equestrian use for many decades, including regular activities and larger events. No confirmed findings have identified the existing access arrangements as the cause of any incident, however, the suitability of the existing access arrangements to support any future increase in use or additional infrastructure development should be considered through appropriate consultation with Main Roads WA as part of future planning.

2. Strategic and Policy Context

2.1 Strategic Alignment

A review of the Shire of Harvey's strategic and planning framework, undertaken as part of Stage 1 of this study, confirmed strong alignment between the proposed facility and the Shire's existing strategic objectives. Relevant documents reviewed included the Strategic Community Plan 2021–2031, Sport and Recreation Strategy, Tourism Road Map 2031, Economic Development Strategy, Major Commercial Events Support Policy, Local Planning Strategy, Local Emergency Management Arrangements, and Disability Access and Inclusion Plan.

The review confirmed that there are no strategic or policy barriers to progressing the investigation of an equestrian facility. Across the documents reviewed, the project aligns with objectives relating to:

- community participation and inclusive recreation infrastructure
- support for volunteer-led community activity and club-based sport
- regional event capability and visitor economy development
- youth recreation opportunities and social connection outcomes
- emergency management — The facility may provide an additional option for large animal evacuation during emergency events, subject to future emergency management considerations.
- universal access and inclusive design, consistent with the Disability Access and Inclusion Plan

The strategic review confirmed that the proposed facility would primarily be understood as community recreation infrastructure rather than a commercial or tourism-driven development. While regional visitation and economic activity may occur as a secondary benefit over time, the primary justification for the project is community access, shared infrastructure provision, and support for existing equestrian participation within the Shire of Harvey.

2.2 Local Equestrian Context

The Shire of Harvey contains a diverse and active equestrian community, with disciplines including eventing, dressage, show jumping, ranch sorting, adult riding groups, light horse activities, and recreational riding. Membership across the equestrian user groups engaged through this study ranged from approximately 20 to 60 members per organisation, with participation increasing significantly during regional competitions and events. South West Horse Trials noted that their events attract approximately 600 participants and spectators, reflecting the regional draw that well-hosted equestrian competitions can generate.

Despite this established participation base, there is no dedicated equestrian facility within the Shire capable of supporting coordinated multi-user access across multiple disciplines. Existing participation occurs through informal arrangements and privately owned facilities, and involves significant travel to facilities in Collie, Serpentine, Margaret River, Pinjarra, and

Perth. The result is a fragmented community with strong foundations but no central location to share.

2.3 Benchmarking Context

Benchmarking was undertaken with a range of comparable regional equestrian facilities to understand governance structures, operating models, funding approaches, infrastructure staging, volunteer contribution, and long-term operational realities relevant to the Shire of Harvey context. The benchmarking confirmed several themes that are directly relevant to the feasibility assessment.

Community equestrian facilities across regional Western Australia consistently operate through incorporated associations rather than direct Council management. Infrastructure has generally evolved incrementally over time rather than through large single-stage capital investment. Volunteer labour is not a fallback position — it is fundamental to the operating model. None of the comparable facilities reviewed operates without it. All facilities reviewed operate on a cost-recovery basis, and none reported ongoing direct operational subsidy from their local government, although all benefit from varying levels of local government asset ownership, lease arrangements, and historical infrastructure investment.

The following table summarises the benchmark facilities and their relevance to the Shire of Harvey context.

Facility	Location	Model	Key Relevance for Harvey
Warren Equestrian Centre	Manjimup	Incorporated association, multi-club	Strongest governance comparator. Two clubs under one structure on a peppercorn Shire lease. Covers all operating costs through membership and stockroute income with no Council subsidy.
Dardanup Equestrian Centre	Dardanup	Association, four affiliated clubs	Most relevant financial benchmark. Confirmed 2025 income of ~$65,000 against outgoings of ~$50,000. Insurance at $11,500 is a significant cost item. Best comparator for Stage 2 scale.
Murray Regional Equestrian Centre	Coolup	MEA — ten affiliated clubs, two-tier governance	Demonstrates multi-club governance at scale. Useful governance reference for Stages 1 and 2. Annual cash operating costs ~$27,000 covered by user fees and club contributions.
Capel Regional Equestrian Park	Capel	Multi-club shared facility	Fee schedule benchmark only. Ground hire $137.50/day, horse/rider fee $5.50/day, camping $22/horse/day.

State Equestrian Centre	Brigadoon	State/industry managed	Aspirational reference for high-end facility components. Not a direct comparator for scale or cost.

The benchmarking identified a gap in the current local provision of formalised shared equestrian infrastructure and governance arrangements. The Harvey region is currently characterised by club-based activities, facilities managed by individual groups, private properties used for activities and clinics, and informal shared use arrangements at Stanton Park. While Stanton Park currently accommodates multiple equestrian groups, there is no formal governance structure or coordinated management model overseeing shared use of the facility. Benchmark facilities elsewhere in the South West demonstrate governance and operating models that may be relevant to the future management of a shared community equestrian facility within the Shire of Harvey.

3. Community and Stakeholder Engagement

3.1 Engagement Approach

A targeted stakeholder engagement program was undertaken as part of Stage 2 of this study. The program was designed to gather direct input from equestrian organisations, recreational riders, and other relevant stakeholders across the Shire of Harvey. Engagement was proportionate to a targeted, outcomes-focused feasibility study, with a strong emphasis on direct facility users.

Engagement activities included structured interviews with equestrian clubs and user groups, direct contact with additional equestrian organisations, and a community-wide survey administered online via SurveyMonkey over three weeks. The survey received 352 responses — a strong result for a targeted regional study — and was distributed through stakeholder networks, equestrian groups, and the Shire's social media channels.

The study recognises that the engagement findings are weighted toward existing equestrian participants and interested stakeholders rather than the broader Shire of Harvey population. This is considered appropriate given that the purpose of the study was to assess the feasibility of equestrian infrastructure in response to demonstrated user demand.

3.2 Stakeholder Groups Consulted

Structured consultations were undertaken with the following equestrian user groups:

- 10th Light Horse Harvey Troop
- 10th Light Horse Bunbury Troop
- South West Horse Trials
- Ranch Horse Club
- Yarloop Adult Riders
- Harvey Private Riding Group

The following organisations were also contacted during the consultation process. Each indicated they are not currently seeking to participate in a shared facility arrangement, although their feedback provided useful context regarding the broader equestrian landscape across the region:

- Yarloop Log Fence Pony Club
- Riding for the Disabled (regional program)
- Harvey Agricultural Society

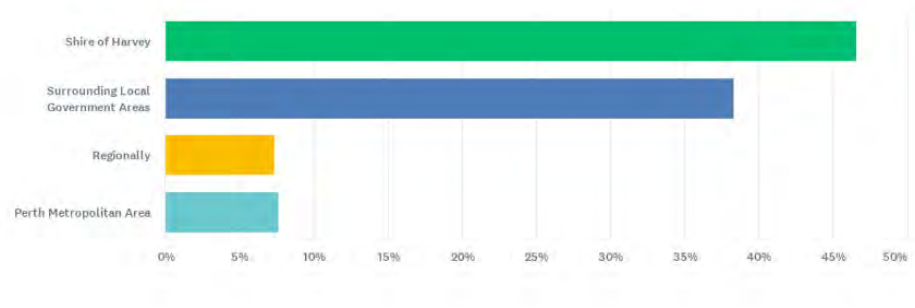
3.3 Community Survey Findings

Who Responded

Responses were predominantly from within the Shire of Harvey, with smaller proportions from surrounding local government areas, regional WA, and the Perth Metropolitan Area. The survey reaching beyond the Shire boundary indicates that respondents with an interest

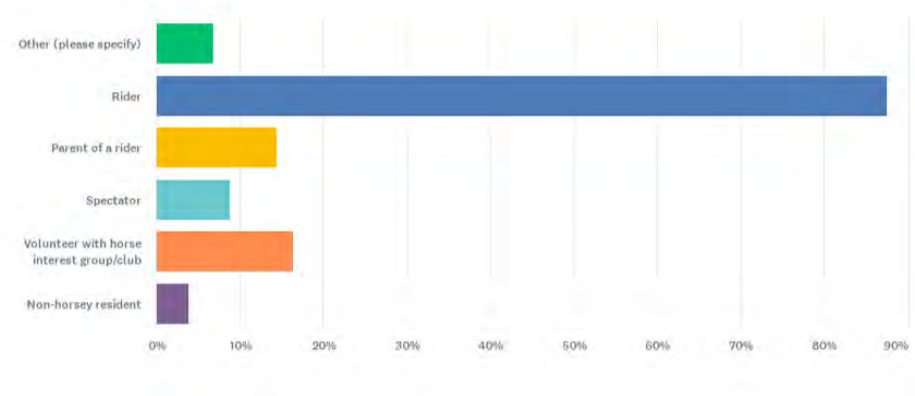
in equestrian activities extend beyond the local government area. The majority of respondents identified as active riders, with smaller proportions identifying as parents of riders, volunteers with equestrian interest groups, spectators, and non-equestrian residents.

