





SHIRE OF HARVEY

Council Plan 2025 – 2035

Quarterly Report 2026 – 2027

Quarter 1

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Our vision

Together, towards an even better lifestyle.

Our values

- Effective stewardship of our environment and heritage
- Strong leaders and fair decisions
- Effective communication and cooperation
- A safe community that has a strong community spirit and sense of belonging
- Our heritage — acknowledging our history in creating our future.

The Shire of Harvey acknowledges the Traditional Custodians of the land and their continuing connection to the land, waters and community. We pay our respects to all members of the Aboriginal communities and their cultures; and to Elders both past and present.

Roles and Responsibilities

Shire of Harvey exists to meet the needs of current and future generations through an integration of environmental stewardship, social advancement and economic prosperity. We will strive to achieve the community vision, outcomes and objectives by delivering, partnering and advocating for facilities, infrastructure and services to meet local needs.

Deliver

The Shire is responsible for asset management, compliance and service delivery in accordance with Local Government regulations or as endorsed by Council.

Asset management

The Shire maintains, upgrades and operates various public assets, including:

- Local roads
- Footpaths, trails, cycleways
- Lighting
- Stormwater infrastructure
- Community buildings and public toilets
- Parks and playgrounds
- Sporting reserves
- Streetscapes
- Shire buildings, vehicles and equipment

Compliance

The Shire ensures compliance with local regulations, policies and by-laws relating to:

- Planning services
- Heritage services
- Universal access and inclusion
- Ranger services
- Waste management
- Environmental health services

Service Delivery

The Shire delivers a wide range of services to meet community needs, including:

- Community development
- Reconciliation action
- Sport and recreation
- Art and culture
- Library services
- Museum services
- Place activation
- Tourism
- Community engagement
- Customer service
- Volunteer support services
- Child care

Partner

Council builds strategic partnerships with Australian and State Government agencies, non-governmental organisations, the private sector and others whose work contributes to delivering the community vision and objectives.



Australian Government

The Australian Government plays a central role in managing national affairs and addressing issues that impact the country, including:

- Indigenous affairs
- Foreign affairs
- Immigration
- Defence
- Welfare programs
- National infrastructure
- Medicare
- Economic regulation
- Education: tertiary
- Environmental protection
- Emergency management



State Government

The Government of Western Australia addresses state-wide issues and needs, including:

- Police, law and order
- Public housing
- Hospitals
- Public health
- State roads
- Public transport
- Economic development
- Tourism
- Education: primary, secondary and vocational
- Land use planning
- Community services
- Emergency services



Other partners

Council collaborates with a range of other stakeholders to address community needs:

- Regional Development Commission
- Neighbouring Councils
- Industry and peak bodies
- Local businesses
- Non-government organisations
- Environmental groups
- Community groups
- Cultural groups
- Sporting clubs
- Event organisers
- Funding bodies

Advocate

The Shire gives voice to the needs and aspirations of the community by advocating for changes in policy and action at relevant levels of government and private industry to bring about the best outcomes for our community.

The Quarterly Report Explained

The Shire of Harvey's Council Plan – Quarterly Report provides information on the progress of the Shire in delivering the actions of the Shire of Harvey Council Plan 2025 – 2035 and information about the progress of business units in meeting their Key Performance Indicators (KPIs) highlighted in the Shire of Harvey Service Plans 2026 – 2027.

Pillars, Objectives and Actions
The Council Plan 2025 – 2035 highlights 23 key objectives of the Shire of Harvey. The 23 objectives are grouped into strategic Pillars: People, Planet, Place, Prosperity and Performance. To support the achievement of objectives, the Shire's Council Plan 2025 – 2035 has an array of actions the Shire seeks to achieve over the first four years of the plan, grouped by Pillar and Objective.

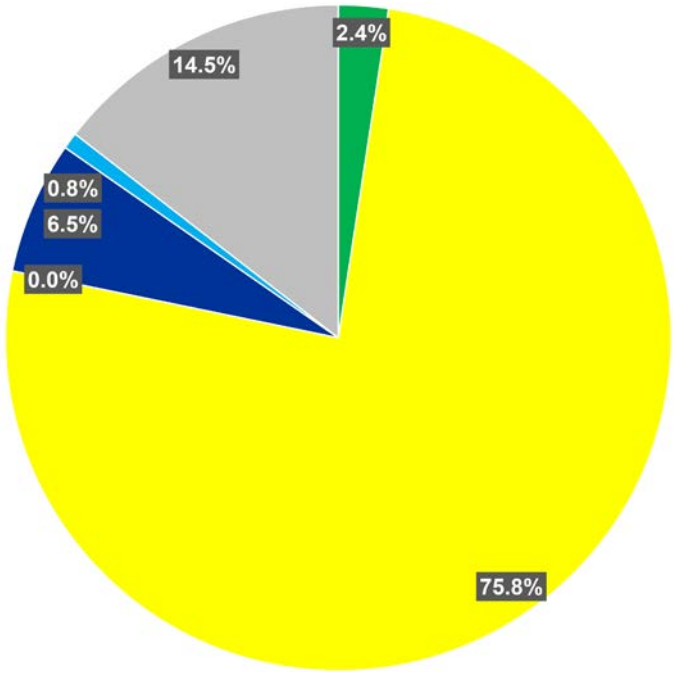
This report contains details about the progress of each of the actions that were budgeted and marked to be commenced in the 2026 – 2027 financial year.

Key Performance Indicators
The KPIs within this report are extracted from the Shire of Harvey's Service Plans 2026 – 2027, figures that are annual in nature may appear blank until substantial data is available.

Budget Source
For accurate budget information please see the most recently published Shire of Harvey Budget available on the Shire of Harvey Website.

Actions Status Summary

Action status	Description	Number of projects	% of Total
Completed	These projects are completed in full.	3	2.4%
In Progress	These projects have started and are in progress.	94	75.8%
Behind Schedule	These projects have fallen behind their projected timeline or suffered a set back that has put them at risk.	0	0.0%
On Hold	These projects have started but work has stalled or has been put on hold.	8	6.5%
Future Commencement	These projects are not due to start until a future financial year.	1	0.8%
Not Commenced	These projects have not yet started but are still expected to start in the current financial year.	18	14.5%
Total		124	100%



Pillars, Outcomes and Objectives

To work towards achievement of the community vision and aspirations, the Shire of Harvey engaged the community to shape a set of outcomes and objectives. Supporting strategies and projects are detailed in the Corporate Business Plan, to follow.

People

Outcome

A safe, accessible and connected community where everyone has the opportunity to contribute and belong.

Objective

1. Create a community where people feel safe.
2. Facilitate active and healthy communities.
3. Grow participation in arts, culture and creative activities.
4. Support people through all stages of life.
5. Ensure equitable access to local services, facilities and places.
6. Value and celebrate cultural diversity.

Planet

Outcome

A natural environment that is highly valued, protected and enjoyed.

Objective

7. Manage and protect natural habitats and ecosystems.
8. Facilitate climate action and responsible use of natural resources.
9. Manage waste sustainably.
10. Enhance natural disaster and emergency management.

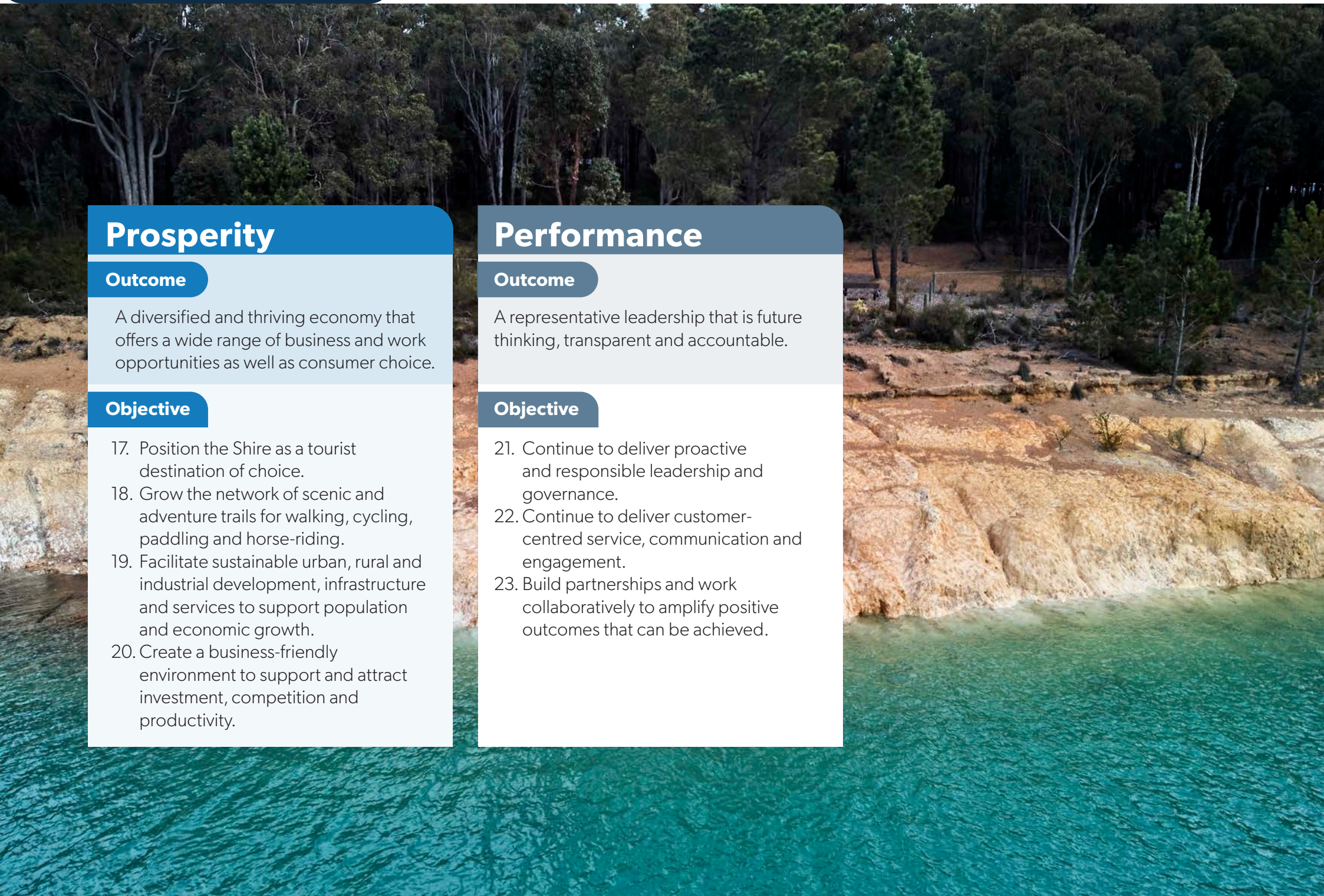
Place

Outcome

A liveable, sustainable and well-designed built environment that is accessible to all.

Objective

11. Increase access to diverse and affordable housing.
12. Enhance the appearance of public spaces and streetscapes.
13. Protect and preserve places with heritage or cultural significance.
14. Provide vibrant, accessible and well-maintained parks and playgrounds.
15. Ensure Shire facilities, buildings, gardens and grounds are fit for purpose and well maintained.
16. Facilitate safer, connected, well-maintained roads, paths and cycleways.



Prosperity

Outcome

A diversified and thriving economy that offers a wide range of business and work opportunities as well as consumer choice.

Objective

17. Position the Shire as a tourist destination of choice.
18. Grow the network of scenic and adventure trails for walking, cycling, paddling and horse-riding.
19. Facilitate sustainable urban, rural and industrial development, infrastructure and services to support population and economic growth.
20. Create a business-friendly environment to support and attract investment, competition and productivity.

Performance

Outcome

A representative leadership that is future thinking, transparent and accountable.

Objective

21. Continue to deliver proactive and responsible leadership and governance.
22. Continue to deliver customer-centred service, communication and engagement.
23. Build partnerships and work collaboratively to amplify positive outcomes that can be achieved.



People

Outcome:

A safe, accessible and connected community where everyone has the opportunity to contribute and belong.









Objective 1: Create a community where people feel safe

Principal activities

Services	Service Description
Ranger Services	To provide effective community safety, amenity protection, and compliance services through education, patrols, and enforcement. Ranger Services support the Shire's objectives by ensuring adherence to local laws and State legislation, particularly in areas such as animal control, parking, firebreak compliance, and public safety. The team plays a vital role in protecting people, property, and the environment.
Information and Communication Technology Management	To provide secure, modern, and resilient information, records and technology systems that support efficient service delivery, ensure legislative compliance, safeguard operational continuity, and enhance community safety. Information Services supports the organisation through the management of Information and Communication Technology (ICT) infrastructure and Enterprise Resource Planning (ERP) systems, information governance (including Freedom of Information (FOI) and Privacy and Responsible Information Sharing (PRIS) compliance, business continuity planning, and public CCTV surveillance for crime prevention.
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.

Council Plan Actions 2026 – 2027

Objective 1 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Collaborate with local WA Police and other key partners to share information, coordinate crime prevention initiatives and advocate for adequate police resources to address local issues.	In Progress	Not Applicable	Officers continue to collaborate with WA Police through regular information sharing and communication regarding local community safety matters and emerging issues.
Extend the CCTV network in priority public places and community facilities as identified in the Forward Capital Works Plan.	Not Commenced		Harvey Playground CCTV is to be completed when the playground construction is completed.
Complete a Lighting Audit of local streets and public places to identify and prioritise hot spots for improvement.	Not Commenced		Future budget consideration will be required, with a lighting audit to be undertaken by an external consultant to inform the scope and associated costs.
Promote community safety programs, such as Neighbourhood Watch in Shire communications to increase awareness and participation among residents.	In Progress	Not Applicable	Officers continue to promote community safety awareness through Shire communication channels, including the sharing of information and resources relating to local safety issues, emergency preparedness, and crime prevention initiatives.
Deliver a public education campaign in collaboration with partners to encourage safer and more responsible use of scooters, trail bikes and other off-road vehicles across the Shire.	In Progress	0-25%	Officers are working with Community Development and WA Police to promote the safe and responsible use of scooters, trail bikes and off-road vehicles. This includes the development of educational signage, addressing identified problem locations, and participating in the early stages of the Perron Naturist Partnership 4WD and ORV Management Strategy Steering Group.



Objective 2: Facilitate healthy and active communities

Principal activities

Services	Service Description
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.
Recreation and Leisure	To promote active, healthy, and inclusive lifestyles by providing high-quality recreation, leisure, and cultural facilities and programs. The Shire of Harvey delivers these services through the Leschenault Leisure Centre (LLC), the Harvey Recreation and Cultural Centre (HRCC), Dr Peter Topham Memorial Swimming Pool and a network of community sporting grounds and recreation spaces that support lifelong wellbeing and social connection.
Environmental Health	To protect and promote public health and environmental wellbeing in the Shire of Harvey ensuring safe food, water, housing and environmental standards, contributing to a healthy, sustainable and liveable community.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.