Graph 1 — Respondent Location



Bar chart showing the geographic distribution of the 352 survey respondents. The majority were located within the Shire of Harvey, with representation from surrounding local government areas, regional WA, and the Perth Metropolitan Area.

Graph 2 — Respondent Interest in Equestrian Activities

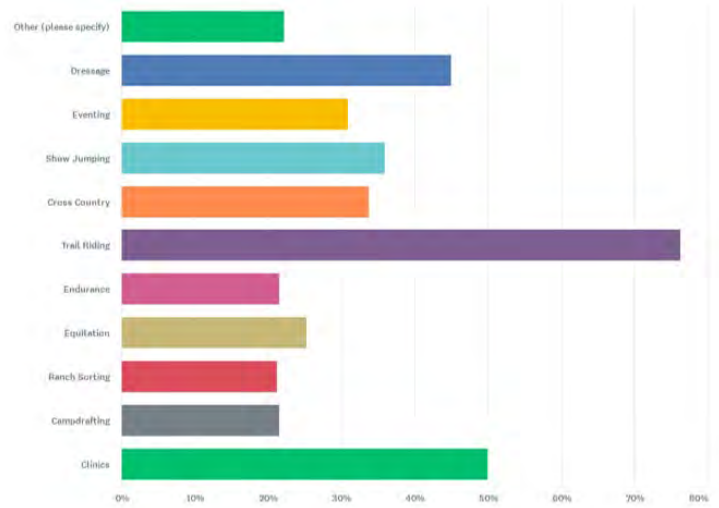


Bar chart showing respondent involvement in equestrian activities. The large majority identified as riders, with smaller proportions identifying as parents of riders, volunteers, spectators, and non-equestrian residents.

Disciplines Represented

Respondents represented a broad cross-section of equestrian disciplines, with trail riding, dressage, show jumping, cross country, and eventing among the most commonly indicated. Campdrafting, ranch sorting, endurance, equitation, and clinics were also represented. The diversity of disciplines reinforces the case for a multi-use facility that accommodates a range of equestrian activities rather than catering to a single group or discipline.

Graph 3 — Equestrian Disciplines Represented



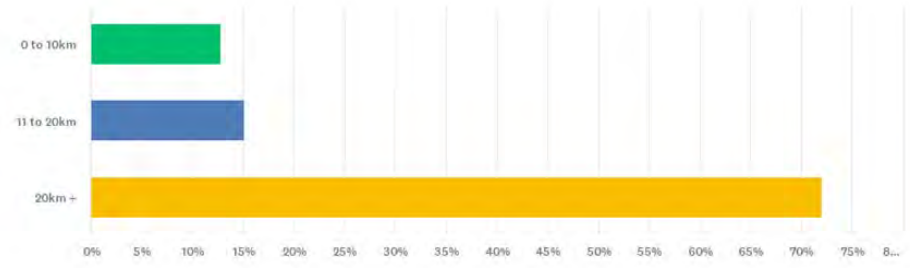
Horizontal bar chart showing the range of disciplines represented by survey respondents. Trail riding, dressage, show jumping, cross country, and eventing were the most commonly indicated, with campdrafting, ranch sorting, endurance, equitation, and clinics also represented.

Current Facility Access and Travel Distance

When asked where they currently access equestrian facilities, respondents illustrated the extent to which local riders are dispersed across the region and beyond. Facilities referenced included Dardanup Equestrian Centre, Murray Regional Equestrian Centre, Darling Downs, Coolup, Capel, Bunbury, and the State Equestrian Centre in Perth. A significant number of respondents indicated they rely on private property, roadside riding, or pine forest trails — options that are increasingly limited as land is developed and road traffic increases. A number of respondents noted they have no accessible facility and are effectively riding on unsafe roads.

The majority of respondents travel more than 20 kilometres to access suitable equestrian facilities, indicating a reliance on facilities outside the Harvey catchment to meet current equestrian needs.

Graph 4 — Distance Travelled to Access Equestrian Facilities

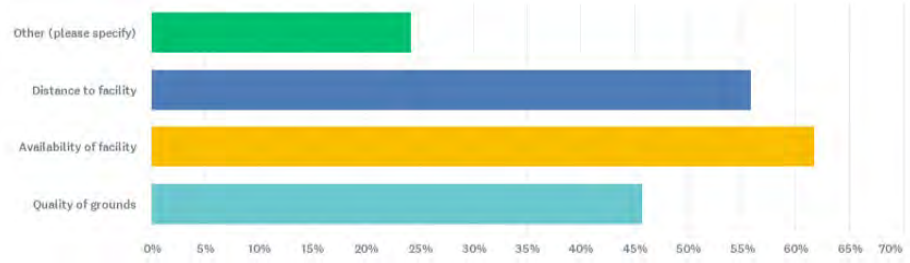


Bar chart showing the distance respondents currently travel to access equestrian facilities. The majority travel more than 20 kilometres, with a significant proportion travelling further still.

Challenges with Current Facilities

Distance to facilities was the most commonly identified challenge, followed by availability and quality of grounds. These three themes emerged consistently across both the survey and stakeholder interviews, providing a clear picture of a community willing to engage but constrained by what is currently available.

Graph 5 — Challenges with Current Equestrian Facilities

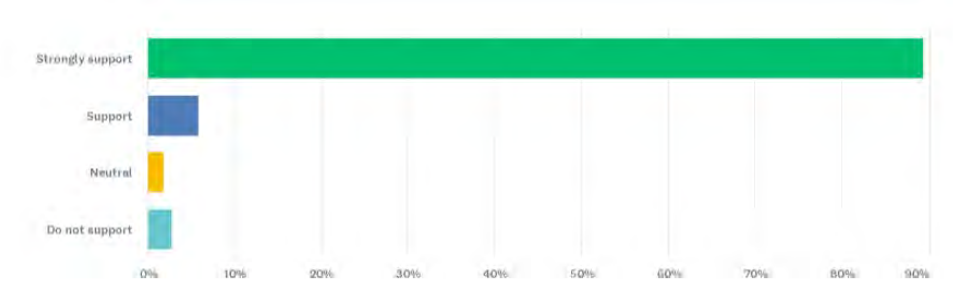


Bar chart showing the challenges respondents face with current facilities. Distance to the facility, availability of the facility, and the quality of the grounds were the three most commonly identified issues.

Support for Development

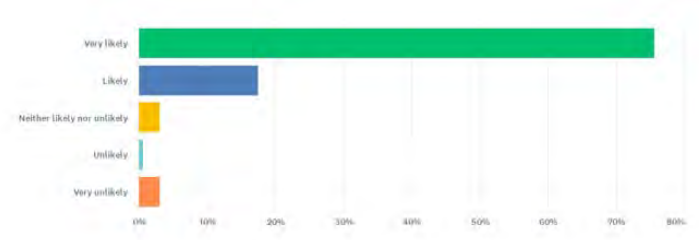
Support for the development of a purpose-built equestrian facility in the Shire of Harvey was strong. The large majority of respondents indicated they either strongly support or support the development. Very few respondents indicated they do not support the development. When asked how likely they would be to use an equestrian facility, responses were similarly positive, with the majority indicating they are very likely or likely to use such a facility if developed.

Graph 6 — Support for an Equestrian facility



Bar chart showing the level of support among respondents for the development of an equestrian facility. The large majority indicated strong support or support, with very few opposed.

Graph 7 — Likelihood of Using an Equestrian facility

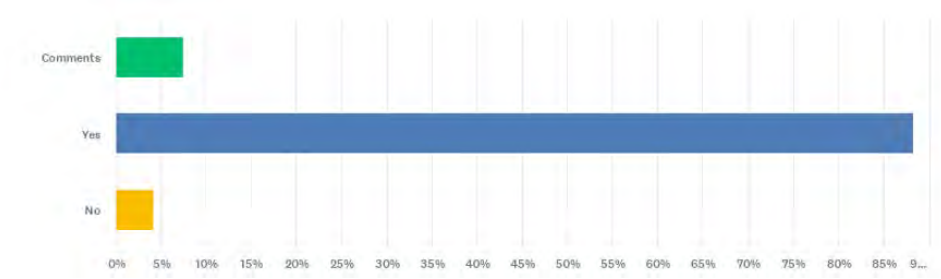


Bar chart showing how likely respondents would be to use an equestrian facility if developed. The majority indicated very likely or likely, with very few indicating unlikely or very unlikely.

Shared Use, Governance and Willingness to Pay

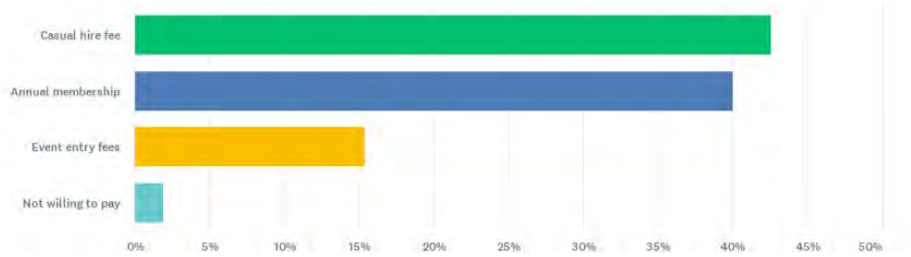
Support for shared use between multiple equestrian groups was high, with most respondents indicating they would support this model. There was also strong support for an overarching committee to manage a shared-use facility, reflecting community awareness of the governance challenges that shared facilities can present and a desire to see those managed well. Regarding cost, the majority of respondents indicated a willingness to pay, with casual hire and event entry fees the most commonly preferred models.

Graph 8 — Support for Shared Facility Management



> *Bar chart showing respondent support for an overarching management committee structure for a shared facility. The large majority indicated yes, with a small proportion providing comments or indicating no.*

Graph 9 — Willingness to Pay for Facility Use

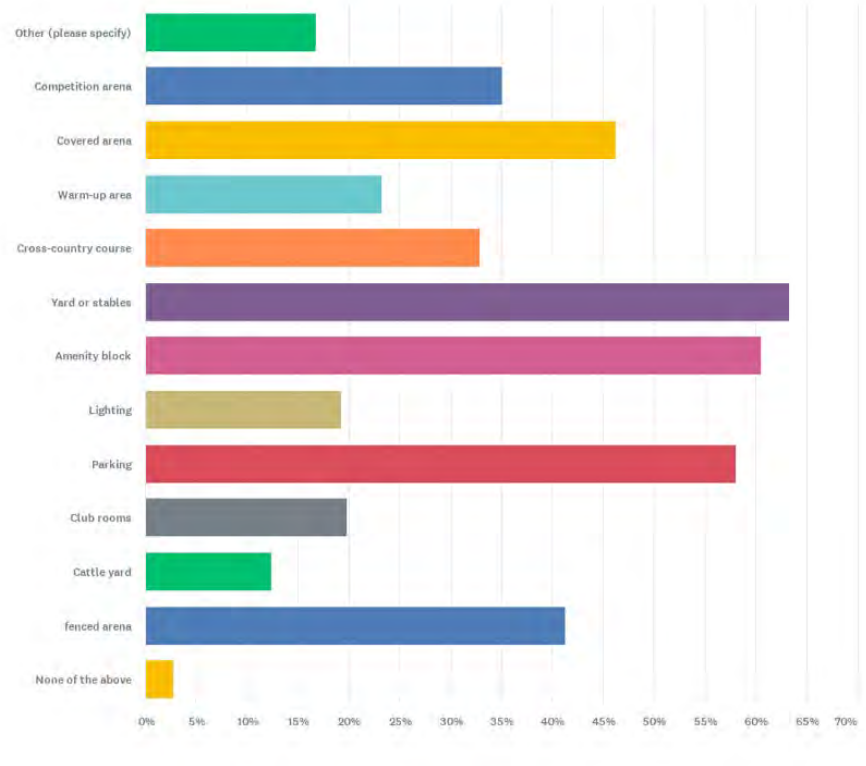


> *Bar chart showing preferred payment models. Casual hire fee and annual membership were the most commonly preferred options, with event entry fees also indicated. Very few respondents indicated they were not willing to pay anything.*

Priority Infrastructure Features

When asked to select their five most important features, covered arenas and competition arenas were among the highest-rated priorities, consistent with the stakeholder interview findings. Yards or stables, amenity blocks, parking, warm-up areas, and cross-country facilities were also strongly represented. The preference for a covered arena was a particularly consistent theme; respondents noted it would enable year-round use and attract clinicians and coaches who might otherwise bypass the region during winter months.

Graph 10 — Top 5 Priority Features for the Facility



Horizontal bar chart showing the most commonly selected priority features. Covered arena and competition arena rated highest, followed by yards or stables, amenity block, parking, warm-up area, and cross-country course.

3.4 Perceived Benefits

Respondents identified a wide range of benefits from a shared community equestrian facility. The themes most frequently raised included:

- a safe, accessible, purpose-built space for riders of all disciplines and experience levels
- reduced travel time and cost for local riders and horses
- opportunities to host clinics, training days, and competitive events
- attraction of visitors and competitors from across the region, with flow-on benefits for local accommodation, hospitality, and retail
- community connection and social outcomes, particularly for isolated and rural riders
- support for equestrian clubs and emerging groups that currently have no permanent home
- shared maintenance responsibilities and costs across user groups
- improved horse welfare through access to appropriate facilities

3.5 Concerns Raised

Two hundred respondents provided feedback on their concerns, and several themes emerged consistently. The most prominent concern related to governance and equitable access, specifically, the risk of one group or club dominating the facility to the detriment of others. Respondents expressed a desire for a transparent, independent, overarching committee that represents all disciplines equally.

Ongoing maintenance and upkeep were the second most prominent concerns, with respondents questioning who would be responsible for maintaining surfaces, grounds, and amenities over time, and whether funding and volunteer capacity would be sufficient to sustain the facility. Cost and affordability were also frequently raised, with respondents noting that horse ownership is already an expensive pursuit and that fees would need to remain affordable to avoid limiting participation, particularly for grassroots riders.

Other concerns included the suitability and all-weather capacity of any selected site, the adequacy of parking and float access, biosecurity, and the risk that the project may not proceed, with several respondents' expressing frustration at the length of time the community has waited for a permanent facility.

4. Site Assessment and Preferred Site

4.1 Assessment Approach

Three sites were identified by Shire Officers for assessment in this study. Each was visited and assessed against consistent criteria covering site area, ownership and tenure, existing infrastructure, drainage and seasonal conditions, accessibility, servicing, expansion potential, community support, and current equestrian use. The assessment was qualitative and based on site inspections and information available at the time of the study.

The assessment did not seek a perfect or unconstrained site — each location considered presented advantages, limitations, and varying infrastructure requirements. The focus was on identifying the site that represented the most practical and achievable pathway for staged community infrastructure development.