Council Plan Actions 2026 – 2027

Objective 2 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Complete the structural investigation of the Dr Peter Topham Memorial Swimming Pool and make recommendations to Council regarding proposed remediation actions.	In Progress	25-50%	Geotechnical Investigation findings have been received and will be reported to Council at Concept Forum October 2026 prior to continuing progress.
Conduct a review of Shire of Harvey Local Laws to ensure laws remain relevant and aligned with community needs and legislative standards.	Completed	100%	The statutory review of the Shire's 14 local laws was completed in accordance with section 3.16 of the Local Government Act 1995. The review included public consultation, a comprehensive internal assessment, consultation with business units, managers, the Executive Leadership Team and Council, and a clause-by-clause analysis of each local law. Following consideration of the review findings, Council resolved on 28 July 2026 to amend all 14 local laws, with four requiring major amendment, four requiring moderate amendment, two requiring minor amendment and four requiring very minor administrative updates. Council's determination under section 3.16(4) satisfied the statutory review requirements and completed this phase of the project. The next phase of the project will involve the preparation of draft amendment and replacement local laws, legal review, and progression through the section 3.12 local law-making process. This includes further Council consideration, public advertising, consultation, adoption and gazettal as required. Work has commenced on drafting priority local laws, with implementation expected to be undertaken in a staged manner based on legislative, operational and resource requirements.

Objective 2 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Investigate the best utilisation of sporting and aquatic facilities throughout the Shire.	In Progress	Not Applicable	LLC memberships continued to grow this quarter, with gym visits increasing by 4% since June and teen program participation rising by 55% following a successful marketing campaign, with the program now oversubscribed. Aquatic attendance remained consistent with the previous quarter, while LLC Swim School recorded 1,052 additional attendances compared to the same quarter in 2025. Winter sport concluded with 22 netball and basketball teams participating, and summer nominations are strong with 22 ladies netball teams, 8 men's basketball teams, 18 junior netball teams and 10 junior soccer teams registered for Term 4. Pickleball continues to expand, with three sessions per week now operating through the Pickleball Bunbury partnership. The crèche continues to support Swim School families and access to the Centre's health and fitness facilities.
Complete Leschenault Leisure Centre court expansion.	In Progress	0-25%	Stakeholder Consultation carried out. Detailed design phase progressing. Up to date Costing Plan pending to proceed to procurement phase.
Investigate a joint recreation membership across Shire facilities.	In Progress	0-25%	Achieving greater alignment between the two facilities will require a measured and practical approach over time, taking into account both pricing structures and service delivery models. Progress in this area is dependent on the implementation of a new point of sale system, which is anticipated to be operational by the end of the financial year. Further analysis is also required to assess the services provided at each recreation centre and determine appropriate pricing levels. Consideration should be given to whether consistent pricing is suitable when the services and offerings are not directly comparable.
Complete Leschenault Recreation Park design for Ovals 7 and 8.	On Hold		Design is dependent on the final design of the LLC Court Expansion. Project Planning to commence after the Court Expansion project is progressed to this stage.

Objective 2 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Upgrade the Old Coast Road-Collie River Bridge fishing platform.	In Progress	25-50%	All required Regulation 7/10 approvals have been finalised, and the tender process has been completed, with the contract awarded. Construction works are scheduled to commence in January 2027 following the school holiday period.



Objective 3: Grow participation in arts, culture and creative activities

Principal activities

Services	Service Description
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Libraries	To provide inclusive, welcoming and connected spaces that support lifelong learning, literacy, digital access, cultural enrichment and community wellbeing. Library Services in the Shire of Harvey deliver free access to information, reading materials, digital resources, and educational programs that enhance the quality of life for residents of all ages.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Environmental Health	To protect and promote public health and environmental wellbeing in the Shire of Harvey ensuring safe food, water, housing and environmental standards, contributing to a healthy, sustainable and liveable community.
Recreation and Leisure	To promote active, healthy, and inclusive lifestyles by providing high-quality recreation, leisure, and cultural facilities and programs. The Shire of Harvey delivers these services through the Leschenault Leisure Centre (LLC), the Harvey Recreation and Cultural Centre (HRCC), Dr Peter Topham Memorial Swimming Pool and a network of community sporting grounds and recreation spaces that support lifelong wellbeing and social connection.



Council Plan Actions 2026 – 2027

Objective 3 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Construct Harvey Library and community area in the Harvey Community Precinct.	In Progress	25-50%	The Detailed Design Phase is completed and after a public Expression of Interest process, a shortlist of Contractors has been selected to submit pricing in a closed tender. Council will appoint a contractor by the end of 2026.
Work with the State Library of WA and local communities to review library services in Yarloop and Brunswick.	On Hold	Not Applicable	Yarloop Library's review identified that moving to a new location will help improve visitation numbers. A potential relocation has been placed on hold until December 2027, when the lease for the current premises is due for renewal. The Brunswick book nook continues to provide the Brunswick community with valued access to books and other reading materials. The implementation of the book nook has resulted in increased reading and borrowing activity compared to what was achieved previously.
Implement the Mural Art Project and Public Art Trail.	In Progress	25-50%	Community consultation has been completed for the Yarloop Mural project. Preparatory work is progressing, with installation scheduled to commence in late October.
Collaborate with community organisations to host skills development workshops aimed at enhancing opportunities for local artists.	Not Commenced		Not yet commenced.
Support community-led events.	On Hold		Fight the Bite promotional merchandise will be available at the stall for the public.

Objective 3 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Continue to deliver a program of quality, diverse performances and workshops at venues within the Shire.	In Progress	Not Applicable	The HRCC continued to deliver a diverse range of Recreation, Cultural and Childcare services to clients, throughout July, August and September 2026. During this period, a record number of 476 members were identified as part of the 24/7 gym and Group Fitness classes. This included 22 x 80 years and over regular Strength for Life and Stay on Your Feet participants. Cultural performances included FIFO, Aliwah Bardinar, ALL IN and Wilfred Gordon McDonald Partridge (a sold-out performance including Harvey Primary School, Australind Primary School and local Seniors). HRCC After School Care and Holiday Program continued through term 1 with an age-appropriate program of events and activities delivered by our HRCC qualified Childcare Educators.



Objective 4: Support people through all stages of life

Principal activities

Services	Service Description
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Child Care	To provide accessible, high-quality, and inclusive child care services that support the development, safety, and wellbeing of children in the Shire of Harvey. Delivered through the Leschenault Leisure Centre (LLC) and Harvey Recreation and Cultural Centre (HRCC), the service supports families and caregivers by offering reliable early childhood engagement, after school care, and enriching school holiday programs that align with community needs and regulatory standards.
Recreation and Leisure	To promote active, healthy, and inclusive lifestyles by providing high-quality recreation, leisure, and cultural facilities and programs. The Shire of Harvey delivers these services through the Leschenault Leisure Centre (LLC), the Harvey Recreation and Cultural Centre (HRCC), Dr Peter Topham Memorial Swimming Pool and a network of community sporting grounds and recreation spaces that support lifelong wellbeing and social connection.



Council Plan Actions 2026 – 2027

Objective 4 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Undertake an annual youth survey.	Not Commenced		Not yet commenced.
Investigate options for youth hubs across the Shire.	Completed	100%	Completed last FY.
Work with local young people to deliver an annual Youth and Community Festival.	In Progress	50-75%	Planning for the 2026 Sunset Festival is progressing well, with the event scheduled to take place in December. Local young people have played a significant role in shaping the festival program.
Advocate for service providers to deliver more life skills workshops for young people.	In Progress	Not Applicable	Officers partnered with local high schools and neighbouring local governments to deliver a Youth Leadership Forum, providing young people with opportunities to develop leadership skills, build confidence, and strengthen connections with their peers and community.
Provide annual youth scholarships for the Leeuwin Sail Training Ship in conjunction with service clubs.	In Progress	25-50%	One youth scholarship was awarded, with the recipient successfully undertaking their voyage in Q1. A second scholarship has been approved, with the recipient scheduled to undertake their voyage in the next calendar year. The scholarship nomination process has been revised to allow expressions of interest to be submitted year-round rather than through a single application period.
Collaborate with service providers to expand the after-school care and school holiday programs for young people and families across the Shire.	In Progress	50-75%	The LLC July holiday program had an occupancy rate of 61% with 233 enrolments; the October program utilisation rate has increased to 86% attracting 15 new families.
Deliver an annual youth traineeship program.	In Progress	50-75%	The Youth Trainee is progressing well and is halfway through their placement. Throughout the quarter, the trainee has continued to develop valuable skills and experience across a range of Community Development activities. The trainee has also played an important role in planning for the 2026 Sunset Festival.

Objective 4 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Partner with seniors' groups across the Shire to establish an annual seniors and aged care expo to promote greater awareness of local services, facilities and care options.	In Progress	50-75%	Planning for the 2026 Seniors and Aged Care Expo is progressing well, with the event scheduled to take place in November. The Expo will showcase a wide range of local services, programs and support options available to older people across the Shire, while also providing opportunities for attendees to participate in and experience a variety of activities that promote health, wellbeing, social connection and active ageing.
Advocate for improved access to health and safety programs for seniors, covering topics like cyber security and the safe use of gophers.	In Progress	Not Applicable	Officers continue to advocate for and promote access to health, wellbeing and safety programs for seniors through ongoing engagement with service providers, community organisations and relevant government agencies.


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Objective 5: Ensure equitable access to local services, facilities and places

Principal activities

Services	Service Description
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Asset Management	To ensure the sustainable planning, maintenance, valuation, renewal, and optimisation of the Shire's infrastructure and property assets. This includes both owned and leased buildings. The service aims to maximise asset performance and lifecycle value while ensuring safe, fit-for-purpose facilities that support service delivery, community expectations, and legislative compliance.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.



Council Plan Actions 2026 – 2027

Objective 5 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Administer the Shire's Disability Access and Inclusion Advisory Group, to assist with the review and update of the Even Better Together: Access and Inclusion Plan 2021-2026.	In Progress	0-25%	The Disability Access and Inclusion Advisory Group met during the quarter to discuss matters relating to access and inclusion within the Shire.
Audit ACROD parking and universal access needs across Shire services, facilities and public places to identify and prioritise works for Council to consider when reviewing the Access and Inclusion Plan and Forward Capital Works Program.	In Progress	25-50%	Workers have commenced implementing the upgrades.

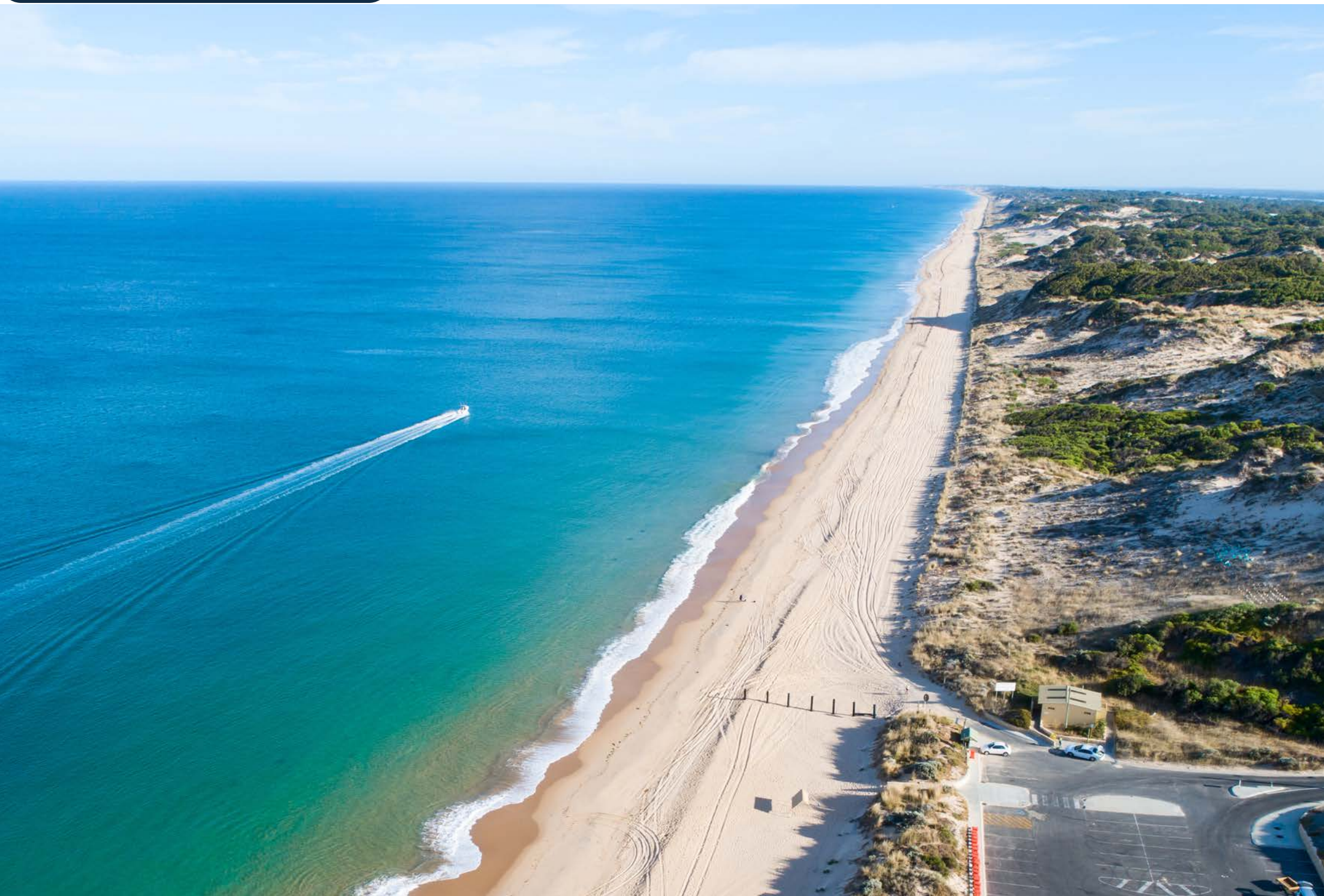
Objective 6: Value and celebrate cultural diversity

Principal activities

Services	Service Description
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.