4.2 Site Comparison

Assessment Criteria	Uduc Road	Cookernup Recreation Grounds	Stanton Park
Site Area	12 acres — restrictive	Adequate area	71 hectares (Lot R22672)
Ownership / Tenure	Shire owned	Shire Recreation Reserve	Vested in Shire under Management Order; leased to South West Horse Trials on periodic tenancy
Existing Infrastructure	None	Recreation oval; no equestrian infrastructure	Two arenas, warm-up area, storage (limited), established cross-country course
Drainage / Seasonal Use	Limited drainage — waterlogging in winter	Unknown; further investigation required	Main precinct serviceable all year round; cross-country usable during winter
Access Road	Side road access — requires work	Adequate road access	Existing internal access road; entry improvements required
Servicing (Water/Power)	Water along front of property; no Western Power connection	Water and Western Power connection	Water along front of property; no Western Power connection
Expansion Potential	Limited — site too small	Potential subject to planning	Significant capacity across 71 hectares
Community Support	Severely limited by site size	The Cookernup community did not	In-principle support from the equestrian

		support the proposed use	community for the preferred site
Current Equestrian Use	None	None	Active use by multiple groups, including South West Horse Trials
Overall Assessment	Not considered viable at this time	Not progressed — community objection	Preferred site — recommended for further investigation

4.3 Sites Assessed

The Uduc Road parcel, at 12 acres, presents significant constraints. The site is undersized for the proposed use and any future development, is prone to winter waterlogging, and drainage issues potentially extend beyond the site boundary to affect road drainage infrastructure, adding considerable cost to any development. On this basis, it is not considered a viable option at this time.

The Cookernup Recreation Grounds were not progressed, with the community clearly indicating during previous Shire engagement that they did not support the establishment of an equestrian facility at that site.

Following a comparative assessment of the three sites, Stanton Park was identified as the preferred site, acknowledging that it presents constraints and matters requiring further investigation. The site is therefore the subject of further assessment and concept development in this report.

4.4 Stanton Park — Current Conditions and Strategic Advantages

Stanton Park was identified as the preferred site following assessment of three candidate locations provided by Shire Officers. The two alternatives considered — a site on Uduc Road and the Cookernup Recreation Grounds — were set aside due to constraints including inadequate size, drainage and waterlogging issues, and community opposition, respectively. While the site presents identified constraints, it was determined to provide the strongest basis for further investigation and concept development due to its scale, existing equestrian infrastructure and the Shire's existing management responsibilities.

Selecting an alternative site would require investment in additional equestrian infrastructure, whereas Stanton Park already contains established infrastructure and an existing user base. As the land is vested in the Shire under a Management Order, management responsibilities for Stanton Park and its infrastructure already exist. Developing an alternative site would not extinguish those obligations — it would add to them, with the Shire effectively carrying responsibilities across two equestrian sites. This provides a rationale for considering Stanton Park as a future location for equestrian infrastructure, recognising the Shire's existing management responsibilities and avoiding unnecessary duplication of infrastructure.

Stanton Park comprises approximately 71 hectares of land vested in the Shire of Harvey under a Management Order, located on the South Western Highway. The site already serves as an informal equestrian hub, with several groups currently using it for training and events. The grounds are currently tenanted by South West Horse Trials, which has developed and maintained the cross-country course and other infrastructure, and has a long-standing presence on the site.

Current infrastructure includes two arenas (one fenced, one unfenced), a large warm-up area, an established cross-country course, and open space suitable for expanded equestrian use. The existing cross-country course and undulating topography are genuine strategic assets. The course is understood to be one of the very few undulating cross-country courses in Western Australia — a characteristic that cannot be replicated at a flat site and which represents a meaningful point of difference for the facility.

The most significant infrastructure constraints are the absence of a direct electricity connection or reticulated water supply, and limited supporting amenities, including adequate storage and ablution facilities. Highway access from the South Western Highway requires further investigation as part of any future development of Stanton Park, including a preliminary assessment of existing access conditions and consultation with Main Roads to determine whether any access modifications or upgrades are required, as discussed further in Section 6.2.

A portion of the site (approximately 20 acres) is also utilised by the Harvey Gun Club. The existing relationship between South West Horse Trials and the Harvey Gun Club demonstrates that shared use of Stanton Park is operationally achievable — multiple equestrian groups already utilise the site without identified conflict issues under the current arrangement. However, a transition to a broader shared community facility with increased programming and event frequency will require a more formalised and coordinated scheduling and site management arrangement to manage the increased complexity of shared use, ensure ongoing compatibility, safety, and equitable access.

Stanton Park spans two titles. This study, including the concept design prepared for the proposed equestrian facility, relates only to the area within Lot R22672.

4.5 Transferability of the Infrastructure Framework

The infrastructure priorities identified in this study are not site dependent. The engagement findings, benchmarking review, and governance assessment consistently identified the same priorities across all scenarios — safe and accessible arenas, horse yards, wash-down facilities, storage, parking, amenities, and event infrastructure. Those findings hold regardless of location.

The staged development framework presented in this study provides a model for developing a shared community equestrian hub. While servicing costs, access arrangements, earthworks, and approval requirements would vary depending on the selected location, the identified community need, governance considerations, and the infrastructure framework,

these provide a valuable basis for any future planning and development of an equestrian facility.

5. Concept Development and Staging

5.1 Concept Planning Overview

Concept planning was prepared by Luke Jones Architects to test the feasibility and operational function of a shared community equestrian facility at Stanton Park and to identify a staged infrastructure pathway capable of responding progressively to demonstrated demand, governance capability, and available funding. The concept planning is indicative and intended to support feasibility assessment — it does not constitute a detailed design, master plan, or development application outcome. Layouts may change through future design processes, servicing investigations, access planning, and development approval.

The concept process reinforced a key finding of the study, which is that a staged delivery is the most realistic and financially responsible pathway for progression. This approach reflects the operating model observed across all comparable regional equestrian facilities reviewed, in which infrastructure has generally evolved incrementally rather than through a single large-scale capital investment.

5.2 Staged Development Approach

The formation of a formalised management committee is a critical first step in the staged development of a shared community facility. A management committee will need to demonstrate governance capability, operational sustainability, and the capacity to manage a shared community facility as a foundation for future infrastructure investment. The staged development framework presented in this study is contingent on that foundation being established first.

The staged development model allows infrastructure delivery to occur progressively in response to demonstrated utilisation, governance maturity, available funding, and operational sustainability. Importantly, the staged framework is not a fixed sequential program — individual infrastructure elements within each stage can be prioritised, sequenced, and developed separately by the management group in response to funding opportunities, demonstrated need, and operational readiness. This provides flexibility for the management body to pursue discrete grant-funded components as capacity and circumstances allow.

A staged approach provides several practical advantages:

- reduces initial capital exposure and financial risk
- allows governance capability and shared management experience to develop before major capital is committed
- supports incremental grant applications aligned to specific, defined project components
- enables operational testing and demand confirmation at each stage before progression

- provides defined decision points to reassess feasibility before committing to more complex and higher-cost stages

The engagement findings strongly support this approach. Respondents consistently favoured practical, functional infrastructure delivery, beginning with the basics, over aspirational regional-scale development. This is consistent with the operating model observed at all benchmark facilities reviewed.

5.3 Stage 1 — Community Equestrian Infrastructure

Stage 1 focuses on delivering core community equestrian infrastructure capable of supporting shared local use, training, clinics, and smaller-scale events. Key infrastructure components include the upgrade and extension of the existing arena to an 80m x 90m outdoor arena, 22 post-and-rail horse yards, formalised horse float and truck parking, an upgrade and extension of the existing wash bays, an equipment and storage shed, relocated transportable toilet facilities, and improvements to internal access road and site entry arrangements.

Stage 1 represents the lowest-risk and most achievable stage in the delivery model. It responds directly to demonstrated local demand and formalises activity already occurring at Stanton Park. The primary justification for Stage 1 is community access — the provision of practical, accessible infrastructure that builds upon existing participation, enhances the functionality and accessibility of the existing facility, and responds to demonstrated local need.

5.4 Stage 2 — Expanded Shared Facility

Stage 2 builds on Stage 1 by adding a permanent clubroom and administration and toilet block, a second outdoor arena (30m x 70m), additional car parking, and a further 10 post-and-rail yards. This stage expands the facility's capacity to host larger events and accommodate multiple user groups simultaneously, and introduces a clubroom, which is the most significant missing revenue stream at Stage 1.

Stage 2 should be considered only after Stage 1 has demonstrated operational sustainability and governance maturity, and after a recognised need for further development of the site has been identified. The cumulative all-in capital investment at this point would be in the range of $2,100,000–$4,300,000.

5.5 Stage 3 — Long-Term Aspirational Option

Stage 3 should be understood as a long-term aspirational development option rather than a committed or currently justified infrastructure outcome. It involves converting the Stage 2 outdoor arena to a 30m x 70m covered arena and adding covered post-and-rail yards. The covered arena significantly changes the scale, cost profile, servicing requirements, and operational complexity of the facility.

The evidence gathered through this study does not demonstrate sufficient demand or operational maturity to support progression to Stage 3 at present. Progression beyond

Stage 2 would require demonstrated operational success and governance stability at earlier stages, confirmed and sustainable utilisation levels, further investigation of regional event demand, confirmation of servicing feasibility and associated costs, and a separate detailed business case and funding assessment. Stage 3 should be viewed as a potential future opportunity only, contingent on the successful establishment and operation of the facility at Stages 1 and 2.

5.6 Precinct Concept

The full precinct concept illustrates the potential long-term configuration of the facility should future stages be supported by demonstrated demand, governance maturity, funding availability, and further detailed assessment. It demonstrates the capacity of Stanton Park to accommodate staged infrastructure development over time.

The concept drawings contained in Appendix A are indicative only and are intended to assist understanding of the potential scale, layout, and staging of future infrastructure. They do not represent a final design or commitment to future investment.

6. Financial Assessment

6.1 Financial Assessment Context

The financial assessment was undertaken to consider the potential long-term sustainability of a proposed shared community equestrian facility under a staged delivery model. The assessment considered indicative capital costs, operating expenditure, potential revenue streams, benchmark facility performance, long-term asset obligations, and funding pathways.

Comparable regional equestrian facilities across Western Australia do not operate as profit-generating enterprises. They function on a cost-recovery basis supported by volunteer labour, staged infrastructure investment, user fees, grant funding, and local government asset ownership. This is the operating model on which the Harvey financial projections are based. The purpose of the financial assessment is therefore not to determine whether the project would generate commercial return, but whether it may operate sustainably over time and under what conditions, and if the associated financial risks are manageable.

All financial figures are indicative only and presented in 2026 dollars. They are intended to inform strategic decision-making and should not be relied upon for procurement, detailed budgeting, or project delivery planning.

6.2 Capital Cost Assessment

Indicative capital costs were developed using the concept design prepared by Luke Jones Architects, benchmarked against comparable regional equestrian facilities and general construction cost assumptions for rural and community recreation infrastructure in regional Western Australia. Cost certainty remains limited at the feasibility stage due to unresolved matters relating to servicing infrastructure, access, earthworks, approvals processes, and final design outcomes.

The table below presents base construction costs only. It should be noted that adding design fees (typically 8–12%), project management, statutory approvals, and a standard contingency of 20–30% produces a more realistic all-in investment range for Stage 1 of $1,100,000–$2,300,000. This represents the realistic order-of-magnitude investment range that should be considered within Council's future financial planning and funding considerations.

Infrastructure Component	Stage 1	Stage 2 (Incremental)	Stage 3 (Incremental)
Arena (outdoor 80m x 90m)	$350,000–$600,000	–	–
Second arena (30m x 70m outdoor)	–	$300,000–$500,000	–
Covered arena (30m x 70m)	–	–	$1,500,000–$2,800,000

Horse yards (post & rail)	$80,000–$120,000	$40,000–$60,000	–
Covered yards	–	–	$80,000–$150,000
Wash bay	$20,000–$35,000	–	–
Equipment & storage shed	$50,000–$80,000	–	–
Clubroom, admin & toilets	–	$500,000–$900,000	–
Access road & entry improvements	$80,000–$150,000	$100,000–$180,000	–
Parking (float & vehicle)	$100,000–$180,000	$100,000–$200,000	–
Toilets (relocated transportable)	$30,000–$50,000	–	–
Water supply (connection/tank)	$80,000–$150,000	–	$100,000–$200,000
Electrical connection / power	–	–	$300,000–$800,000
INDICATIVE STAGE TOTAL (base)	**$900,000–$1,800,000**	**$1,200,000–$2,500,000**	**$2,000,000–$4,000,000**
INDICATIVE CUMULATIVE TOTAL (base)	**$900,000–$1,800,000**	**$2,100,000–$4,300,000**	**$4,000,000–$8,000,000+**

Note: Costs are indicative only and presented in 2026 dollars. They do not include design fees, project management, statutory approvals, or contingency (typically 20–30% additional). Servicing costs — including water connection and electricity — are subject to confirmation by relevant service providers and may vary significantly.

Key Cost Uncertainties

The most significant cost uncertainties relate to servicing infrastructure and access arrangements. Stanton Park has no reticulated water or electricity connection. The cost of providing these services depends on the distance between existing servicing infrastructure and the location of the proposed infrastructure requiring connection, as well as service provider requirements, and will require further investigation before any capital commitment is made.

Access to Stanton Park from the South Western Highway presents one of the most significant constraints facing the site. South Western Highway is classified as a Primary Regional Road, and any new or upgraded access point requires referral to Main Roads WA. A development application addressing traffic management and access from the highway is likely to be required. It is noted that the site has operated for over four decades without a recorded incident directly attributable to accessing the venue via the highway. This may reflect the relatively low volume and the sporadic or informal nature of current use. However, a transition to a formalised community facility with increased programming, event frequency, and vehicle movements may require the access arrangement to meet a higher standard. This issue warrants early investigation and engagement with Main Roads WA, and the cost and timeline implications of any required upgrades should be considered as part of future planning and funding considerations.

Controlled access infrastructure, including automated entry gates, should be considered as part of Stage 1 design to improve safety, manage facility access and reduce the risk of stock escaping from the site.

Access upgrade costs, including any requirements arising from Main Roads WA referral and access control infrastructure, such as automated entry gating, have not been included in the budget estimates. The scope and cost of these works are subject to future investigation and engagement with Main Roads WA, and will depend on the access arrangement, site conditions and infrastructure requirements identified through future design processes. Consequently, the Stage 1 capital estimate presented in this study should be considered subject to the outcome of future access investigations.

These cost uncertainties should be considered in the context of the broader site assessment undertaken as part of this study. While Stanton Park presents identified servicing and access considerations requiring further investigation, the alternative sites assessed also presented significant constraints, including physical limitations at Uduc Road and a lack of community support for the proposed use at Cookernup Recreation Grounds. Stanton Park was identified as the preferred site, having regard to the balance of opportunities, constraints, existing infrastructure and demonstrated equestrian use.

6.3 Operating Cost Modelling

Operating cost estimates are based on a volunteer-led committee of management model, consistent with how comparable community equestrian facilities operate across regional Western Australia. Costs have been benchmarked directly against confirmed operating data from Warren Equestrian Centre, Murray Regional Equestrian Centre, and Dardanup Equestrian Centre, and adjusted for the scale and staging of a Shire of Harvey Stage 1 facility.

The quality and consistency of grounds and arena surface maintenance is a key factor in the facility's safety, reputation, and user uptake. Deferred maintenance compounds over time and can result in significantly higher remediation costs, as well as safety and liability risks for the Shire as asset owner. None of the benchmark facilities reported ongoing direct operational subsidy from their local government, although all benefit from varying levels of local government asset ownership, lease arrangements, and historical infrastructure investment.

The benchmark data provides useful context for understanding what the volunteer-led model requires in practice. At Warren Equestrian Centre, two volunteers contribute approximately six hours each per week to grounds maintenance alone — mowing, spraying, and debris cleanup — for a total of approximately 624 volunteer hours per year before any event preparation, committee meetings, or administration is counted. At Murray Regional Equestrian Centre, volunteer commitment is significantly higher, with six or more people working on site across five consecutive days in the lead-up to major events, in addition to hours contributed across multiple disciplines and busy bees throughout the year. At Dardanup Equestrian Centre, administration across the secretary, booking officer, and

treasurer roles alone accounts for approximately six hours per week, with grounds work bringing five to six people on site for roughly four hours every two months, plus two major busy bees per year. The DEC Secretary noted candidly that the same people tend to show up — a pattern consistent across all benchmark facilities and a genuine planning consideration for any management committee formation process. Council should understand this volunteer contribution not as a cost saving but as a community investment that is fundamental to the operating model. Without it, the cost-recovery model does not work.