Council Plan Actions 2026 – 2027

Objective 6 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Establish a Reconciliation Action Plan Reference Group.	In Progress	0-25%	A Terms of Reference for the Reconciliation Action Plan (RAP) Working Group has been developed in consultation with local Elders. Subject to final endorsement by Elders, a call for expressions of interest will be undertaken in Q2.
Implement the local Reconciliation Action Plan in partnership with the local Noongar community.	In Progress	0-25%	The Shire's Reconciliation Action Plan was formally endorsed by Reconciliation Australia in August. Officers have since developed a detailed implementation plan, commenced planning for delivery of cultural awareness training, and begun investigating opportunities for dual naming.
Support the region's diverse cultural heritage through inclusive events, community partnerships, and initiatives that promote understanding and participation across all backgrounds.	In Progress	Not Applicable	Officers continued to support initiatives that celebrate and preserve the Shire's diverse cultural heritage by providing support to the Brunswick Town Hall 90 Year Committee to deliver two community events commemorating the hall's 90th anniversary, including a feature event as part of the Shire's Heritage Festival.



Planet

Outcome:

A natural environment that is highly valued, protected and enjoyed









Objective 7: Manage and protect natural habitats and ecosystems

Principal activities

Services	Service Description
Environmental Health	To protect and promote public health and environmental wellbeing in the Shire of Harvey ensuring safe food, water, housing and environmental standards, contributing to a healthy, sustainable and liveable community.
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.
Environmental Protection	To protect and enhance the Shire's natural environment through sustainable land use, conservation programs, biodiversity initiatives, emissions reduction, and environmental partnerships. This service ensures ecological resilience, promotes climate responsibility, and contributes to regional sustainability efforts while fostering a healthy, biodiverse, and liveable community.
Ranger Services	To provide effective community safety, amenity protection, and compliance services through education, patrols, and enforcement. Ranger Services support the Shire's objectives by ensuring adherence to local laws and State legislation, particularly in areas such as animal control, parking, firebreak compliance, and public safety. The team plays a vital role in protecting people, property, and the environment.

Council Plan Actions 2026 – 2027

Objective 7 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Advocate for the State Government to create and implement state forest and national park management plans, with clear roles and responsibilities for all key partners.	In Progress	Not Applicable	The Shire will continue to work and collaborate with the Department of Biodiversity, Conservation and Attractions (DBCA) with regards to the Forest Management Plan 2024-2033. The Forest Management Plan 2024–2033 is the statutory framework for managing approximately 2.52 million hectares of conservation land and waters in south-west WA. It provides for activities including new conservation reserves, ecological thinning and prescribed burning to protect biodiversity, improve forest health and strengthen resilience to climate change, with reference to roles and responsibilities for all key partners.
Work with Department of Biodiversity, Conservation and Attractions and adjoining coastal Shires to create a Beach Management Plan, with clear roles and responsibilities.	In Progress	Not Applicable	The Shire continues to work collaboratively with the Department of Biodiversity, Conservation and Attractions, adjoining local governments, the Peron Naturaliste Partnership and community-based environmental groups on coastal management. Existing activities include implementation of the Shire's CHRMAP, regional coastal monitoring and adaptation planning through the Peron Naturaliste Partnership, coastal revegetation and dune rehabilitation at Binningup and Myalup, and engagement with community groups and regional natural resource management organisations. These existing partnerships and management arrangements provide the foundation for progressing a coordinated response to coastal matters and assist with defining roles and responsibilities across Shire, State Government and other land tenures.

Objective 7 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Partner with Department of Water and Environmental Regulation, Shire of Dardanup and City of Bunbury to identify and implement priority projects in the Collie River and Leschenault Estuary Coastal Hazards Risk Map Adaptation Plan.	In Progress	Not Applicable	DWER led partnership group formed, with group meeting dates to be confirmed. Currently, focused work planned along the Collie River in Clifton Park, the Mangrove Restoration and Estuary Management, with the objective of foreshore protection.
Investigate developing a Significant Tree Register.	In Progress	0-25%	Planning Services are in the early stages of project planning for this item.
Investigate opportunities to provide concessional rates when landowners formalise the protection of biodiversity assets and implement formal management regimes.	In Progress	0-25%	This item is being reviewed and pursued by the Shire's Environment Officer, with an update expected in Q2. The Shire is investigating options to incentivise biodiversity conservation on private land, including the feasibility and legislative requirements for providing concessional rates where landowners enter into formal arrangements to protect significant biodiversity assets and implement appropriate management regimes. This will include consideration of eligibility criteria, financial and rating implications, appropriate conservation mechanisms and alternative incentives, informed by the priority biodiversity areas identified through the Shire's Local Biodiversity Strategy. The Shire will progress this item as a policy and feasibility investigation. This item aligns with the Shire's Local Biodiversity Strategy 2025–2035, which seeks to increase the number of areas under formal protection and prioritises Local Natural Areas for protection, retention and enhancement.
Partner with community and schools to undertake annual revegetation projects to increase native vegetation coverage in degraded areas, such as Myalup Dunes.	In Progress	Not Applicable	Annual planting at Myalup continues, building on a strong history of school participation in coastal rehabilitation activities, with Parkfield and Mercy College being top contributors. While participation levels have varied in recent years, the program remains active, with opportunities being pursued to strengthen and increase school involvement in future planting activities. Incentives for more schools to participate are being currently considered and assessed.

Objective 7 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Collaborate with service providers, such as local nurseries, to promote native plant guidelines to assist landowners with revegetation activities.	In Progress	Not Applicable	The Shire continues to promote the use of locally appropriate native plants for revegetation and landscaping. A regional native planting guide (Keeping It Local) has been developed to assist landowners in selecting suitable species that are readily available through local nurseries, with guidance applicable to gardens, revegetation projects, shelter belts and other landscaping. The Shire also provides information on approved native tree species suited to local vegetation complexes and continues to promote these resources to encourage biodiversity, habitat creation and successful revegetation across the Shire.
Investigate measures to prevent marine pollution from boat cleaning, fuel spills, and other sources at marine facilities (e.g., designated cleaning areas, spill kits, waste disposal facilities).	Not Commenced		No action commenced.
Continue mosquito treatments in coastal areas through the Council adopted Mosquito Management Plan and the Leschenault Contiguous Local Authorities Group (CLAG) Mosquito Management Program.	In Progress	Not Applicable	26/27 Mosquito Management activities have commenced with larvae dipping and localised treatments every 2 weeks since August. Frequency may increase due to tide surge and weather events. Department of health conduct fortnightly trapping surveillance and disease monitoring with results showing average adults for this time of year. No Ross River detected this quarter.
Review and update community education resources to raise awareness and adoption of responsible environmental behaviours.	In Progress	Not Applicable	Recent initiatives have included community information and social media promoting responsible interactions with local wildlife, including What's Living in My Roof?, Woody Weeds, updates on the Polyphagous Shot-Hole Borer and promotion of owl-friendly practices through the Owl Friendly Council initiative. These activities complement the Shire's broader education on native planting, sustainable landscaping, biodiversity, invasive species and environmental stewardship, with resources continuing to be reviewed and updated in response to emerging environmental issues.

Objective 7 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Continue to collaborate with, government bodies and landowners to explore strategies for reducing illegal camping.	In Progress	Not Applicable	Shire continues to collaborate with government agencies and landowners to reduce the impacts of illegal camping across the district. During the reporting period, an arrangement was established with the Department of Planning, Lands and Heritage (DPLH) to provide authority for Shire officers to take action in relation to illegal camping on DPLH-managed land, supporting a more coordinated and effective compliance response.
Conduct ongoing Mosquito education for residents.	In Progress	Not Applicable	New staff member has recently completed the 5 day mosquito management course run by Department of Health. Ongoing tasks included to promote awareness this year.

Objective 8: Facilitate climate action and responsible use of natural resources

Principal activities

Services	Service Description
Environmental Health	To protect and promote public health and environmental wellbeing in the Shire of Harvey ensuring safe food, water, housing and environmental standards, contributing to a healthy, sustainable and liveable community.
Environmental Protection	To protect and enhance the Shire's natural environment through sustainable land use, conservation programs, biodiversity initiatives, emissions reduction, and environmental partnerships. This service ensures ecological resilience, promotes climate responsibility, and contributes to regional sustainability efforts while fostering a healthy, biodiverse, and liveable community.
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.
Climate Action	To lead and coordinate the Shire's approach to environmental sustainability and climate resilience through planning, education, partnerships and operational improvement. This service fosters long-term environmental stewardship, economic sustainability and community wellbeing by reducing emissions, promoting energy and water efficiency, and embedding sustainable practices across the organisation and broader community.



Council Plan Actions 2026 – 2027

Objective 8 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Develop an Alternative Energy Sources Strategy to increase use of alternative energy sources across Shire assets, facilities and public places.	In Progress	0-25%	Contracts have been awarded for the Leschenault Leisure Centre and Harvey Works Depot Solar PV and Battery Energy Storage System (BESS) projects. Project delivery programs have been finalised, with implementation scheduled to proceed in accordance with the approved timelines.
Develop a Corporate Adaptation Action Plan to assist the Shire in navigating the risks and impacts of climate on operations.	Not Commenced	Not Applicable	The development of this plan has not commenced.
Support school programs to help local schools achieve net-zero emissions through education and practical initiatives.	In Progress	Not Applicable	The Shire continues to deliver community sustainability education through local events and programs, including waste and recycling education, water conservation, biodiversity initiatives and the Energy Efficiency Pilot Program delivered in partnership with Switch Your Thinking. The program provides households and schools with practical energy efficiency advice, resources and access to home energy audit kits, while the Shire continues to support community environmental events and engagement activities.
Implement the Waterwise Council Action Plan.	In Progress	Not Applicable	Implementation of the Waterwise Council Action Plan continued during Q1 26/27, with ongoing initiatives focused on improving water efficiency across Shire operations and facilities. Waterwise practices continued to be promoted across the organisation and community, alongside the identification and implementation of opportunities to reduce potable water consumption across Shire managed assets.
Continue to promote community education resources for the awareness and adoption of sustainable practices, including practices related to energy, water and waste.	In Progress	Not Applicable	Waste guides distributed.

Objective 9: Manage waste sustainably

Principal activities

Services	Service Description
Environmental Protection	To protect and enhance the Shire's natural environment through sustainable land use, conservation programs, biodiversity initiatives, emissions reduction, and environmental partnerships. This service ensures ecological resilience, promotes climate responsibility, and contributes to regional sustainability efforts while fostering a healthy, biodiverse, and liveable community.
Waste Management and Sanitation	To deliver sustainable and efficient waste management services through a hybrid delivery model across multiple locations, supporting environmental outcomes, community expectations, and regulatory compliance. The service integrates kerbside collection, transfer station operations, public place waste services, and regional waste processing via the Bunbury-Harvey Regional Council (BHRC), ensuring responsible management of household, organic, and recyclable waste streams.
Ranger Services	To provide effective community safety, amenity protection, and compliance services through education, patrols, and enforcement. Ranger Services support the Shire's objectives by ensuring adherence to local laws and State legislation, particularly in areas such as animal control, parking, firebreak compliance, and public safety. The team plays a vital role in protecting people, property, and the environment.
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.

Council Plan Actions 2026 – 2027

Objective 9 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Develop a Local Waste Management Strategy.	On Hold	Not Applicable	On hold.
Design a new Waste Transfer Station at Richardson Road.	On Hold	Not Applicable	Site improvement works at the Richardson Road Waste Facility have been completed, enhancing the functionality and presentation of the site. Planning for the proposed new Waste Transfer Station at Richardson Road has been placed on hold, with a review of the facility closure plan scheduled for 2026-27 to help inform future waste management planning and infrastructure requirements.
Implement the Richardson Road landfill site Closure Plan and subsequent conversion to a waste transfer station.	Not Commenced	Not Applicable	Review of the closure plan during 2026-27. The review will help inform the future management of the site and the long-term transition from landfill operations to a waste transfer station.
Investigate and implement improvements at Harvey Liquid Waste Facility and pursue commercial opportunities for the facility.	In Progress	50-75%	Improvements to the facility have been completed for general maintenance.
Partner with the City of Bunbury to consider the future role, purpose and strategic direction of Bunbury-Harvey Regional Council.	In Progress	50-75%	Officers have continued to work collaboratively with the City of Bunbury to consider the future role, purpose and strategic direction of the Bunbury-Harvey Regional Council. Significant progress has been made during the quarter, with extensive investigations and planning activities undertaken. A report outlining findings and recommendations is scheduled to be presented to Council in October 2026.
Partner with the Department of Health and Water Corporation to develop a Trade Waste Management Policy - outlining guidelines and regulations for managing wastewater from commercial and industrial activities.	In Progress	0-25%	Commencement of Industrial Audits with water sampling programme to establish any pollution from commercial and industrial processes. Database of premises with sampling results must be attained before development of a plan.

Objective 10: Enhance natural disaster and emergency management

Principal activities

Services	Service Description
Emergency Preparedness, Response and Recovery	To protect the community and environment of the Shire of Harvey by providing coordinated, efficient, and compliant emergency management services across prevention, preparedness, response, and recovery. This includes the administration of theBush Fires Act 1954, oversight of bushfire brigades and facilities, facilitation of emergency committees, and delivery of local recovery planning in partnership with key stakeholders.
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.

Council Plan Actions 2026 – 2027

Objective 10 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Continue to investigate improvements of the Brunswick Recreation Centre to enable operation as an emergency evacuation centre.	In Progress	0-25%	The Shire continues to investigate improvements to the Brunswick Recreation Centre to support its operation as an emergency evacuation centre. The Department of Communities is scheduled to undertake an inspection of the facility. The Brunswick Recreation Centre remains designated as an alternate evacuation centre, with the Leschenault Leisure Centre identified as the primary evacuation centre and the Harvey Recreation Centre as the secondary evacuation centre for the Shire.
Redevelop the Leschenault Volunteer Fire Brigade building.	In Progress	75-100%	Construction of the Leschenault Volunteer Bushfire Brigade facility upgrade is nearing practical completion, with handover from the building contractor expected in September 2026. Following handover, the Shire will undertake landscaping, furniture fit-out and final commissioning works. Once completed, the upgraded facility will provide enhanced operational, training and equipment storage capabilities, strengthening the Brigade's capacity to protect and serve the community.
Complete a comprehensive review of the existing stormwater drainage network to identify and prioritise cleaning, maintenance and upgrade requirements.	In Progress	0-25%	Pricing has been sourced from external contractors for the drainage asset survey. The survey will assist in identifying and mapping the drainage network, with priority given to known flooding areas in Australind to inform future drainage planning and works. This will only assist in maintenance and upgrade requirements as the entire network is mapped correctly.