The benchmark operating data also confirms that the cost-recovery model functions at comparable facilities. Warren Equestrian Centre covers its annual cash operating costs of approximately $13,000 entirely through membership fees and stock route income (the Shire pays the committee for cleaning two of the Warren Blackwood Stock Route camp sites throughout the year), with no other Council subsidy. Murray Regional Equestrian Centre manages annual cash operating costs of approximately $27,000 through user fees and club contributions across ten affiliated clubs. Dardanup Equestrian Centre reported 2025 income of approximately $65,000 against outgoings of approximately $50,000 plus repairs and maintenance of $21,000 — operating at a scale broadly comparable to a Shire of Harvey Stage 2 facility with four affiliated clubs and a well-established booking and event program. Insurance at Dardanup reached $11,500 in 2025, a figure the DEC Secretary specifically identified as a rapidly rising cost pressure that any new management committee should plan for carefully. These figures are confirmed directly from the facilities themselves, not estimated, and provide a credible evidence base for the financial projections in this report.

Cost Item	Stage 1 p.a.	Stage 2 p.a.	Stage 3 p.a.
Grounds maintenance (grading, mowing)	$6,000–$12,000	$10,000–$18,000	$12,000–$22,000
Arena surface maintenance	$3,000–$8,000	$6,000–$12,000	$12,000–$22,000
Utilities (water & electricity)	$3,000–$8,000	$6,000–$12,000	$12,000–$25,000
Insurance	$4,800–$8,000	$7,000–$13,000	$10,000–$18,000
Administration & committee support	$2,000–$5,000	$4,000–$8,000	$6,000–$12,000
Asset maintenance & repairs	$4,000–$8,000	$7,000–$13,000	$10,000–$18,000
Waste & biosecurity management	$1,700–$4,000	$3,000–$6,000	$4,000–$8,000
INDICATIVE ANNUAL CASH TOTAL	**$24,500–$53,000**	**$43,000–$82,000**	**$66,000–$125,000**
Volunteer in-kind contribution (est. @ $30/hr)	**$12,480–$18,720**	**$18,720–$31,200**	**$31,200–$46,800**

Note: Cash operating costs benchmarked against confirmed data from Warren Equestrian Centre, Murray Regional Equestrian Centre, and Dardanup Equestrian Centre, adjusted for scale. Volunteer in-kind estimated at $30 per hour, covering grounds maintenance and administration only. All figures in 2026 dollars.

6.4 Revenue Benchmarking

Revenue estimates are grounded in verified fee schedules confirmed directly with Dardanup Equestrian Centre, Capel Regional Equestrian Park, and Murray Regional Equestrian Centre. This provides a more reliable foundation than general market estimates alone.

Fee Item	Dardanup Equestrian Centre	Capel Regional Equestrian Park	Murray Regional Equestrian Centre
Main arena/grounds hire	$275/day (main arena) $600/day (whole facility)	$137.50/day (grounds)	$300/day (sand arena) $150/day (camp draft arena)
Ground fee per horse	$10.00/day general $12.50/day events	$5.50 per horse/rider per day	$10.00 per horse per day
Clubroom/hall hire	$125/day (members) $250/day (outside use)	$220/day	Cleaning deposit only
Camping	$15 first night $10 thereafter (unpowered)	$22 per horse per day	$25 per night (unpowered)

A Stage 1 facility without a clubroom would realistically generate approximately $300–$450 per event day in combined arena hire and ground fees. Once a clubroom is added at Stage 2, the facility moves into the $550–$900 per-event-day range, consistent with the combined rates for Dardanup and Murray. As is consistent with all benchmark facilities, this facility is not anticipated to generate a commercial return. The financial model is one of cost recovery supported by user fees, grant funding, and community contributions.

6.5 Cost Recovery Assessment

The following assessment compares indicative annual operating costs with indicative annual revenue at Stage 1, presenting both the best- and worst-case positions. The best-case assumes revenue at the upper end of estimates, with costs that are well managed. The worst-case scenario assumes a slow build-up in usage with revenue at the lower end and costs at the higher end.

At Stage 1, the best-case annual operating position is a surplus of approximately $10,500 (revenue $35,000 against costs $24,500), with volunteer in-kind contribution of $12,480–$18,720 representing additional community investment in the facility. The worst-case is a shortfall of approximately $34,000 (revenue $19,000 against costs $53,000). This worst-case assumes rock-bottom revenue and maximum costs simultaneously — a scenario that did not occur at any of the benchmark facilities reviewed. It represents a planning boundary, not an expected outcome.

The absence of clubroom hire revenue is the most significant constraint at Stage 1 — this situation changes materially at Stage 2, where the best-case annual surplus improves to

approximately $31,000. A realistic financial position is likely to sit between the best- and worst-case scenarios. The financial position improves meaningfully as the facility becomes established, usage grows, and the clubroom revenue stream is introduced at Stage 2.

A well-governed Stage 1 facility, with active programming and a committed volunteer committee, may be able to achieve a cost-neutral operating position over time, consistent with the benchmark facilities assessed.

6.6 Whole of Life Cycle Considerations

As the Management Order holder, the Shire of Harvey retains long-term asset stewardship responsibility for any infrastructure developed at Stanton Park, regardless of the governance model adopted. Over a 30-year horizon, cumulative renewal costs for a fully developed precinct could reasonably be expected to reach $1,000,000–$2,500,000 in today's dollars. Long-term renewal and lifecycle costs should be reflected through Asset Management Planning and Long-Term Financial Planning processes.

The lease agreement with any future management group should include appropriate provisions, including step-in rights, asset condition standards, insurance obligations, and notice requirements, that protect the Shire's position and preserve options if the governance model needs to be restructured.

Consideration should also be given to the possibility that a management committee may, at some point, lose capacity or cohesion. Appropriate governance and lease mechanisms should ensure the ongoing protection and management of the asset in such circumstances.

7. Governance and Operating Model

7.1 Why Governance is the Critical First Step

Governance emerged as the most significant consideration throughout this study and is likely to be the primary factor determining the long-term success or failure of any equestrian facility within the Shire of Harvey. The community engagement process identified governance and equitable access as the primary concern of the equestrian community — ahead of infrastructure, location, or cost. The benchmarking confirmed this finding; facilities that function effectively over time have stable governance structures, realistic operational expectations, and a strong sense of shared ownership among participating groups. Facilities with unclear or inequitable governance arrangements experience ongoing challenges with access, maintenance, communication, volunteer fatigue, and long-term sustainability.

Governance establishment should therefore be viewed as the first critical step, not a secondary matter to be resolved once infrastructure is in place. The formation of a stable, representative management structure is the precondition for capital investment. At Stanton Park, this governance approach could be established and tested using the existing facilities prior to significant capital investment.

7.2 Current Local Context

Equestrian participation within the Shire of Harvey currently occurs through a combination of individual riders, independent clubs, and informal user arrangements. Most groups operate independently and without a coordinated shared governance structure. This is not unusual within regional equestrian communities — it was reflected across several benchmark facilities in their early stages — but the transition from independent operation to shared infrastructure management introduces additional complexity that requires structured facilitation.

The current tenancy at Stanton Park, held by South West Horse Trials, would require careful management if the site were to transition to a broader shared facility. South West Horse Trials has made a genuine and valued contribution to the site, including the development and maintenance of the cross-country course. This is acknowledged and is part of why Stanton Park has been identified as the preferred site. A transition to a shared community facility would require a governance structure broader than the current single-tenant arrangement and would not happen without active Shire facilitation.

Consultation with Murray Regional Equestrian Centre and Capel Regional Equestrian Park confirmed that both facilities operate with limited calendar availability and are unable to accommodate additional clubs or regular hirers beyond those currently supported. This means existing regional facilities cannot absorb the unmet demand identified within the Shire of Harvey and reinforces the need for a dedicated local community equestrian facility to serve the region's equestrian user groups.

7.3 Recommended Governance Model

The recommended governance pathway is the formation of an Incorporated Association. This model operates successfully at all three financial benchmark facilities — Warren Equestrian Centre, Dardanup Equestrian Centre, and Murray Regional Equestrian Centre — and provides the right balance between community-led operation, grant eligibility, and appropriate accountability to the Shire as asset owner.