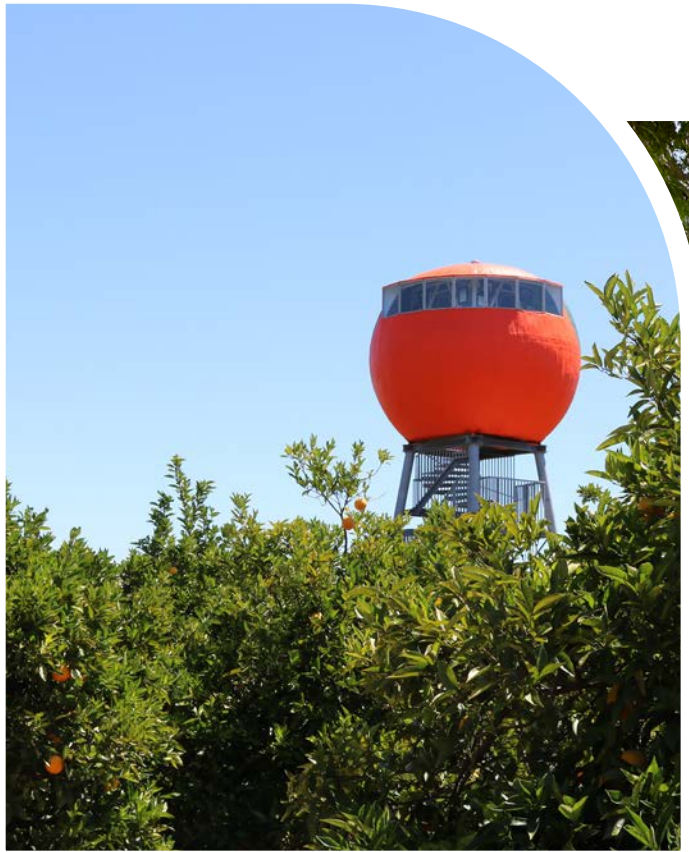
Objective 10 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Promote resources to support and encourage households and businesses to create localised emergency plans.	In Progress	Not Applicable	The Shire continues to promote emergency preparedness resources to support households and businesses in developing localised emergency plans. During the reporting period, the Shire of Harvey Libraries hosted presentations on Emergency WA and My Emergency Plan in collaboration with a DFES Community Preparedness Advisor, helping to increase community awareness and resilience in preparation for emergencies.
Partner with key stakeholders to develop education and awareness initiatives on emergency procedures for vulnerable people.	In Progress	Not Applicable	The Shire continues to partner with key stakeholders to improve emergency preparedness for vulnerable members of the community. During the reporting period, officers collaborated with DFES through the School Principal Program to deliver education and awareness initiatives that strengthen emergency planning, preparedness and response capabilities within local schools and the broader community.



Place

Outcome:

A liveable, sustainable and well-designed built environment that is accessible to all.







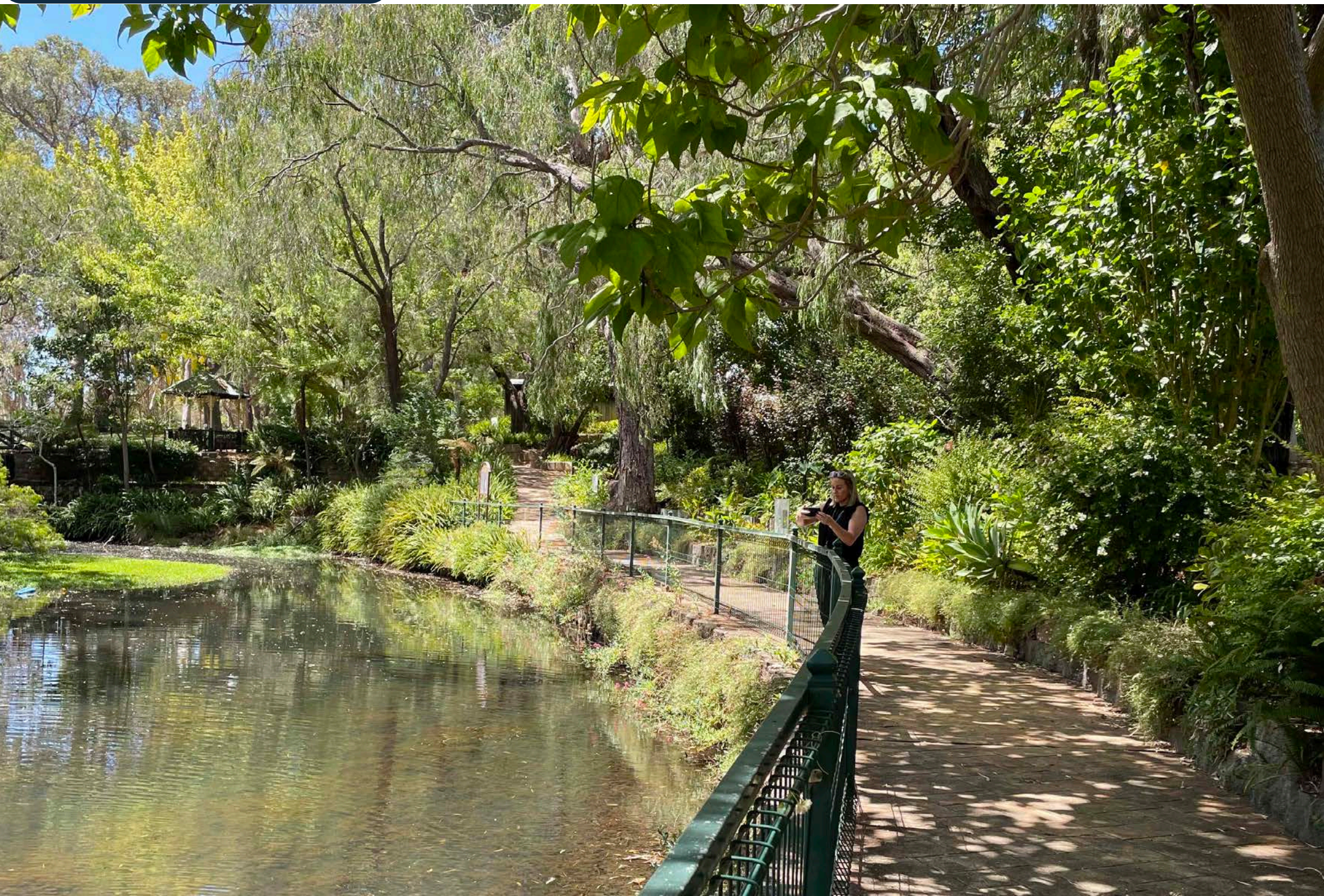
Objective 11: Increase access to diverse and affordable housing

Principal activities

Services	Service Description
Executive Services	Enable transparent, accountable, and lawful decision-making by Council through the effective coordination, conduct and documentation of Council and Committee meetings.
Marketing, Advocacy and Communication	To connect the Shire with its community and stakeholders by delivering clear, transparent, and strategic communications that foster trust, encourage participation, and advocate for local priorities.
Planning Services	To provide robust, transparent, and coordinated land use planning services that support sustainable growth, heritage protection, and strategic development outcomes in accordance with the Local Planning Scheme and State Planning Framework. Planning Services enables orderly development, environmental stewardship, and liveable communities through effective statutory, strategic, and compliance functions.
Building Services	To ensure that all building activities within the Shire of Harvey are safe, compliant, and aligned with legislative and planning frameworks. The Building Services team provides regulatory assessment, technical advice, and inspection services to safeguard the community and promote sustainable and resilient built environments.
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.

Council Plan Actions 2026 – 2027

Objective 11 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Advocate for increased funding and support from State and Federal governments for affordable and social housing initiatives within the Shire.	In Progress	Not Applicable	A Housing Advisory Group has been established to bring together key stakeholders from across the housing sector to collaborate on and advocate for affordable housing outcomes within the Shire of Harvey.
Advocate for State and Federal Government managed-land that is vacant or unallocated to be repurposed and developed for aged care, community housing and affordable housing.	In Progress	Not Applicable	Following Council's recommendations at the April Concept Forum, a revised advocacy priorities presentation was presented at the September Concept Forum, including opportunities to repurpose vacant or unallocated State and Federal Government-managed land for aged care, community housing and affordable housing as a priority. Development of the supporting advocacy narrative is underway for Council approval.
Investigate and identify Shire-managed land that could be made available for diverse and affordable housing developments through long-term leases to community housing providers.	In Progress	Not Applicable	The Shire is progressing opportunities to support diverse and affordable housing through its strategic planning and the Housing Advisory Group. This includes engagement with community housing and aged-care providers and consideration of partnership, funding and development opportunities. Further work will include reviewing the Shire's land portfolio to identify potentially suitable sites for affordable, community and over-55 housing, and assessing planning, servicing, tenure, financial and statutory requirements associated with making suitable land available through long-term lease or other partnership arrangements.



Objective 12: Enhance the appearance of public spaces and streetscapes

Principal activities

Services	Service Description
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.

Council Plan Actions 2026 – 2027

Objective 12 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Develop sustainable verge planting guidelines and resources to support residents, businesses and community groups to enhance streetscapes.	Not Commenced		Sustainability Officer has a planting guide available to ratepayers.



Objective 13: Protect and preserve places with heritage or cultural significance

Principal activities

Services	Service Description
Planning Services	To provide robust, transparent, and coordinated land use planning services that support sustainable growth, heritage protection, and strategic development outcomes in accordance with the Local Planning Scheme and State Planning Framework. Planning Services enables orderly development, environmental stewardship, and liveable communities through effective statutory, strategic, and compliance functions.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.

Council Plan Actions 2026 – 2027

Objective 13 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Finalise Yarloop Workshop redevelopment.	In Progress	75-100%	Tender preparation for the Carpark and associated site works is underway to complete the YWS development.
Develop historical trails with interpretive signage to promote significant local history and heritage.	In Progress	Not Applicable	Shire Officers have continued to promote the recently installed Brunswick Junction and Yarloop heritage trails, including their interpretive signage, through relevant opportunities and channels.

Objective 14: Provide vibrant, accessible and well-maintained parks and playgrounds

Principal activities

Services	Service Description
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.

Council Plan Actions 2026 – 2027

Objective 14 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Upgrade Braidwood Drive Park in Australind.	Not Commenced		Review the required needs and consider for budget consideration in future budgets.
Deliver the Harvey Accessible Playground at Meriden Park.	In Progress	0-25%	Carpark Design is 85% complete. Works to commence on carpark November for finalisation January 2027. Tender being developed for all abilities playground with delivery Feb/March 2027.
Redevelop Binningup Skate Park.	In Progress	25-50%	Tender for construction currently open. Works to commence early to mid 2027.
Investigate current usage and future demand for an array of free outdoor youth recreation assets across the Shire.	Not Commenced		Not yet commenced.
Upgrade One Tree Park in Yarloop.	In Progress	75-100%	New playground installed. Future works will be reliant on funding.
Replace Virgo Brace playground in Australind.	In Progress	50-75%	Virgo Brace playground currently under construction, with completion anticipated November 2026.

Objective 15: Ensure Shire facilities, buildings, gardens and grounds are fit for purpose and well maintained.

Principal activities

Services	Service Description
Cemeteries	To provide respectful, compliant, and well-maintained cemetery services that meet the cultural, spiritual, and legislative needs of the community.
Asset Management	To ensure the sustainable planning, maintenance, valuation, renewal, and optimisation of the Shire's infrastructure and property assets. This includes both owned and leased buildings. The service aims to maximise asset performance and lifecycle value while ensuring safe, fit-for-purpose facilities that support service delivery, community expectations, and legislative compliance.
Public Gardens, Ovals and Streetscapes	To manage and maintain the Shire's parks, public gardens, streetscapes, and recreation ovals to ensure they are attractive, safe, functional, and sustainable spaces for the enjoyment and wellbeing of the community. This includes environmental stewardship, horticultural care, and the strategic use of water resources to support healthy green spaces.
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Design and Development	To provide integrated design, documentation, project management, and subdivision oversight services that ensure the delivery of safe, compliant, and community-focused infrastructure developments.

Council Plan Actions 2026 – 2027

Objective 15 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Complete a comprehensive audit of Shire-owned public buildings, halls and toilets to assess current condition, functionality, accessibility and compliance with relevant standards.	In Progress	25-50%	Works have commenced. Second round underway. Approximately 90 buildings will be completed with analysis completed December 2026.
Progress Australind Administration Office Expansion.	In Progress	0-25%	Concept Design preparation for the administration centre alterations has been completed, and a Cost Plan is being prepared for a 3-stage approach to providing a new Customer Service space, employee workspace, and a refurbished Council Chambers.
Progress upgrades at Old Harvey Cemetery, Australind Cemetery and Harvey Lawn Cemetery, including improved entries and directional and interpretive signage.	Not Commenced		Not commenced review of cemetery strategy required.
Upgrade Cook Street access to Cookernup Cemetery.	Not Commenced		Not on the FCWP 26/27; may be considered in future.
Investigate old grave site safety improvements across all cemeteries.	Not Commenced		Not commenced.
Upgrade Galway Green irrigation system.	Completed	100%	Completed.
Model current and future demand for local marine facilities considering population growth, tourism trends and boating activity.	Not Commenced		Analysis of current marine facilities is required to ascertain if current facilities are sufficient or planning for future facilities is required. This will require resourcing in future budget provisions.
Investigate boat ramps and public amenities with consideration for universal access requirements.	Not Commenced		Not yet commenced.

Objective 16: Facilitate safer, connected, well-maintained roads, paths and cycleways

Principal activities

Services	Service Description
Civil Construction and Maintenance	To plan, deliver, maintain and upgrade the Shire's civil infrastructure—roads, footpaths, drainage and transport assets—to ensure safe, connected and accessible movement for all users. The service ensures compliance with engineering standards, alignment with community needs, and supports long-term asset sustainability.
Design and Development	To provide integrated design, documentation, project management, and subdivision oversight services that ensure the delivery of safe, compliant, and community-focused infrastructure developments.
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.

Council Plan Actions 2026 – 2027

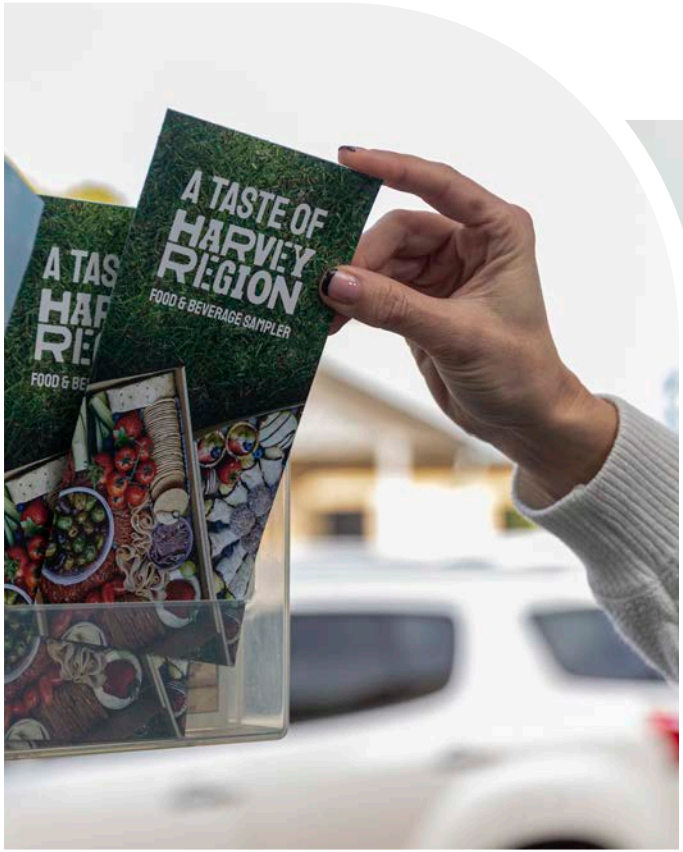
Objective 16 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Advocate for Main Roads WA to upgrade the intersection for Raymond Road, Grand Entrance and Forrest Highway.	Not Commenced		Need to investigate the details around the upgrade to be able to advocate to Main Roads - will follow up with officer to provide details.
Advocate for Main Roads WA to upgrade, beautify and improve signage on South Western Highway and Uduc Road.	In Progress	Not Applicable	The Shire continues to liaise with Main Roads WA regarding improvements to South Western Highway and its approaches to Harvey, including road safety, presentation and signage. Shire Officers are in discussion with Main Roads to replace and update current signage at the location. Complementary improvements have also been progressed along Uduc Road, including infrastructure and pedestrian safety works, with further opportunities for streetscape, wayfinding and gateway improvements to be considered as part of future advocacy and infrastructure planning.
Complete the Uduc, Forestry and Government Roads alignment in Harvey.	In Progress	0-25%	In progress. Waiting on Western Power design. Telstra relocation booked for late October. Works anticipated late 2027.
Complete Riverdale Road reconstruction in Cookernup.	In Progress	0-25%	Waiting on stabilisation tender to undertake pavement subbase design.
Continue to implement the 10-year Local Path Renewal and Improvement Plan.	In Progress	Not Applicable	In progress.
Complete an audit of the footpath network to identify and prioritise works to improve safety and universal access, with a key focus on areas around local schools.	In Progress	25-50%	Audits have been undertaken on three Australind schools and works program is being developed to address the findings.



Prosperity

Outcome:

A diversified and thriving economy that offers a wide range of business and work opportunities as well as consumer choice.









Objective 17: Position the Shire as a premium tourist destination of choice

Principal activities

Services	Service Description
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.
Tourism	To support the growth of a vibrant, sustainable, and inclusive visitor economy by enhancing the Harvey Region's tourism offering, increasing destination awareness, and supporting local operators. The Shire's Destination Harvey Region Team plays a key role in marketing, experience development, event support, and industry capacity building—positioning Harvey as a key destination for eco-tourism, agritourism, cultural tourism, and adventure.
Asset Management	To ensure the sustainable planning, maintenance, valuation, renewal, and optimisation of the Shire's infrastructure and property assets. This includes both owned and leased buildings. The service aims to maximise asset performance and lifecycle value while ensuring safe, fit-for-purpose facilities that support service delivery, community expectations, and legislative compliance.
Special Projects	To plan, manage and deliver the Shire of Harvey's major construction projects in a manner that is strategic, transparent, and financially responsible. The Special Projects service ensures that complex infrastructure projects are delivered on time, within budget and to the highest standards of quality, safety and community value, in alignment with the Council Plan and community expectations.
Design and Development	To provide integrated design, documentation, project management, and subdivision oversight services that ensure the delivery of safe, compliant, and community-focused infrastructure developments.

Council Plan Actions 2026 – 2027

Objective 17 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Advocate for the State Government to plan for infrastructure including power, water and roads to support tourism accommodation needs.	In Progress	Not Applicable	Shire Officers will continue to advocate for infrastructure that supports tourism accommodation needs, including power, water and roads, as opportunities arise and new information or identified needs come to hand. Advocacy will be undertaken with relevant State Government agencies and infrastructure providers where appropriate.
Promote development of new and innovative tourism destinations, infrastructure, products and experiences that align with the Shire's brand and target markets (e.g. eco-tourism ventures, farm stays, adventure activities, cultural tours).	In Progress	Not Applicable	The Shire of Harvey has renewed its commitment to the Bunbury Geographe Tourism Partnership. Shire Officers will continue to actively engage with the Partnership, monitor its activities and provide input, including advocating for actions and initiatives that align with this objective.
Complete the Ridley Place Foreshore design and planning for a café and public amenities including landscaping improvements.	On Hold	Not Applicable	No Comment Provided.
Assist with the development of a management plan for Yarloop Workshops that considers commercial tenancy arrangements and site operations.	On Hold		Development of the management plan is currently on hold while Shire staff continue to engage with local community groups regarding future management and operational arrangements for the Yarloop Workshops. Outcomes from these discussions will help inform the future management approach, including consideration of commercial tenancy arrangements.
Establish an online resource for accessible tourism within the Harvey Region.	In Progress	0-25%	Shire staff have commenced the research and planning phase of the project, with project activity expected to increase during Q2.

Objective 17 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Engage with property owners and relevant government stakeholders to progress a Coastal Tourist Drive between Myalup and Australind via Binningup.	In Progress	Not Applicable	The Shire's proposed Local Planning Strategy makes reference to a Coastal Tourist Drive between Australind, Binningup and Myalup through strategic planning and engagement with relevant landowners and government stakeholders. The proposed amended Local Planning Strategy is under review by the Department of Planning, Lands and Heritage, as of October 2026. The concept has been incorporated into the Shire's strategic planning framework, with the proposed route identified in two stages from Australind to Binningup and Binningup to Myalup. Further assessment work is required to resolve land access and tenure, environmental and planning considerations, route feasibility and infrastructure requirements, and to identify potential partnerships and external funding opportunities to enable future delivery. Adjacent property owners and State Government departments have been engaged by Shire Officers in Q1, 2026/2027. These discussions are ongoing.
Upgrade Brunswick Junction Caravan Park ablution facilities.	On Hold	0-25%	Cost planning identified that the budget allocation for 25-26 was not sufficient to complete the project. The Business Case will be put forward for consideration in the 26-27 FY allocations.

Objective 17 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Support the growth of iconic events that promote local produce, food and beverages.	In Progress	Not Applicable	Shire staff delivered the second Harvey Heritage Festival from Friday, 11 September to Sunday, 13 September 2026. Feedback from participating businesses was generally positive, with most indicating an appetite to participate in future festivals. Constructive feedback was also received to help inform future planning, including consideration of a festival name change, an alternative time of year, increased promotion and commencing promotion earlier. The Shire of Harvey has renewed its commitment to the Bunbury Geographe Tourism Partnership. Shire Officers will continue to actively engage with the Partnership, monitor its activities and provide input, including advocating for actions and initiatives that align with this objective.

Objective 18: Grow the network of scenic and adventure trails for walking, cycling, paddling and horse-riding

Principal activities

Services	Service Description
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.
Environmental Protection	To protect and enhance the Shire's natural environment through sustainable land use, conservation programs, biodiversity initiatives, emissions reduction, and environmental partnerships. This service ensures ecological resilience, promotes climate responsibility, and contributes to regional sustainability efforts while fostering a healthy, biodiverse, and liveable community.

Council Plan Actions 2026 – 2027

Objective 18 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Work with Department of Biodiversity, Conservation and Attractions, Water Corporation, Harvey Aboriginal Corporation, peak bodies and other stakeholders to implement and promote Munda-Biddi Trail Harvey Spur, supporting trails and facilities.	In Progress	0-25%	Shire staff continue to liaise with Department of Biodiversity, Conservation and Attractions (DBCA), with the project plan for delivery of the Munda Biddi Trail into Harvey Dam still being finalised. Agreements are also being progressed, particularly for sections of the proposed trail outside DBCA-managed land. Shire staff continue to liaise with Department of Creative Industries, Tourism and Sport (DCITS) regarding project progress.
Investigate a revitalisation plan for the Brunswick River Walk.	In Progress	Not Applicable	Discussions with the Department of Water and Environmental Regulation (DWER) are planned to continue with regards to revitalisation works for the Brunswick River walk. This will be dependent on land tenure requirements and the Shire's management of associated infrastructure. This item is related to consultation on the Brunswick River Walk Trail and the launch of the Brunswick Heritage Walk Trail in 2026, which incorporates the Brunswick River and key heritage locations throughout the town. Further investigation can build on this work to identify opportunities for improved paths, accessibility, signage, interpretation, landscaping, environmental rehabilitation and recreational amenity along the river corridor.
Advocate for the Department of Biodiversity, Conservation and Attractions to upgrade the Wildflower Ridge Trail with ablutions, signage and parking facilities and develop a routine maintenance schedule.	In Progress	Not Applicable	No update. Last quarter, Shire staff attended a Harvey Dam Planning Session with DBCA, and reiterated Shire's desire to promote as a tourism destination. This includes Wild Flower Ridge Trail, and upgrading signage and installation of a toilet block.

Objective 19: Facilitate sustainable urban, rural and industrial development, infrastructure and services to support population and economic growth.

Principal activities

Services	Service Description
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.
Design and Development	To provide integrated design, documentation, project management, and subdivision oversight services that ensure the delivery of safe, compliant, and community-focused infrastructure developments.
Environmental Protection	To protect and enhance the Shire's natural environment through sustainable land use, conservation programs, biodiversity initiatives, emissions reduction, and environmental partnerships. This service ensures ecological resilience, promotes climate responsibility, and contributes to regional sustainability efforts while fostering a healthy, biodiverse, and liveable community.

Council Plan Actions 2026 – 2027

Objective 19 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Investigate a Developer Contribution Program.	In Progress	0-25%	The Shire's Sustainable Development directorate continues to investigate and pursue a Developer Contribution Plan (Program), in accordance with State Planning Policy 3.6 (Infrastructure Contributions). To pursue a Developer Contribution Plan (DCP), the Shire of Harvey must undertake the necessary strategic planning, infrastructure needs assessment and financial modelling to establish the infrastructure required to support future development, identify the appropriate contribution area and determine an equitable methodology for allocating costs between contributing landowners. The DCP must be prepared in accordance with State Planning Policy 3.6 – Infrastructure Contributions (SPP 3.6), which establishes the principles, considerations, form, content and process applying to infrastructure contributions in new and established urban areas. The Shire will then need to progress the necessary amendments to its Local Planning Scheme No.2, supported by the DCP and associated cost apportionment schedule, through the statutory planning, consultation and approval processes, while ensuring contributions are transparent, accountable, proportionate and directly related to the infrastructure needs generated by development.

Objective 19 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Amend the Shire of Harvey's Local Planning Strategy for consistency with the Sub-Regional Strategy.	In Progress	Not Applicable	The Shire is progressing the review of its strategic planning framework to ensure alignment with current regional and sub-regional planning priorities. This includes reviewing the Shire of Harvey Local Planning Strategy against the relevant Sub-Regional Strategy and identifying required updates relating to future urban growth, housing, employment and industrial land, infrastructure, environmental protection and settlement planning. Any required changes will be progressed in consultation with the Department of Planning, Lands and Heritage (DPLH) and Western Australian Planning Commission through the statutory planning process. In Q1, Shire Officers met with Strategic Planning Officers from DPLH, the City of Bunbury, Shire of Dardanup and Shire of Capel to review the Bunbury-Geographe Sub-Regional Planning Strategy and collectively work towards achieving shared strategic planning objectives.
Finalise the Shire of Dardanup and Shire of Harvey Joint Town Planning Scheme.	In Progress	75-100%	The Shire continues to work with the Shire of Dardanup to administer and progress the Joint Town Planning Scheme (JTPS) No. 1 for the East Australind/ Eaton precinct. A JTPS Committee meeting is expected to take place before the end of 2026. Significant progress has occurred through the establishment of contemporary local planning schemes for both local governments, with the Shire of Harvey Local Planning Scheme No. 2 gazetted in April 2024 and the Shire of Dardanup Local Planning Scheme No. 9 gazetted in June 2025. The Joint Scheme remains operative for the relevant cross-boundary area, with both Shires continuing to maintain the Scheme and associated mapping while progressing the remaining planning and administrative requirements.

Objective 19 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Update and implement the Land Optimisation Strategy for Shire freehold land.	In Progress	50-75%	The Shire's Planning Officers are at the advanced stages of the review of the Shire's freehold land portfolio to identify opportunities to optimise the use of Shire-owned land. This confidential review includes assessing land against current and future community, operational, housing, economic development and strategic planning requirements, and identifying properties that may be suitable for development, partnership opportunities, alternative community uses or disposal. The Land Optimisation Strategy will be updated to reflect the Shire's current Council Plan, planning framework and emerging priorities, with individual land opportunities progressed through the appropriate Council and statutory processes.
Advocate for Government and the private sector to improve digital infrastructure and connectivity throughout the Harvey Region.	In Progress	Not Applicable	Following Council's recommendations at the April Concept Forum, a revised advocacy priorities presentation was presented at the September Concept Forum, including improved digital infrastructure and connectivity throughout the Harvey Region through Government and private sector investment as a priority. Development of the supporting advocacy narrative is underway for Council approval.
Provide free or low-cost Wi-Fi in strategic public places, including town centres, parks, libraries and key tourism precincts.	In Progress	0-25%	Binningup Playground Public Wi-Fi is expected by 31 December 2026 with the introduction of new cybersecurity hardware and software. Other sites will be completed when identified.
Advocate for Western Power, Water Corporation and Harvey Water to ensure the Shire's needs and future power and water security are considered in regional planning and infrastructure development.	In Progress	0-25%	The Shire will engage with Western Power, Water Corporation and Harvey Water to identify current and emerging power and water infrastructure constraints and future servicing requirements across the district. This will include consideration of planned residential, commercial and industrial growth, identification of priority infrastructure needs, and establishment of ongoing liaison with service providers to ensure the Shire's priorities are considered in regional planning, forward capital works programs and future infrastructure investment.

Objective 19 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Advocate for the Public Transport Authority to complete a review of public transport needs to improve connectivity within the shire and with other towns.	Not Commenced		Will provide a letter to PTA requesting a review of public transport needs.