Consideration	Option 1: Committee of Management	Option 2: Incorporated Association	Option 3: Shire-Managed
Grant eligibility	Medium	High - eligible as incorporated body	Medium - via Shire processes
Community ownership	High	High	Low
Shire risk exposure	Medium	Low-Medium	High
Admin burden on Shire	Low	Low	High
Long-term sustainability	Medium - volunteer-dependent	Medium-High	High but costly
Equitable access	Medium - requires policy	High - governed by the constitution	High - Shire policy
Recommended pathway	–	**Preferred**	–

Under this model, an incorporated association is formed with representatives from each participating equestrian user group. The association enters into a lease or licence arrangement with the Shire for the use and management of the site, manages day-to-day operations, scheduling, maintenance, and finances, and is eligible to apply for grants in its own right. The Shire retains ownership and oversight through lease conditions, including step-in rights and asset maintenance obligations.

Formation of this association is the critical first step and should precede any capital commitment. The facility can begin operating under an interim shared arrangement while the formal governance structure is established.

7.4 The Shire's Facilitation Role

Formation of a management group will not happen without active Shire facilitation. Bringing together multiple equestrian user groups — each with distinct operational needs, event calendars, and expectations — requires a structured, supported process. The benchmark facilities were candid about the challenges involved: volunteer fatigue is real, compliance obligations are increasing, and the same people tend to carry the load over time.

The MEA Secretary at Murray Regional Equestrian Centre noted that it is more important to have the right people than to fill positions in name only. The DEC Secretary at Dardanup noted that it is becoming onerous to be on a committee, given the requirements from shires

and government departments. These are honest observations that should inform how the Shire approaches the formation process - with realistic expectations, practical support, and a clear framework that does not unnecessarily burden volunteers.

It is recommended that, if Council determines that facilitation of the governance formation process is justified, Shire Officers prepare an action plan for the management group formation process, including an initial convening of the relevant equestrian user groups within a defined timeframe.

8. Funding Pathways

The staged development approach is well-suited to a grant funding strategy. Each stage presents as a discrete, fundable project with clear community benefit, defined scope, and a governance structure capable of acquitting grant funds. The following programs are relevant, noting that availability and eligibility should be confirmed at the time of application.

Funding Program	Body	Key Requirements & Notes	Indicative Amount
Community Sport & Recreation Facilities Fund (CSRFF)	CITS WA	Must be incorporated. Small grants (under $500,000): up to 50% of project cost, capped at $200,000. Forward planning (over $500,000): one third of total cost, up to $2.5 million. All grants require matched cash contribution. Planning approvals must be in place before lodgement.	Up to $200,000 (small) or $2.5 million (forward planning)
Lotterywest	Lotterywest WA	Must be incorporated. Project must be shovel-ready at time of grant award — all planning approvals, lease arrangements, and governance must be in place before applying. Crown land projects require a secure long-term lease. Complementary funder; expects co-contribution from other sources.	No upper limit; assessed on merit and value for money
Regional Economic Development (RED) Grants	South West Development Commission	Must demonstrate economic benefit — job creation, industry diversification, or investment attraction. Cash co-contribution required. Other State Government funds cannot count toward the co-contribution. Competitive merit-based assessment.	Up to $150,000
Active Regional Communities (ARC) Grants	CITS WA	Supports participation in sport and active recreation in regional WA. More relevant for equipment, programming, and smaller facility items than major capital works.	Varies by round
Equestrian Australia Club Development Grants	Equestrian Australia	Available to EA-affiliated clubs only. Small amounts from a shared national pool — relevant for equipment and smaller facility items once the management group is formed and EA-affiliated. Early affiliation with Equestrian	Small amounts; confirm current round with EA

		WA (EWA) is recommended. The program runs irregularly.	
Federal Infrastructure Programs	Australian Government	Neither Building Better Regions Fund nor Stronger Communities Programme currently has a confirmed open round. Should be monitored as part of an ongoing funding strategy.	Subject to future round announcements
Shire of Harvey Council Contribution	Shire of Harvey	Local government co-investment strengthens competitiveness for CSRFF, Lotterywest, and RED Grants. A Council contribution signals commitment and is expected by most funding bodies.	To be determined by Council
Alcoa Harvey Sustainability Fund (AHSF)	Shire of Harvey on behalf of Alcoa (Wagerup Refinery)	Must be incorporated (or auspiced). Open to community organisations in Harvey, Cookernup, Yarloop, Myalup and Binningup. Two tiers: Small Grants ($5,000–$49,999) and Major & Forward-Planning Grants (above $50,000). Projects must demonstrate long-term community benefit and community participation. Co-contribution assessed favourably. Applications are currently open for the 2026 round.	Small Grants $5,000–$49,999; Major Grants $50,000+

CSRFF remains the most accessible and appropriate program for Stage 1 capital works. The availability and timing of future funding rounds should be confirmed with the Department at the time of application. A management committee must be incorporated, and all planning approvals must be confirmed before lodging. Local government co-investment materially strengthens the application.

Lotterywest is a strong potential funder but requires the project to be shovel-ready at the time the grant is awarded. This means the lease, planning approvals, detailed design and governance formation must all be in place before an application is submitted. In practical terms, Lotterywest is a more realistic target once all preconditions are in place — communication with a Lotterywest grant officer is recommended once governance is established to confirm eligibility and timing.

RED Grants are competitive and capped at $150,000 for the South West region. The application must make a credible economic development case — visitor economy, local business impact, and employment. The economic benefit evidence in this study provides a reasonable foundation, however applicants should engage the South West Development Commission early to confirm eligibility and strengthen the economic framing.

Equestrian Australia affiliation should be pursued as an early priority for the management group, both for access to grants and for the governance credibility it signals to other funders. EA Club Development Grants are small in the context of capital works but are practical for equipment and arena fencing in the early operational phase. Federal infrastructure programs should be monitored throughout the project timeline. Neither the Building Better Regions Fund nor the Stronger Communities Programme currently has a confirmed open round, but both have funded comparable regional community facilities in previous rounds and should be pursued if rounds open.

The realistic timeline from governance establishment to the first capital grant is two to three years. Applications should be lodged as soon as preconditions are met rather than waiting for a fully complete development plan.

9. Feasibility Assessment

9.1 Overall Feasibility Position

On the basis of the evidence gathered across all three stages of this study, Stage 1 of a shared community equestrian facility is assessed as potentially feasible, subject to the conditions outlined in this report. Progression beyond Stage 1 should remain contingent on demonstrated governance capability, operational sustainability, servicing investigations, and funding availability.

The feasibility position is conditional, not unconditional. The study does not conclude that the project is without risk, nor that progression is justified under all circumstances. The assessment found that the project may be feasible provided development occurs incrementally, infrastructure expectations remain realistic, governance capability is established early and proven over time, and progression beyond the initial stages occurs only where operational success has been clearly demonstrated.

9.2 Strengths Supporting Feasibility

Several factors support the overall feasibility position. The level of demonstrated community demand is one of the strongest. Engagement confirmed an active equestrian participation base within the Shire of Harvey with consistent demand for safe, accessible, shared infrastructure. The evidence base — 352 survey responses and structured engagement with six user groups — is solid.

Stanton Park provides strategic advantages that significantly reduce the barriers typically associated with greenfield recreation infrastructure development. The site already functions as an active equestrian facility, creating the opportunity to develop governance structures and shared management arrangements progressively before major capital is committed.

Benchmarking strengthened the feasibility position by demonstrating that facilities of a similar scale and operating model function successfully within regional Western Australia when supported by stable governance, volunteer contribution, staged infrastructure delivery, and realistic operational expectations. The benchmark data is verified — it comes directly from the facilities themselves, not from estimates or assumptions.

The project demonstrates strong strategic alignment with adopted Shire planning documents, including objectives relating to community recreation, volunteer-led infrastructure, regional event capability, and economic development through visitation.

9.3 Constraints and Risks

The study identified a number of constraints that materially influence overall project risk. Governance risk is the most significant long-term consideration. Benchmarking consistently demonstrated that volunteer-led facilities can experience challenges associated with governance fatigue, leadership turnover, declining participation, and uneven workload distribution over time.

Unresolved electricity, water, and access requirements represent material feasibility uncertainties. The absence of reticulated water and electricity at Stanton Park introduces uncertainty regarding future servicing costs. Access arrangements may require further investigation, consultation with Main Roads WA, and potentially additional works depending on future use and the outcomes of access assessments. The scope and cost implications of any required upgrades are not yet confirmed.