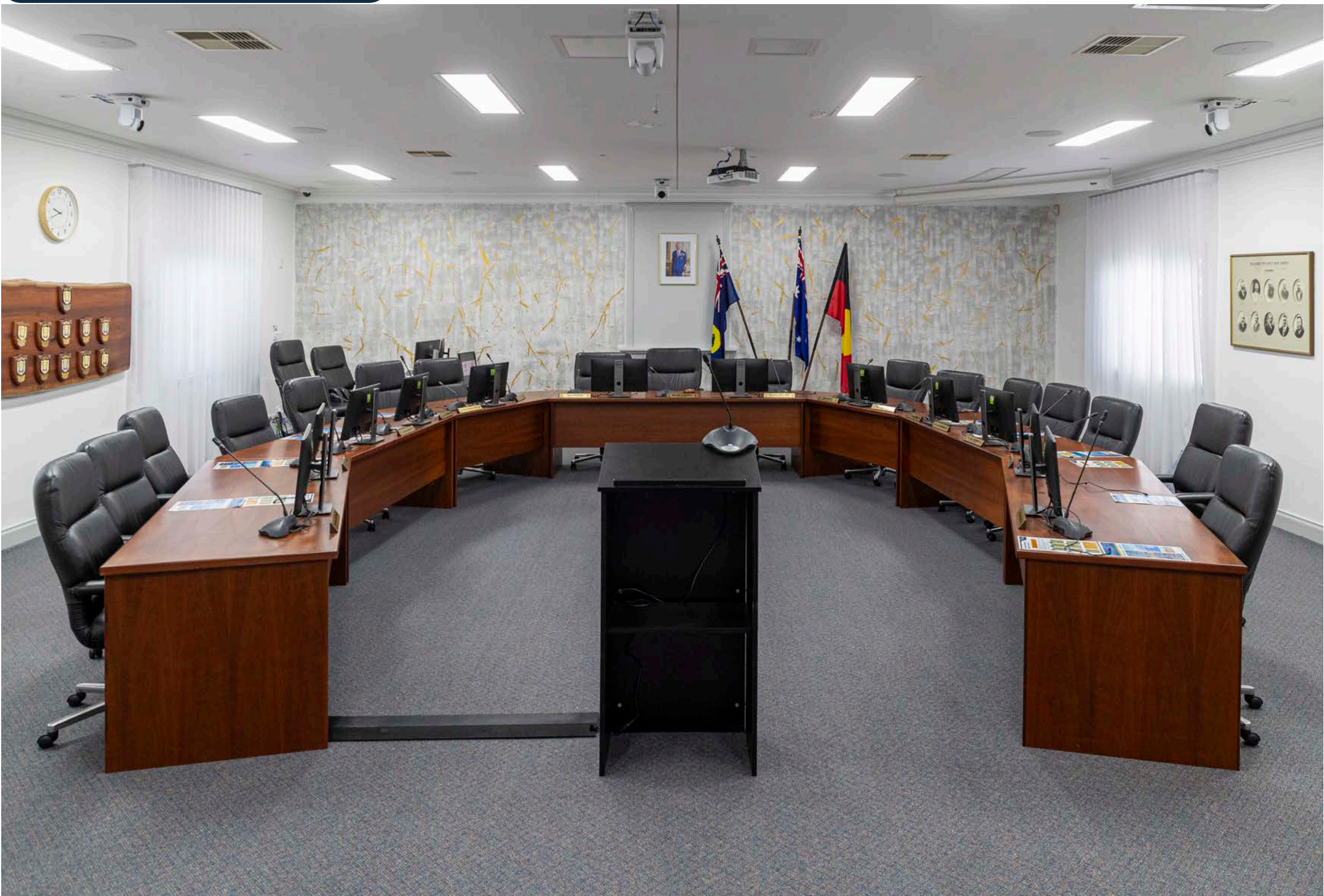
Objective 20: Create a business-friendly environment to support and attract investment, competition and productivity.

Principal activities

Services	Service Description
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.
Design and Development	To provide integrated design, documentation, project management, and subdivision oversight services that ensure the delivery of safe, compliant, and community-focused infrastructure developments.

Council Plan Actions 2026 – 2027

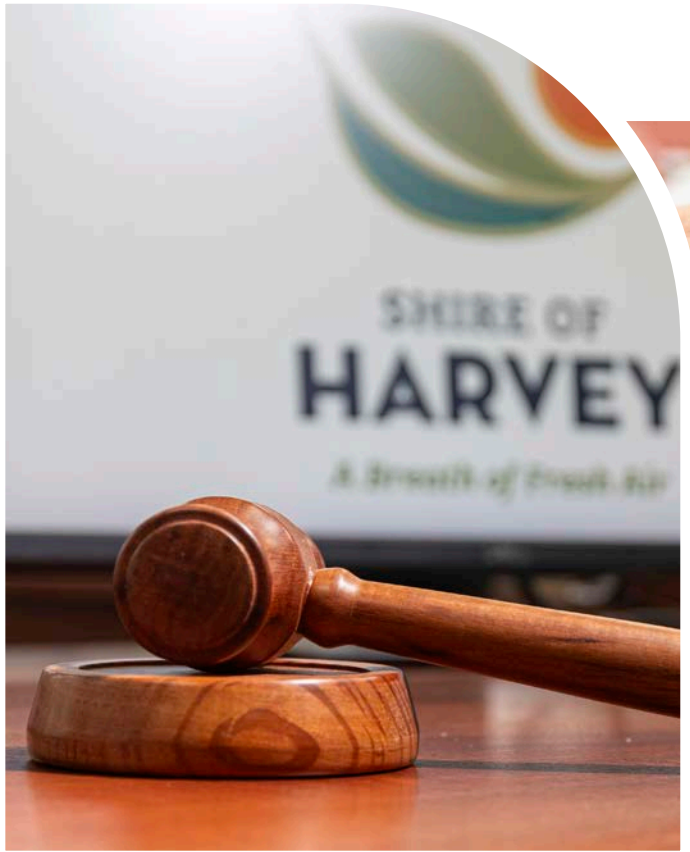
Objective 20 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Maintain and update the Shire's "Business Information Pack" to assist small business with understanding local planning and approval processes.	In Progress	Not Applicable	Shire staff continue to develop new information for inclusion in the Small Business Information section of the Shire website. This includes increasing the number of business types for which information and guidance on relevant planning and approval requirements is provided.
Collaborate with Bunbury Geographe Chamber of Commerce and Industry (BGCCI) to provide networking opportunities for local businesses.	In Progress	Not Applicable	Shire Officers collaborated with the Bunbury Geographe Chamber of Commerce and Industry (BGCCI) to deliver a Business Sundowner at Harvey Cheese. A total of 41 people registered for the event, including six Shire of Harvey businesses. Discussions have commenced with BGCCI to host another Business Sundowner in the new year.
In partnership with key stakeholders and State Government, advocate to secure targeted State and Federal government incentives that support investment-ready projects, attract major industry, and drive sustainable local job growth.	In Progress	Not Applicable	Shire staff are currently working with Council to develop a list of priority advocacy projects in preparation for the next election cycle.
Implementation of the Shire's Economic Development Strategy "We Are Forward 2031" for economic growth opportunities including; General Industrial, Light Industrial, Commercial and Tourism zoned land; Incentives for business attraction and investment; and Aged Care accommodation.	In Progress	Not Applicable	On 3 September, Shire staff hosted representatives from the Western Australian Planning Commission and Statutory Planning Committee. The visit provided an opportunity to reiterate the Shire's key needs and priorities, including implementation of the We Are Forward 2031 Economic Development Strategy, the availability of industrial, commercial and tourism land, and opportunities to attract and facilitate new business investment.



Performance

Outcome:

A representative leadership that is future thinking, transparent and accountable.







Objective 21: Continue to deliver proactive and responsible leadership and governance

Principal activities

Services	Service Description
Governance	Support transparent, accountable, and compliant decision-making across the organisation. Governance support Elected Members, provide oversight of statutory compliance and delegations, policy and local law management, and promote good governance practices across the organisation.
Human Resources	To attract, support, and retain a skilled and engaged workforce through effective human resource management practices, including recruitment, payroll, employee relations, performance management, and organisational development. The HR service underpins the Shire's operational capability and ensures alignment with strategic priorities and compliance obligations
Information and Communication Technology Management	To provide secure, modern, and resilient information, records and technology systems that support efficient service delivery, ensure legislative compliance, safeguard operational continuity, and enhance community safety. Information Services supports the organisation through the management of Information and Communication Technology (ICT) infrastructure and Enterprise Resource Planning (ERP) systems, information governance (including Freedom of Information (FOI) and Privacy and Responsible Information Sharing (PRIS) compliance, business continuity planning, and public CCTV surveillance for crime prevention.
Council Planning and Performance	To provide strategic and integrated planning leadership that ensures the Shire of Harvey's Council Plan and Service Plans reflect community priorities, guide resource allocation, and support informed decision-making.
Risk Management	To protect the Shire's people, assets, operations, and reputation by identifying, assessing, and managing risks, and ensuring appropriate insurance coverage and incident response
Work Health and Safety	To provide a safe, healthy and compliant working environment by proactively identifying and managing physical and psychosocial risks, supporting the wellbeing of all workers, and ensuring that the Shire of Harvey meets its legislative obligations under the Work Health and Safety Act 2020.



Council Plan Actions 2026 – 2027

Objective 21 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Investigate and implement a Shire building compliance certification service.	In Progress		Initial investigation carried out into the structure of how this will be setup. Next step will be to speak to other Local Governments who provide this service to get an idea of how they have set these up. Fees & Charges are already in place under the current budget.
Implement a new Corporate Enterprise Resource Planning (ERP) System to streamline the Shire's administrative and operational processes.	In Progress	50-75%	Major modules of Finance, HR Core, Datapay, Property and Rates completed. Building, Planning, Health, CRM, Records Management, Infringements and other modules in various stages of design or implementation.
Develop access and inclusion recruitment processes and employment plans to improve employment outcomes at the Shire for people living with disability.	In Progress	0-25%	Scheduling has occurred for DAIP training for staff which will occur in the following quarter.
Continue to assess and report on probity, risk, statutory compliance and other governance and financial controls to ensure the efficiency and effectiveness of the Local Governments activities, services and programs.	In Progress	Not Applicable	Quarterly reporting to ARIC and Council is continued, through quarterly Council Plan, Service Plan, Risk, Prosecution and WHS Reporting. The Shire also finalised its findings with the OAG for the Working with Children's Performance Audit.

Objective 22: Continue to deliver customer-centred service, communication and engagement.

Principal activities

Services	Service Description
Customer Experience	To deliver responsive, professional and accessible customer service across all channels, ensuring community enquiries and service needs are addressed effectively, while promoting a culture of customer-focused civic support.
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Governance	Support transparent, accountable, and compliant decision-making across the organisation. Governance support Elected Members, provide oversight of statutory compliance and delegations, policy and local law management, and promote good governance practices across the organisation.
Council Planning and Performance	To provide strategic and integrated planning leadership that ensures the Shire of Harvey's Council Plan and Service Plans reflect community priorities, guide resource allocation, and support informed decision-making.

Council Plan Actions 2026 – 2027

Objective 22 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Develop and adopt a Community Engagement Charter in accordance with reform requirements.	In Progress	25-50%	Development of the Community Engagement Charter framework has progressed internally to align with reform requirements. Internal approvals are being sought, with consultation for community feedback anticipated in Quarter 2 to inform the final Charter before adoption.
Review and update the Customer Service Charter to demonstrate the Shire's commitment to providing high-quality service, including standards for response times, communication, and complaint handling. To be completed every two years.	Not Commenced		Plans to update the Customer Service Charter are still scheduled for 26/27. This will depend on the increased work around CRM introduction. CRM system is scheduled to go live December 2026.
Conduct a 2-yearly community survey.	Future Commencement	Not Applicable	For future year commencement. Removed from Budget for 2026-2027.
Review and streamline internal processes to improve the customer experience	In Progress	Not Applicable	A centralised process register is in its final stages of scoping, with roll out to the organisation expected in quarter two.
Update and implement the 2021-2026 Shire of Harvey's Communication and Engagement Plan to strengthen shire engagement strategies through all modes of communication and social media.	In Progress	25-50%	Review of the Shire's 2021–2026 Communication and Engagement Plan has commenced, with a workshop held to inform development of the new plan. A draft is being prepared to incorporate the Community Engagement Charter framework and strategy, designed to strengthen engagement across all communication channels, including social media.



Objective 23: Build partnerships and work collaboratively to amplify positive outcomes that can be achieved.

Principal activities

Services	Service Description
Marketing, Advocacy and Communication	To connect the Shire with its community and stakeholders by delivering clear, transparent, and strategic communications that foster trust, encourage participation, and advocate for local priorities.
Community Development	To foster a strong, inclusive and connected community by supporting local groups, facilitating community-led initiatives, and delivering programs that enhance social wellbeing, inclusion, and civic participation. Community Development Services empower residents of all ages and backgrounds to contribute to a vibrant, resilient and thriving Shire.
Economic Development	To promote sustainable economic growth in the Shire of Harvey by supporting investment attraction, business development, workforce readiness, innovation, and strategic partnerships. The service seeks to diversify the economic base and create long-term employment and prosperity for the community.



Council Plan Actions 2026 – 2027

Objective 23 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Implement actions from the City of Moka Friendship City Agreement to establish goodwill and friendly relations between both regions and countries to facilitate common prosperity within social, cultural, educational and economic development.	In Progress	Not Applicable	On 26 August, an annual online meeting was held between the Shire of Harvey and Moka City. The meeting provided an opportunity to share updates on activities in each region and discuss opportunities for future collaboration. The libraries of Moka City and the Shire of Harvey are working together to deliver an online Halloween exchange activity in October, targeting young children from both communities. On 24 September 2026, discussions commenced between Moka City and the Shire of Harvey to explore opportunities for an online staff exchange program.

Objective 23 Actions	Progress Status	% Complete	Quarterly Comment - Q1
Foster partnerships to strengthen support of local volunteers and community organisations.	In Progress	Not Applicable	During the quarter Officers are delivering the Voices of Volunteering initiative, featuring a series of videos and radio interviews highlighting the valuable contributions of local volunteers and raising awareness of volunteering opportunities within the community.
Administer annual Community Grants program.	In Progress	Not Applicable	Round 1 of the Community Grants Program has been successfully completed, with funding agreements finalised and grant payments distributed to successful applicants. Preparations are now underway for Round 2, which is scheduled to open in October.
Administer annual Alcoa Harvey Sustainability Fund grants program.	In Progress	Not Applicable	The 2026 Alcoa Harvey Sustainability Fund grant round has been successfully completed, with funding agreements finalised and grant payments distributed to successful applicants. The next grant round is scheduled to open in May 2027.
Administer annual Coastal Communities Fund grants program.	In Progress	Not Applicable	The 2026 Coastal Communities Fund grant round has been successfully completed, with funding agreements finalised and grant payments distributed to successful applicants. The next grant round is scheduled to open in May 2027.
Advocate for commitments from State and Federal Members for Major Projects in sync with election cycles.	In Progress	Not Applicable	Following Council's recommendations at the April Concept Forum, a revised advocacy priorities presentation was presented at the September Concept Forum to guide engagement with State and Federal Members on major project funding commitments. Development of the supporting advocacy narrative is underway for Council approval, with priorities being aligned to government strategies, funding opportunities and election cycles.