The project carries long-term asset management obligations regardless of the governance model. Infrastructure developed on Shire-owned or Shire-managed land carries long-term lifecycle considerations, including renewal and replacement obligations that must be considered through future asset management and long-term financial planning. Cumulative renewal costs over 30 years could range from $1,000,000 to $2,500,000 in today's dollars and represent a significant long-term consideration.

Volunteer sustainability is a genuine planning consideration. The benchmark data is clear: the same people tend to carry the load at community equestrian facilities over time. The management committee formation process should prioritise the capacity and willingness of people and realistic workload expectations over simply filling positions.

Regulatory Approvals and Due Diligence Requirements

Should Council elect to progress development of equestrian infrastructure at Stanton Park, further investigations, approvals and statutory processes may be required, including:

- development approval under the Shire of Harvey Local Planning Scheme No. 2 and, where applicable, the Greater Bunbury Region Scheme, including confirmation of the appropriate land use classification and approval pathway for the proposed equestrian facility;
- confirmation of whether the site falls within Special Control Area 6B (Darling Range) under Local Planning Scheme No. 2, and if so, any associated development requirements relating to siting, visual amenity, vegetation retention, materials, colours and built form;
- environmental due diligence to determine whether any threatened ecological communities, native vegetation constraints, flora protection requirements or clearing permit obligations apply to future development works;
- health management requirements relating to horse yards, waste management, liquid waste disposal, odour, pest control and noise, including compliance with the Shire of Harvey Health Local Laws 1997 where applicable;
- building approvals and occupancy permits for future structures and associated infrastructure;
- bushfire assessment requirements, including emergency access, firefighting water supply and consultation with the Department of Fire and Emergency Services (DFES) where required; and
- consultation with Main Roads Western Australia, where required, to determine whether any access arrangements, traffic management or approval requirements apply to future development.

Identifying regulatory approvals and due diligence considerations is a typical part of a study of this nature, and they do not alter the feasibility assessment. The time and cost implications of approvals should be considered within future project planning assumptions. A defined review period should be established to assess whether governance preconditions have been met and whether the project's progression remains justified. If these conditions are not demonstrated within a reasonable timeframe, the ongoing feasibility of the project should be reconsidered.

9.4 Conditions of Feasibility

Stage 1 is assessed as potentially feasible subject to the following conditions being met:

- A representative management group is formed from existing equestrian user groups, with genuine commitment, sufficient collective capacity, and a willingness to incorporate as an association
- Scheduling arrangements and safety protocols with the Harvey Gun Club are formalised through appropriate governance and operating arrangements.
- Consultation with Main Roads Western Australia is undertaken and any access, traffic management, and approval requirements are identified, with associated costs confirmed as manageable within the project budget prior to any capital commitment
- The Stanton Park lease is successfully renegotiated on terms that support shared community use and are acceptable to both the Shire and the management group
- Servicing costs for water and electrical connections are confirmed and assessed as manageable within the project budget
- Long-term asset stewardship and renewal obligations, including the potential for future governance changes, are recognised and considered through future asset management and financial planning processes.
- A partnership funding model is developed that includes a Council contribution, noting that local government co-investment typically strengthens grant competitiveness

Any lease or management agreement should ensure that all fixed infrastructure remains the property of the Shire of Harvey and reverts to the Shire in its entirety should the management entity cease operations.

It is noted that the site has operated as an equestrian facility hosting significant events over many years without a recorded incident attributable to highway access, which provides a relevant baseline for the Main Roads WA assessment process. A development application including a design and traffic management plan may be required, and the outcome of that process may have material implications for the capital cost estimate and project timeline. Early engagement with Main Roads WA is recommended to confirm what assessment and approval processes apply before Stage 1 design proceeds.

Progression to capital works will require satisfaction of a range of regulatory requirements that are standard for facilities of this nature and have not been assessed in detail at the feasibility stage.

9.5 What This Study Does Not Recommend

This study does not recommend that Council commit to capital expenditure at this stage, endorse Stages 2 or 3 at this time, or proceed without a functional governance structure in place. Progression to Stage 3 should be subject to a separate business case and detailed demand assessment. The study assesses Stage 1 as potentially feasible under the stated conditions and identifies sufficient community benefit to justify facilitating the governance formation process as an immediate next step — should Council determine that progression is appropriate.

10. Recommendations and Next Steps

10.1 Overall Recommendation

Based on the findings of this study, Connext Consulting recommends that Council determine whether the community benefit identified justifies facilitating the governance formation process and a further staged investigation. If Council makes that determination, the recommended immediate next step is to support and facilitate the formation of a representative management committee drawn from the existing and prospective equestrian user groups.

Existing facilities at Stanton Park provide an opportunity for shared governance arrangements to be established and tested prior to any future capital investment. This provides a low-cost, low-risk pathway for the equestrian community to demonstrate governance capability and collaborative management before future investment decisions are considered.

Progression of the governance formation process should not be interpreted as a commitment to fund or deliver future infrastructure. Any future investment decisions should remain subject to demonstrated governance capability, further investigation of site constraints, and the availability of funding.

10.2 Stage 1 Progression — Conditions Before Capital Commitment

Progression of Stage 1 capital works should remain conditional on the following being in place:

- A constituted and operational incorporated association with demonstrated governance capability
- A formalised lease or licence agreement for the Stanton Park site on terms acceptable to both the Shire and the management group
- Confirmed servicing costs and access arrangements, assessed as manageable within the project budget
- A funding plan identifying grant opportunities and funding contributions required to support delivery
- Long-term asset stewardship obligations and lifecycle costs are recognised and incorporated into future asset management and financial planning processes.

Until these conditions are met, no capital commitment should be made. The study identified that governance failure is a known risk at shared community facilities, and that infrastructure investment made before governance is established significantly increases the Shire's long-term financial exposure.

10.3 Staged Progression Beyond Stage 1

Progression from Stage 1 to Stage 2 should be assessed at a defined review point after Stage 1 has been operational for a sufficient period to demonstrate governance stability,

utilisation levels, and financial sustainability. The financial modelling indicates the Stage 2 cumulative investment of $2,100,000–$4,300,000 carries a worst-case annual shortfall of approximately $48,000. Progression to this level of investment should therefore only be considered where Stage 1 has demonstrated governance stability, utilisation and financial sustainability.

Progression to Stage 3 requires a separate business case and detailed demand assessment. Stage 3 should not be considered on the basis of this study alone. The evidence gathered through this feasibility study does not yet demonstrate sufficient demand or operational maturity to support a commitment to Stage 3 infrastructure.

10.4 Summary of Key Findings

The following summarises the key findings of the study for Council's reference:

- Demand is genuine and well-evidenced — 352 survey responses and structured engagement with six user groups confirm active community interest and identified need
- Stanton Park is the preferred site — land vested in the Shire under a Management Order, 71 hectares, with existing equestrian infrastructure and active use.
- Strategic alignment is strong — no strategic or policy barriers identified across the Shire's planning framework
- Stage 1 is assessed as potentially feasible under the conditions outlined in this report — not unconditionally, and not for Stages 2 or 3 without further demonstrated evidence
- Indicative all-in Stage 1 capital costs are $1,100,000–$2,300,000 — subject to confirmation of servicing and access costs
- The best-case annual operating position at Stage 1 is a surplus of approximately $10,500; the worst-case is a shortfall of approximately $34,000. Volunteer in-kind contributions add an additional $12,480–$18,720 per year in community investment.
- None of the benchmark facilities reported ongoing direct operational subsidy from their local government — the cost-recovery model is achievable with strong governance and active programming
- Governance is the critical first variable — formation of a representative incorporated association is the precondition for capital investment and should be the immediate focus
- No capital commitment is recommended at this stage — the recommended action is to facilitate management group formation with a defined 18-month review point
- Stage 3 should not be considered on the basis of this study — a separate business case and demand assessment will be required

Appendices

Appendix A — Luke Jones Architects: Stanton Park Equestrian Centre Concept Drawings (Current status and Stages 1, 2 and 3)

Appendix B — Community Survey: Open-Ended Response Summary

Appendix C — Stanton Park Site Plan (Diagram 1 — Title Boundaries)