Key Performance Indicators

The Shire of Harvey's organisational structure is built around five directorates, each overseeing a distinct group of business units that deliver key service areas to the community.

These directorates work collaboratively to meet both operational and strategic priorities across the Shire. The five directorates are:

1. Community and Lifestyle
2. Corporate Services
3. Executive Services
4. Infrastructure Services
5. Sustainable Development

Business units across the Shire of Harvey are responsible for delivering the actions found within the Shire of Harvey Council Plan 2025 – 2035, alongside the ongoing delivery of services found within the Shire of Harvey Service Plans 2026 – 2027. These services meet both statutory obligations and community expectations. Each business unit develops their annual Service Plans which are focused toward achieving Council's strategic vision.

The following tables provide an overview of the Shire's service areas, responsible business units and progress towards Key Performance Indicators (KPIs).

Service	KPI Title	Target	Figure	Comment
Child Care	OSHC booking occupancy	Measure: Average percentage of available places filled in after school care per term Target: 80% occupancy	45%	The HRCC After School Care (ASC) average daily need, requested by parents, has reduced in recent months and the limitation to approximately 11 children per day actual booking remains the same. The challenges including qualified educators, limited room size, and diversity and specifics of children needs on each day is a constant.
Child Care	School holiday program participation	Measure: Total number of children participating across both centres per holiday period Target: 300 participants per holiday period	233	LLC School Holiday program attendances were down on the previous quarter with an average occupancy rate of 61% and 233 attendances. The HRCC OSHC team delivered another successful Holiday Program in Quarter 1 2026-27 and have a diverse program of events and activities planned for the upcoming October school holidays.
Community Development	Community partnerships maintained	Measure: Number of active partnerships recorded and reviewed annually to ensure alignment with community wellbeing and planning objectives. Target: 100% reviewed	100%	
Community Development	Community grants awarded	Measure: Total value and number of grants awarded annually, managed through a planned cycle, and acquitted on time. Target: 100% of grants awarded on time	100%	All grants are allocated as per agreements.

Service	KPI Title	Target	Figure	Comment
Libraries	Library memberships	Measure: Number of active library members residing in the Shire. Target: 20% of population	4338	An active library member is defined as someone who lives in the Shire and has used their library card at a Shire library within the past two years. This excludes individuals who still have a library card but have not borrowed any items in that time, as well as users from other local governments, even if they have visited and used the Shire's libraries in the past two years. There is a slight decrease in memberships in this quarter compared to the total of 2025-26. This is due partly to people moving towns and/or not using their card in the last 2 years for other reasons.
Libraries	Attendance at regular programs	Measure: Total number of participants attending regular library programs (e.g. Rhyme Time, Story Time). Target: 5,000 attendees annually	4869	Total number of participants at regular programs continues to increase. There was a 5% increase in participation numbers this quarter compared to Q4 in 2025-2026.
Recreation and Leisure	Facility utilisation rate	Measure: Percentage of booked hours vs. available hours across LLC and HRCC (courts, rooms, and pools). Target: 75% during peak periods		HRCC court facilities have continued to be well utilised through casual court hire, weekly netball training and games. Total gym memberships are currently at 476, including 22 x over 80 years regularly attending. Strength for Life (5 classes per week) have continued to increase and attendance at Stay on Your Feet classes remains strong and consistent. Private hire of facilities for events and meetings has continued, with HRCC frequently hosting multiple user groups simultaneously. A high-quality Cultural program continued in Q1, including a "sold out" children's performance (270 attendees from Harvey and Australind Primary Schools) by Spare Parts Puppet Theatre.
Recreation and Leisure	Aquatic compliance score (LLC)	Measure: Percentage of compliance items met in external audits (e.g., Royal Life Saving WA). Target: 100% compliance in annual pool safety audit		Officers are actively implementing the improvements identified in the Royal Life Saving Society WA (RLSSWA) Pool Safety Assessment for the DPTMSP (Harvey Pool) during the off-season period.

Service	KPI Title	Target	Figure	Comment
Recreation and Leisure	Community activation events	Measure: Number of community recreation, wellbeing, or cultural events delivered or supported. Target: 4 per year (combined across sites)	10	The HRCC continued to successfully deliver a range of recreation, fitness, childcare and cultural experiences throughout Q1, 2026. The HRCC is energised at various points throughout the week, particularly after school, evenings and on weekends and via the 24/7 gym.
Financial Services	Statutory budget adoption	Measure: Annual Budget adopted by Council by 31 August each financial year. Target: 100% compliance	100%	Budget adopted 28 July 2026 Ordinary Council Meeting.
Financial Services	Monthly financial reports delivered on time	Measure: Percentage of financial reports provided to Council within legislative or policy timelines. Target: 100%	100%	
Financial Services	Annual financial statements audit clearance	Measure: Submission of audited annual statements to the Office of the Auditor General within required timeframe. Target: 100% compliance		Annual financial statements completed for the financial year 2024-25. For the financial year 2025-26, process started in July 2026 onwards to be submitted to Auditors before 30 September 2026.
Financial Services	Long-term financial plan currency	Measure: Long-Term Financial Plan reviewed and updated within required 4-year IPR cycle. Target: 100%		Long Term Financial Plan adopted by Council at the September 2026 Ordinary Council Meeting.
Information and Communication Technology Management	ERP milestones achieved	Measure: Percentage of ERP project milestones completed on time and within budget. Target: 90%		The Shire continues to roll out implementation of ERP. Major modules of Finance, HR Core, Datapay, Property and Rates completed and being used. Building, Planning, Health, CRM, Records Management, Infringements and other modules in various stages of design or implementation. Staff training continues with benefits realisation being achieved.

Service	KPI Title	Target	Figure	Comment
Information and Communication Technology Management	Help desk ticket resolution	Measure: Percentage of ICT support tickets resolved within Service Level Agreement (SLA) timeframes. Target: 95%	98%	Review of service desk reporting is continuing.
Information and Communication Technology Management	FOI statutory compliance	Measure: Percentage of FOI requests responded to within statutory timeframes. Target: 100%	67%	Two thirds of requests completed within statutory timeframe including two that had an approved time extension. Minor delays were experienced with other requests being received by applicants.
Rating	Rates collection efficiency	Measure: Percentage of rates collected by end of financial year. Target: 95%	58%	Rates calculate that $24,393,121 has been paid from billing totals, leaving $17,456,117.51 in revenue to recoup through payment plans.
Rating	Debt recovery initiation	Measure: Percentage of overdue accounts issued with final notices or recovery action within 30 days. Target: 90%		No recovery action commenced as yet.
Rating	Ratepayer enquiry response time	Measure: Percentage of ratepayer enquiries responded to within 5 business days. Target: 90%	99%	Ratepayer requests are actioned within the Customer Service Charter time frames unless extensive detail is required.
Customer Experience	Service requests	Measure: Service Request received. Target: 95% of service requests logged on the same day	99%	Service Requests are actioned within the Customer Service Charter timeframes, unless extensive detail is required.
Customer Experience	Written enquiries	Measure: Written enquiries received. Target: 100% of written enquiries responded to within 10 business days	99%	Written requests are actioned within the Customer Service Charter timeframes, unless extensive detail is required.

Service	KPI Title	Target	Figure	Comment
Executive Services	Timely publication of Council agendas	Measure: Number of agendas published. Target: 100% of agendas published at least 72 hours before scheduled Council and Committee meetings	100%	100% of Committee and Council meeting agendas have been published 72 hours before schedule times.
Executive Services	Timely publication of meeting minutes	Measure: Number of minutes published. Target: 100% of meeting minutes published within 10 business days following the meeting date	100%	100% of meeting minutes published within 10 business days following the meeting date.
Governance	Timely submission of Compliance Audit Return (CAR)	Measure: Compliance return completed. Target: 100% of CARs completed and adopted by Council by 31 March annually, in accordance with Local Government (Audit) Regulation 14	100%	2025 CAR adopted by Council from the September 2026 Audit, Risk and Improvement Committee Meeting and submitted on the due date of Wednesday, 30 September 2026 with all applicable evidence. The next CAR will commence in 2027 for the reporting period of 2026.
Governance	Timely maintenance of statutory registers	Measure: Statutory registers maintained. Target: 100% of statutory registers (delegations, interests, gifts, local laws, complaints, PID, etc..) updated within 5 business days of required change	100%	All statutory registers up to date.
Governance	Tenders	Measure: Number of Tenders produced. Target: 100% of tenders completed in accordance with legislative and policy requirements	100%	Tenders completed inline with Policy and Legislation requirements.
Human Resources	Officer complaint resolution timeliness	Measure: Number of complaints received. Target: 95% of employee conduct complaints resolved within 30 working days, reported quarterly	100%	

Service	KPI Title	Target	Figure	Comment
Human Resources	Workforce strategy implementation	Measure: Number of actions. Target: 90% of actions in the Workforce and Diversity Plan on track, reported annually		The Workforce Plan 2026-2030 has been endorsed. New e-learning modules on inclusive recruitment were developed this quarter.
Human Resources	Enterprise agreement renewal timeliness	Measure: Number of renewals completed. Target: 100% compliance with completion of negotiation, endorsement, and registration of the Enterprise Agreement within statutory timeframes and before expiry, every three years		Negotiations nearing completion task is approximately 80% complete.
Risk Management	Regulation 17 compliance	Measure: Number of compliance activities. Target: 100% completion of Regulation 17 reviews within the required three-year cycle		Regulation 17 was completed in 2023, will be required to be completed in early 2027. Previous Quarter's comment stated completion in 2026, however, from 1 January 2026 the updates to the Local Government (Audit) Regulations 1996 have extended the time from three years to four. Request for Quote will be published in October 2026, and the Regulation 17 is scheduled to be undertaken in February 2027.
Risk Management	Risk register maintenance	Measure: Risk reports completed. Target: 100% of identified risks include current ratings and treatment actions, reviewed quarterly	100%	Of 169 key risks, 40 risks were evaluated, maintained or reviewed this quarter, in line with the individual risk item's review cycle. Remaining risks are either currently under review or awaiting review as required or in line with their required review cycle.
Risk Management	Risk reporting timeliness	Measure: Number of risks registered. Target: 100% of scheduled risk reports delivered to the Executive and Audit Committee on time		Quarterly Strategic Risk report on Schedule to be delivered to the October ARIC meeting.

Service	KPI Title	Target	Figure	Comment
Risk Management	Insurance renewal compliance	Measure: Number of renewals. Target: 100% of annual insurance renewals submitted on or before the due date	100%	Renewal Complete.
Work Health and Safety	Hazard inspections completed	Measure: Number of hazards. Target: 90% of scheduled hazard inspections completed within designated timeframes		LGIS-supported site inspections were completed at three Shire sites. Inspection check sheets were added to site evaluations, and a new hazard observation reporting process has been developed.
Work Health and Safety	High-risk activity assessments	Measure: Number of activity assessments. Target: 100% of high-risk activities have a current documented risk assessment reviewed within the last 12 months		The Confined Space Procedure was presented to the WHS Committee, and WHS requirements for the Harvey pool were assessed by LGIS. WHS procedures are under review with the Executive Leadership Team.
Work Health and Safety	Psychosocial hazard reviews	Measure: Number of hazards reviewed. Target: At least one psychosocial risk assessment or staff wellbeing survey completed annually	100%	Annual target met through the 2026 staff survey. This quarter: R U OK? Day packs went to all staff, eight employees used the EAP, and an aggression de-escalation workshop has been booked.
Council Planning and Performance	Council plan review compliance	Measure: Review cycle. Target: Council Plan reviewed and adopted within the statutory four-year cycle	100%	Council Plan Review Completed. Endorsed by Council Q1 2026-2027. The next review will commence in Quarter 3 of 2026-2027.
Council Planning and Performance	Service plan completion rate	Measure: Annual Review. Target: 100% of organisational service areas maintain a current, approved Service Plan reviewed annually	100%	Service Plans reviewed within timeframes. The 2026-2027 Service Plan document is now available on the website. The next review will commence in Quarter 3 of 2026-2027.
Council Planning and Performance	Quarterly performance reporting compliance	Measure: Quarterly Reports. Target: 100% of scheduled quarterly progress reports delivered to the Executive and Council on time	100%	

Service	KPI Title	Target	Figure	Comment
Council Planning and Performance	Annual reporting timeliness	Measure: Annual Report. Target: Annual Report endorsed and published within the required statutory timeframe each year		Annual report generation for 2025-2026 is under way.
Marketing, Advocacy and Communication	Community engagement and reach	Measure: Engagement on various platforms. Target: Achieve a minimum of 10% annual increase in community reach and engagement across all platforms.		Preparation of the Community Engagement Charter progressed during Quarter 1. The Charter is intended to align with State Government requirements; however, the State's framework and guidance on its expected format and content have not yet been released. Preliminary work is continuing, with finalisation dependent on this guidance. No formal community engagement was undertaken during the quarter.
Marketing, Advocacy and Communication	Communication effectiveness	Measure: Reach on various platforms. Target: Maintain a positive trend in community sentiment with a target of 5% annual increase in positive feedback and perception.		During Quarter 1 (July–September 2026), communication activities focused on keeping the community informed about Shire services, major projects and opportunities to participate in local decision-making. Website updates, social media, media liaison and community radio supported the delivery of timely, consistent information. Key activities included communicating the adopted budget and rates, providing approved project updates and promoting community programs and engagement opportunities. Assessment of communication effectiveness will draw on website engagement, social media interactions and link clicks, media coverage and community feedback. These measures have indicated that communications are reaching intended audiences and supporting understanding and participation.

Service	KPI Title	Target	Figure	Comment
Marketing, Advocacy and Communication	Advocacy and government relations	Measure: Advocacy outcomes documented. Target: Achieve at least 80% of strategic advocacy outcomes annually.		A review of the Council Plan Voicebank has reaffirmed the advocacy priorities presented to Council at the Concept Forum. Councillor feedback is informing the development of the Shire's 2026–2027 Advocacy Position Statement. The Shire's aquatic facility renewal needs were also presented at the Heads of Agency Luncheon to raise awareness and support advocacy for future investment.
Marketing, Advocacy and Communication	Internal stakeholder satisfaction	Measure: Employee Satisfaction results. Target: Improve internal satisfaction with communication tools - 80% satisfaction among staff as measured via annual survey, with a target of 3% increase year-on-year.		The 2026 CULTYR Employee Scorecard demonstrated improved employee perceptions of internal communication compared with 2024. Positive responses increased to 66% for communication from managers, 79% for communication within teams and 41% for communication across the organisation. Organisation-wide communication remains an identified improvement priority. These results indicate progress.
Special Projects	Project delivery on time	Measure: Number of planned projects. Target: 90% of milestone construction projects delivered within agreed timelines.	25%	Project delivery milestones are currently at 25% completion with 65% still on target this year across the portfolio. Major projects with longer execution timeframes and greater complexity are where the shortfall is currently sitting.
Special Projects	Contract compliance	Measure: Number of contracts executed. Target: 100% of major contracts executed and managed in accordance with the Shire's procurement policy and regulatory obligations.	100%	Contract Administration is managed at 100% compliance against policy and regulatory obligations.
Special Projects	Funding utilisation	Measure: Number of grants acquitted. Target: 100% of grant funding acquitted and utilised in alignment with funding agreement requirements.	100%	Grant funding contributions received are managed in accordance with Contract Conditions per agreement. Reporting structures are adhered with to ensure compliance, and timely payment of installments are requested. Annual performance is monitored via Financial statements that are audited and submitted to the funding body.

Service	KPI Title	Target	Figure	Comment
Emergency Preparedness, Response and Recovery	LEMA compliance	Measure: Annual review of Local Emergency Management Arrangements completed by required due date. Target: 100% compliance annually	25%	The Local Emergency Management Arrangements are still current and not due for major review until 2028, however due to DFES reviewing the LEMA templates, it may be necessary for some changes to be made prior to this date.
Emergency Preparedness, Response and Recovery	LEMC and BFAC meetings	Measure: Number of LEMC and BFAC meetings conducted in accordance with legislated or scheduled requirements. Target: Minimum of 4 LEMC and 2 BFAC meetings per year	2	Meetings held as follows LEMC - 14 September 2026 BFAC - 17 August 2026
Emergency Preparedness, Response and Recovery	Volunteer engagement	Measure: Number of active registered bushfire volunteers. Target: 95% of brigade roles filled annually	100%	270 volunteers registered, additional gap training completed.
Emergency Preparedness, Response and Recovery	Firebreak and compliance monitoring	Measure: Number of inspections completed and notices issued under the Bush Fires Act 1954. Target: 90% of identified non-compliance issues addressed within required timeframe		Firebreak notice issued and advertised. Inspections to start 1 Dec 2026.
Cemeteries	Timely burial bookings	Measure: Percentage of burial or ashes placements booked and confirmed within 2 business days of request. Target: 95%	100%	Burial bookings are managed through business as usual process's. There is a procedure in place that inform burial requirements for the burial team.
Cemeteries	Cemetery grounds maintenance compliance	Measure: Number of scheduled maintenance activities (e.g. mowing, pruning, cleaning) completed on time. Target: 90%	100%	Maintenance activities continue as scheduled for cemeteries, additional service provided prior to burials where required.

Service	KPI Title	Target	Figure	Comment
Cemeteries	Implementation of cemetery master plans	Measure: Percentage of cemetery master plan actions completed or in progress annually. Target: 80%	0%	Review of master plan required, no action has been undertaken at this time. The plan will also only be implemented as funding is available through budget provisions.
Civil Construction and Maintenance	Road asset renewal ratio	Measure: Ratio of actual road renewals delivered against planned renewals. Target: 90%	15%	Road program has just commenced, projects will be delivered as per schedule of works.
Civil Construction and Maintenance	Footpath program delivery	Measure: Percentage of footpath projects delivered on time and within budget. Target: 95%	20%	Program of works has commenced, highlighting missing links and repairs and replacement.
Civil Construction and Maintenance	Bridge inspection compliance	Measure: Percentage of bridges inspected within required MRWA timeframes. Target: 100%	20%	Bridge meeting held with Main Roads. Bridge inspections on target for submissions within required time frames for MRWA.
Civil Construction and Maintenance	Marine facility accessibility measure	Measure: Percentage of public boat ramps and jetties maintained to safe and usable condition. Target: 95%	100%	Facilities monitored with any requirements for maintenance scheduled as required.
Ranger Services	Animal registrations maintained	Measure: Percentage of known dogs and cats registered in the Shire. Target: 90%		Renewal date for all registrations sent out and due 31 October 2026.
Ranger Services	Firebreak compliance	Measure: Percentage of properties compliant with firebreak requirements by inspection deadlines. Target: 95%		Program to start 1 December 2026.
Ranger Services	Public patrol hours logged	Measure: Total number of hours of active patrol across high-use areas per month. Target: 100 hours/month	80	80 hours, non targeted patrols.

Service	KPI Title	Target	Figure	Comment
Ranger Services	Impounded animal reunification rate	Measure: Percentage of impounded animals returned to owners or rehomed. Target: 85%		No data on this measure. Will be researched and statistics commenced.
Public Gardens, Ovals and Streetscapes	Recreation oval maintenance	Measure: Percentage of active ovals maintained in accordance with seasonal use and standards. Target: 95%	15%	Program of renovation will be undertaken as required during the season. These works will include renovation and fertilisation programs.
Public Gardens, Ovals and Streetscapes	Streetscape and garden presentation	Measure: Percentage of high-profile garden and streetscape areas maintained to schedule. Target: 95%	25%	Ongoing and scheduled maintenance being undertaken to meet the KPI.
Public Gardens, Ovals and Streetscapes	Water use compliance	Measure: Percentage of water use kept within annual allocation across all licensed sources. Target: 100%		Irrigation season about to commence. Monthly monitoring undertaken to reach target requirements.
Public Gardens, Ovals and Streetscapes	Meet Australian inspection standards:	Measure: playgrounds inspections and maintenance. Target: inspection monthly	15	Monthly level 1 inspections undertaken, above the requirement level set a yearly inspections.
Asset Management	Preventative maintenance compliance	Measure: Percentage of scheduled property maintenance tasks completed on time. Target: 90%	5%	Preventative maintenance programs being developed.
Asset Management	Property maintenance response time	Measure: Percentage of reactive maintenance requests for owned/leased buildings responded to within 5 business days. Target: 85%	25%	Reactive maintenance activities continue to deliver this requirement.

Service	KPI Title	Target	Figure	Comment
Asset Management	Asset renewal funding ratio	Measure: Alignment between renewal needs and budgeted expenditure. Target: 75%		The Shire continues to deliver asset renewal investment through the capital works program, condition reporting and asset management plans will further develop this requirement.
Design and Development	Subdivision application review timeliness	Measure: Subdivision engineering assessments which meet Shire and Developer requirements. Target: 100%	25%	Applications for subdivision are being reviewed by Infrastructure Services as required. Developing standards to be continued.
Design and Development	Design documentation quality	Measure: Percentage of capital works projects with complete and compliant design documentation prior to tender. Target: 100%	25%	Capital works projects scheduled for tender during the first quarter have been reviewed to ensure design documentation is complete and compliant prior to tender. Design readiness is being monitored to identify and address outstanding design requirements before procurement.
Design and Development	Handover coordination success	Measure: Percentage of subdivision projects with full asset handover documentation accepted by the Shire. Target: 95%	20%	Handover coordination is progressing for completed subdivision assets and road and footpath projects delivered through the Forward Capital Works Program. Asset information and supporting documentation are being reviewed and provided to the Asset Management team to ensure completed infrastructure is formally captured and transferred for ongoing management and maintenance.
Waste Management and Sanitation	Waste diversion from landfill	Measure: Percentage of total waste diverted from landfill through FOGO, recycling, and reuse. Target: 55%	24%	Kerbside collected FOGO being landfilled has reduced total diversion rates for the Shire. Richardson Road Waste Facility diverting 71% (351 tonnes of 492 tonnes) (July/Aug). Kerbside collection 13.6% diversion (299 tonnes of 2181) (July/Aug). Total 24% diversion (650 tonnes of 2673 tonnes).

Service	KPI Title	Target	Figure	Comment
Waste Management and Sanitation	Kerbside collection service complaints	Measure: Number of validated complaints per 1,000 households. Target: < 5 per 1,000 households per quarter	100%	Missed services July 72 August 43 Custom service calls July 112 August 136
Waste Management and Sanitation	Community education engagement	Measure: Number of participants engaged in waste education programs annually. Target: 500 per year	100%	Waste guides delivered to community.
Climate Action	Waterwise Council accreditation maintained	Measure: Waterwise accreditation status. Target: Endorsed or above		The Shire of Harvey remains endorsed as a Waterwise Council.
Climate Action	Sustainability community education events delivered	Measure: Number of education events delivered. Target: 3 per year		Figure to be collected as year progresses. The Shire continued to deliver sustainability education and engagement activities during Q1, providing the community with practical information and resources across waste reduction, recycling, energy efficiency and environmental sustainability. The Shire also issued its 2026/27 Waste Guide to households, providing information on kerbside collection services, correct waste disposal, recycling and practical waste reduction tips. Community education continued to be supported through partnerships with local organisations and service providers, helping to build awareness and encourage more sustainable practices across the community.
Building Services	Certified building permit application processing time	Measure: Permits processed. Target: 90% assessed within 10 business days	100%	61 issued - 100% of the Certified Application were issued within the statutory 10 business days.

Service	KPI Title	Target	Figure	Comment
Building Services	Non-certified building permit application processing time	Measure: Permits processed. Target: 90% assessed within 25 business days	100%	141 issued- 100% Uncertified Building Permits issued within the statutory time frame of 25 business days.
Building Services	Demolition permit turnaround time	Measure: Permits processed. Target: 90% issued within 10 business days	100%	2 Demolition Permits issued - 100% Issued within the statutory timeframe of 10 business days.
Building Services	Occupancy permit and approval certificate issuance	Measure: Permits processed. Target: 90% issued within 10 business days of complete submission	100%	4 Occupancy Permits issued - 100% Issued within statutory timeframe of 10 business days.
Building Services	Swimming pool inspection schedule compliance	Measure: Inspections completed. Target: 100% of required inspections completed within the 4-year statutory cycle	100%	214 Residential Swimming Pool Barriers inspected - 100% of required inspections completed within the 4-year statutory cycle.

Service	KPI Title	Target	Figure	Comment
Economic Development	Business engagement activities delivered	Measure: Number of business engagement activities facilitated annually (e.g. forums, newsletters, workshops, one-on-one meetings). Target: 12 per year		A total of four business engagements: Shire Officers collaborated with the Bunbury Geographe Chamber of Commerce and Industry (BGCCI) to deliver a Business Sundowner at Harvey Cheese. A total of 41 people registered for the event, including six Shire of Harvey businesses. Discussions have commenced with BGCCI to host another Business Sundowner in the new year. The Small Business Development Corporation, through IPS Business Advisors, scheduled small business training sessions across 20–21 July and 7–8 September. Some sessions were cancelled due to insufficient registrations from the local business community. In August, the Shire delivered We Are Social 26, a social media workshop for local businesses. More than 20 people attended, with feedback from attendees overwhelmingly positive. The Shire also held its quarterly Tourism Advisory Group meeting at The Treendale Farm Hotel in August, providing an opportunity for local tourism industry representatives and stakeholders to discuss current priorities, opportunities and issues affecting the Harvey Region.

Service	KPI Title	Target	Figure	Comment
Tourism	Tourism business engagement	Measure: Number of tourism operators engaged annually through workshops, forums, or direct consultation. Target: 30 businesses per year		Approximately 20+ local businesses were engaged by Shire Officers during the quarter through business support, events, workshops and other economic development activities. Shire Officers continued to distribute tourism collateral to businesses on request, with 10+ local businesses visited during the quarter. The quarterly Tourism Advisory Group meeting was held in August, with two local businesses represented. As part of the Harvey Region Heritage Festival, Shire Officers engaged with 10+ local businesses regarding opportunities to participate in the event.
Environmental Health	Food premises inspections completed	Measure: Food inspections. Target: 100% of high and medium-risk food premises inspected annually in accordance with their risk-based classification.		13 food inspections were completed for this quarter. 2 - High Risk Inspections with Audit components 11 - Medium Risk Inspections Food inspection reports show an increase of unsatisfactory food premises requiring follow up of documentation of photos of compliance. 5 re-visits and 1 improvement notice. These unsatisfactory compliances are essential but time consuming while the officer works with the business to reach a satisfactory standard. This ultimately causes a knock-on effect to outstanding food premises due within their risk classification. 0 - New Business Food Registrations were also received this quarter

Service	KPI Title	Target	Figure	Comment
Environmental Health	Health complaint response timeframe	Measure: Complaint responses. Target: 95% of environmental health complaints acknowledged within 3 business days.		Health have received 68 customer requests for service this quarter All acknowledged and first Officer actioned within the specified timeframe with 80% closed within a 10 business day period.
Environmental Health	Water sampling frequency compliance	Measure: Water samples completed. Target: 100% of scheduled water sampling events (for public pools, recreational water, and drinking water) conducted in line with the approved monitoring schedule.		Monthly recreational sampling of aquatic facilities has delivered 100% of the sampling sites with satisfactory results. Recreational water sampling is earmarked to commence November Q2 with 6 locations.
Environmental Health	Mosquito monitoring and treatment activities	Target: 90% of scheduled mosquito trapping and larvicide treatments completed during peak risk periods.		The mosquito management programme was commenced early in August with larvae surveillance visiting sites every 2 weeks. New staff member has successfully completed the Mosquito Management 5 day training and associated helicopter training for aerial treatments. Officer has completed 2 survey visits with the mentorship of the CLAG. Ongoing trapping from Department of Health for adult mosquitoes reported lower numbers than other surrounding cluster LGA's signifying that our management is working for this quarter.
Planning Services	Development application statutory timeframe compliance	Measure: Percentage of development applications assessed within statutory timeframes (60 or 90 days). Target: 95%		Average of 85% completed within the statutory timeframe for Quarter 1. July 2026 : 86% August 2026 : 91% September 2026 : 77%
Planning Services	Heritage framework finalisation	Measure: Completion of the local planning heritage policy and protection framework. Target: 100% by target implementation year	40%	Preliminary comments from landowners of places on the updated draft Local Heritage List have been obtained.

Service	KPI Title	Target	Figure	Comment
Environmental Protection	Number of biodiversity projects delivered annually	Measure: Count of projects such as revegetation, habitat corridors, species protection initiatives. Target: Maintain current outputs	2	
Environmental Protection	Number of community and stakeholder environmental education events delivered per year	Measure: Workshops, school programs, or awareness campaigns conducted by the Shire. Target: Maintain current outputs	2	

How could the lifestyle be even better in the Shire of Harvey?

Please reach out to the Shire of Harvey to share your thoughts and ideas.

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